



FRASER AND NEAVE, LIMITED

(Company Registration No. 189800001R)
(Incorporated in Singapore)

Condensed Interim Financial Statements for the 6 months and 12 months ended 30 September 2023

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A. Condensed interim profit statement

The Group							
	6 months ended 30 September 2023 \$'000	6 months ended 30 September 2022 \$'000	Change %	12 months ended 30 September 2023 \$'000	12 months ended 30 September 2022 \$'000	Change %	
Revenue	5	1,053,786	993,229	6.1	2,099,103	2,003,214	4.8
Cost of sales		(727,351)	(705,165)	3.1	(1,476,058)	(1,429,370)	3.3
Gross profit		326,435	288,064	13.3	623,045	573,844	8.6
Other income/(expense) (net)		1,178	(6,019)	NM	4,156	224	NM
Operating expenses							
- Distribution		(79,078)	(82,768)	(4.5)	(161,010)	(163,855)	(1.7)
- Marketing		(88,688)	(79,183)	12.0	(173,031)	(155,605)	11.2
- Administration		(70,348)	(65,764)	7.0	(141,250)	(125,831)	12.3
		(238,114)	(227,715)	4.6	(475,291)	(445,291)	6.7
Trading profit		89,499	54,330	64.7	151,910	128,777	18.0
Share of results of joint venture companies		2,522	2,278	10.7	6,494	4,465	45.4
Share of results of associated companies		49,960	49,402	1.1	89,871	99,875	(10.0)
Gross income from other investments		221	298	(25.8)	233	298	(21.8)
Profit before interest and taxation ("PBIT")		142,202	106,308	33.8	248,508	233,415	6.5
Finance income		4,099	1,275	NM	6,410	2,424	164.4
Finance costs		(19,060)	(12,880)	48.0	(37,524)	(26,207)	43.2
Net finance costs		(14,961)	(11,605)	28.9	(31,114)	(23,783)	30.8
Profit before fair value adjustment, taxation and exceptional items		127,241	94,703	34.4	217,394	209,632	3.7
Fair value adjustment of investment properties		(403)	(35)	NM	(403)	(35)	NM
Profit before taxation and exceptional items		126,838	94,668	34.0	216,991	209,597	3.5
Exceptional items		(21,175)	452	NM	6,852	(7,408)	NM
Profit before taxation	6	105,663	95,120	11.1	223,843	202,189	10.7
Taxation	7	(11,391)	(11,010)	3.5	(18,702)	(25,254)	(25.9)
Profit after taxation		94,272	84,110	12.1	205,141	176,935	15.9
Attributable profit to:							
Shareholders of the Company							
- Before fair value adjustment and exceptional items		78,011	60,827	28.3	133,251	129,421	3.0
- Fair value adjustment of investment properties		537	(35)	NM	537	(35)	NM
- Exceptional items		(16,060)	(1,191)	NM	(572)	(4,519)	(87.3)
		62,488	59,601	4.8	133,216	124,867	6.7
Non-controlling interests		31,784	24,509	29.7	71,925	52,068	38.1
		94,272	84,110	12.1	205,141	176,935	15.9
Earnings per share attributable to the shareholders of the Company:	9						
(a) Basic (cents)							
- before fair value adjustment and exceptional items		5.4	4.2		9.2	8.9	
- after fair value adjustment and exceptional items		4.3	4.1		9.2	8.6	
(b) Fully diluted (cents)							
- before fair value adjustment and exceptional items		5.3	4.2		9.1	8.9	
- after fair value adjustment and exceptional items		4.3	4.1		9.1	8.6	

NM – Not meaningful

B. Condensed interim statement of comprehensive income

	The Group			
	6 months ended 30 September 2023 \$'000	6 months ended 30 September 2022 \$'000	12 months ended 30 September 2023 \$'000	12 months ended 30 September 2022 \$'000
Profit after taxation	94,272	84,110	205,141	176,935
Other comprehensive income:				
<u>Items that are or may be reclassified subsequently to profit statement</u>				
Share of other comprehensive income of associated and joint venture companies	963	2,242	1,067	7,908
Fair value changes on derivative financial instruments	(1,522)	7,981	(5,827)	18,139
Currency translation differences	(59,213)	(38,302)	(231,144)	(51,766)
	<u>(59,772)</u>	<u>(28,079)</u>	<u>(235,904)</u>	<u>(25,719)</u>
<u>Items that will not be reclassified to profit statement</u>				
Fair value changes on equity investments measured at fair value through other comprehensive income	(747)	(866)	(3,803)	(1,074)
Revaluation of fixed assets	7,858	-	16,324	-
Remeasurement of defined benefit obligations	213	1,762	213	1,762
	<u>7,324</u>	<u>896</u>	<u>12,734</u>	<u>688</u>
Other comprehensive income for the period/year, net of taxation	(52,448)	(27,183)	(223,170)	(25,031)
Total comprehensive income for the period/year	<u>41,824</u>	<u>56,927</u>	<u>(18,029)</u>	<u>151,904</u>
Total comprehensive income attributable to:				
Shareholders of the Company	26,585	54,517	(68,560)	122,457
Non-controlling interests	15,239	2,410	50,531	29,447
	<u>41,824</u>	<u>56,927</u>	<u>(18,029)</u>	<u>151,904</u>

C. Condensed interim balance sheets

	Note	The Group		The Company	
		As at 30	As at 30	As at 30	As at 30
		September	September	September	September
		2023	2022	2023	2022
		\$'000	\$'000	\$'000	\$'000
SHARE CAPITAL AND RESERVES					
Share capital	10	863,802	861,456	863,802	861,456
Reserves		2,083,519	2,208,081	683,961	752,771
		2,947,321	3,069,537	1,547,763	1,614,227
NON-CONTROLLING INTERESTS					
		455,286	432,948	-	-
		3,402,607	3,502,485	1,547,763	1,614,227
Represented by:					
NON-CURRENT ASSETS					
Fixed assets	12	946,425	811,329	2,831	5,341
Investment properties		40,509	16,108	-	-
Properties held for development		15,955	16,960	-	-
Subsidiary companies		-	-	2,140,649	2,131,698
Joint venture companies		152,856	149,914	38,578	38,578
Associated companies		2,523,202	2,728,140	-	-
Intangible assets		213,655	135,661	616	816
Brands		50,940	31,645	212	212
Other investments		3,842	7,986	133,408	139,413
Other receivables		834	11,099	274	-
Deferred tax assets		9,485	5,475	158	-
		3,957,703	3,914,317	2,316,726	2,316,058
CURRENT ASSETS					
Inventories		324,704	387,213	-	-
Trade receivables		292,488	286,471	-	-
Other receivables		108,993	111,475	5,621	1,616
Related parties		4,889	5,310	271	461
Subsidiary companies		-	-	65,938	68,582
Joint venture companies		1,281	1,388	163	163
Associated companies		14	129	14	1
Cash and bank deposits		431,829	274,586	9,758	4,836
		1,164,198	1,066,572	81,765	75,659
Deduct: CURRENT LIABILITIES					
Trade payables		216,721	221,958	-	-
Other payables		230,771	207,115	17,028	15,965
Related parties		9,356	6,957	734	287
Subsidiary companies		-	-	20,431	20,133
Associated companies		-	310	-	-
Lease liabilities		7,464	10,984	1,380	1,419
Borrowings	14	339,211	51,607	-	20,000
Provision for taxation		31,097	42,258	3,724	7,408
		834,620	541,189	43,297	65,212
NET CURRENT ASSETS					
		329,578	525,383	38,468	10,447
Deduct: NON-CURRENT LIABILITIES					
Other payables		235	18,030	235	235
Subsidiary companies		-	-	535,000	555,000
Lease liabilities		31,525	35,386	1,559	2,915
Borrowings	14	794,396	837,672	270,637	154,111
Provision for employee benefits		12,154	12,741	-	-
Deferred tax liabilities		46,364	33,386	-	17
		884,674	937,215	807,431	712,278
NET ASSETS					
		3,402,607	3,502,485	1,547,763	1,614,227

