

BOARD OF DIRECTORS



**Mr Charoen
Sirivadhanabhakdi**



**Khunying Wanna
Sirivadhanabhakdi**



**Tengku Syed Badarudin
Jamalullail**



Mrs Siripen Sitasuwan



Mr Timothy Chia Chee Ming



Mr Charles Mak Ming Ying



Mr Chan Heng Wing



Dr Sujittra Sombuntham



Mr Koh Poh Tiong



Mr Chotiphat Bijananda



**Mr Thapana
Sirivadhanabhakdi**



Mr Sithichai Chaikriangkrai



Mr Michael Chye Hin Fah
(Alternate Director)



**Mr Prapakon
Thongtheppairot**
(Alternate Director)

**MR CHAROEN
SIRIVADHANABHAKDI, 74****CHAIRMAN /
NON-INDEPENDENT AND
NON-EXECUTIVE DIRECTOR**

Date of first appointment
as a director
28 Feb 2013

Date of last re-appointment
as a director
29 Jan 2016

Country of principal residence
Thailand

**BOARD COMMITTEE(S)
SERVED ON**
Nil**ACADEMIC & PROFESSIONAL
QUALIFICATION(S)**

- Honorary Doctoral Degree in Marketing, Rajamangala University of Technology Isan, Thailand
- Honorary Doctoral Degree in Buddhism (Social Work), Mahachulalongkornrajavidyalaya, Thailand
- Honorary Doctorate Degree in Business Administration, Sasin Graduate Institute of Business Administration, Chulalongkorn University, Thailand
- Honorary Doctoral Degree in Hospitality Industry and Tourism, Christian University of Thailand, Thailand
- Honorary Doctoral Degree in Sciences and Food Technology, Rajamangala University of Technology Lanna, Thailand

- Honorary Doctoral Degree in International Business Administration, University of the Thai Chamber of Commerce, Thailand
- Honorary Doctoral Degree in Management, Rajamangala University of Technology Suvarnabhumi, Thailand
- Honorary Doctor of Philosophy in Business Administration, Mae Fah Luang University, Thailand
- Honorary Doctoral Degree in Business Administration, Eastern Asia University, Thailand
- Honorary Doctoral Degree in Management, Huachiew Chalermprakiet University, Thailand
- Honorary Doctoral Degree in Industrial Technology, Chandrakasem Rajabhat University, Thailand
- Honorary Doctoral Degree in Agricultural Business Administration, Maejo Institute of Agricultural Technology, Thailand

**PRESENT DIRECTORSHIP(S)
(as at 12 Dec 2018)****Listed companies**

- Berli Jucker Public Company Limited (Chairman)
- Frasers Property Limited (Chairman)
- Thai Beverage Public Company Limited (Chairman)

Others

- Asset World Corp Public Company Limited (Chairman)
- Bangyikhan Distillery Group of Companies (Chairman)
- Beer Thai (1991) Public Company Limited (Chairman)
- Cristalla Co., Ltd. (Chairman)
- International Beverage Holdings Limited (Chairman)
- North Park Golf and Sports Club Co., Ltd. (Chairman)
- Plantheon Co., Ltd. (Chairman)
- Siriwana Co., Ltd. (Chairman)
- Southeast Group Co., Ltd. (Chairman)
- TCC Asset World Corporation Limited (Chairman)
- TCC Assets (Thailand) Company Limited
- TCC Corporation Limited (formerly TCC Holding Co., Ltd.) (Chairman)
- TCC Group of Companies
- TCC Land Co., Ltd. (Chairman)
- Thai Group Holdings Public Company Limited (Chairman)

**PAST DIRECTORSHIP(S) OTHER
THAN F&N HELD OVER THE
PRECEDING FIVE YEARS****Listed companies**

- Big C Supercenter Public Company Limited¹

Others

- Red Bull Distillery Group of Companies (Chairman)

**PRESENT PRINCIPAL
COMMITMENTS
(other than Directorships)
(as at 12 Dec 2018)**

Nil

**PAST PRINCIPAL
COMMITMENTS OVER THE
PRECEDING FIVE YEARS
(other than Directorships)**

Nil

OTHERS

- Darjah Kebesaran Panglima Setia Mahkota (P.S.M.) which carries the title 'Tan Sri' from Malaysia
- Royal Order of Sahametrei, Grand Officer of the Most Noble Order of the Rajamitrabhorn of Cambodia

**SHAREHOLDING INTEREST IN
F&N GROUP**

- Refer to Shareholding Statistics on pages 181 to 182

**RELATIONSHIP WITH OTHER
DIRECTOR, EXECUTIVE
OFFICER, F&N, SUBSTANTIAL
SHAREHOLDER OF F&N OR
SUBSTANTIAL SHAREHOLDER
OF PRINCIPAL SUBSIDIARY**

- Spouse of Khunying Wanna Sirivadhanabhakdi (Vice-Chairman and substantial shareholder)
- Father of Mr Thapana Sirivadhanabhakdi (Director)
- Father-in-law of Mr Chotiphat Bijananda (Director)
- See "Directors' Interests in Shares or Debentures" in the Directors' Statement on page 89 for details on relationship with other substantial shareholders of F&N

ADDITIONAL INFORMATION

- Additional information on Mr Charoen, who is seeking re-appointment as a Director at the 120th Annual General Meeting, is given on pages 190 to 193.

