

CORPORATE STRUCTURE



FRASER AND NEAVE, LIMITED

Listed on the Mainboard of the Singapore Exchange Securities Trading Limited ("SGX-ST")

Stock Code: F99

Number of Ordinary Shares Outstanding: 1,446,946,628 Shares

(Excluding 131,126 Treasury Shares)



FOOD & BEVERAGE

Fraser & Neave Holdings Bhd

- ✦ 22 Subsidiary companies
- ✦ 1 Associated company
Listed company
Cocoaland Holdings Berhad
- ✦ 1 Joint venture company

Other Listed & Unlisted Companies

- ✦ 17 Subsidiary companies
Asia Dairies (S) Pte Ltd
F&N Bev Manufacturing Pte. Ltd.
F&N Dairy Investments Pte Ltd
F&N Foods Pte Ltd
F&N Interflavine Pte. Ltd.
F&N Myanmar Services Limited
F&N Services (F&B) Sdn Bhd
F&N United Limited
F&N Vietnam Limited Liability Company
Magnolia – PDL Dairies (1993) Sdn. Bhd.
PT. F&N Indonesia
Tiger Tavern Sdn. Bhd.
Warburg Engineering Pte. Ltd.
Warburg Vending Pte Ltd
Warburg Vending Services Pte. Ltd.
F&N Creameries Group
 - 4 Subsidiary companies
- Yoke Food Industries Group*
 - 2 Subsidiary companies
- ✦ 1 Associated company
Listed company
Vietnam Dairy Products Joint Stock Company



PUBLISHING & PRINTING

Times Publishing Group

- ✦ 33 Subsidiary companies
- ✦ 1 Joint operation
- ✦ 2 Associated companies



OTHERS

Other Unlisted Companies

- ✦ 6 Subsidiary companies
F&N Investments Pte Ltd
F&N Myanmar Investments Pte. Ltd.
F&N Treasury Pte. Ltd.
Fraser & Neave (Singapore) Pte. Limited
Fraser & Neave Investments (Hong Kong) Limited
InterF&B Pte. Ltd.

CORPORATE INFORMATION

BOARD OF DIRECTORS

Mr Charoen Sirivadhanabhakdi
(Chairman)

Khunying Wanna Sirivadhanabhakdi
(Vice-Chairman)

Tengku Syed Badarudin Jamalullail
(Lead Independent Director)

Mr Timothy Chia Chee Ming

Mr Koh Poh Tiong

Mrs Siripen Sitasuwan

Mr Chotiphath Bijananda

Mr Thapana Sirivadhanabhakdi

Mr Sithichai Chaikriangkrai

Mr Michael Chye Hin Fah
(Alternate Director to Mr Thapana Sirivadhanabhakdi)

Mr Prapakon Thongtheppairot
(Alternate Director to Mr Sithichai Chaikriangkrai)

BOARD EXECUTIVE COMMITTEE

Mr Koh Poh Tiong
(Chairman)

Mr Thapana Sirivadhanabhakdi
(Vice-Chairman)

Mr Sithichai Chaikriangkrai

Mr Michael Chye Hin Fah

Mr Prapakon Thongtheppairot

RISK MANAGEMENT COMMITTEE

Mr Koh Poh Tiong
(Chairman)

Mr Thapana Sirivadhanabhakdi

Mr Sithichai Chaikriangkrai

Mr Michael Chye Hin Fah

Mr Prapakon Thongtheppairot

AUDIT COMMITTEE

Mrs Siripen Sitasuwan
(Chairman)

Mr Timothy Chia Chee Ming

Mr Sithichai Chaikriangkrai

NOMINATING COMMITTEE

Tengku Syed Badarudin Jamalullail
(Chairman)

Mrs Siripen Sitasuwan

Mr Thapana Sirivadhanabhakdi

REMUNERATION COMMITTEE

Mr Timothy Chia Chee Ming
(Chairman)

Mrs Siripen Sitasuwan

Mr Thapana Sirivadhanabhakdi

GROUP MANAGEMENT

Mr Lee Meng Tat
Chief Executive Officer, Non-Alcoholic Beverages

Mr Edmond Neo
Chief Executive Officer, Beer

Mr Bennett Neo
Chief Executive Officer, Food

Mr Siew Peng Yim
Chief Executive Officer, Times Publishing Group

Mr Hui Choon Kit
Chief Financial Officer and Company Secretary

Mr Anthony Cheong Fook Seng
Company Secretary
(until 30 September 2017)

REGISTERED OFFICE

438 Alexandra Road
#20-00 Alexandra Point
Singapore 119958
Tel: (65) 6318 9393
Fax: (65) 6271 0811

SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Barbinder Share Registration Services
80 Robinson Road
#02-00
Singapore 068898
Tel: (65) 6236 3333
Fax: (65) 6236 3405

AUDITOR

KPMG LLP
Partner-in-charge: Mr Quek Shu Ping
(with effect from financial year 2016)

PRINCIPAL BANKERS

Crédit Agricole Corporate and Investment Bank

DBS Bank Ltd

Oversea-Chinese Banking Corporation Limited

Standard Chartered Bank

Sumitomo Mitsui Banking Corporation