D. Condensed interim statements of changes in equity

	The Group										
	Share Capital	Capital Reserve	Revenue Reserve	Exchange Reserve	Fair Value Adjustment Reserve	Hedging Reserve	Share- based Payment Reserve	Dividend Reserve	Total	Non- controlling Interests	Total Equity
<u>12 months ended</u> <u>30 September 2023</u>	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at 1 October 2022	861,456	(8,925)	2,224,810	(42,494)	(35,317)	10,937	8,196	50,874	3,069,537	432,948	3,502,485
<u>Comprehensive income</u>											
Share of other comprehensive income of associated and joint venture companies	-	-	540	579	(52)	-	-	-	1,067	-	1,067
Fair value changes on derivative financial instruments	-	-	-	-	-	(5,827)	-	-	(5,827)	-	(5,827)
Fair value changes on equity investments measured at fair value through other comprehensive income	-	-	-	-	(3,803)	-	-	-	(3,803)	-	(3,803)
Remeasurement of defined benefit obligations	-	-	116	-	-	-	-	-	116	97	213
Revaluation of fixed assets	-	16,029	-	-	-	-	-	-	16,029	295	16,324
Currency translation difference	-	-	-	(209,358)	-	-	-	-	(209,358)	(21,786)	(231,144)
Other comprehensive income for the year	-	16,029	656	(208,779)	(3,855)	(5,827)	-	-	(201,776)	(21,394)	(223,170)
Profit for the year	-	-	133,216	-	-	-	-	-	133,216	71,925	205,141
Total comprehensive income for the year	-	16,029	133,872	(208,779)	(3,855)	(5,827)	-	-	(68,560)	50,531	(18,029)
<u>Contributions by and distributions to owners</u>											
Employee share-based expense	-	-	-	-	-	-	3,411	-	3,411	1,539	4,950
Issue of shares in the Company upon vesting of shares awarded	2,346	-	-	-	-	-	(2,346)	-	-	-	-
Purchase of shares by a subsidiary company	-	-	(2,098)	-	-	-	-	-	(2,098)	(1,684)	(3,782)
Shares of a subsidiary company reissued pursuant to its share plans	-	289	1,372	-	-	-	(1,661)	-	-	-	-
Dividends:											
Dividends paid	-	-	(21,890)	-	-	-	-	(50,874)	(72,764)	(28,456)	(101,220)
Dividends proposed	-	-	(58,212)	-	-	-	-	58,212	-	-	-
Total contributions by and distributions to owners	2,346	289	(80,828)	-	-	-	(596)	7,338	(71,451)	(28,601)	(100,052)
<u>Changes in ownership interests</u>											
Changes in carrying value of put option granted to non-controlling interests	-	(1,281)	-	-	-	-	-	-	(1,281)	-	(1,281)
Derecognition of put option	-	19,076	-	-	-	-	-	-	19,076	-	19,076
Acquisition of a subsidiary company	-	-	-	-	-	-	-	-	-	408	408
Total changes in ownership interests	-	17,795	-	-	-	-	-	-	17,795	408	18,203
Total transactions with owners in their capacity as owners	2,346	18,084	(80,828)	-	-	-	(596)	7,338	(53,656)	(28,193)	(81,849)
Balance at 30 September 2023	863,802	25,188	2,277,854	(251,273)	(39,172)	5,110	7,600	58,212	2,947,321	455,286	3,402,607

D. Condensed interim statements of changes in equity (cont'd)

	The Group										
	Share Capital	Capital Reserve	Revenue Reserve	Exchange Reserve	Fair Value Adjustment Reserve	Hedging Reserve	Share- based Payment Reserve	Dividend Reserve	Total	Non- controlling Interests	Total Equity
<u>12 months ended</u> <u>30 September 2022</u>	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at 1 October 2021	858,830	(7,781)	2,166,297	(15,502)	(34,176)	(7,202)	8,190	50,814	3,019,470	431,766	3,451,236
<u>Comprehensive income</u>											
Share of other comprehensive income of associated companies	-	-	6,606	1,369	(67)	-	-	-	7,908	-	7,908
Fair value changes on derivative financial instruments	-	-	-	-	-	18,139	-	-	18,139	-	18,139
Fair value changes on equity investments measured at fair value through other comprehensive income	-	-	-	-	(1,074)	-	-	-	(1,074)	-	(1,074)
Remeasurement of defined benefit obligations	-	-	978	-	-	-	-	-	978	784	1,762
Currency translation difference	-	-	-	(28,361)	-	-	-	-	(28,361)	(23,405)	(51,766)
Other comprehensive income for the year	-	-	7,584	(26,992)	(1,141)	18,139	-	-	(2,410)	(22,621)	(25,031)
Profit for the year	-	-	124,867	-	-	-	-	-	124,867	52,068	176,935
Total comprehensive income for the year	-	-	132,451	(26,992)	(1,141)	18,139	-	-	122,457	29,447	151,904
<u>Contributions by and distributions to owners</u>											
Employee share-based expense	-	-	-	-	-	-	3,536	-	3,536	1,085	4,621
Issue of shares in the Company upon vesting of shares awarded	2,626	-	-	-	-	-	(2,626)	-	-	-	-
Purchase of shares by a subsidiary company	-	-	(1,155)	-	-	-	-	-	(1,155)	(927)	(2,082)
Shares of a subsidiary company reissued pursuant to its share plans	-	51	853	-	-	-	(904)	-	-	-	-
Capital contribution by non-controlling interests	-	-	-	-	-	-	-	-	-	926	926
Dividends:											
Dividends paid	-	-	(21,863)	-	-	-	-	(50,814)	(72,677)	(30,248)	(102,925)
Dividends proposed	-	-	(50,874)	-	-	-	-	50,874	-	-	-
Total contributions by and distributions to owners	2,626	51	(73,039)	-	-	-	6	60	(70,296)	(29,164)	(99,460)
<u>Changes in ownership interests</u>											
Change of interest in a subsidiary company	-	-	(899)	-	-	-	-	-	(899)	899	-
Changes in carrying value of put option granted to non-controlling interests	-	(1,195)	-	-	-	-	-	-	(1,195)	-	(1,195)
Total changes in ownership interests	-	(1,195)	(899)	-	-	-	-	-	(2,094)	899	(1,195)
Total transactions with owners in their capacity as owners	2,626	(1,144)	(73,938)	-	-	-	6	60	(72,390)	(28,265)	(100,655)
Balance at 30 September 2022	861,456	(8,925)	2,224,810	(42,494)	(35,317)	10,937	8,196	50,874	3,069,537	432,948	3,502,485

D. Condensed interim statements of changes in equity (cont'd)

	The Company						
	Share Capital	Capital Reserve	Revenue Reserve	Fair Value Adjustment Reserve	Share- based Payment Reserve	Dividend Reserve	Total Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<u>12 months ended 30 September 2023</u>							
Balance at 1 October 2022	861,456	(1,091)	709,694	(10,448)	3,742	50,874	1,614,227
<u>Comprehensive income</u>							
Fair value changes on equity investments measured at fair value through other comprehensive income	-	-	-	(6,005)	-	-	(6,005)
Other comprehensive income for the year	-	-	-	(6,005)	-	-	(6,005)
Profit for the year	-	-	10,812	-	-	-	10,812
Total comprehensive income for the year	-	-	10,812	(6,005)	-	-	4,807
<u>Contributions by and distributions to owners</u>							
Employee share-based expense	-	-	-	-	1,493	-	1,493
Issue of shares in the Company upon vesting of shares awarded	2,346	-	-	-	(2,346)	-	-
Dividends:							
Dividends paid	-	-	(21,890)	-	-	(50,874)	(72,764)
Dividends proposed	-	-	(58,212)	-	-	58,212	-
Total transactions with owners in their capacity as owners	2,346	-	(80,102)	-	(853)	7,338	(71,271)
Balance at 30 September 2023	863,802	(1,091)	640,404	(16,453)	2,889	58,212	1,547,763
<u>12 months ended 30 September 2022</u>							
Balance at 1 October 2021	858,830	(1,091)	680,765	22,478	4,184	50,814	1,615,980
<u>Comprehensive income</u>							
Fair value changes on equity investments measured at fair value through other comprehensive income	-	-	-	(32,926)	-	-	(32,926)
Other comprehensive income for the year	-	-	-	(32,926)	-	-	(32,926)
Profit for the year	-	-	101,666	-	-	-	101,666
Total comprehensive income for the year	-	-	101,666	(32,926)	-	-	68,740
<u>Contributions by and distributions to owners</u>							
Employee share-based expense	-	-	-	-	2,184	-	2,184
Issue of shares in the Company upon vesting of shares awarded	2,626	-	-	-	(2,626)	-	-
Dividends:							
Dividends paid	-	-	(21,863)	-	-	(50,814)	(72,677)
Dividends proposed	-	-	(50,874)	-	-	50,874	-
Total transactions with owners in their capacity as owners	2,626	-	(72,737)	-	(442)	60	(70,493)
Balance at 30 September 2022	861,456	(1,091)	709,694	(10,448)	3,742	50,874	1,614,227

