Shareholding Statistics AS AT 2 DECEMBER 2021

Class of Shares - Ordinary shares Voting Rights - One vote per share

Size of Shareholdings	No. of Shareholders	%	No. of Shares	%*
1 - 99	143	1.84	4,740	0.00
100 - 1,000	1,378	17.73	1,172,186	0.08
1,001 - 10,000	4,676	60.18	20,916,655	1.44
10,001 - 1,000,000	1,560	20.08	73,372,435	5.05
1,000,001 and above	13	0.17	1,356,369,260	93.43
TOTAL	7,770	100.00	1,451,835,276	100.00

TOP TWENTY SHAREHOLDERS (as shown in the Register of Members and Depository Register)

No.	Shareholder's Name	Shareholdings	%*
1	DBS NOMINEES PTE LTD	436,102,002	30.04
2	UNITED OVERSEAS BANK NOMINEES (PRIVATE) LIMITED	430,479,811	29.65
3	INTERBEV INVESTMENT LIMITED	412,423,822	28.41
4	CITIBANK NOMINEES SINGAPORE PTE LTD	46,289,546	3.19
5	DBS VICKERS SECURITIES (SINGAPORE) PTE LTD	10,681,455	0.73
6	RAFFLES NOMINEES (PTE) LIMITED	6,012,005	0.41
7	UOB KAY HIAN PTE LTD	5,904,480	0.41
8	PHILLIP SECURITIES PTE LTD	2,252,552	0.15
9	HSBC (SINGAPORE) NOMINEES PTE LTD	1,680,807	0.12
10	THIA CHENG SONG	1,280,000	0.09
11	OCBC NOMINEES SINGAPORE PTE LTD	1,147,060	0.08
12	YEO WEI HUANG	1,109,000	0.08
13	THE TITULAR ROMAN CATHOLIC ARCHBISHOP OF KUALA LUMPUR	1,006,720	0.07
14	CHOO MEILEEN	906,065	0.06
15	JACK INVESTMENT PTE LTD	887,800	0.06
16	CHEE SWEE CHENG & CO PTE LTD	846,610	0.06
17	OCBC SECURITIES PRIVATE LTD	764,910	0.05
18	CGS-CIMB SECURITIES (SINGAPORE) PTE LTD	677,436	0.05
19	PHAY YEW MING	652,000	0.04
20	IFAST FINANCIAL PTE LTD	638,354	0.04
TOTA	AL	1,361,742,435	93.79



Shareholding Statistics

AS AT 2 DECEMBER 2021

SUBSTANTIAL SHAREHOLDERS (as shown in the Register of Substantial Shareholders)

	Direct Interest		Deemed Interest	
	No. of Shares	%*	No. of Shares	%*
TCC Assets Limited	858,080,062	59.10	-	_
InterBev Investment Limited	412,423,822	28.41	-	_
International Beverage Holdings Limited (1)	_	-	412,423,822	28.41
Thai Beverage Public Company Limited (2)	-	-	412,423,822	28.41
Siriwana Co., Ltd. (3)	-	-	412,423,822	28.41
MM Group Limited (4)	-	-	412,423,822	28.41
Maxtop Management Corp. (4)	-	-	412,423,822	28.41
Risen Mark Enterprise Ltd. (4)	-	-	412,423,822	28.41
Golden Capital (Singapore) Limited (4)	-	-	412,423,822	28.41
Charoen Sirivadhanabhakdi (5)	-	-	1,270,503,884	87.51
Khunying Wanna Sirivadhanabhakdi (5)	_	-	1,270,503,884	87.51

To the best of the Company's knowledge and based on records of the Company as at 2 December 2021, approximately 12%* of the issued shares of the Company are held in the hands of the public and this complies with Rule 723 of the Listing Manual.

Notes:

- * Percentage is based on 1,451,835,276 shares as at 2 December 2021. There are no treasury shares as at 2 December 2021.
- (1) International Beverage Holdings Limited ("IBHL") holds a 100% direct interest in InterBev Investment Limited ("IBIL") and is therefore deemed to be interested in all of the shares of Fraser and Neave, Limited ("F&N") in which IBIL has an interest.
- (2) Thai Beverage Public Company Limited ("ThaiBev") holds a 100% direct interest in IBHL, which in turn holds a 100% direct interest in IBIL. ThaiBev is therefore deemed to be interested in all of the shares of F&N in which IBIL has an interest.
- (3) Siriwana Co., Ltd. ("Siriwana") holds approximately an aggregate of 45.26% direct interest in ThaiBev.
 - ThaiBev holds a 100% direct interest in IBHL; and
 - IBHL holds a 100% direct interest in IBIL.

Siriwana is therefore deemed to be interested in all of the shares of F&N in which IBIL has an interest.

- (4) MM Group Limited ("MM Group") holds a 100% direct interest in each of Maxtop Management Corp. ("Maxtop"), Risen Mark Enterprise Ltd. ("RM") and Golden Capital (Singapore) Limited ("GC");
 - Maxtop holds a 17.23% direct interest in ThaiBev;
 - RM holds a 3.32% direct interest in ThaiBev;
 - GC holds a 0.06% direct interest in ThaiBev;
 - ThaiBev holds a 100% direct interest in IBHL; and
 - IBHL holds a 100% direct interest in IBIL.

MM Group is therefore deemed to be interested in all of the shares of F&N in which IBIL has an interest.

- (5) Each of Charoen Sirivadhanabhakdi and his spouse, Khunying Wanna Sirivadhanabhakdi, owns 50% of the issued share capital of TCC Assets Limited ("TCCA"), and is therefore deemed to be interested in all of the shares of F&N in which TCCA has an interest. Charoen Sirivadhanabhakdi and Khunying Wanna Sirivadhanabhakdi also jointly hold:
 - a 51% direct interest in Siriwana. Siriwana holds an aggregate of approximately 45.26% interest in ThaiBev; and
 - a 100% direct interest in MM Group. MM Group holds a 100% direct interest in each of Maxtop, RM and GC. Maxtop holds a 17.23% direct interest in ThaiBev; RM holds a 3.32% direct interest in ThaiBev; and GC holds a 0.06% direct interest in ThaiBev.

ThaiBev holds a 100% direct interest in IBHL, which in turn holds a 100% direct interest in IBIL. Each of Charoen Sirivadhanabhakdi and Khunying Wanna Sirivadhanabhakdi is therefore deemed to be interested in all of the shares of F&N in which IBIL has an interest.