Note:

- ¹ Delisted from the Stock Exchange of Thailand on 28 September 2017

BOARD OF DIRECTORS

KHUNYING WANNA SIRIVADHANABHAKDI, 75

VICE-CHAIRMAN / NON-INDEPENDENT AND NON-EXECUTIVE DIRECTOR

Date of first appointment
as a director
28 Feb 2013

Date of last re-appointment
as a director
29 Jan 2018

Country of principal residence
Thailand

BOARD COMMITTEE(S) SERVED ON

Nil

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Honorary Doctoral Degree in Buddhism (Social Work), Mahachulalongkornrajavidyalaya, Thailand
- Honorary Doctoral Degree (Management), Mahidol University, Thailand
- Honorary Doctorate of Philosophy (Business Management), University of Phayao, Thailand
- Honorary Doctoral Degree from the Faculty of Business Administration and Information Technology, Rajamangala University of Technology Tawan-ok, Thailand
- Honorary Doctor of Philosophy in Social Sciences, Mae Fah Luang University, Thailand
- Honorary Doctoral Degree in Business Administration, Chiang Mai University, Thailand
- Honorary Doctoral Degree in Agricultural Business Administration, Maejo Institute of Agricultural Technology, Thailand
- Honorary Doctoral Degree in Bio-technology, Ramkhamhaeng University, Thailand

PRESENT DIRECTORSHIP(S) (as at 12 Dec 2018)

Listed companies

- Berli Jucker Public Company Limited (Vice-Chairman)
- Frasers Property Limited (Vice-Chairman)
- Thai Beverage Public Company Limited (Vice-Chairman)

Others

- Asset World Corp Public Company Limited (Vice-Chairman)
- Beer Thip Brewery (1991) Co., Ltd. (Chairman)
- Cristalla Co., Ltd (Vice-Chairman)
- International Beverage Holdings Limited (Vice-Chairman)
- North Park Golf and Sports Club Co., Ltd. (Vice-Chairman)
- Plantheon Co., Ltd. (Vice-Chairman)
- Sangsom Co., Ltd. (Chairman)
- Siritwana Co., Ltd. (Vice-Chairman)
- Southeast Group Co., Ltd. (Vice-Chairman)
- TCC Asset World Corporation Limited
- TCC Assets (Thailand) Company Limited
- TCC Corporation Limited (formerly TCC Holding Co., Ltd.) (Vice-Chairman)
- TCC Group of Companies
- TCC Land Co., Ltd. (Vice-Chairman)
- Thai Group Holdings Public Company Limited (Vice-Chairman)

PAST DIRECTORSHIP(S) OTHER THAN F&N HELD OVER THE PRECEDING FIVE YEARS

Listed companies

- Big C Supercenter Public Company Limited¹

Others
Nil

PRESENT PRINCIPAL COMMITMENTS (other than Directorships) (as at 12 Dec 2018)

Nil

PAST PRINCIPAL COMMITMENTS OVER THE PRECEDING FIVE YEARS (other than Directorships)

Nil

OTHERS

- Royal Order of Cambodia, Grand Cross of the Most Noble Order of the Rajamitrabhorn (First Class) in Diplomacy

SHAREHOLDING INTEREST IN F&N GROUP

- Refer to Shareholding Statistics on pages 181 to 182

RELATIONSHIP WITH OTHER DIRECTOR, EXECUTIVE OFFICER, F&N, SUBSTANTIAL SHAREHOLDER OF F&N OR SUBSTANTIAL SHAREHOLDER OF PRINCIPAL SUBSIDIARY

- Spouse of Mr Charoen Sirivadhanabhakdi (Chairman and substantial shareholder)
- Mother of Mr Thapana Sirivadhanabhakdi (Director)
- Mother-in-law of Mr Chotiphat Bijananda (Director)
- See "Directors' Interests in Shares or Debentures" in the Directors' Statement on page 89 for details on relationship with other substantial shareholders of F&N

Note:

- 1 Delisted from the Stock Exchange of Thailand on 28 September 2017

TENGKU SYED BADARUDIN JAMALULLAIL, 73

LEAD INDEPENDENT AND NON-EXECUTIVE DIRECTOR

Date of first appointment
as a director
08 Jan 2014

Date of last re-appointment
as a director
29 Jan 2016

Country of principal residence
Malaysia

BOARD COMMITTEE(S) SERVED ON

- Nominating Committee (Chairman)

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Master of Arts in Law & History, University of Cambridge, UK

PRESENT DIRECTORSHIP(S) (as at 12 Dec 2018)

Listed companies

- Fraser & Neave Holdings Bhd (Chairman)

Others

- Berkat Restu Sdn Bhd
- Besar Holdings Sdn Bhd
- Mega SPJ Sdn Bhd
- Pusat Dialysis Centre Tuanku Syed Putra – NKF (Chairman)
- Tuanku Syed Putra Foundation
- Vacaron Company Sdn Bhd

