

## ADDITIONAL INFORMATION ON DIRECTORS SEEKING RE-APPOINTMENT

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The following additional information on Mr Charoen Sirivadhanabhakdi, Tengku Syed Badarudin Jamalullail, Mr Koh Poh Tiong and Mr Chotiphat Bijananda, all of whom are seeking re-appointment as Directors at the 120<sup>th</sup> Annual General Meeting, is to be read in conjunction with their respective biographies on pages 12 to 21.

	<b>MR CHAROEN SIRIVADHANABHAKDI</b> Chairman / Non-Independent and Non-Executive Director
The Board's comments on the re-appointment	Mr Charoen has wide and deep business experience. His leadership will continue to benefit F&N and set the direction for growth.
Working experience and occupation(s) in the past 10 years	<b>2008 - 2012:</b> <b>Listed Companies:</b> Chairman of <ul style="list-style-type: none"> <li>• Berli Jucker Public Company Limited</li> <li>• Thai Beverage Public Company Limited</li> </ul> <b>Others:</b> Chairman of <ul style="list-style-type: none"> <li>• Beer Thai (1991) Public Company Limited</li> <li>• Red Bull Distillery Group of Companies</li> <li>• Siriwana Company Limited</li> <li>• Southeast Group Co., Ltd</li> <li>• TCC Corporation Limited (formerly TCC Holding Co., Ltd)</li> <li>• TCC Land Co., Ltd</li> </ul> <b>2013 - 2018:</b> Please refer to Mr Charoen's biography on page 13
Conflict of interest (including any competing business)	Mr Charoen has a deemed interest in approximately 87.73% of the shares of the Company by virtue of his deemed interest in the shares of InterBev Investment Limited and his shareholding in TCC Assets Limited, both substantial shareholders of the Company.
Undertaking (in the format set out in Appendix 7.7) under Rule 720(1) has been submitted to F&N	Yes

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<b>TENGKU SYED BADARUDIN JAMALULLAIL</b> Lead Independent and Non-Executive Director	<b>MR KOH POH TIONG</b> Non-Independent and Non-Executive Director / Adviser to the Board	<b>MR CHOTIPHAT BIJANANDA</b> Non-Independent and Non-Executive Director
<p>Tengku's wealth of experience in the Malaysian business environment will continue to augment the core competencies of the Board.</p>	<p>Mr Koh's wide regional expertise, especially his deep knowledge in growing the F&amp;B business, will continue to help management steer towards the Company's growth vision.</p>	<p>Mr Chotiphat has vast experience in the finance and banking sector and is a director of a number of listed entities in Thailand. His experience will continue to enhance board deliberations.</p>
<p><b>2008 - 2012:</b> <b>Listed Companies:</b></p> <ul style="list-style-type: none"> <li>Fraser &amp; Neave Holdings Bhd (Chairman)</li> <li>Hwang Capital (Malaysia) Berhad (formerly known as Hwang-DBS (Malaysia) Berhad) (Director)</li> </ul> <p><b>Others:</b> Director of</p> <ul style="list-style-type: none"> <li>HwangDBS Commercial Bank Plc</li> <li>HwangDBS Investment Bank Berhad</li> <li>Hwang Investment Management Berhad</li> </ul> <p><b>2013 - 2018:</b> Please refer to Tengku's biography on page 14</p>	<p><b>2008 - 2012:</b> CEO of the F&amp;B Division of F&amp;N (till 2011)</p> <p><b>Listed Companies:</b> Director of</p> <ul style="list-style-type: none"> <li>Asia Pacific Breweries Limited Group of Companies (till 2011)</li> <li>Delfi Limited (appointed in 2011)</li> <li>Ezra Holdings Limited (appointed in 2011)</li> <li>Fraser &amp; Neave Holdings Bhd (till 2011)</li> <li>Raffles Medical Group Ltd (appointed in 2011)</li> <li>SATS Ltd (appointed in 2011)</li> <li>United Engineers Ltd (appointed in 2011)</li> </ul> <p><b>Others:</b></p> <ul style="list-style-type: none"> <li>Agri-Food &amp; Veterinary Authority (Chairman) (till 2008)</li> <li>Asia Pacific Breweries Limited (CEO) (till 2008)</li> <li>National Healthcare Group Pte Ltd (Director) (till 2009)</li> <li>National Kidney Foundation (Chairman) (appointed in 2012)</li> <li>PSA Corporation Ltd (Director)</li> <li>PSA International Pte Ltd (Director)</li> <li>School Advisory Committee of Gan Eng Seng School (Chairman) (till 2010)</li> <li>Singapore Kindness Movement (Chairman)</li> <li>Singapore Youth Olympic Games Organising Committee (Member) (till 2010)</li> <li>The Great Eastern Life Assurance Company Limited (Director)</li> </ul> <p><b>2013 - 2018:</b> Please refer to Mr Koh's biography on page 17</p>	<p><b>2008 - 2012:</b> <b>Listed Companies:</b></p> <ul style="list-style-type: none"> <li>Sermasuk Plc (Director)</li> </ul> <p><b>Others:</b></p> <ul style="list-style-type: none"> <li>Southeast Group Co., Ltd (President)</li> <li>Southeast Insurance Public Co., Ltd (Chairman of Executive Board)</li> <li>Southeast Life Insurance Public Co., Ltd (Chairman of Executive Board)</li> <li>Southeast Capital Co., Ltd (Chairman of Executive Board)</li> <li>TCC Technology Co., Ltd (Director)</li> <li>TCC Assets Limited (Director)</li> </ul> <p><b>2013 - 2018:</b> Please refer to Mr Chotiphat's biography on page 18</p>
No	No	No
Yes	Yes	Yes

