

2021 in Numbers

WHAT'S BEHIND
OUR NUMBERS IS
WHAT WILL TAKE
US FORWARD**\$1,879m
REVENUE**up 2.5% despite
challenges of COVID-19**\$262m
PROFIT BEFORE
INTEREST &
TAXATION**down 2.1% amidst cost
headwinds in spite of strong
cost control measures**\$2.08
NET ASSET
VALUE PER
SHARE**up from
\$2.05 in FY2020**10.0 CENTS
EARNINGS
PER SHARE**down from
10.4 cents in FY2020**5.0 CENTS
DIVIDEND
PER SHARE**same as FY2020;
Dividend policy unchanged



100PLUS NO. 1

Isotonic Drink in
Singapore and Malaysia



F&N SEASONS & OYOSHI NO. 1

Tea Brand (Asian Drinks)
in Malaysia



F&N NUTRISOY NO. 1

Soya Brand in Singapore



F&N ICE MOUNTAIN NO. 1

Water Brand in Singapore



SWEETENED CONDENSED MILK & EVAPORATED MILK NO. 1

in Malaysia & Thailand