PAST DIRECTORSHIP(S) OTHER THAN F&N HELD OVER THE PRECEDING FIVE YEARS

Listed companies

- Hwang Capital (Malaysia) Berhad

Others

- HDM Capital Sdn Bhd
- Hwang Investment Management Berhad
- HwangDBS Investment Bank Berhad
- Asian Islamic Investment Management Sdn Bhd

PRESENT PRINCIPAL COMMITMENTS (other than Directorships) (as at 12 Dec 2018)
Nil

PAST PRINCIPAL COMMITMENTS OVER THE PRECEDING FIVE YEARS (other than Directorships)
Nil

SHAREHOLDING INTEREST IN F&N GROUP
• 2,062,000 shares in Fraser & Neave Holdings Bhd, a subsidiary of F&N listed on Bursa Malaysia

RELATIONSHIP WITH OTHER DIRECTOR, EXECUTIVE OFFICER, F&N, SUBSTANTIAL SHAREHOLDER OF F&N OR SUBSTANTIAL SHAREHOLDER OF PRINCIPAL SUBSIDIARY
Nil

ADDITIONAL INFORMATION
• Additional information on Tengku, who is seeking re-appointment as a Director at the 120th Annual General Meeting, is given on pages 190 to 193.

MRS SIRIPEN SITASUWAN, 70

INDEPENDENT AND NON-EXECUTIVE DIRECTOR

Date of first appointment as a director
31 May 2013

Date of last re-appointment as a director
24 Jan 2017

Country of principal residence
Thailand

BOARD COMMITTEE(S) SERVED ON
• Audit Committee (Chairman)
• Nominating Committee
• Remuneration Committee

ACADEMIC & PROFESSIONAL QUALIFICATION(S)
• Master of Business Administration, Wichita State University, Kansas, USA
• Bachelor of Arts (Commerce), Chulalongkorn University, Thailand
• Listed Company Director Programme, Singapore Institute of Directors, Singapore
• Director Certification Program (DCP) 2017, Thai Institute of Directors (IOD)

PRESENT DIRECTORSHIP(S) (as at 12 Dec 2018)
Listed companies
• Sermsuk Public Company Limited
• Thai Solar Energy Public Company Limited
• Thanachart Capital Public Company Limited

Others
Nil

PAST DIRECTORSHIP(S) OTHER THAN F&N HELD OVER THE PRECEDING FIVE YEARS
Listed companies
Nil

Others
• Solaris Asset Management Co., Ltd.

PRESENT PRINCIPAL COMMITMENTS (other than Directorships) (as at 12 Dec 2018)
Nil

PAST PRINCIPAL COMMITMENTS OVER THE PRECEDING FIVE YEARS (other than Directorships)
Nil

SHAREHOLDING INTEREST IN F&N GROUP
Nil

RELATIONSHIP WITH OTHER DIRECTOR, EXECUTIVE OFFICER, F&N, SUBSTANTIAL SHAREHOLDER OF F&N OR SUBSTANTIAL SHAREHOLDER OF PRINCIPAL SUBSIDIARY
Nil

MR TIMOTHY CHIA CHEE MING, 68

INDEPENDENT AND NON-EXECUTIVE DIRECTOR

Date of first appointment as a director
08 Jan 2014

Date of last re-appointment as a director
24 Jan 2017

Country of principal residence
Singapore

BOARD COMMITTEE(S) SERVED ON
• Audit Committee
• Remuneration Committee (Chairman)

ACADEMIC & PROFESSIONAL QUALIFICATION(S)
• Bachelor of Science cum laude, majoring in Management, Fairleigh Dickinson University, USA

PRESENT DIRECTORSHIP(S) (as at 12 Dec 2018)
Listed companies
• Banyan Tree Holdings Limited
• Ceylon Guardian Investment Trust PLC
• Ceylon Investment PLC
• Malaysia Smelting Corporation Berhad
• QuantuMDx Group Limited
• The Straits Trading Company Limited

Others
• Gracefield Holdings Limited (Chairman)
• Hup Soon Global Corporation Private Limited (Chairman)
• Rahman Hydraulic Tin Sdn Bhd
• Singapore Power Limited
• United Motor Works (Siam) Public Co Ltd (Chairman)
• Vertex Venture Holdings Ltd

PAST DIRECTORSHIP(S) OTHER THAN F&N HELD OVER THE PRECEDING FIVE YEARS
Listed companies
• InnoTek Limited

Others
• Coutts & Co Ltd
• EQT Funds Management Ltd
• Guan Leng Holdings Pte Ltd
• HS Global Holdings Pte Ltd
• JM Financial Singapore Pte Ltd
• Parkesville Pte Ltd
• PowerGas Limited
• SP PowerAssets Limited
• SPI (Australia) Assets Pty Ltd
• United Motor Works (Mauritius) Ltd

PRESENT PRINCIPAL COMMITMENTS (other than Directorships) (as at 12 Dec 2018)
• ASEAN Business Club (Member, Advisory Council & Co-Chair, Singapore)
• Asian Civilisation Museum (Member, Advisory Board)
• Singapore Management University (Member, Board of Trustees)
• Singapore Indian Development Association (Term Trustee)

