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# Directors' Report

Your directors have pleasure in submitting their report and the audited financial statements of the Company and of the Group for the financial year ended 30 September 2013.

## 1. DIRECTORATE

The directors of the Company in office at the date of this report are:

Mr Charoen Sirivadhanabhakdi	(Chairman)	-	Appointed on 28 February 2013
Khunying Wanna Sirivadhanabhakdi	(Vice Chairman)	-	Appointed on 28 February 2013
Mr Charles Mak Ming Ying		-	Appointed on 28 February 2013
Mr Chan Heng Wing		-	Appointed on 28 February 2013
Mr Philip Eng Heng Nee		-	Appointed on 22 February 2013
Mr Koh Poh Tiong		-	Appointed on 3 April 2013
Mr Weerawong Chittmittrapap		-	Appointed on 3 April 2013
Mrs Siripen Sitasuwan		-	Appointed on 31 May 2013
Mr Chotiphat Bijananda		-	Appointed on 19 February 2013
Mr Thapana Sirivadhanabhakdi		-	Appointed on 19 February 2013
Mr Panote Sirivadhanabhakdi		-	Appointed on 3 April 2013
Mr Sithichai Chaikriangkrai		-	Appointed on 22 February 2013
Mr Prapakon Thongtheppairot (Alternate to Mr Sithichai Chaikriangkrai)		-	Appointed on 21 March 2013

During the financial year,

- Mr Hirotake Kobayashi resigned from the Board on 15 February 2013.
- the following directors resigned on 26 February 2013:
  - Mr Lee Hsien Yang
  - Mr Timothy Chia Chee Ming
  - Ms Maria Mercedes Corrales
  - Mr Ho Tian Yee
  - Mr Koh Beng Seng
  - Dr Seek Ngee Huat
  - Mr Tan Chong Meng
  - Mr Nicky Tan Ng Kuang
- Mr Pailin Chuchottaworn was appointed a director on 28 February 2013 and resigned on 31 May 2013.

## 2. ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES AND DEBENTURES

Neither at the end of, nor at any time during, the financial year did there subsist any arrangements to which the Company is a party whereby directors of the Company might acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

# Directors' Report

## 3. DIRECTORS' INTERESTS IN SHARES OR DEBENTURES

The directors who held office at the end of the financial year and their beneficial or deemed interests in the issued capital of the Company and its related corporations as recorded in the register required to be kept under Section 164 of the Companies Act, Chapter 50 were as follows:

