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BUILDING A SUSTAINABLE FUTURE

F&N's portfolio of diversified products bring people together across generations and communities. As we continue our journey to become a food and beverage leader in ASEAN, the Group remains committed to building great brands and delivering high-quality, delicious products to meet consumers' nutritional needs. Through our brands and investments in our communities, we will continue to make F&N an essential part of consumers' lives for even more generations to come.

CORPORATE PROFILE

Established in 1883, Fraser and Neave, Limited ("F&N") is a leading Southeast Asia Consumer Group with expertise and prominent standing in the Food & Beverage and Publishing & Printing industries. Leveraging its strengths in marketing and distribution, research and development, brands and financial management, F&N provides key resources and sets strategic directions for its subsidiary companies across both industries.

Listed on the Singapore stock exchange, F&N ranks as one of the most established and successful companies in the region with an impressive array of renowned brands that enjoy strong market leadership. F&N is present in 11 countries spanning Asia Pacific, Europe and the USA, and employs over 7,700 people worldwide.

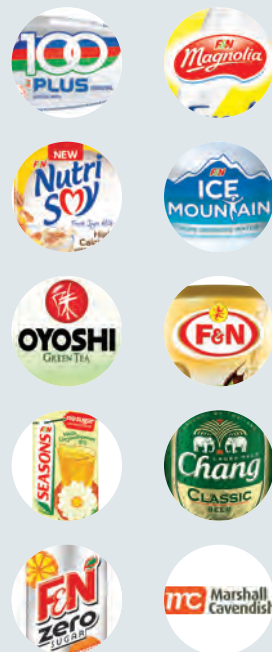
VISION

To be a stable and sustainable Food & Beverage leader in the ASEAN region.

MISSION

To be ASEAN's leading owner and provider of quality and innovative products that consumers choose and trust. To support our mission, we are guided firmly by our commitment to create value for our stakeholders by ensuring that our corporate actions positively impact the socio-economic and environmental factors.

OUR MAIN BRANDS



In line with the Group's efforts towards greater environmental conservation, we have adopted an electronic transmission for our Annual Report and Sustainability Report.

The electronic version of this Annual Report is available on Fraser and Neave, Limited's website (fraserandneave.com/investor-relations/annual-reports). Shareholders and other interested parties who wish to receive a printed copy may order it through the website (fraserandneave.com/contact-us/request-annual-report), e-mail (ir@fraserandneave.com) or telephone ((65) 6318 9393).

F&N FY2018 Sustainability Report is only available in electronic version, and is available for download at fraserandneave.com/investor-relations/corporate-sustainability.

#GOPAPERLESS

1 Unless specifically stated otherwise, all figures in this Annual Report are quoted in Singapore Dollars.
2 Due to rounding, numbers in charts may not always add up to 100% or totals.

KEY HIGHLIGHTS

50+

NEW

products

F&N ICE
MOUNTAIN

#1 water brand
in Singapore

#1

120+

EXPORT
MARKETS

#1

F&N
SEASONS
& OYOSHI

#1 in ready-to-drink
tea in Malaysia



F&N is Thailand's

#1

manufacturer in
Total Condensed Milk

FY2018 profit surged 26%

\$213M



100PLUS is the

#1

CARBONATED
SOFT DRINKS

in Malaysia and

#1

ISOTONIC
DRINK

in Singapore



F&N NUTRISOY
is the

#1

SOYA
MILK

in Singapore
and Malaysia



GROWTH