

# 10-YEAR PERFORMANCE AT A GLANCE



**3**  
**core businesses**  
 at the heart of our performance

Revenue

**\$6,274M**

- Broad-based growth; supported by strong growth in Properties and F&B

**+157%**

Increased 157% from FY2001's \$2,439m

Profit before Interest and Tax<sup>1</sup>

**\$1,152M**

- Record profit in FY2011; F&B earnings surged five-fold; Properties earnings grew 145%

**+185%**

Increased 185% from FY2001's \$404m

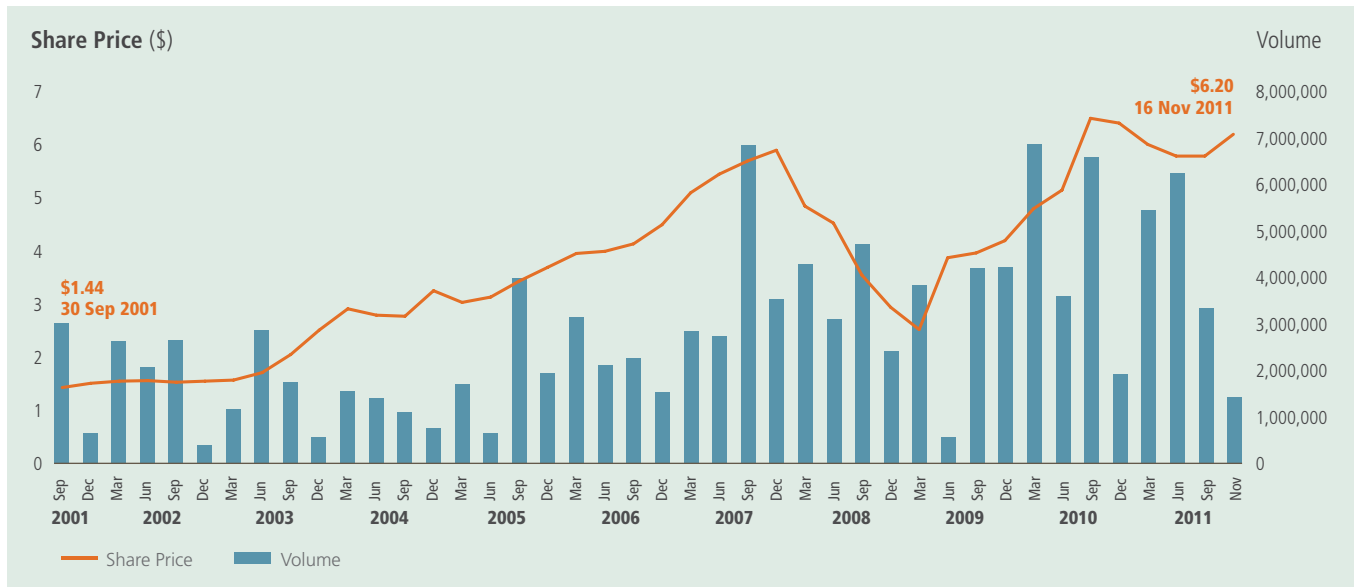
Attributable Profit<sup>1</sup>

**\$621M**

- 10-year compounded annual growth rate of 13%

**+209%**

Increased 209% from FY2001's \$201m



### Earnings per Share<sup>1</sup>

# 44.1 cents

- EPS growth outpaced Attributable Profit<sup>1</sup> due to a series of capital reduction and capital distribution exercises in 2000-2003 to reduce share capital by about 24%

# +227%

Increased 227% from FY2001's 13.48 cents

### Distribution<sup>1</sup>

# 18.0 cents

- Comprising a proposed final dividend of 12.0 cents and interim dividend of 6.0 cents paid earlier
- Dividend payout ratio remains in line with the Group's policy of paying up to 50% of Attributable Profit<sup>1</sup>

# +200%

Increased 200% from FY2001's 6.0 cents

### Market Capitalisation<sup>2</sup>

# \$8,745M

# +299%

Increased 299% from FY2001's \$2,189m

<sup>1</sup> Before fair value adjustment and exceptional items

<sup>2</sup> Based on issued shares as at 16 Nov 2011 at close of business on the first trading day after preliminary announcement of results