	As at date of appointment	As at 30 Sep 2013
Charoen Sirivadhanabhakdi		
- <i>Fraser and Neave, Limited</i>		
• Ordinary Shares	1,301,433,884 <sup>(1)(2)</sup>	1,301,433,884 <sup>(2)</sup>
- <i>Frasers Centrepoint Asset Management (Commercial) Ltd</i>		
• Ordinary Shares in Frasers Commercial Trust	180,591,277 <sup>(1)(3)</sup>	180,591,277 <sup>(3)</sup>
• Series A Convertible Perpetual Preferred Units in Frasers Commercial Trust	153,078,942 <sup>(1)(4)</sup>	Nil <sup>(4)</sup>
- <i>Frasers Centrepoint Asset Management Ltd</i>		
• Ordinary Units in Frasers Centrepoint Trust	337,679,119 <sup>(1)(5)</sup>	337,948,200 <sup>(5)</sup>
- <i>Fraser &amp; Neave Holdings Bhd</i>		
• Ordinary Shares	203,470,910 <sup>(1)(6)</sup>	203,470,910 <sup>(6)</sup>
- <i>TCC Assets Limited</i>		
• Ordinary Shares	25,000 <sup>(1)</sup>	25,000
Khunying Wanna Sirivadhanabhakdi		
- <i>Fraser and Neave, Limited</i>		
• Ordinary Shares	1,301,433,884 <sup>(1)(2)</sup>	1,301,433,884 <sup>(2)</sup>
- <i>Frasers Centrepoint Asset Management (Commercial) Ltd</i>		
• Ordinary Units in Frasers Commercial Trust	180,591,277 <sup>(1)(3)</sup>	180,591,277 <sup>(3)</sup>
• Series A Convertible Perpetual Preferred Units in Frasers Commercial Trust	153,078,942 <sup>(1)(4)</sup>	Nil <sup>(4)</sup>
- <i>Frasers Centrepoint Asset Management Ltd</i>		
• Ordinary Units in Frasers Centrepoint Trust	337,679,119 <sup>(1)(5)</sup>	337,948,200 <sup>(5)</sup>
- <i>Fraser &amp; Neave Holdings Bhd</i>		
• Ordinary Shares	203,470,910 <sup>(1)(6)</sup>	203,470,910 <sup>(6)</sup>
- <i>TCC Assets Limited</i>		
• Ordinary Shares	25,000 <sup>(1)</sup>	25,000
Charles Mak Ming Ying	Nil <sup>(1)</sup>	Nil
Chan Heng Wing	Nil <sup>(1)</sup>	Nil
Philip Eng Heng Nee		
- <i>Frasers Centrepoint Asset Management (Commercial) Ltd</i>		
• Ordinary Units in Frasers Commercial Trust	300,000 <sup>(7)</sup>	300,000
Koh Poh Tiong		
- <i>Fraser and Neave, Limited</i>		
• Conditional Award of Restricted Shares (Year 1)	67,950 <sup>(8)(9)</sup>	108,517 <sup>(10)</sup>
• Conditional Award of Restricted Shares (Year 2)	37,150 <sup>(8)(11)</sup>	59,626 <sup>(12)</sup>
• Conditional Award of Performance Shares (Year 2)	127,120 <sup>(8)(13)</sup>	202,122 <sup>(14)</sup>
Weerawong Chittmitrapap	Nil <sup>(8)</sup>	Nil
Siripen Sitasuwan	Nil <sup>(15)</sup>	Nil
Chotiphat Bijananda	Nil <sup>(16)</sup>	Nil
Thapana Sirivadhanabhakdi	Nil <sup>(16)</sup>	Nil
Panote Sirivadhanabhakdi	Nil <sup>(8)</sup>	Nil
Sithichai Chaikriangkrai	Nil <sup>(7)</sup>	Nil
Prapakon Thongtheppairot (Alternate to Sithichai Chaikriangkrai)	Nil <sup>(17)</sup>	Nil