PAST PRINCIPAL COMMITMENTS OVER THE PRECEDING FIVE YEARS (other than Directorships)
Nil

SHAREHOLDING INTEREST IN F&N GROUP
Nil

RELATIONSHIP WITH OTHER DIRECTOR, EXECUTIVE OFFICER, F&N, SUBSTANTIAL SHAREHOLDER OF F&N OR SUBSTANTIAL SHAREHOLDER OF PRINCIPAL SUBSIDIARY
Nil

BOARD OF DIRECTORS

MR CHARLES MAK MING YING, 66

INDEPENDENT AND NON-EXECUTIVE DIRECTOR

Date of first appointment as a director
11 Jan 2018

Date of last re-appointment as a director
29 Jan 2018

Country of principal residence
Hong Kong

BOARD COMMITTEE(S) SERVED ON

Nil

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Master of Business Administration, PACE University, USA
- Bachelor of Business Administration, PACE University, USA

PRESENT DIRECTORSHIP(S) (as at 12 Dec 2018)

Listed companies

- Frasers Property Limited

Others
Nil

PAST DIRECTORSHIP(S) OTHER THAN F&N HELD OVER THE PRECEDING FIVE YEARS

Listed companies
Nil

Others
Nil

PRESENT PRINCIPAL COMMITMENTS (other than Directorships) (as at 12 Dec 2018)

- Senior Advisor to Morgan Stanley Asia's Investment Banking Division
- PACE University, USA (Board of Trustees)

PAST PRINCIPAL COMMITMENTS OVER THE PRECEDING FIVE YEARS (other than Directorships)

- Morgan Stanley Asia Pacific (Vice-Chairman)
- Morgan Stanley International Wealth Management (President)
- Chairman and Director of Bank Morgan Stanley AG
- Director in Morgan Stanley Asia Limited and a member of Morgan Stanley's Asia Pacific Executive Committee, the Morgan Stanley Wealth Management Committee and the International Operating Committee
- Managing Director and Head of Morgan Stanley Asia Pacific Private Wealth Management
- Executive Director and Senior Investment Adviser of Morgan Stanley's Private Wealth Management Group

SHAREHOLDING INTEREST IN F&N GROUP

Nil

RELATIONSHIP WITH OTHER DIRECTOR, EXECUTIVE OFFICER, F&N, SUBSTANTIAL SHAREHOLDER OF F&N OR SUBSTANTIAL SHAREHOLDER OF PRINCIPAL SUBSIDIARY

Nil

MR CHAN HENG WING, 72

INDEPENDENT AND NON-EXECUTIVE DIRECTOR

Date of first appointment as a director
11 Jan 2018

Date of last re-appointment as a director
29 Jan 2018

Country of principal residence
Singapore

BOARD COMMITTEE(S) SERVED ON

Nil

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Master of Science, Columbia Graduate School of Journalism, USA
- Master of Arts, University of Singapore, Singapore
- Bachelor of Arts (Honours), University of Singapore, Singapore

PRESENT DIRECTORSHIP(S) (as at 12 Dec 2018)

Listed companies

- Banyan Tree Holdings Ltd.
- EC World Asset Management Pte Ltd
- Frasers Property Limited

Others

- Fusang Family Office Ltd (HK)
- Fusang Investment Office Ltd (HK)
- One Bangkok Holdings Co., Ltd.
- Precious Quay Pte. Ltd.
- Precious Treasures Pte. Ltd.

PAST DIRECTORSHIP(S) OTHER THAN F&N HELD OVER THE PRECEDING FIVE YEARS

Listed companies
Nil

Others

- Fusang Corp (Labuan)
- Fusang Family Office Pte Ltd (S)
- Fusang Investment Office Pte Ltd (S)

PRESENT PRINCIPAL COMMITMENTS (other than Directorships) (as at 12 Dec 2018)

- Ministry of Foreign Affairs: Non-resident Ambassador to Austria
- Milken Institute Asia Center (Senior Advisor)

PAST PRINCIPAL COMMITMENTS OVER THE PRECEDING FIVE YEARS (other than Directorships)

Nil

SHAREHOLDING INTEREST IN F&N GROUP

Nil

RELATIONSHIP WITH OTHER DIRECTOR, EXECUTIVE OFFICER, F&N, SUBSTANTIAL SHAREHOLDER OF F&N OR SUBSTANTIAL SHAREHOLDER OF PRINCIPAL SUBSIDIARY

Nil

**DR SUJITTRA
SOMBUNTHAM, 62****INDEPENDENT AND
NON-EXECUTIVE DIRECTOR**

Date of first appointment
as a director
11 Jan 2018

Date of last re-appointment
as a director
29 Jan 2018

Country of principal residence
Thailand

**BOARD COMMITTEE(S)
SERVED ON**
Nil**ACADEMIC & PROFESSIONAL
QUALIFICATION(S)**

- Medical Degree, Prince of Songkla University (First Class Honors, Valedictorian), Thailand
- Board of Internal Medicine, Chulalongkorn University, Thailand
- Diploma in Dermatology, University of London, United Kingdom
- Board of Family Medicine, The Royal College of Family Physicians of Thailand
- Certificate in Anti-Aging Medicine Specialization, World Society of Anti-Aging Medicine, European Organization of Scientific Anti-Aging Medicine
- American Board of Anti-Aging and Regenerative Medicine, USA

