

Global Presence

Soft Drinks

- Indonesia
- Malaysia
- Myanmar
- Singapore
- Thailand
- Vietnam

Manufacturing Plants:

- Pahang, Malaysia
- Sabah, Malaysia
- Sarawak, Malaysia (2)
- Selangor, Malaysia

Dairies

- Malaysia
- Singapore
- Thailand
- Vietnam¹

Manufacturing Plants:

- Klang, Malaysia
- Singapore
- Ayutthaya, Thailand
- Nakhon Ratchasima, Thailand

Ice Cream

- Malaysia
- Singapore
- Thailand

Manufacturing Plants:

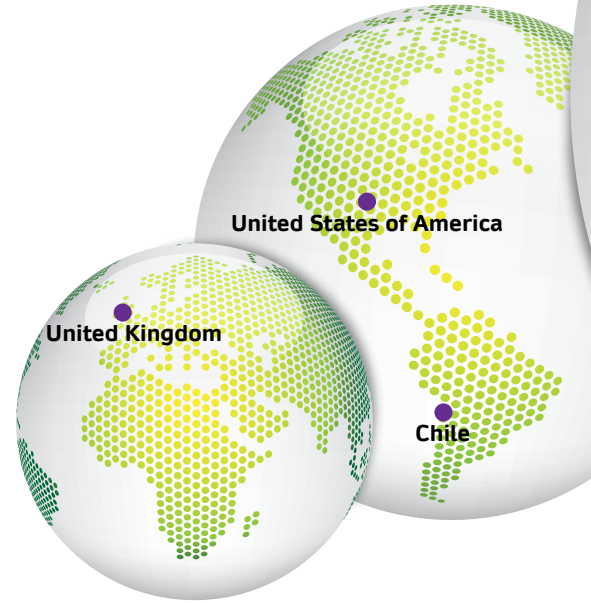
- Selangor, Malaysia
- Bangkok, Thailand

Publishing & Printing

- Australia
- Chile
- China
- Hong Kong
- Malaysia
- Singapore
- Thailand
- United States of America
- United Kingdom

Manufacturing Plants:

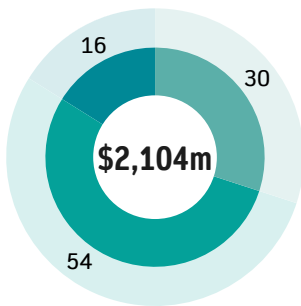
- Guangzhou, China
- Shanxi, China
- Selangor, Malaysia
- Singapore



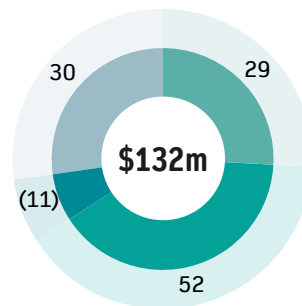
Note:

1 11.04% stake in Vinamilk

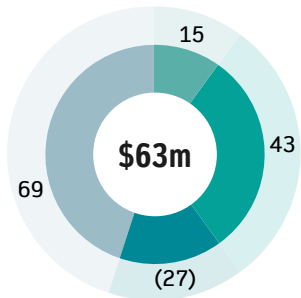
Revenue (%)



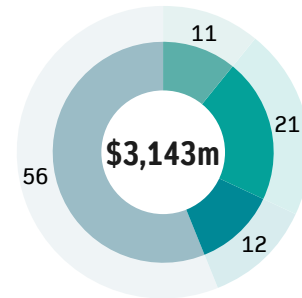
Profit Before Interest and Taxation (%)