# Directors' Report

## 3. DIRECTORS' INTERESTS IN SHARES OR DEBENTURES (cont'd)

- (1) As at date of appointment i.e. 28 February 2013.
- (2) Each of Charoen Sirivadhanabhakdi and his spouse, Khunying Wanna Sirivadhanabhakdi, owns 50% of the issued and paid-up share capital of TCC Assets Limited ("TCCA"), and is therefore deemed to be interested in all of the shares in Fraser and Neave, Limited ("F&N") in which TCCA has an interest.
- Charoen Sirivadhanabhakdi and Khunying Wanna Sirivadhanabhakdi also jointly hold a 51% direct interest in Siriwana Company Limited, which in turn holds an approximate 45.27% direct interest in Thai Beverage Public Company Limited ("ThaiBev"). ThaiBev holds a 100% direct interest in International Beverage Holdings Limited, which in turn holds a 100% direct interest in InterBev Investment Limited ("IBIL"). Each of Charoen Sirivadhanabhakdi and Khunying Wanna Sirivadhanabhakdi is therefore deemed to be interested in all shares in F&N in which IBIL has an interest.
- (3) As at 28 February 2013:
- TCCA holds a greater than 20% interest in F&N;
  - F&N holds a 100% direct interest in Frasers Centrepoint Limited ("FCL");
  - FCL holds a 100% direct interest in each of Frasers Centrepoint Asset Management (Commercial) Ltd ("FCAMC") and FCL Trust Holdings (Commercial) Pte Ltd ("FCLTHC");
  - FCAMC holds a 100% direct interest in Frasers Centrepoint Property Management (Commercial) Pte Ltd ("FCPMC");
  - FCAMC holds 79,206,298 units in Frasers Commercial Trust ("FCOT");
  - FCLTHC holds 100,521,055 units in FCOT; and
  - FCPMC holds 863,924 units in FCOT.
- Therefore, as at 28 February 2013, Charoen Sirivadhanabhakdi and Khunying Wanna Sirivadhanabhakdi have a deemed interest in the 180,591,277 units in FCOT in which TCCA has an interest, by virtue of Section 4 of the Securities and Futures Act, Chapter 289 of Singapore.
- (4) In addition, FCLTHC has a direct interest in 104,000,000 Series A Convertible Perpetual Preferred Units ("CPPUs") issued by FCOT and FCL Investments Pte Ltd (in which FCL has a 100% direct interest) has a direct interest in 49,078,942 Series A CPPUs. F&N has a 100% direct interest in FCL. So, TCCA is deemed to be interested in an aggregate of 153,078,942 Series A CPPUs, in which F&N has an interest. The 153,078,942 Series A CPPUs were redeemed on 1 April 2013.
- (5) As at 28 February 2013:
- TCCA holds a greater than 20% interest in F&N;
  - F&N holds a 100% direct interest in FCL;
  - FCL holds a 100% direct interest in each of Frasers Centrepoint Asset Management Ltd ("FCAM") and FCL Trust Holdings Pte Ltd ("FCLTH");
  - FCAM holds 24,179,119 units in Frasers Centrepoint Trust ("FCT"); and
  - FCLTH holds 313,500,000 units in FCT.
- Therefore, Charoen Sirivadhanabhakdi and Khunying Wanna Sirivadhanabhakdi have a deemed interest in the 337,679,119 units in FCT in which TCCA has an interest, by virtue of Section 4 of the Securities and Futures Act, Chapter 289 of Singapore.
- (6) As at 28 February 2013, F&N holds a 55.96% direct interest in Fraser & Neave Holdings Bhd.
- Therefore, Charoen Sirivadhanabhakdi and Khunying Wanna Sirivadhanabhakdi have a deemed interest in the 203,470,910 shares in Fraser & Neave Holdings Bhd.
- (7) As at date of appointment i.e. 22 February 2013.
- (8) As at date of appointment i.e. 3 April 2013.
- (9) Reflects a deemed interest in 67,950 shares in F&N to be released in accordance with the rules of the F&N Restricted Share Plan ("RSP").
- (10) Reflects a deemed interest in 108,517 shares in F&N after vesting and adjustment due to capital reduction, to be released in accordance with the rules of the RSP.
- (11) Reflects a deemed interest in 37,150 shares in F&N to be released in accordance with the rules of the RSP.
- (12) Reflects a deemed interest in 59,626 shares in F&N after vesting and adjustment due to capital reduction to be released in accordance with the rules of the RSP.
- (13) Reflects a deemed interest in up to 127,120 shares in F&N arising from the grant of a conditional award of performance shares under the F&N Performance Share Plan ("PSP"). The actual number of F&N shares to be delivered will range from 0% to 200% of the base award of 63,560 shares, depending on the level of achievement of performance targets set over a three-year performance period.
- (14) Reflects a deemed interest in up to 202,122 shares in F&N arising from the grant of a conditional award of performance shares under the PSP and after adjustment for capital reduction. The actual number of F&N shares to be delivered will range from 0% to 200% of the adjusted base award of 101,061 shares, depending on the level of achievement of performance targets set over a three-year performance period.
- (15) As at date of appointment i.e. 31 May 2013.
- (16) As at date of appointment i.e. 19 February 2013.
- (17) As at date of appointment i.e. 21 March 2013.

Except as disclosed in this report, no director who held office at the end of the financial year had interest in shares, share options, warrants or debentures of the Company, or of related corporations, either at the date he/she became a director or at the end of the financial year.

# Directors' Report

## 4. DIRECTORS' CONTRACTUAL BENEFITS

Since the end of the previous financial year, no director has received or has become entitled to receive a benefit required to be disclosed by Section 201(8) of the Companies Act, Chapter 50 by reason of a contract made by the Company or a related corporation with the director or with a firm of which he is a member or with a company in which he had a substantial financial interest except as disclosed in the financial statements.

## 5. SHARE OPTIONS AND SHARE PLANS

### (a) Share Options pursuant to the Fraser and Neave, Limited Executives' Share Option Scheme approved by Shareholders on 30 September 1999 ("1999 Scheme")

The 1999 Scheme expired on 30 September 2009 and all options outstanding as at 1 October 2012 were exercised during the year.