E. Condensed interim cash flow statement

	Note	The Group	
		12 months ended 30 September 2023	12 months ended 30 September 2022
		\$'000	\$'000
<u>CASH FLOWS FROM OPERATING ACTIVITIES</u>			
Profit before taxation and exceptional items		216,991	209,597
Adjustments for:			
Depreciation of fixed assets	6	74,881	71,682
Amortisation of brands and intangible assets	6	13,339	13,488
Impairment of fixed assets and intangible assets		406	1,275
Reversal of impairment of fixed assets and intangible assets		(1,039)	(1,227)
Fixed assets and intangible assets written off		414	555
Gross income from other investments		(233)	(298)
Provision for employee benefits		1,534	1,754
Write back of provision for employee benefits		(39)	(240)
Loss/(Gain) on disposal of fixed assets	6	4	(249)
(Gain)/Loss on derecognition of leases		(414)	9
Interest income		(6,410)	(2,424)
Interest expenses		37,524	26,207
Share of results of joint venture companies		(6,494)	(4,465)
Share of results of associated companies		(89,871)	(99,875)
Employee share-based expense	6	4,950	4,621
Fair value adjustment of investment properties		403	35
Fair value adjustment of financial instruments		339	459
Gain on disposal of financial instruments		(613)	(696)
Operating cash before working capital changes		245,672	220,208
Change in inventories		72,514	(95,967)
Change in receivables		22,026	(91,467)
Change in related parties' and joint venture and associated companies' balances		2,732	2,107
Change in payables		1,077	49,444
Currency realignment		(19,100)	(16,309)
Cash generated from operations		324,921	68,016
Interest income received		5,055	2,176
Interest expenses paid		(31,689)	(24,658)
Income taxes paid		(35,304)	(25,065)
Payment of employee benefits		(1,243)	(1,317)
Net cash from operating activities		261,740	19,152
<u>CASH FLOWS FROM INVESTING ACTIVITIES</u>			
Dividends from associated companies		92,772	98,231
Gross income from other investments		233	298
Proceeds from refund of other investments		342	-
Proceeds from disposal of fixed assets		1,192	880
Investment in a joint venture company		(145)	-
Purchase of fixed assets		(129,895)	(138,515)
Purchase of other investments		-	(3,435)
Payment for intangible assets		(18,043)	(8,347)
Net cash outflow on acquisition of subsidiary companies	13	(173,677)	(2,478)
Net cash used in investing activities		(227,221)	(53,366)

E. Condensed interim consolidated cash flow statement (cont'd)

	The Group	
	12 months ended 30 September 2023 \$'000	12 months ended 30 September 2022 \$'000
<u>CASH FLOWS FROM FINANCING ACTIVITIES</u>		
Proceeds from borrowings	357,067	442,251
Repayment of borrowings	(107,756)	(476,978)
Payment of lease liabilities	(11,892)	(14,909)
Purchase of shares by a subsidiary company	(3,782)	(2,082)
Capital contribution by non-controlling interests	-	926
Payment of dividends:		
- by subsidiary companies to non-controlling interests	(28,456)	(30,248)
- by the Company to shareholders	(72,764)	(72,677)
Net cash from/(used in) financing activities	132,417	(153,717)
Net increase/(decrease) in cash and cash equivalents	166,936	(187,931)
Cash and cash equivalents at beginning of year	274,586	471,799
Effects of exchange rate changes on cash and cash equivalents	(9,693)	(9,282)
Cash and cash equivalents at end of year	431,829	274,586
Analysis of acquisition of subsidiary companies		
Net assets acquired:		
Fixed assets	60,446	1,760
Investment properties	2,905	-
Intangible assets	11,106	55
Brands	19,796	-
Current assets	25,237	326
Current liabilities	(9,016)	(963)
Non-current liabilities	(12,373)	(170)
Cash and cash equivalents	31,029	211
Total identifiable net assets at fair value	129,130	1,219
Non-controlling interests	(408)	-
Cost of investment as an associated company	(28,283)	-
Gain on change of interest in an associated company	(26,623)	-
Fair value of leasehold land	61,859	-
Goodwill on acquisition	69,031	1,470
Consideration paid	204,706	2,689
Less: Cash and cash equivalents of subsidiary companies acquired	(31,029)	(211)
Net cash outflow on acquisition of subsidiary companies	173,677	2,478

F. Notes to the condensed interim financial statements

1. General information

Fraser and Neave, Limited (the "Company") is a limited liability company incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited. The registered office of the Company is located at 438 Alexandra Road, #20-00 Alexandra Point, Singapore 119958. TCC Assets Limited is the immediate and ultimate holding company.

The condensed interim financial statements as at and for the six months and the year ended 30 September 2023 comprise the Company and its subsidiary companies (together referred to as the "Group").

The principal activities of the Group are:

- (a) production and sale of beverages and dairy products; and
- (b) printing and publishing.

These activities are carried out through the Company's subsidiary, joint venture and associated companies. The Company provides management and administrative services to some subsidiary companies.

2. Basis of preparation

The condensed interim financial statements for the six months and the year ended 30 September 2023 have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") 1-34 *Interim Financial Reporting* issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the audited financial statements for the year ended 30 September 2022.

The condensed interim financial statements are presented in Singapore Dollar and all values are rounded to the nearest thousand (\$'000) unless otherwise stated.

The Group and the Company have applied the same accounting policies and methods of computation in the preparation of the interim financial statements and are consistent with those used in the Group's financial statements for the year ended 30 September 2022 which were prepared in accordance with SFRS(I)s except for the adoption of various amended accounting standards which are effective from 1 October 2022. The adoption of these amended accounting standards did not have a material impact on the financial statements of the Group and the Company.

2.1 Significant accounting estimates and judgments

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the audited consolidated financial statements as at and for the year ended 30 September 2022.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

3. Seasonal operations

The Group's performance is normally not affected by seasonal or cyclical events on a year to year basis. However, on a half-yearly basis, the demand for certain products may be skewed towards major festivities, events and weather pattern.

F. Notes to the condensed interim financial statements (cont'd)**4. Segment information**

The Group's operating businesses are organised and managed separately according to the nature of activities. The Group's operating segments are namely beverages, dairies, printing and publishing and others. The Group operates in the following key geographical areas, namely Singapore, Malaysia, Thailand, Vietnam and other countries.