**PRESENT DIRECTORSHIP(S)
(as at 12 Dec 2018)**

Listed companies
Nil

Others

- Bhatra Co., Ltd.
- DermScan Asia Co., Ltd.
- Springfield At Sea Co., Ltd.
- Springfield Beach Club Co., Ltd.
- Springfield Holding Co., Ltd.
- Springfield Royal Club Co., Ltd.
- Thaniya Co., Ltd.
- Thaniya Dental Center Co., Ltd.
- Thaniya Holding Co., Ltd.
- Thaniya Medical Center Co., Ltd.
- Thaniya Real Estate Co., Ltd.
- Thaniyakit Co., Ltd.
- Thanyaville Co., Ltd.
- Yada Development Co., Ltd.

**PAST DIRECTORSHIP(S) OTHER
THAN F&N HELD OVER THE
PRECEDING FIVE YEARS**

Listed companies
Nil

Others
Nil

**PRESENT PRINCIPAL
COMMITMENTS
(other than Directorships)
(as at 12 Dec 2018)**

- St. Joseph Hospital Foundation (Vice-President)
- DermScan Asia Co., Ltd (Clinical Director)
- Thai Society of Cosmetic Dermatology and Surgery (Treasurer)
- Thai Society of Anti-Aging
- Honorary Advisory Board of Dysport
- Mae Fah Luang University (Guest Lecturer)
- Chulalongkorn University (Guest Lecturer)
- Thaniya Medical Clinic (Physician)

**PAST PRINCIPAL
COMMITMENTS OVER THE
PRECEDING FIVE YEARS
(other than Directorships)**

Nil

**SHAREHOLDING INTEREST IN
F&N GROUP**

Nil

**RELATIONSHIP WITH OTHER
DIRECTOR, EXECUTIVE
OFFICER, F&N, SUBSTANTIAL
SHAREHOLDER OF F&N OR
SUBSTANTIAL SHAREHOLDER
OF PRINCIPAL SUBSIDIARY**

Nil

MR KOH POH TIONG, 71**NON-INDEPENDENT AND
NON-EXECUTIVE DIRECTOR
/ ADVISER TO THE BOARD**

Date of first appointment
as a director
03 Apr 2013

Date of last re-appointment
as a director
29 Jan 2016

Country of principal residence
Singapore

**BOARD COMMITTEE(S)
SERVED ON**

- Board Executive Committee (Chairman)
- Sustainability and Risk Management Committee (Chairman)

**ACADEMIC & PROFESSIONAL
QUALIFICATION(S)**

- Bachelor of Science, University of Singapore, Singapore

**PRESENT DIRECTORSHIP(S)
(as at 12 Dec 2018)**

Listed companies

- Bukit Sembawang Estates Limited (Chairman)
- Delfi Limited
- Raffles Medical Group Limited
- Saigon Beer-Alcohol-Beverage Corporation (Chairman)

Others

- Great Eastern General Insurance (Malaysia) Berhad
- Great Eastern Life Assurance (Malaysia) Berhad
- National Kidney Foundation (Chairman)
- Singapore Kindness Movement (Chairman)
- Times Publishing Limited (Chairman)
- Yunnan Yulinquan Liquor Co., Ltd. (Chairman)

**PAST DIRECTORSHIP(S) OTHER
THAN F&N HELD OVER THE
PRECEDING FIVE YEARS**

Listed companies

- Ezra Holdings Limited (Chairman and Senior Advisor)
- United Engineers Ltd
- SATS Ltd

Others

- Member of the Integrated Resorts Evaluation Panel, Ministry of Trade and Industry

**PRESENT PRINCIPAL
COMMITMENTS
(other than Directorships)
(as at 12 Dec 2018)**

Nil

**PAST PRINCIPAL
COMMITMENTS OVER THE
PRECEDING FIVE YEARS
(other than Directorships)**

Nil

**SHAREHOLDING INTEREST IN
F&N GROUP**

- 251,315 shares in Fraser and Neave, Limited

**RELATIONSHIP WITH OTHER
DIRECTOR, EXECUTIVE
OFFICER, F&N, SUBSTANTIAL
SHAREHOLDER OF F&N OR
SUBSTANTIAL SHAREHOLDER
OF PRINCIPAL SUBSIDIARY**

Nil

ADDITIONAL INFORMATION

- Additional information on Mr Koh, who is seeking re-appointment as a Director at the 120th Annual General Meeting, is given on pages 190 to 193.