### (b) Restricted Share Plan ("RSP") and Performance Share Plan ("PSP")

The Company introduced the RSP and PSP, (collectively the "Share Plans") to replace the 1999 Scheme. The RSP and PSP were approved by shareholders at the Extraordinary General Meeting of the Company held on 22 January 2009.

The RSP and PSP are administered by the Remuneration Committee which comprises the following three non-executive directors who do not participate in the Share Plans:

Mr Philip Eng Heng Nee (Chairman)  
Mrs Siripen Sitasuwan  
Mr Thapana Sirivadhanabhakdi

#### Share Grants Under RSP and PSP

Under the RSP and PSP, the Company grants shares to eligible participants annually, referred to herein as "RSP Shares" and "PSP Shares", respectively. The grant ("Base Award") represents the right to receive fully paid shares, their equivalent cash value or combinations thereof, free of charge, provided that certain prescribed performance conditions are met. The Remuneration Committee that administers this scheme has absolute discretion in the granting of shares under the RSP and PSP. The vesting of the RSP Base Award and PSP Base Award are conditional on the achievement of pre-determined targets set for a two-year performance period and three-year performance period respectively. The final number of RSP Shares and PSP Shares to be awarded will be determined at the end of the performance period ("Final Award").

The Final Award varies depending on the level of achievement of the pre-determined targets. An achievement factor will be applied to the relevant Base Award to determine the final number of RSP Shares and PSP Shares (as the case may be) to be awarded. The achievement factor ranges from 0% to 150% for RSP and from 0% to 200% for PSP.

At the end of the performance period, 50% of the RSP Shares will be released upon vesting and the balance will be released equally over the subsequent two years with fulfillment of service requirements.

All PSP Shares will be released to the participants at the end of the three-year performance period upon vesting.

Pre-determined targets are set by the Remuneration Committee at their absolute discretion for the performance conditions to be met over the performance period. For the RSP, the targets set are the achievement of Attributable Profit Before Fair Value Adjustment and Exceptional Items (APBFE) and Return On Capital Employed (ROCE). For the PSP, the pre-set targets are based on Return on Invested Capital (ROIC), Total Shareholders' Return Relative to Straits Times Index and Absolute Shareholders' Return as a multiple of Cost of Equity.

Senior management participants are required to hold a minimum number of the shares released to them under the RSP and PSP to maintain a beneficial ownership stake in the Company for the duration of their employment or tenure with the Company.

# Directors' Report

## 5. SHARE OPTIONS AND SHARE PLANS (cont'd)

### (b) Restricted Share Plan ("RSP") and Performance Share Plan ("PSP") (cont'd)

#### Share Grants Under RSP and PSP (cont'd)

No awards have been granted to controlling shareholders or their associates, or parent group employees under the RSP and PSP.

No awards have been granted to directors of the Company. The awards granted to Mr Koh Poh Tiong were made during his tenure as CEO of Food & Beverage division of the Company.

No employee has received 5% or more of the total number of shares available/delivered pursuant to grants under the RSP and PSP.

The first grant of RSP and PSP was made in December 2009 for Financial Year 2009/10. The details of the shares awarded under the RSP and PSP in aggregate are as follows:-

#### (i) RSP

Shares	Grant Date	Balance as at 1.10.2012 or Grant Date if later	Cancelled	Achievement Factor	Vested	Adjustment	Balance as at 30.9.2013
Year 1	14.12.2009	1,657,550	(101,525)	-	(793,200)	455,464	1,218,289
Year 2	14.12.2010	1,787,780	(103,750)	(2,430)	(859,550)	497,385	1,319,435
Year 3	14.12.2011	1,977,865	(228,801)	-	-	1,065,201	2,814,265
Year 4	14.12.2012	1,475,495	(207,168)	-	-	792,711	2,061,038
		6,898,690	(641,244)*	(2,430)	(1,652,750)	2,810,761#	7,413,027