The following tables presents financial information regarding operating segments:

Segment results for 6 months ended 30 September 2023

Operating Segment	Beverages	Dairies	Printing & Publishing	Others	Elimination	Per Consolidated Financial Statements
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue - external	285,916	620,001	108,545	39,324	-	1,053,786
Revenue - inter segment	1,905	203	518	39,036	(41,662)	-
Total revenue	287,821	620,204	109,063	78,360	(41,662)	1,053,786
Subsidiary companies	18,614	76,371	(1,874)	(3,391)	-	89,720
Joint venture and associated companies	-	49,982	-	2,500	-	52,482
Profit/(Loss) before interest and taxation	18,614	126,353	(1,874)	(891)	-	142,202
Finance income						4,099
Finance costs						(19,060)
Profit before fair value adjustment, taxation and exceptional items						127,241
Fair value adjustment of investment properties						(403)
Exceptional items						(21,175)
Profit before taxation						105,663
Taxation						(11,391)
Profit after taxation						94,272
Non-controlling interests						(31,784)
Attributable profit						62,488
Attributable profit/(loss) before fair value adjustment and exceptional items	5,023	82,914	(2,300)	(7,626)	-	78,011
Fair value adjustment of investment properties	-	-	1,709	(1,172)	-	537
Exceptional items	(4,384)	(839)	(10,774)	(63)	-	(16,060)
Attributable profit/(loss)	639	82,075	(11,365)	(8,861)	-	62,488
Geographical Segment	Singapore	Malaysia	Thailand	Vietnam	Others	Per Consolidated Financial Statements
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Total revenue	213,366	407,378	345,504	-	87,538	1,053,786
(Loss)/Profit before interest and taxation	(1,841)	28,323	67,896	49,982	(2,158)	142,202

F. Notes to the condensed interim financial statements (cont'd)**4. Segment information (cont'd)**Segment results for 6 months ended 30 September 2022

	Beverages	Dairies	Printing & Publishing	Others	Elimination	Per Consolidated Financial Statements
Operating Segment	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue - external	280,410	596,943	106,903	8,973	-	993,229
Revenue - inter segment	1,869	305	401	52,829	(55,404)	-
Total revenue	282,279	597,248	107,304	61,802	(55,404)	993,229
Subsidiary companies	10,488	45,318	770	(1,948)	-	54,628
Joint venture and associated companies	-	48,065	-	3,615	-	51,680
Profit before interest and taxation	10,488	93,383	770	1,667	-	106,308
Finance income						1,275
Finance costs						(12,880)
Profit before fair value adjustment, taxation and exceptional items						94,703
Fair value adjustment of investment properties						(35)
Exceptional items						452
Profit before taxation						95,120
Taxation						(11,010)
Profit after taxation						84,110
Non-controlling interests						(24,509)
Attributable profit						59,601
Attributable profit/(loss) before fair value adjustment and exceptional items	673	66,249	2,330	(8,425)	-	60,827
Fair value adjustment of investment properties	-	-	(35)	-	-	(35)
Exceptional items	63	(419)	(802)	(33)	-	(1,191)
Attributable profit/(loss)	736	65,830	1,493	(8,458)	-	59,601
						Per Consolidated Financial Statements
Geographical Segment	Singapore	Malaysia	Thailand	Vietnam	Others	\$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Total revenue	211,997	379,321	333,410	8	68,493	993,229
(Loss)/Profit before interest and taxation	(2,622)	30,415	40,803	47,874	(10,162)	106,308

F. Notes to the condensed interim financial statements (cont'd)**4. Segment information (cont'd)**Segment results for 12 months ended 30 September 2023

Operating Segment	Beverages	Dairies	Printing & Publishing	Others	Elimination	Per Consolidated Financial Statements
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue - external	603,508	1,194,640	221,435	79,520	-	2,099,103
Revenue - inter segment	4,074	840	894	80,266	(86,074)	-
Total revenue	607,582	1,195,480	222,329	159,786	(86,074)	2,099,103
Subsidiary companies	37,000	124,369	(9,840)	614	-	152,143
Joint venture and associated companies	-	88,704	-	7,661	-	96,365
Profit/(Loss) before interest and taxation	37,000	213,073	(9,840)	8,275	-	248,508
Finance income						6,410
Finance costs						(37,524)
Profit before fair value adjustment, taxation and exceptional items						217,394
Fair value adjustment of investment properties						(403)
Exceptional items						6,852
Profit before taxation						223,843
Taxation						(18,702)
Profit after taxation						205,141
Non-controlling interests						(71,925)
Attributable profit						133,216
Attributable profit/(loss) before fair value adjustment and exceptional items	12,168	139,308	(10,550)	(7,675)	-	133,251
Fair value adjustment of investment properties	-	-	1,709	(1,172)	-	537
Exceptional items	(3,523)	(867)	(10,889)	14,707	-	(572)
Attributable profit/(loss)	8,645	138,441	(19,730)	5,860	-	133,216
Segment assets as at 30 September 2023*	597,653	3,260,754	248,008	574,172	-	4,680,587
Segment liabilities as at 30 September 2023#	143,554	232,565	78,939	53,168	-	508,226

Geographical Segment	Singapore	Malaysia	Thailand	Vietnam	Others	Consolidated Financial Statements
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Total revenue	423,990	832,591	658,640	-	183,882	2,099,103
(Loss)/Profit before interest and taxation	(11,228)	62,832	112,480	88,704	(4,280)	248,508

* Segment assets exclude deferred tax assets and cash and bank deposits

Segment liabilities exclude borrowings, provision for taxation and deferred tax liabilities

F. Notes to the condensed interim financial statements (cont'd)**4. Segment information (cont'd)**Segment results for 12 months ended 30 September 2022

Operating Segment	Beverages \$'000	Dairies \$'000	Printing & Publishing \$'000	Others \$'000	Elimination \$'000	Per Consolidated Financial Statements \$'000
Revenue - external	568,871	1,199,055	214,593	20,695	-	2,003,214
Revenue - inter segment	3,400	396	737	114,472	(119,005)	-
Total revenue	572,271	1,199,451	215,330	135,167	(119,005)	2,003,214
Subsidiary companies	37,752	97,734	(10,834)	4,423	-	129,075
Joint venture and associated companies	-	97,401	-	6,939	-	104,340
Profit/(Loss) before interest and taxation	37,752	195,135	(10,834)	11,362	-	233,415
Finance income						2,424
Finance costs						(26,207)
Profit before fair value adjustment, taxation and exceptional items						209,632
Fair value adjustment of investment properties						(35)
Exceptional items						(7,408)
Profit before taxation						202,189
Taxation						(25,254)
Profit after taxation						176,935
Non-controlling interests						(52,068)
Attributable profit						124,867
Attributable profit/(loss) before fair value adjustment and exceptional items	15,100	138,115	(9,177)	(14,617)	-	129,421
Fair value adjustment of investment properties	-	-	(35)	-	-	(35)
Exceptional items	(2,732)	(884)	(802)	(101)	-	(4,519)
Attributable profit/(loss)	12,368	137,231	(10,014)	(14,718)	-	124,867
Segment assets as at 30 September 2022*	514,639	3,552,090	250,901	383,198	-	4,700,828
Segment liabilities as at 30 September 2022#	133,799	236,357	92,110	51,215	-	513,481

Geographical Segment	Singapore \$'000	Malaysia \$'000	Thailand \$'000	Vietnam \$'000	Others \$'000	Consolidated Financial Statements \$'000
Total revenue	433,437	755,006	671,030	30	143,711	2,003,214
(Loss)/Profit before interest and taxation	(4,989)	62,127	86,446	97,104	(7,273)	233,415

* Segment assets exclude deferred tax assets and cash and bank deposits

Segment liabilities exclude borrowings, provision for taxation and deferred tax liabilities

F. Notes to the condensed interim financial statements (cont'd)**5. Revenue information****(a) Disaggregation of revenue**