BOARD OF DIRECTORS

MR CHOTIPHAT BIJANANDA, 55

NON-INDEPENDENT AND NON-EXECUTIVE DIRECTOR

Date of first appointment as a director
19 Feb 2013

Date of last re-appointment as a director
24 Jan 2017

Country of principal residence
Thailand

BOARD COMMITTEE(S) SERVED ON

Nil

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Master of Business Administration, Finance, University of Missouri, USA
- Bachelor of Laws, Thammasat University, Thailand

PRESENT DIRECTORSHIP(S) (as at 12 Dec 2018)

Listed companies

- Frasers Property Limited
- Golden Land Property Development Public Company Limited
- Sermisuk Public Company Limited (2nd Vice-Chairman)
- TICON Industrial Connection Public Company Limited

Others

- Asiatig House Co., Ltd.
- Big C Services Co., Ltd.
- Charm Corp Circle Co., Ltd.
- Concept Land 5 Co., Ltd.
- Dhamma Land Property Company Limited
- DL Engineering Solutions Company Limited
- Frasers Property Australia Pty Limited
- OHCHO Company Limited
- Pattana Bovornkij 4 Company Limited
- Permsub Siri 3 Company Limited
- Permsub Siri 5 Company Limited
- S Sofin Co., Ltd.
- Sinn Bualuang Capital Co., Ltd.
- Sinn Bualuang Leasing Co., Ltd.
- Southeast Academic Center Company Limited
- Southeast Advisory Company Limited
- Southeast Capital Co., Ltd. (Chairman of Executive Board)
- Southeast Group Co., Ltd. (President)
- Southeast Insurance Public Company Limited (Chairman of Executive Board)
- Southeast Joint Venture Co., Ltd.
- Southeast Life Insurance Public Company Limited (Chairman of Executive Board)
- Suansilp Pattana 1 Co., Ltd.
- TCC Group of Companies
- TCC Holdings (2519) Company Limited
- TCC Privilege Card Company Limited
- Tep Nimitr Thanakorn (2001) Co., Ltd.
- Thai Group Holdings PCL

PAST DIRECTORSHIP(S) OTHER THAN F&N HELD OVER THE PRECEDING FIVE YEARS

Listed companies

Nil

Others

Nil

PRESENT PRINCIPAL COMMITMENTS (other than Directorships) (as at 12 Dec 2018)

Nil

PAST PRINCIPAL COMMITMENTS OVER THE PRECEDING FIVE YEARS (other than Directorships)

Nil

SHAREHOLDING INTEREST IN F&N GROUP

Nil

RELATIONSHIP WITH OTHER DIRECTOR, EXECUTIVE OFFICER, F&N, SUBSTANTIAL SHAREHOLDER OF F&N OR SUBSTANTIAL SHAREHOLDER OF PRINCIPAL SUBSIDIARY

- Son-in-law of Mr Charoen Sirivadhanabhakdi (Chairman and substantial shareholder) and Khunying Wanna Sirivadhanabhakdi (Vice-Chairman and substantial shareholder)
- Brother-in-law of Mr Thapana Sirivadhanabhakdi (Director)

ADDITIONAL INFORMATION

- Additional information on Mr Bijananda, who is seeking re-appointment as a Director at the 120th Annual General Meeting, is given on pages 190 to 193.

MR THAPANA SIRIVADHANABHAKDI, 43

NON-INDEPENDENT AND NON-EXECUTIVE DIRECTOR

Date of first appointment as a director
19 Feb 2013

Date of last re-appointment as a director
29 Jan 2018

Country of principal residence
Thailand

BOARD COMMITTEE(S) SERVED ON

- Board Executive Committee (Vice-Chairman)
- Nominating Committee
- Remuneration Committee
- Sustainability and Risk Management Committee

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Honorary Doctoral Degree of Arts, Rajamangala University of Technology Phra Nakhon, Thailand
- Honorary Doctoral Degree in Hospitality, Rajamangala University of Technology Krungthep, Thailand
- Honorary Doctoral Degree in Community Development, Chiang Mai Rajabhat University, Thailand
- Honorary Doctoral Degree of Business Administration in Strategic Logistic and Supply Chain Management, Suan Sunandha Rajabhat University, Thailand
- Honorary Doctoral Degree of Philosophy in General Management, Ramkhamhaeng University, Thailand
- Master of Science Administration in Financial Economics, Boston University, USA
- Bachelor of Business Administration (Finance), Boston University, USA

**PRESENT DIRECTORSHIP(S)
(as at 12 Dec 2018)**

Listed companies

- Amarin Printing and Publishing Public Company Limited (Vice-Chairperson)
- Golden Land Property Development Public Company Limited
- Oishi Group Public Company Limited (Vice-Chairman)
- Sermsuk Public Company Limited (3rd Vice-Chairman)
- Thai Beverage Public Company Limited
- Univentures Public Company Limited (Vice-Chairman)

Others

- Beer Thai (1991) Public Company Limited (Vice-Chairman)
- GMM Channel Holding Co., Ltd. (formerly GMM Channel Trading Co., Ltd.) (Executive Chairman)
- InterBev Investment Limited
- International Beverage Holdings Limited (President)
- Plantheon Co., Ltd.
- Pracharath Rak Samakkee Social Enterprise (Thailand) Co., Ltd.
- Red Bull Distillery Group of Companies (Chairman)
- South East Group of Companies (Vice-Chairman)
- TCC Group of Companies
- Thai Beverage Group of Companies
- Thai Group Holdings Public Company Limited

