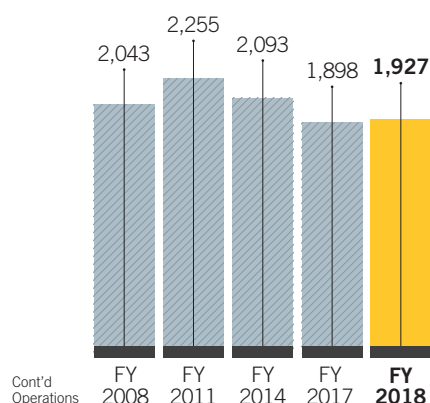


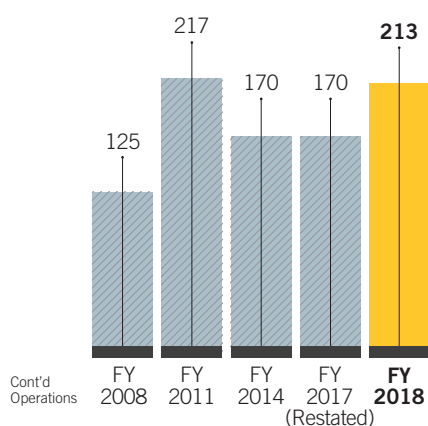
PERFORMANCE AT A GLANCE

REVENUE (\$M)



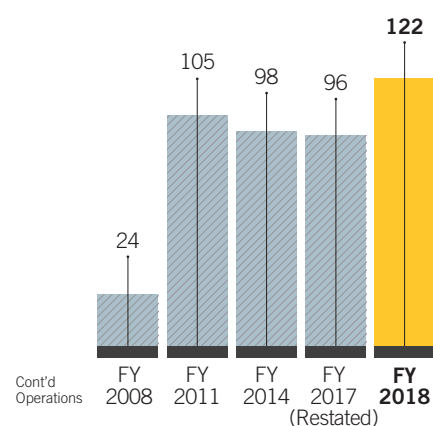
Discont'd Operations ²	2,947	4,100	959	-	-
Total Operations	4,990	6,355	3,052	1,898	1,927
10-Year CAGR ³	-1%				
Increase from FY2008 ³	-6%				

PROFIT BEFORE INTEREST & TAXATION (\$M)



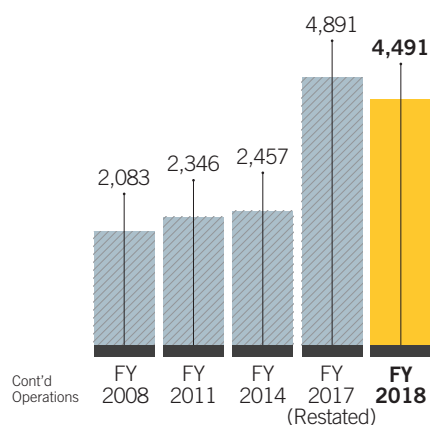
Discont'd Operations ²	641	960	283	-	-
Total Operations	766	1,177	453	170	213
10-Year CAGR ³	+6%				
Increase from FY2008 ³	+71%				

ATTRIBUTABLE PROFIT BEFORE FAIR VALUE ADJUSTMENT & EXCEPTIONAL ITEMS (\$M)



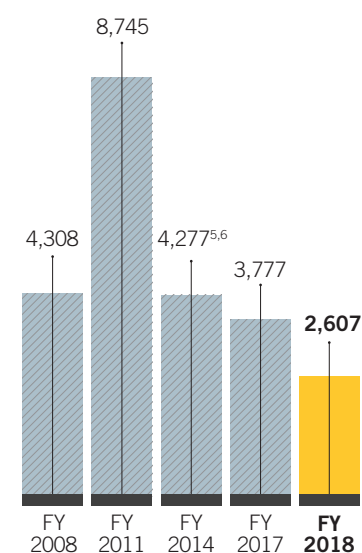
Discont'd Operations ²	348	538	165	-	-
Total Operations	372	643	263	96	122
10-Year CAGR ³	+17%				
Increase from FY2008 ³	+397%				

TOTAL ASSETS (\$M)

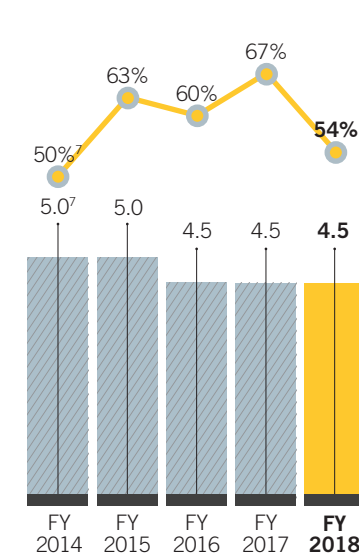


Discont'd Operations ²	11,443	11,578	222	-	-
Total Operations	13,526	13,924	2,679	4,891	4,491
10-Year CAGR ³	+8%				
Increase from FY2008 ³	+116%				

MARKET CAPITALISATION⁴ (\$M)



DISTRIBUTION



● Dividend (cents) ● Payout ratio (%)

- Notes:
- FY2008, FY2011 and FY2014: As previously reported. FY2017 figures were restated upon the finalisation of the purchase price allocation in relation to our investment in Vietnam Dairy Products Joint Stock Company
 - Upon the disposal of Asia Pacific Breweries Limited/Asia Pacific Investment Pte Ltd ("APB/APIPL") and Myanmar Brewery Limited ("MBL"), and the distribution in-specie of Frasers Centrepoint Limited ("FCL", now known as Frasers Property Limited), their respective results have been classified as discontinued operations
 - Excludes discontinued operations of APB/APIPL, FCL and MBL
 - Based on issued shares at close of business on the first trading day after preliminary announcement of results
 - In January 2014, F&N relisted its property arm, FCL by undertaking a distribution in-specie of FCL shares to F&N shareholders. F&N shareholders received, without cash outlay, two FCL shares for each F&N share owned. Shares of FCL were listed by way of introduction on the Mainboard of SGX on 9 January 2014
 - In April 2014, the Group distributed \$607m (or \$0.42 per share) to shareholders in a capital reduction exercise
 - Excludes capital distribution of \$0.42 per share in FY2014