\* Cancelled due to resignations

# Adjusted due to capital reduction

#### (ii) PSP

Shares	Grant Date	Balance as at 1.10.2012 or Grant Date if later	Cancelled	Achievement Factor	Vested	Adjustment	Balance as at 30.9.2013
Year 1	14.12.2009	255,972	-	191,528	(447,500)	-	-
Year 2	14.12.2010	207,158	-	-	-	122,225	329,383
Year 3	14.12.2011	160,897	(11,142)	-	-	92,699	242,454
Year 4	14.12.2012	206,409	(66,146)	-	-	98,467	238,730
		830,436	(77,288)*	191,528	(447,500)	313,391#	810,567

\* Cancelled due to resignations

# Adjusted due to capital reduction

# Directors' Report

## 5. SHARE OPTIONS AND SHARE PLANS (cont'd)

### (c) Share Options pursuant to the Fraser & Neave Holdings Bhd Executives' Share Option Scheme Approved by Shareholders on 5 April 2007 ("F&NHB 2007 Scheme")

#### Information pertaining to Outstanding Options

At the end of the financial year, 2,071,100 unissued ordinary shares of F&NHB were under options granted pursuant to the F&NHB 2007 Scheme.

Details of the options granted to executives pursuant to the F&NHB 2007 Scheme to acquire ordinary shares of RM1.00 each in the capital of F&NHB are as follows:

Options	Offer Date	Balance as at 1.10.2012	Options Exercised/ Lapsed	Balance as at 30.9.2013	Exercise Price/Adjusted Exercise Price w.e.f. 13.12.2010	Exercise Period
2009	19.11.2008	60,400	(60,400)	-	RM8.46/7.81	19.08.2011 to 18.10.2013
2010	20.11.2009	1,124,000	(927,600)	196,400	RM11.34/10.47	20.08.2012 to 19.10.2014
2011	22.11.2010	2,752,400	(877,700)	1,874,700	RM14.52	22.08.2013 to 21.10.2015
		<u>3,936,800</u>	<u>(1,865,700)*</u>	<u>2,071,100</u>		

\* Exercised (1,660,800)  
Lapsed due to Resignations (204,900)

#### Statutory and other information regarding the F&NHB Options

The main features of the F&NHB 2007 Scheme are outlined below:

- The maximum number of new ordinary shares of RM1.00 each in the F&NHB which may be issued on the exercise of options granted under the F&NHB 2007 Scheme shall not exceed 10% of the issued and paid-up share capital of F&NHB at any point of time throughout the duration of the F&NHB 2007 Scheme.
- Eligible full-time executives of F&NHB group and executive directors of F&NHB with at least one year service shall be eligible to participate in the F&NHB 2007 Scheme.
- The allotment of an eligible executive shall not exceed the maximum limits for any specific job grade in any one financial year and 1,000,000 new shares of F&NHB during the tenure of the F&NHB 2007 Scheme, subject to the limits below:
  - (i) not more than 50% of the new shares of F&NHB available under the F&NHB 2007 Scheme shall be allocated, in aggregate, to the directors and senior management of F&NHB group; and
  - (ii) not more than 10% of the new shares of F&NHB available under the F&NHB 2007 Scheme shall be allocated to any individual eligible executive who, either singly or collectively through persons connected to that eligible executive, holds 20% or more of the issued and paid-up share capital of F&NHB.

The option price shall be the five days weighted average market price of F&NHB's shares as quoted on Bursa Malaysia Securities Bhd immediately preceding the date of the offer, or the par value of the shares of F&NHB, whichever is higher.

The F&NHB 2007 Scheme shall be in force for a period of 10 years from the effective date for the implementation of the F&NHB 2007 Scheme.

As a result of a capital distribution by way of the declaration of a special interim single tier dividend of RM1.10 per share, adjustments were made to the option price of the options effective 13 December 2010.

Following the adoption of F&NHB Restricted Share Plan ("F&NHB RSP") and F&NHB Performance Share Plan ("F&NHB PSP"), no further options will be granted under the F&NHB 2007 Scheme.

# Directors' Report

## 5. SHARE OPTIONS AND SHARE PLANS (cont'd)

### (d) F&NHB RSP and F&NHB PSP ("The Share Grant Plan")

F&NHB had undertaken a review of the ESOS and introduced an additional long term incentive plan, i.e. the Share Grant Plan. The plan which is governed by its by-laws, was approved by Bursa Malaysia Securities Berhad on 20 December 2011 and subsequently approved by shareholders of F&NHB at its Extraordinary General Meeting held on 13 January 2012.

