Investor Relations

The F&N Group is committed to providing the investment community with accurate and complete information in a timely and consistent way. It has consistently communicated its business strategies, growth drivers and operational direction to investors and analysts on an ongoing basis via multiple communications platforms, including press releases, annual reports and website. Such commitment is to ensure investors have easy access to information on the Group so that they can effectively evaluate the company and make informed investment decisions.

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Besides communicating regularly with shareholders and the investment community via disclosures of material and other pertinent information through regular dialogues and announcements to SGX-ST, the Investor Relations team undertakes roadshows (together with key senior management), investor seminars and conferences to keep the market and investors apprised of the F&N Group's corporate developments and financial performance. The Group maintained a healthy track record of generous shareholder distributions. For the financial year ended 30 September 2015, the directors have recommended a final dividend of 3.0 cents per share, which together with the interim dividend of 2.0 cents paid earlier brings total dividend for the year to 5.0 cents per share. This represents a total payout of 63%, higher than the Group's dividend policy of distributing up to 50% of the Group Attributable Profit before fair value adjustment and exceptional items (from continuing operations).

Analyst coverage: Four brokerage houses provide	Total Dividend (Cents)					
research coverage on F&N	18.0	18.0	15.5	5.0	5.0	
CIMB Research CLSA Limited DBS Vickers Securities Daiwa Capital Markets	12.0	12.0	12.0	50.0%	63.0%	
For general enquiries on Fraser and Neave, Limited, please contact:	39.4%		41.0%			
Ms Jennifer Yu Head, Investor Relations Tel: (65) 6318 9393 Fax: (65) 6271 7936	6.0	6.0		3.0	3.0	
Share Registrar and Transfer Office			3.5	2.0	2.0	
Tricor Barbinder Share Registration Services 80 Robinson Road #02-00	FY11	FY12	FY13 ¹	FY14 ²	FY15 al - Payout Ratio	
Singapore 068898	Notes:					

1 Excludes capital distribution of \$3.28 per share

2 Excludes capital distribution of \$0.42 per share

Financial Calendar 2016

29 January	04 February	10 May	04 August	07 November
Annual General Meeting	1 st Quarter Results	2 nd Quarter Results; Declaration of Interim Dividend	3 rd Quarter Results	Full-Year Results; Declaration of Final Dividend