	Operating Segments				
	Beverages \$'000	Dairies \$'000	Printing & Publishing \$'000	Others \$'000	Total \$'000
6 months ended 30 September 2023					
Primary geographical markets					
Singapore	65,227	81,592	66,547	-	213,366
Malaysia	168,195	189,344	12,160	37,679	407,378
Thailand	-	345,482	22	-	345,504
Others	52,494	3,583	29,816	1,645	87,538
	<u>285,916</u>	<u>620,001</u>	<u>108,545</u>	<u>39,324</u>	<u>1,053,786</u>
Major products/service lines					
Sale of goods	285,546	620,001	63,008	39,191	1,007,746
Sale of services	122	-	44,199	18	44,339
Others	248	-	1,338	115	1,701
	<u>285,916</u>	<u>620,001</u>	<u>108,545</u>	<u>39,324</u>	<u>1,053,786</u>
Timing of transfer of goods or services					
At a point in time	285,916	620,001	104,378	39,324	1,049,619
Over time	-	-	4,167	-	4,167
	<u>285,916</u>	<u>620,001</u>	<u>108,545</u>	<u>39,324</u>	<u>1,053,786</u>
6 months ended 30 September 2022					
Primary geographical markets					
Singapore	69,453	77,845	64,699	-	211,997
Malaysia	175,761	182,209	12,378	8,973	379,321
Thailand	-	333,380	30	-	333,410
Others	35,196	3,509	29,796	-	68,501
	<u>280,410</u>	<u>596,943</u>	<u>106,903</u>	<u>8,973</u>	<u>993,229</u>
Major products/service lines					
Sale of goods	279,447	596,943	60,568	8,842	945,800
Sale of services	516	-	41,320	21	41,857
Others	447	-	5,015	110	5,572
	<u>280,410</u>	<u>596,943</u>	<u>106,903</u>	<u>8,973</u>	<u>993,229</u>
Timing of transfer of goods or services					
At a point in time	279,182	596,943	103,452	8,973	988,550
Over time	1,228	-	3,451	-	4,679
	<u>280,410</u>	<u>596,943</u>	<u>106,903</u>	<u>8,973</u>	<u>993,229</u>

F. Notes to the condensed interim financial statements (cont'd)**5. Revenue information (cont'd)****(a) Disaggregation of revenue (cont'd)**

	Operating Segments				
	Beverages \$'000	Dairies \$'000	Printing & Publishing \$'000	Others \$'000	Total \$'000
12 months ended 30 September 2023					
Primary geographical markets					
Singapore	128,039	151,618	144,333	-	423,990
Malaysia	353,564	377,224	26,049	75,754	832,591
Thailand	-	658,615	25	-	658,640
Others	121,905	7,183	51,028	3,766	183,882
	<u>603,508</u>	<u>1,194,640</u>	<u>221,435</u>	<u>79,520</u>	<u>2,099,103</u>
Major products/service lines					
Sale of goods	602,683	1,194,640	127,372	79,252	2,003,947
Sale of services	287	-	88,414	36	88,737
Others	538	-	5,649	232	6,419
	<u>603,508</u>	<u>1,194,640</u>	<u>221,435</u>	<u>79,520</u>	<u>2,099,103</u>
Timing of transfer of goods or services					
At a point in time	603,508	1,194,640	215,462	79,520	2,093,130
Over time	-	-	5,973	-	5,973
	<u>603,508</u>	<u>1,194,640</u>	<u>221,435</u>	<u>79,520</u>	<u>2,099,103</u>
12 months ended 30 September 2022					
Primary geographical markets					
Singapore	136,969	159,035	137,433	-	433,437
Malaysia	347,547	361,566	25,198	20,695	755,006
Thailand	-	670,989	41	-	671,030
Others	84,355	7,465	51,921	-	143,741
	<u>568,871</u>	<u>1,199,055</u>	<u>214,593</u>	<u>20,695</u>	<u>2,003,214</u>
Major products/service lines					
Sale of goods	562,416	1,199,055	120,912	20,440	1,902,823
Sale of services	5,842	-	83,850	40	89,732
Others	613	-	9,831	215	10,659
	<u>568,871</u>	<u>1,199,055</u>	<u>214,593</u>	<u>20,695</u>	<u>2,003,214</u>
Timing of transfer of goods or services					
At a point in time	562,416	1,199,055	209,073	20,695	1,991,239
Over time	6,455	-	5,520	-	11,975
	<u>568,871</u>	<u>1,199,055</u>	<u>214,593</u>	<u>20,695</u>	<u>2,003,214</u>

(b) Breakdown of sales

A breakdown of sales and profit after taxation (before deduction of non-controlling interests) for the continuing operations are as follows: -

	The Group		
	12 months ended 30 September 2023 \$'000	12 months ended 30 September 2022 \$'000	Change %
(a) Sales reported for first half year	1,045,317	1,009,985	3.5
(b) Operating profit after tax before deducting non-controlling interests reported for first half year	110,869	92,825	19.4
(c) Sales reported for second half year	1,053,786	993,229	6.1
(d) Operating profit after tax before deducting non-controlling interests reported for second half year	94,272	84,110	12.1

F. Notes to the condensed interim financial statements (cont'd)**6. Profit before taxation**

Profit before taxation have been arrived at after charging/(crediting):

	The Group			
	6 months ended 30 September 2023 \$'000	6 months ended 30 September 2022 \$'000	12 months ended 30 September 2023 \$'000	12 months ended 30 September 2022 \$'000
Operating expenses				
Included in operating expenses are:				
Depreciation of fixed assets	38,426	36,113	74,881	71,682
Amortisation of brands and intangible assets	5,541	6,197	13,339	13,488
Allowance for bad and doubtful debts	45	617	271	858
Allowance for inventory obsolescence	1,796	2,553	7,336	5,552
Employee share-based expense	3,605	3,333	4,950	4,621
Other (income)/expense (net)				
Loss/(Gain) on disposal of fixed assets	636	(92)	4	(249)
Foreign exchange (gain)/ loss	(1,828)	8,424	1,590	5,792
Exceptional items				
Effect of change of interest in an associated company	-	-	(26,623)	-
Insurance claim relating to flood and fire	(1,345)	-	(2,864)	(5,726)
Provision for/(Write back of) impairment of assets and other expenses relating to flood and fire	1,091	(1,358)	1,091	11,711
Provision for impairment of assets and other expenses relating to restructuring of operations	10,196	906	10,311	1,423
Provision for impairment of fixed assets	11,233	-	11,233	-
Exceptional items (gain)/loss	<u>21,175</u>	<u>(452)</u>	<u>(6,852)</u>	<u>7,408</u>

7. Taxation

	The Group			
	6 months ended 30 September 2023 \$'000	6 months ended 30 September 2022 \$'000	12 months ended 30 September 2023 \$'000	12 months ended 30 September 2022 \$'000
Current income tax	16,891	10,077	32,564	24,704
Deferred tax	214	4,370	245	5,412
Over provision in respect of previous years				
- Income tax	(4,027)	(999)	(11,671)	(4,038)
- Deferred tax	(1,687)	(2,438)	(2,436)	(824)
	<u>11,391</u>	<u>11,010</u>	<u>18,702</u>	<u>25,254</u>

F. Notes to the condensed interim financial statements (cont'd)**8. Dividends**

	The Group and The Company	
	12 months ended 30 September 2023 \$'000	12 months ended 30 September 2022 \$'000
Interim paid of 1.5 cents per share (2022: 1.5 cents per share)	21,829	21,803
Final proposed of 4.0 cents per share (2022: 3.5 cents per share)	58,212	50,874
	<u>80,041</u>	<u>72,677</u>

The final dividend is proposed by the Directors after the balance sheet date and subject to the approval of shareholders at the next annual general meeting of the Company.

9. Earnings per share**(a) Basic earnings per share**

Basic earnings per share is computed by dividing the Group attributable profit to shareholders of the Company by the weighted average number of ordinary shares in issue during the period/year.

	The Group			
	6 months ended 30 September 2023 \$'000	6 months ended 30 September 2022 \$'000	12 months ended 30 September 2023 \$'000	12 months ended 30 September 2022 \$'000
Group attributable profit to shareholders of the Company				
- before fair value adjustment and exceptional items	78,011	60,827	133,251	129,421
- after fair value adjustment and exceptional items	62,488	59,601	133,216	124,867
	----- Number of shares -----			
Weighted average number of ordinary shares in issue	1,455,298,220	1,453,549,775	1,455,006,813	1,453,264,025
Earnings per share (basic) (cents)				
- before fair value adjustment and exceptional items	5.4	4.2	9.2	8.9
- after fair value adjustment and exceptional items	4.3	4.1	9.2	8.6

F. Notes to the condensed interim financial statements (cont'd)**9. Earnings per share (cont'd)****(b) Diluted earnings per share**

Diluted earnings per share is computed by dividing the Group adjusted attributable profit to shareholders of the Company by the adjusted weighted average number of ordinary shares in issue during the year.