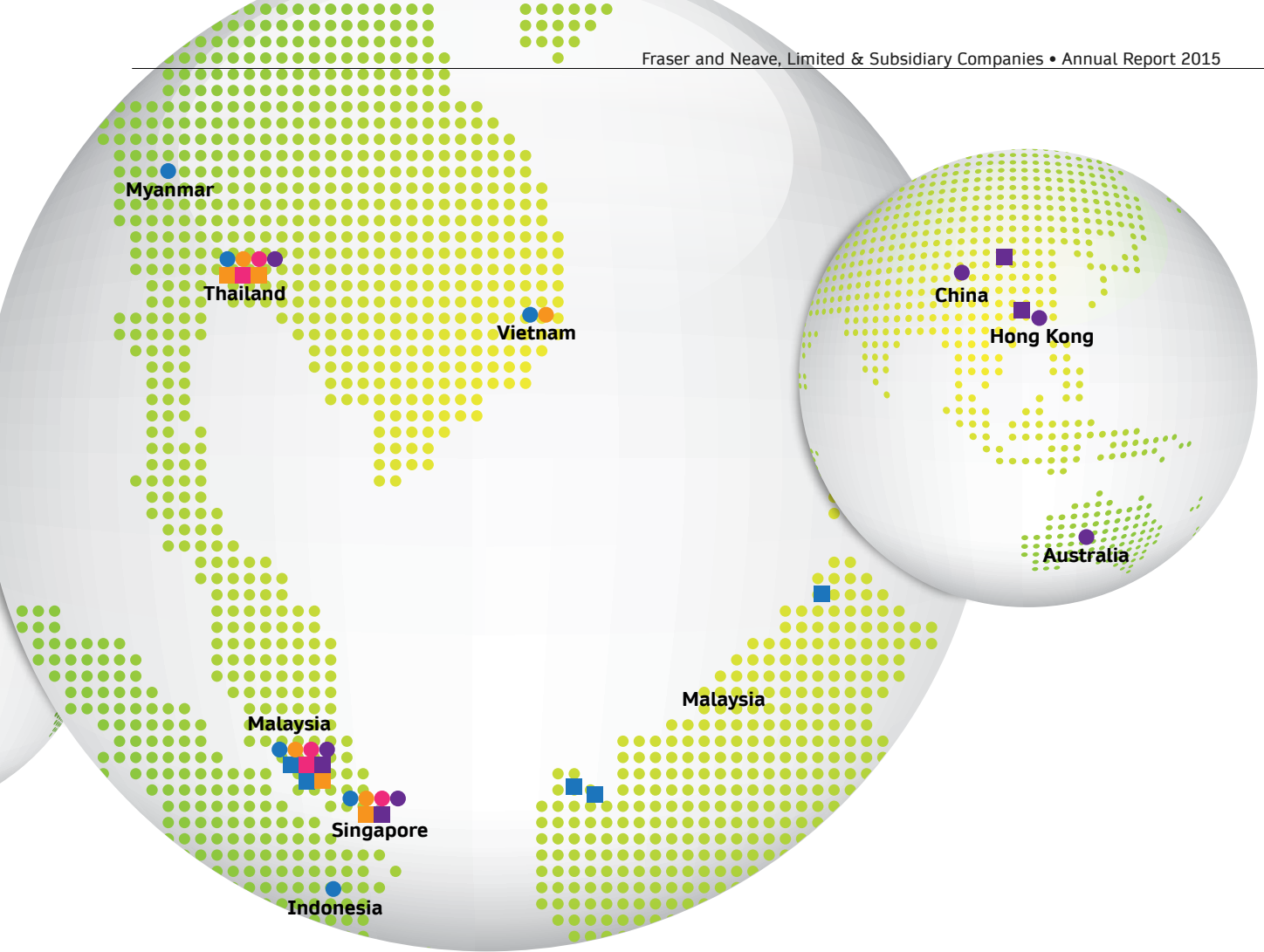


Attributable Profit Before Fair Value Adjustment and Exceptional Items (%)



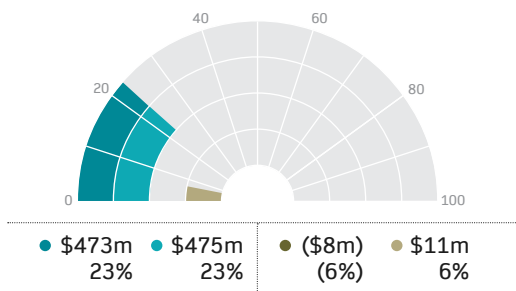
Total Assets (%)



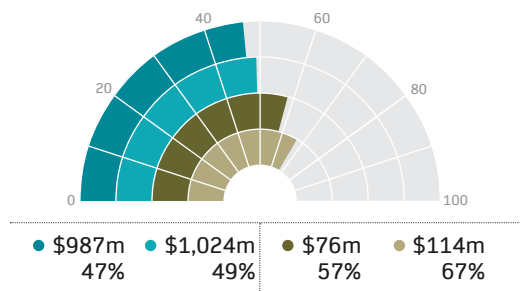


Revenue and Profit Before Interest and Taxation by Geographical Segment

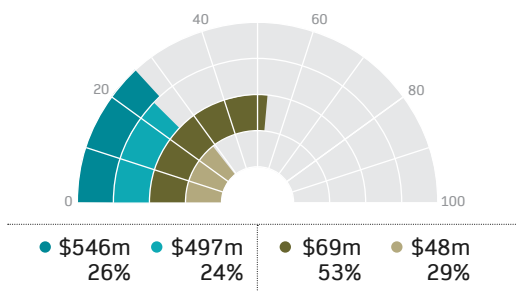
Singapore



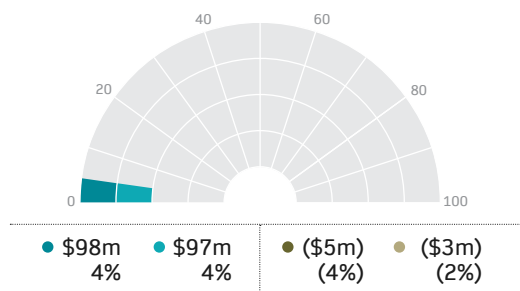
Malaysia



Other ASEAN



Outside ASEAN



Revenue

FY2015 (\$2,104m)
 FY2014 (\$2,093m)

Profit Before Interest and Taxation

FY2015 (\$132m)
 FY2014 (\$170m)

Notes:

- 1 Other ASEAN: Myanmar, Thailand, Vietnam and Indonesia
- 2 Outside ASEAN: China, Taiwan, India, Australia, Europe and USA