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	MR CHAROEN SIRIVADHANABHAKDI Chairman / Non-Independent and Non-Executive Director	
(a) Whether at any time during the last 10 years, an application or a petition under any bankruptcy law of any jurisdiction was filed against him or against a partnership of which he was a partner at the time when he was a partner or at any time within 2 years from the date he ceased to be a partner?	No	
(b) Whether at any time during the last 10 years, an application or a petition under any law of any jurisdiction was filed against an entity (not being a partnership) of which he was a director or an equivalent person or a key executive, at the time when he was a director or an equivalent person or a key executive of that entity or at any time within 2 years from the date he ceased to be a director or an equivalent person or a key executive of that entity, for the winding up or dissolution of that entity or, where that entity is the trustee of a business trust, that business trust, on the ground of insolvency?	No	
(c) Whether there is any unsatisfied judgment against him?	No	
(d) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving fraud or dishonesty which is punishable with imprisonment, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such purpose?	No	
(e) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such breach?	No	
(f) Whether at any time during the last 10 years, judgment has been entered against him in any civil proceedings in Singapore or elsewhere involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or a finding of fraud, misrepresentation or dishonesty on his part, or he has been the subject of any civil proceedings (including any pending civil proceedings of which he is aware) involving an allegation of fraud, misrepresentation or dishonesty on his part?	No	
(g) Whether he has ever been convicted in Singapore or elsewhere of any offence in connection with the formation or management of any entity or business trust?	No	
(h) Whether he has ever been disqualified from acting as a director or an equivalent person of any entity (including the trustee of a business trust), or from taking part directly or indirectly in the management of any entity or business trust?	No	
(i) Whether he has ever been the subject of any order, judgment or ruling of any court, tribunal or governmental body, permanently or temporarily enjoining him from engaging in any type of business practice or activity?	No	
(j) Whether he has ever, to his knowledge, been concerned with the management or conduct, in Singapore or elsewhere, of the affairs of:		
(i) any corporation which has been investigated for a breach of any law or regulatory requirement governing corporations in Singapore or elsewhere; or	No	
(ii) any entity (not being a corporation) which has been investigated for a breach of any law or regulatory requirement governing such entities in Singapore or elsewhere; or	No	
(iii) any business trust which has been investigated for a breach of any law or regulatory requirement governing business trusts in Singapore or elsewhere; or	No	
(iv) any entity or business trust which has been investigated for a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere,	No	
in connection with any matter occurring or arising during that period when he was so concerned with the entity or business trust?		
(k) Whether he has been the subject of any current or past investigation or disciplinary proceedings, or has been reprimanded or issued any warning, by the Monetary Authority of Singapore or any other regulatory authority, exchange, professional body or government agency, whether in Singapore or elsewhere?	No	

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<b>TENKU SYED BADARUDIN JAMALULLAIL</b> Lead Independent and Non-Executive Director	<b>MR KOH POH TIONG</b> Non-Independent and Non-Executive Director / Adviser to the Board	<b>MR CHOTIPHAT BIJANANDA</b> Non-Independent and Non-Executive Director
No	No	No
No	Yes. Mr Koh stepped down as Chairman and Senior Advisor of Ezra Holdings Limited in January 2016. Ezra Holdings Limited filed voluntary petitions for reorganisation under Chapter 11 of the US Bankruptcy Code in March 2017.	No
No	No	No
No	No	No
No	No	No
No	No	No
No	No	No
No	No	No
No	No	No
No	No	No
No	No	No
No	No	No
No	No	No
No	No	No
No	No	No