For diluted earnings per share, the Group attributable profit to shareholders of the Company is adjusted for changes in subsidiary company's attributable profit resulting from dilutive potential shares under share plans of a subsidiary company. The reconciliation of the Group adjusted attributable profit to shareholders of the Company used to compute diluted earnings per share is as follows:

	The Group				
	6 months ended 30 September 2023 \$'000	6 months ended 30 September 2022 \$'000	12 months ended 30 September 2023 \$'000	12 months ended 30 September 2022 \$'000	
	Group attributable profit to shareholders of the Company before fair value adjustment and exceptional items	78,011	60,827	133,251	129,421
	Change in attributable profit due to dilutive potential shares under share plans of a subsidiary company	(123)	(80)	(217)	(166)
Group adjusted attributable profit to shareholders of the Company before fair value adjustment and exceptional items	77,888	60,747	133,034	129,255	
Group attributable profit to shareholders of the Company after fair value adjustment and exceptional items	62,488	59,601	133,216	124,867	
Change in attributable profit due to dilutive potential shares under share plans of a subsidiary company	(104)	(80)	(240)	(158)	
Group adjusted attributable profit to shareholders of the Company after fair value adjustment and exceptional items	62,384	59,521	132,976	124,709	

The weighted average number of ordinary shares is adjusted to assume exercise of all dilutive potential shares under share plans of the Company. The reconciliation of the weighted average number of ordinary shares used to compute diluted earnings per share is as follows:

	The Group				
	6 months ended 30 September 2023	6 months ended 30 September 2022	12 months ended 30 September 2023	12 months ended 30 September 2022	
	----- Number of shares -----				
	Weighted average number of ordinary shares used to compute basic earnings per share	1,455,298,220	1,453,549,775	1,455,006,813	1,453,264,025
Adjustment for dilutive potential shares under share plans of the Company	3,165,316	3,719,603	3,165,316	3,719,603	
Weighted average number of ordinary shares used to compute diluted earnings per share	1,458,463,536	1,457,269,378	1,458,172,129	1,456,983,628	
Earnings per share (fully diluted) (cents)					
- before fair value adjustment and exceptional items	5.3	4.2	9.1	8.9	
- after fair value adjustment and exceptional items	4.3	4.1	9.1	8.6	

F. Notes to the condensed interim financial statements (cont'd)**10. Share capital**

	The Group and The Company	
	6 months ended 30 September 2023	6 months ended 31 March 2023
	----- Number of Shares -----	
Issued and fully paid ordinary shares:		
As at beginning of the period	1,455,298,220	1,453,549,775
Shares issued pursuant to the vesting of shares awarded under share plans	-	1,748,445
As at end of the period	<u>1,455,298,220</u>	<u>1,455,298,220</u>
	As at 30 September 2023	As at 30 September 2022
The number of shares awarded conditionally under share plans as at the end of the year	<u>3,165,316</u>	<u>3,719,603</u>
The number of issued shares excluding treasury shares at the end of the year	<u>1,455,298,220</u>	<u>1,453,549,775</u>

The Company did not hold any treasury shares as at 30 September 2023 (30 September 2022: Nil).

The Company did not have any subsidiary holdings as at 30 September 2023 and 30 September 2022.

There were no sales, transfers, disposal, cancellation and/or use of treasury shares and subsidiary holdings by the Company during the six months ended 30 September 2023 and 30 September 2022.

11. Net asset value

	The Group		The Company	
	As at 30 September 2023	As at 30 September 2022	As at 30 September 2023	As at 30 September 2022
Net asset value per ordinary share based on issued share capital	<u>\$2.03</u>	<u>\$2.11</u>	<u>\$1.06</u>	<u>\$1.11</u>

12. Fixed assets

During the six months ended 30 September 2023, the Group acquired assets amounting to \$60,635,000 (six months ended 30 September 2022: \$86,606,000) and disposed of assets amounting to \$1,325,000 (six months ended 30 September 2022: \$871,000).

F. Notes to the condensed interim financial statements (cont'd)**13. Acquisition of subsidiary companies****(i) Acquisition of Ladang Permai Damai Sdn Bhd ("LPDSB")**

On 12 October 2022, Fraser & Neave Holdings Bhd ("F&NHB"), a 55.5%-owned subsidiary company of the Company, announced that its indirect 65.0%-owned subsidiary company, Dagang Sejahtera Sdn Bhd ("DSSB") had completed the acquisition of the entire equity interest of LPDSB for a total cash consideration of RM215.6million (approximately \$62.6 million). This acquisition was financed by F&NHB's internal funds and bank borrowings.

The fair value of the identifiable assets and liabilities as at the date of acquisition were as follows:

	Fair value as at date of acquisition \$'000
Fixed assets	1,374
Current assets	12
Current liabilities	(220)
Cash and cash equivalents	1
	<hr/> 1,167
Non-controlling interest	(408)
Fair value of leasehold land	61,859
Consideration paid	62,618
Less: Cash and cash equivalents of subsidiary companies acquired	(1)
Net cash outflow on acquisition of subsidiary companies	<hr/> <hr/> 62,617

(ii) Acquisition of Cocoaland Holdings Berhad ("Cocoaland")

On 4 November 2022, F&NHB announced its wholly-owned subsidiary company, Awana Citra Sdn Bhd ("Awana"), had acquired 326,129,868 shares in Cocoaland, representing approximately 72.4% of the issued share capital of Cocoaland for a total cash consideration of RM489.2 million (approximately \$142.1 million). As a result, Cocoaland became an indirect wholly-owned subsidiary company of F&NHB. The acquisition was financed by F&NHB's internal funds and borrowings. All ordinary shares in Cocoaland was de-listed from the Main Market of Bursa Malaysia Securities Berhad on 25 November 2022.

A goodwill of \$69.0 million was recognised on the acquisition based on the difference between the consideration and the fair value of the identifiable assets and liabilities at the date of the acquisition, determined upon completion of the Price Purchase Allocation exercise.

The fair value of the identifiable assets and liabilities as at the date of acquisition were as follows:

	Fair value as at date of acquisition \$'000
Fixed assets	59,072
Investment properties	2,905
Intangibles	11,106
Brands	19,796
Current assets	25,225
Current liabilities	(8,796)
Non-current liabilities	(12,373)
Cash and cash equivalents	31,028
Total identifiable net assets at fair value	<hr/> 127,963
Cost of investment as an associated company	(28,283)
Gain on change of interest in an associated company	(26,623)
Goodwill on acquisition	69,031
Consideration paid	142,088
Less: Cash and cash equivalents of subsidiary companies acquired	(31,028)
Net cash outflow on acquisition of subsidiary companies	<hr/> <hr/> 111,060

F. Notes to the condensed interim financial statements (cont'd)**14. Borrowings**

	The Group	
	As at 30 September 2023 \$'000	As at 30 September 2022 \$'000
Amount repayable in one year or less, or on demand		
Unsecured	<u>339,211</u>	<u>51,607</u>
Amount repayable after one year		
Unsecured	<u>794,396</u>	<u>837,672</u>

15. Significant related party transactions

In addition to the information disclosed elsewhere in the financial statements, the following were the significant related party transactions entered into between the Group and related parties based on agreed fees or terms between the parties.

	The Group			
	6 months ended 30 September 2023 \$'000	6 months ended 30 September 2022 \$'000	12 months ended 30 September 2023 \$'000	12 months ended 30 September 2022 \$'000
(a) Transactions with TCC Group of Companies ⁽ⁱ⁾				
Sales	13,244	10,613	23,197	22,906
Advertising & promotion support	908	1,538	1,713	2,976
Service fee and other income	428	333	602	577
Purchases	(10,566)	(16,643)	(21,089)	(31,056)
Marketing expense	(5,355)	(2,729)	(10,541)	(5,751)
Logistic expense	(507)	(521)	(955)	(908)
Insurance premium expense	(265)	(972)	(727)	(1,801)
Rental and other expenses	<u>(4,337)</u>	<u>(6,559)</u>	<u>(8,604)</u>	<u>(10,568)</u>
(b) Transactions with Joint Venture and Associated Companies				
Sales	178	95	378	235
Receipt of corporate service fee	18	19	36	38
Purchases	<u>-</u>	<u>(1,202)</u>	<u>-</u>	<u>(2,334)</u>

⁽ⁱ⁾ This refers to the companies and entities in the TCC Group which are controlled by Mr Charoen Sirivadhanabhakdi and the estate of the late Khunyong Wanna Sirivadhanabhakdi.

