

Investor Relations

DELIVERING EFFECTIVE AND OPEN COMMUNICATION

The F&N Group is committed to delivering effective and open communication with all stakeholders, always ensuring consistency and clarity of disclosure. We aim to engage with our shareholders and investment community openly and regularly in order to facilitate a mutual understanding of our respective objectives, and to provide information on our corporate strategies, trends, operational performance and financial information to the investment community.

To achieve that, F&N's Investor Relations team leverages multiple communication channels, including news releases, analyst and media briefings, investor conferences and meetings, roadshows (together with key senior management), and the corporate website, to keep the market and investors apprised of F&N Group's corporate developments and financial performance.

In addition, besides communicating regularly with shareholders and the investment community via disclosures of material and other pertinent information through regular dialogues and announcements to SGXNet, F&N ensures that investors have easy access to information on the Group so that they can effectively evaluate the company and make informed investment decisions.

ENGAGING WITH THE INVESTMENT COMMUNITY

As the Group continue to make inroads into our regional expansion efforts, the Investor Relations team, together with senior management, actively engage and deliver timely and relevant information to support investors in their investment decisions. These initiatives ensure that the financial community is updated on the Group's business, markets and performance.

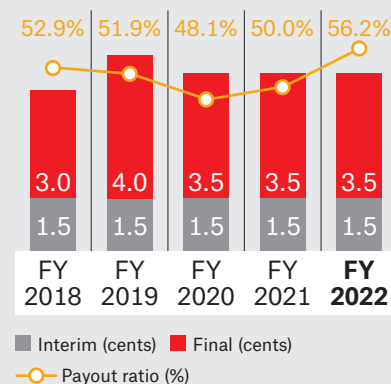
Our Annual General Meeting ("AGM") was held virtually on 18 January 2022 as we continually seek to improve the quality of the meeting and engagement with our shareholders through the latest digital platforms and technologies. To ensure that shareholders were able to make decisions on an informed basis, we invited them to submit their questions ahead of, or live at, the AGM. Our responses to their questions, which were submitted in advance, were published on F&N's corporate website and uploaded to the SGXNet. Shareholders were also entitled to attend the AGM and were accorded the opportunity to participate effectively and vote at the meeting, virtually. We were one of the first few listed companies in Singapore who held a virtual AGM that provided for such live engagement and live voting. F&N looks forward to the annual event as it allows the board and management to engage unitholders and communicate the Group's latest developments, long-term plans and strategies.

In addition to AGMs, the Investor Relations team also addresses the concerns of investors through email, telephone and online query form on F&N's corporate website.

AWARDS

F&N was the 2021 runner up of the Most Transparent Company Award – Consumer Staples category at the 21st Investors' Choice Awards organised by the Securities Investors Association Singapore. The award recognises F&N's outstanding disclosure and transparency efforts to help investors make informed decisions with the publicly available information of the company's performance. The Group continues to maintain high standards of corporate governance and well-defined business practices to safeguard our shareholders' interests whilst pursuing sustainable growth in the industry.

DIVIDEND



The Group maintains a healthy track record of generous shareholder distributions. For the financial year ended 30 September 2022, the directors have recommended a final dividend of 3.5 cents per share, which together with the interim dividend of 1.5 cents paid earlier brings total dividend for the year to 5.0 cents per share. In line with the Group's dividend policy, the proposed payout represents a distribution of 56.2% of the Group Attributable Profit before fair value adjustment and exceptional items.

For general enquiries on F&N, please contact:

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FINANCIAL CALENDAR: FY2023

Date	Event
18 January 2023	• Annual General Meeting
07 February 2023 (after close of trading) (<i>tentative</i>)	• 1 st Quarter Business Updates
05 May 2023 (after close of trading) (<i>tentative</i>)	• Announcement of Half-Year Results • Declaration of Interim Dividend
04 August 2023 (after close of trading) (<i>tentative</i>)	• 3 rd Quarter Business Updates
09 November 2023 (after close of trading) (<i>tentative</i>)	• Announcement of Full-Year Results • Declaration of Final Dividend