

Performance at a Glance



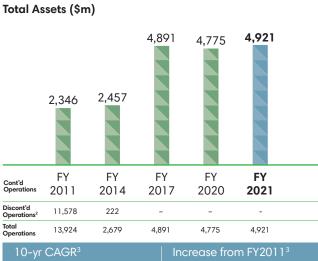


Attributable Profit Before Fair Value Adjustment & Exceptional Items (\$m) 150 145 105 98 96 FΥ FΥ FΥ FY FΥ 2011 2014 2017 2020 2021 Discont'd Operation 538 165 263 150 145 643 96 10-yr CAGR³

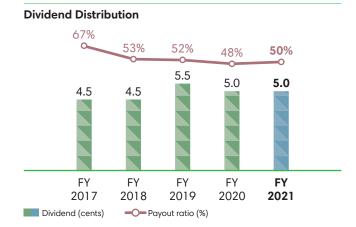


+38%





10-yr CAGR ³	Increase from FY2011 ³
+8%	+110%



Notes:

+3%

- 1 FY2011, FY2014 and FY2017: As previously reported
- 2 Upon the disposal of Asia Pacific Breweries Limited/Asia Pacific Investment Pte Ltd ("APB/APIPL") and Myanmar Brewery Limited ("MBL"), and the distribution in-specie of Frasers Centrepoint Limited ("FCL", now known as Frasers Property Limited), their respective results have been classified as discontinued operations
- 3 Excludes discontinued operations of APB/APIPL, FCL and MBL
- 4 Based on issued shares at close of business on the first trading day after preliminary announcement of results