16. Contingent liabilities

The Company issued corporate guarantees to the extent of \$3,367,468,000 (2022: \$3,425,911,000) for the purpose of assisting its subsidiary and joint venture companies to obtain external borrowings. Of the \$3,367,468,000 (2022: \$3,425,911,000) corporate guarantees given by the Company, \$657,335,000 (2022: \$639,865,000) has been utilised by its subsidiary and joint venture companies as security for their borrowings. These borrowings taken by its subsidiary companies have been consolidated into the Group's total borrowings (Note 14).

F. Notes to the condensed interim financial statements (cont'd)**17. Classification of financial assets and liabilities**

Set out below is a comparison by category of the carrying amounts of the Group's and the Company's financial assets and liabilities that are carried in the financial statements:

	The Group		The Company	
	As at 30 September 2023 \$'000	As at 30 September 2022 \$'000	As at 30 September 2023 \$'000	As at 30 September 2022 \$'000
Financial Assets				
Other investments at FVOCI	3,842	7,986	133,408	139,413
Derivative financial instruments designated as a hedge	5,110	10,937	-	-
Derivative financial instruments at fair value through profit and loss	67	198	-	78
Financial assets at amortised cost	824,354	601,532	137,337	89,143
	<u>833,373</u>	<u>620,653</u>	<u>270,745</u>	<u>228,634</u>
Financial Liabilities				
Derivative financial instruments at fair value through profit and loss	167	624	-	3
Financial liabilities at amortised cost	1,589,161	1,350,595	846,008	769,020
	<u>1,589,328</u>	<u>1,351,219</u>	<u>846,008</u>	<u>769,023</u>

Financial assets at amortised cost includes cash and bank deposits, trade and other receivables, amount due from related parties, subsidiary, joint venture and associated companies.

Financial liabilities at amortised cost includes trade and other payables, amount due to related parties, subsidiary and associated companies, lease liabilities and borrowings.

18. Fair value measurement

The Group and the Company classifies fair value measurement using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. prices) or indirectly (i.e. derived from prices)
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs)

F. Notes to the condensed interim financial statements (cont'd)**18. Fair value measurement (cont'd)**

The following table shows the analysis of assets and liabilities carried at fair value and their levels in the fair value hierarchy:

	The Group			Total \$'000
	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	
As at 30 September 2023				
<u>Financial Assets</u>				
Other investments				
- Quoted equity investments at FVOCI	3,842	-	-	3,842
Derivative financial instruments	-	5,177	-	5,177
	<u>3,842</u>	<u>5,177</u>	<u>-</u>	<u>9,019</u>
<u>Non-Financial Asset</u>				
Investment properties	-	-	40,509	40,509
<u>Financial Liability</u>				
Derivative financial instruments	-	167	-	167
As at 30 September 2022				
<u>Financial Assets</u>				
Other investments				
- Quoted equity investments at FVOCI	4,551	-	-	4,551
Derivative financial instruments	-	11,135	-	11,135
	<u>4,551</u>	<u>11,135</u>	<u>-</u>	<u>15,686</u>
<u>Non-Financial Asset</u>				
Investment properties	-	-	16,108	16,108
<u>Financial Liability</u>				
Derivative financial instruments	-	624	-	624

Investment properties are stated at fair value which has been determined based on valuations performed at balance sheet date. Valuations are performed by accredited independent valuers with recognised and relevant professional qualification and with recent experience in the location and category of the properties being valued. The valuations are based on open market values on the as-is basis and were prepared primarily using the Investment and Direct Comparison Approach. In relying on the valuation reports, management has exercised its judgement and is satisfied that the valuation methods and estimates are reflective of current market conditions.

F. Notes to the condensed interim financial statements (cont'd)**18. Fair value measurement (cont'd)**

	The Company			Total \$'000
	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	
As at 30 September 2023				
<u>Financial Assets</u>				
Other investments				
- Quoted equity investments at FVOCI	133,408	-	-	133,408
As at 30 September 2022				
<u>Financial Assets</u>				
Other investments				
- Quoted equity investments at FVOCI	139,413	-	-	139,413
Derivative financial instruments	-	78	-	78
	<u>139,413</u>	<u>78</u>	<u>-</u>	<u>139,491</u>
<u>Financial Liability</u>				
Derivative financial instruments				
	-	3	-	3

There have been no transfers between Level 1, Level 2 and Level 3 for the Group and the Company during the financial year ended 30 September 2023 and 2022.

G. Other information required by Listing Rule Appendix 7.2**1. Review**

The condensed consolidated balance sheet of Fraser and Neave, Limited and its subsidiary companies as at 30 September 2023, the related condensed consolidated profit statement and other comprehensive income for the six-month and financial year ended 30 September 2023, condensed consolidated statement of changes in equity and condensed consolidated cash flow statement for the financial year ended 30 September 2023 and certain explanatory notes have not been audited or reviewed.

2. Review of performance of the Group**Profit Statement for the 12 months ended 30 September 2023**

Revenue increased 4.8% to \$2,099.1 million, an increase of \$95.9 million from \$2,003.2 million last year. PBIT of \$248.5 million was an increase of 6.5% from \$233.4 million a year ago while attributable profit before fair value adjustment and exceptional items of \$133.3 million increased 3.0% as compared to last year.

Beverages

Beverages revenue increased by \$34.6 million to \$603.5 million, 6.1% higher than last year. The increase was mainly from Beer operations in Myanmar as a result of capacity expansion despite unfavourable currency translation of \$16.8 million due to the weakening of the Myanmar Kyat against the Singapore Dollar. Slight decrease in Soft Drinks' revenue was mainly due to adverse unfavourable currency translation of \$24.7 million mainly on Soft Drinks Malaysia's sales. In constant currency, Soft Drinks sales in Malaysia increased on the back of improved festive sales and price increases.

Despite the increase in revenue, PBIT decreased 2.0% to \$37.0 million, impacted by adverse foreign currency translation and increased brand investment spending.

Dairies

Dairies revenue decreased slightly by 0.4% to \$1,194.6 million for the current year. The decrease was mainly due to lower Dairies sales in Singapore and negative translation effects on revenue in Thailand. Despite higher contributions from Dairies Thailand's export and domestic sales as a result of price increases, these were negated by unfavourable exchange movement of \$21.7 million. Revenue from Dairies Singapore was impacted by supply disruptions and start-up issues exacerbated by the migration to the new factory plant in Tuas, Singapore. These decreases were partly cushioned by the increase in Dairies Malaysia's revenue mainly from Gold Coin, Teapot and Carnation in the domestic market and export sales recovery to Africa and Greater China.

Dairies PBIT increased by 9.2% to \$213.1 million, driven by higher contributions from Dairies Thailand and Malaysia mainly due to price increases implemented but partly offset by higher advertising and promotion expenses incurred. The increase was also partly negated by a drop in contribution from Dairies Singapore due to supply disruptions and start-up issues encountered during the migration to the new factory plant in Tuas. Share of results from the Group's associated company in Vietnam, Vietnam Dairy Products Joint Stock Company ("Vinamilk") also decreased due to lower sales and unfavourable input costs.

Printing and Publishing

Printing and Publishing ("P&P") revenue increased \$6.8 million from \$214.6 million to \$221.4 million, up 3.2% from the previous year. The growth in revenue was from Printing, Distribution and Retail businesses. However, this was partially offset by the decline in US and Hong Kong Education revenue due to weak market conditions as well as lower textbook adoption.

With higher revenue and reduced operating cost, PBIT losses reduced marginally from a loss of \$10.8 million to a PBIT loss of \$9.8 million this year. The current year's losses were exacerbated by the prudent write-off of provisions for certain royalty income which amounted to \$4.9 million. Without this one-off items, P&P would have reduced this year's PBIT loss by almost half.

Tax

The Group's low effective tax rate ("ETR") of 8.4 % (FY 2022: 12.5%) is mainly attributed to non-taxable income.