PAST DIRECTORSHIP(S) OTHER THAN F&N HELD OVER THE PRECEDING FIVE YEARS

Listed companies

- Berli Jucker Public Company Limited
- Siam Food Products Public Company Limited

Others

- InterBev Malaysia Sdn. Bhd

**PRESENT PRINCIPAL COMMITMENTS
(other than Directorships)
(as at 12 Dec 2018)**

- Thai Beverage Public Company Limited (President & Chief Executive Officer and Chief Beer Product Group)

**PAST PRINCIPAL COMMITMENTS OVER THE PRECEDING FIVE YEARS
(other than Directorships)**

Nil

SHAREHOLDING INTEREST IN F&N GROUP

Nil

RELATIONSHIP WITH OTHER DIRECTOR, EXECUTIVE OFFICER, F&N, SUBSTANTIAL SHAREHOLDER OF F&N OR SUBSTANTIAL SHAREHOLDER OF PRINCIPAL SUBSIDIARY

- Son of Mr Charoen Sirivadhanabhakdi (Chairman and substantial shareholder) and Khunying Wanna Sirivadhanabhakdi (Vice-Chairman and substantial shareholder)
- Brother-in-law of Mr Chotiphat Bijananda (Director)

MR SITHICHAI CHAIKRIANGKRAI, 64

NON-INDEPENDENT AND NON-EXECUTIVE DIRECTOR

Date of first appointment as a director
22 Feb 2013

Date of last re-appointment as a director
29 Jan 2018

Country of principal residence
Thailand

BOARD COMMITTEE(S) SERVED ON

- Audit Committee
- Board Executive Committee
- Sustainability and Risk Management Committee

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Bachelor of Accountancy (First Class Honors), Thammasat University, Thailand
- Diploma in Computer Management, Chulalongkorn University, Thailand
- Certificate of the Mini MBA Leadership Management, Kasetsart University, Thailand

**PRESENT DIRECTORSHIP(S)
(as at 12 Dec 2018)**

Listed companies

- Berli Jucker Public Company Limited
- Frasers Property Limited
- Golden Land Property Development Public Company Limited
- Oishi Group Public Company Limited
- Sermsuk Public Company Limited
- Siam Food Products Public Company Limited
- Thai Beverage Public Company Limited
- Univentures Public Company Limited

Others

- Asset World Corp Public Company Limited
- Big C Retail Holding Company Limited
- Eastern Seaboard Industrial Estate (Rayong) Company Limited
- Petform (Thailand) Co., Ltd.
- TCC Assets (Thailand) Company Limited
- Thai Beverage Can Co., Ltd.
- Univentures REIT Management Co., Ltd.

PAST DIRECTORSHIP(S) OTHER THAN F&N HELD OVER THE PRECEDING FIVE YEARS

Listed companies

- Big C Supercenter Public Company Limited¹

Others

Nil

**PRESENT PRINCIPAL COMMITMENTS
(other than Directorships)
(as at 12 Dec 2018)**

- Thai Beverage Public Company Limited (Senior Executive Vice-President, Group CFO)

**PAST PRINCIPAL COMMITMENTS OVER THE PRECEDING FIVE YEARS
(other than Directorships)**

Nil

SHAREHOLDING INTEREST IN F&N GROUP

Nil

RELATIONSHIP WITH OTHER DIRECTOR, EXECUTIVE OFFICER, F&N, SUBSTANTIAL SHAREHOLDER OF F&N OR SUBSTANTIAL SHAREHOLDER OF PRINCIPAL SUBSIDIARY

Nil

Note:

- ¹ Delisted from the Stock Exchange of Thailand on 28 September 2017

BOARD OF DIRECTORS

MR MICHAEL CHYE HIN FAH, 59

ALTERNATE DIRECTOR TO MR THAPANA SIRIVADHANABHAKDI

Date of first appointment
as a director
08 Feb 2017

Country of principal residence
Singapore

BOARD COMMITTEE(S) SERVED ON

- Board Executive Committee
- Sustainability and Risk Management Committee

ACADEMIC & PROFESSIONAL QUALIFICATION(S)

- Bachelor of Business Studies with First Class Honours in Accounting and Finance, Massey University, New Zealand
- Master of Business Studies with Distinction in Accounting and Finance, Massey University, New Zealand
- Fellow of the Institute of Singapore Chartered Accountants
- Associate Member of the Institute of Chartered Secretaries & Administrators
- Member of the Singapore Institute of Directors
- Associate Member of Chartered Secretaries Institute of Singapore

PRESENT DIRECTORSHIP(S) (as at 12 Dec 2018)

Listed companies

- Saigon Beer-Alcohol-Beverage Corporation
- Vietnam Dairy Products Joint Stock Company

