



FOOD & BEVERAGE

FRASER & NEAVE HOLDINGS BHD

- ▶ 23 Subsidiary companies
- ▶ 1 Associated company
Cocoaland Holdings Berhad

OTHER LISTED & UNLISTED COMPANIES

- ▶ 12 Subsidiary companies
Asia Dairies (S) Pte Ltd
F&N Bev Manufacturing Pte. Ltd.
F&N Dairy Investments Pte Ltd
F&N Foods Pte Ltd
F&N United Ltd
F&N Interflavine Pte Ltd
Magnolia – PDL Dairies (1993) Sdn Bhd
Myanmar Brewery Ltd
Red Lion Holdings Pty Ltd
Tiger Taverns Sdn Bhd
PT F&N Indonesia
F&N Creameries Group
 - 4 Subsidiary companies
- ▶ 1 Joint venture company
*Asia Pacific Investment Pte Ltd*¹
 - *Asia Pacific Breweries Group*
66 Subsidiary companies
4 Joint venture companies
2 Associated companies
 - *Heineken-Asia Pacific Breweries Limited*
7 Subsidiary companies
1 Joint venture company
 - 3 Subsidiary companies

PROPERTIES

FRASERS CENTREPOINT GROUP

- 166 Subsidiary companies
 - 16 Joint venture companies
 - 6 Associated companies
- Listed companies
Frasers Centrepoint Trust
Frasers Commercial Trust

OTHER UNLISTED COMPANY

Vacaron Company Sdn Bhd

PUBLISHING & PRINTING

TIMES PUBLISHING GROUP

- 43 Subsidiary companies
 - 2 Joint venture companies
 - 4 Associated companies
- Listed companies
Fung Choi Media Group Limited
PMP Limited

OTHERS

OTHER UNLISTED COMPANIES

- 7 Subsidiary companies
F&N Investments Pte Ltd
F&N Services (L) Bhd
F&N Treasury Pte Ltd
Fannet Online Sdn Bhd
Fraser & Neave (Singapore) Pte Ltd
Fraser & Neave Investments (HK) Ltd
International Theme Parks (Singapore) Pte Ltd

Note:

¹ Disposal of the Company's interest in Asia Pacific Investment Pte Ltd was completed on 15 November 2012