G. Other information required by Listing Rule Appendix 7.2 (cont'd)**2. Review of performance of the Group (cont'd)****Group Balance Sheet as at 30 September 2023**

The decrease in Reserves was due to currency translation loss of \$209.4 million mainly arising from the depreciation of the Vietnamese Dong against the Singapore Dollar on the Group's interest in Vinamilk and payment of dividends of \$72.8 million. This was partly offset by profits of \$133.2 million retained for the year.

Non-current assets increased by \$43.4 million or 1.1% from \$3,914.3 million to \$3,957.7 million as at 30 September 2023. During the period, Fraser & Neave Holdings Bhd, a 55.5%-owned subsidiary company, increased its shareholding in Cocoland Group ("CCL") from 27.6% to 100%. This resulted in a reclassification of our interest in CCL from an associated company to a subsidiary company, leading to an increase in fixed assets and goodwill recognized upon consolidation of CCL as a subsidiary company. Factory expansion in Malaysia, Singapore and Myanmar during the year also contributed to the increase in fixed assets.

Current assets increased by \$97.6 million or 9.2% from \$1,066.6 million to \$1,164.2 million as at 30 September 2023 mainly due to cash generated from operating activities during the period. This was partly offset by the decrease in inventories due to positive sales momentum and lower stock holding of raw materials.

Liabilities increased by \$240.9 million or 16.3% from \$1,478.4 million to \$1,719.3 million due to additional loans drawn down during the year mainly for acquisition of CCL and expansion of brewery in Myanmar.

Group Cash Flow Statement for the 12 months ended 30 September 2023

The cash inflows and outflows are detailed in the Group Cash Flow Statement.

Net cash inflow due to operating activities for the year was \$261.7 million as compared to \$19.2 million for last year. This was mainly due to lower inventories and lower receivables balances and higher operating profits.

Net cash outflow due to investing activities of \$227.2 million was higher as compared to \$53.4 million for last year mainly due to the acquisition of shares in Ladang Permai Damai and CCL, amounting to \$62.6 million and \$111.1 million respectively.

Net cash inflow due to financing activities for the period was \$132.4 million as compared to an outflow of \$153.7 million for last year. The cash inflow is mainly due to higher borrowings this year to finance new acquisitions in CCL and Ladang Permai Damai.

Profit Statement for the 6 months ended 30 September 2023

Group revenue increased 6.1% to \$1,053.8 million as compared to the corresponding period last year. The increase in revenue was mainly due to increased contribution from Beverages and consolidation of CCL's revenue subsequent to its acquisition.

PBIT increased 33.8% to \$142.2 million as compared to the corresponding period last year driven by increased sales, more favourable input cost and stringent cost discipline.

As compared to the corresponding period last year, group attributable profit before fair value adjustment and exceptional items and basic earnings per share before fair value adjustment and exceptional items were 28.3% and 28.6% higher at \$78.0 million and 5.4 cents respectively.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable.

G. Other information required by Listing Rule Appendix 7.2 (cont'd)**4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months.**

In FY 2023, the Group managed to grow both top and bottom line despite unfavourable foreign exchange translation rates, slower than anticipated growth in our core markets, persistent inflationary pressures and higher cost of capital. The Group's continuous focus on driving productivity improvements, building new capabilities, leveraging on its strong brands & distribution networks to defend and capture existing and new markets and constant drive for innovation to deliver value and enjoyment to our customers helped the Group stay relevant in the fiercely competitive fast moving consumer goods market.

The Group expects 2024 to be another challenging year as regional and global economies are expected to slow down as higher interest rates are expected to stay higher for longer. Regional conflicts, trade disputes and climate change will be added headwinds.

In Malaysia, our food business will reap the benefits of operational efficiencies from integration of Sri Nona and Cocoaland into the Group's distribution network. The Group will endeavour to complete phase one development of our integrated dairy farm in Gemas, Negeri Sembilan by end of 2024. The integrated dairy farm will eventually be home to 20,000 milking cows producing up to 200 million litres of fresh milk annually. The Group's strategic foray into the upstream fresh milk business will cement the Group's position as a leading dairy company in Malaysia and Singapore.

The Group has added new production and logistics capabilities in both Singapore and Myanmar during the year. These new capabilities will enable the Group to capture new market share in 2024.

In Thailand, the Group will seek to improve its efficiencies at its new Wangmuang plant to deliver more value to our customers. The Group will also be expanding distribution of its dairies and beverage products into Indonesia and China.

Our associate company Vinamilk has embarked on a brand transformation to revitalise and upgrade its brand identity to reflect its global ambitions.

In our P&P segment, although 2023 recorded another year of losses, management has taken the necessary steps to restructure the business to put P&P on the path to profitability.

The international pipeline for our largest and most profitable business of Education Publishing is strong. The overall profit margins will continue to improve arising from our successful strategy to diversify our international markets and non-print education solutions beyond Singapore and USA. Internationally, efforts will be concentrated on rebuilding textbook adoptions for North America while scaling revenue growth for our Rest of the World business in EMEA, Latin America, North and Central Asia, and ASEAN.

For our printing business, our expansion to sustainable print packaging has gained commitment from high-quality clients. The sales pipeline for 2024 remains promising and robust.

5. If a decision regarding dividend has been made:-

(a) Whether a final ordinary dividend has been recommended: Yes

(b) (i) Amount per share : 4.0 cents

(ii) Previous corresponding period : 3.5 cents

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

Tax-exempt (one-tier).

(d) The date the dividend is payable.

The Directors propose, subject to shareholders' approval at the Annual General Meeting to be held on 24 January 2024, a final dividend of 4.0 cents (last year: 3.5 cents) per share, to be paid on 16 February 2024. Taken with the interim dividend of 1.5 cents per share already paid, this will give a total distribution for the year of 5.5 cents per share (last year: 5.0 cents).

G. Other information required by Listing Rule Appendix 7.2 (cont'd)**5. If a decision regarding dividend has been made:- (cont'd)**

- (e) The date on which Registrable Transfers received by the Company (up to 5.00 p.m.) will be registered before entitlements to the dividend are determined.**

Registrable transfers received by the Company's Registrar, Tricor Barbinder Share Registration Services, 9 Raffles Place, Republic Plaza, Tower 1, #26-01, Singapore 048619 (with effect from 14 November 2023) up to 5.00 p.m. on 30 January 2024 will be registered before entitlements to the dividend are determined.

Notice is hereby given that the share registers will be closed on 31 January – 1 February 2024 for the preparation of dividend warrants.

6. If no dividend has been declared (recommended), a statement to the effect and the reason(s) for the decision.

Not applicable.

7. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

Particulars of interested person transactions ("IPTs") for the financial year ended 30 September 2023.

<u>Name of interested person</u>	<u>Nature of relationship</u>	<u>Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$100,000)</u> <u>\$'000</u>
Companies and entities in the TCC Group	Associates (as defined in the SGX Listing Manual) of Mr Charoen Sirivadhanabhakdi and the late Khunying Wanna Sirivadhanabhakdi, who are the Chairman and the former Vice-Chairman of the Board of Directors of the Company; Mr Charoen Sirivadhanabhakdi and the estate of the late Khunying Wanna Sirivadhanabhakdi are controlling shareholders of the Company.	14,026

8. In the review of performance, the factors leading to any material changes in contribution to turnover and earnings by the business or geographical segments.

Refer to No. 2

9. Confirmation By the Company Pursuant to Rule 720(1) of the SGX Listing Manual

The Company confirms that it has procured undertakings from all its Directors and Executive Officers (in the format set out in Appendix 7.7) pursuant to Rule 720(1) of the SGX Listing Manual.

G. Other information required by Listing Rule Appendix 7.2 (cont'd)

- 10. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.**

Pursuant to Rule 704(13) of the Listing Manual of the Singapore Exchange Securities Trading Limited (the "SGX Listing Manual"), the Company confirms that there is no person occupying a managerial position in the Company or any of its principal subsidiaries who is related to the director, chief executive officer or substantial shareholder of the Company.

BY ORDER OF THE BOARD
Samuel Lee
Company Secretary

9 November 2023