Others

- Alliance Asia Investment Private Limited
- Alliance Strategic Investments Pte Ltd
- Beer Chang International Limited
- BeerCo Limited
- BevCo Limited (Hong Kong)
- BevCo Limited
- C A C Co., Ltd
- DECCO 235
- Havi Food Distribution (Thailand) Co., Ltd
- Havi Logistics (Thailand) Limited
- Heritas Capital Management Pte Ltd
- IMC Pan Asia Alliance Corporation
- InterBev (Singapore) Limited
- International Beverage Holdings Limited
- International Beverage Holdings (Singapore) Pte Limited
- International Beverage Holdings (UK) Limited

- International Beverage Trading (Hong Kong) Limited
- International Beverage Trading Limited
- Inver House Distillers Ltd
- Marketing Magic Pte Ltd
- Myanmar Distillery Company Limited
- Myanmar Supply Chain and Marketing Services Company Limited
- Prudence Holdings Limited
- So Water Company Limited
- Super Brands Company Pte Ltd
- Vietnam Beverage Company Limited
- Wellwater Limited

PAST DIRECTORSHIP(S) OTHER THAN F&N HELD OVER THE PRECEDING FIVE YEARS

Listed companies

- Sermasuk Public Company Limited

Others

- Sermasuk Beverage Co., Ltd
- Sermasuk Holdings Co., Ltd.
- Wrangyer Beverage (2008) Co., Ltd.

PRESENT PRINCIPAL COMMITMENTS (other than Directorships) (as at 12 Dec 2018)

- Thai Beverage Public Company Limited (Executive Vice-President, Finance and Accounting Group, Deputy Group CFO and Chief Finance Officer – International Business)
- Vietnam Beverage Company Limited (Legal Representative)
- Vietnam F&B Alliance Investment Joint Stock Company (Legal Representative / Chairman of Board of Management)

PAST PRINCIPAL COMMITMENTS OVER THE PRECEDING FIVE YEARS (other than Directorships)

Nil

SHAREHOLDING INTEREST IN F&N GROUP

Nil

RELATIONSHIP WITH OTHER DIRECTOR, EXECUTIVE OFFICER, F&N, SUBSTANTIAL SHAREHOLDER OF F&N OR SUBSTANTIAL SHAREHOLDER OF PRINCIPAL SUBSIDIARY

Nil

**MR PRAPAKON
THONGTHEPPAIROT, 47**

**ALTERNATE DIRECTOR
TO MR SITHICHAI
CHAIKRIANGKRAI**

Date of first appointment as an
alternate director
21 Mar 2013

Country of principal residence
Thailand

**BOARD COMMITTEE(S)
SERVED ON**

- Board Executive Committee
- Sustainability and Risk Management Committee

**ACADEMIC & PROFESSIONAL
QUALIFICATION(S)**

- Advanced Management Programme, INSEAD, France
- Master of Science in Finance, Georgia State University, USA
- Master of Business Administration, Mercer University, USA
- Bachelor of Business Administration, Assumption University, Thailand
- Listed Company Director Programme, Singapore Institute of Directors, Singapore
- Director Certification Program (DCP) 2017, Thai Institute of Directors (IOD)

**PRESENT DIRECTORSHIP(S)
(as at 12 Dec 2018)**

Listed companies

Nil

Others

- Asiaeuro International Beverage (Guangdong) Co., Ltd.
- Asiaeuro International Beverage (Hong Kong) Limited
- Beer Chang International Limited
- Chang International Co., Ltd.
- Dhospaak Co., Ltd.
- InterBev Investment Limited
- International Beverage Holdings Limited
- Modern Trade Management Co., Ltd.
- Myanmar Distillery Co., Ltd.
- Myanmar Supply Chain and Marketing Services Co., Ltd.
- P.M.T. Mansion Co., Ltd.
- Thai Beverage Group of Companies
- Thai Beverage Marketing Co., Ltd.
- Thai Drinks Co., Ltd.

**PAST DIRECTORSHIP(S) OTHER
THAN F&N HELD OVER THE
PRECEDING FIVE YEARS**

Listed companies

Nil

Others

- Times Publishing Limited

**PRESENT PRINCIPAL
COMMITMENTS
(other than Directorships)
(as at 12 Dec 2018)**

- Thai Beverage Public Company Limited (Executive Vice-President – Chief Spirit Product Group, Chief Route-to-Market)

**PAST PRINCIPAL
COMMITMENTS OVER THE
PRECEDING FIVE YEARS
(other than Directorships)**

- Held various senior executive positions in the TCC Group, namely Senior Vice-President for Finance in Thai Beverage Public Company Limited, Director in Thai Beverage Marketing Co., Ltd., Senior Executive Vice-President for Land Development and Investment Management in TCC Land Group, Senior Executive Vice-President for Corporate Services in Plantheon Group and TCC Land Group, and Senior Executive Vice-President for Finance in TCC Land Group.

**SHAREHOLDING INTEREST IN
F&N GROUP**

Nil

**RELATIONSHIP WITH OTHER
DIRECTOR, EXECUTIVE
OFFICER, F&N, SUBSTANTIAL
SHAREHOLDER OF F&N OR
SUBSTANTIAL SHAREHOLDER
OF PRINCIPAL SUBSIDIARY**

Nil