The first grant of F&NHB RSP was made in March 2012. There were no grant made under the F&NHB PSP. The details of the shares awarded under the F&NHB RSP are as follows:

#### RSP

Shares	Grant Date	Balance as at 1.10.2012 or Grant Date if later	Cancelled	Balance as at 30.9.2013
Year 1	15.03.2012	402,300	(45,900)	356,400
Year 2	31.12.2012	396,000	(46,500)	349,500
		798,300	(92,400)*	705,900

\* Cancelled due to resignations

Under the F&NHB RSP and F&NHB PSP, F&NHB grants shares to eligible participants annually, referred to herein as "F&NHB RSP Shares" and "F&NHB PSP Shares", respectively. The grant ("F&NHB Base Award") represents the right to receive fully paid shares, their equivalent cash value or combinations thereof, free of charge, provided that certain prescribed performance conditions are met. The Remuneration Committee that administers this scheme has absolute discretion in the granting of shares under the F&NHB RSP and F&NHB PSP. The vesting of the F&NHB RSP Base Award and F&NHB PSP Base Award are conditional on the achievement of pre-determined targets set for a two-year performance period and three-year performance period respectively. The final number of F&NHB RSP Shares and F&NHB PSP Shares to be awarded will be determined at the end of the relevant performance period ("F&NHB Final Award").

The F&NHB Final Award varies depending on the level of achievement of the pre-determined targets. An achievement factor will be applied to the relevant F&NHB Base Award to determine the final number of F&NHB RSP Shares and F&NHB PSP Shares (as the case may be) to be awarded. The achievement factor ranges from 0% to 150% for F&NHB RSP and from 0% to 200% for F&NHB PSP.

At the end of the performance period, 50% of the F&NHB RSP Shares will be released upon vesting and the balance will be released equally over the subsequent two years with fulfilment of service requirements.

All F&NHB PSP Shares will be released to the participants at the end of the three-year performance period upon vesting.

Pre-determined targets are set by the Remuneration Committee of F&NHB at their absolute discretion for the performance conditions to be met over the performance period. For the F&NHB RSP, the targets set are the achievement of Attributable Profit Before Exceptional items (APBE) and Return On Capital Employed (ROCE). For the F&NHB PSP, the pre-set targets are based on Return on Invested Capital (ROIC), Total Shareholders' Return Relative to Straits Times Index and Absolute Shareholders' Return as a multiple of Cost of Equity.

Senior management participants are required to hold a minimum number of the shares released to them under the F&NHB RSP and F&NHB PSP to maintain a beneficial ownership stake in F&NHB for the duration of their employment or tenure with F&NHB.

No awards have been granted to controlling shareholders or their associates under the F&NHB RSP and F&NHB PSP.

No awards have been granted to Directors of F&NHB.

No employee has received 5% or more of the total number of shares available/delivered pursuant to grants under F&NHB RSP. There were no shares granted under F&NHB PSP during the year.



# Directors' Report

## 5. SHARE OPTIONS AND SHARE PLANS (cont'd)

- (e) Other than those reported in this paragraph 5, no shares of the Company or any corporation in the Group were issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company or any corporation in the Group, whether granted before or during that financial year.
- (f) Other than those reported in this paragraph 5, there were no unissued shares of the Company or any corporation in the Group under options as at the end of the financial year to which this report relates.

## 6. AUDIT COMMITTEE

At a series of meetings convened during the twelve months up to the date of this report, the Audit Committee reviewed reports prepared respectively by the external and the internal auditors and approved proposals for improvement in internal controls. The announcement of quarterly results and the financial statements of the Company and of the Group and the audit report thereon for the full year were also reviewed prior to consideration and approval of the Board.

The Audit Committee has nominated Ernst & Young LLP for re-appointment by shareholders as auditor for the ensuing financial year.

## 7. AUDITOR

The auditor, Ernst & Young LLP, have expressed willingness to accept re-appointment.

## 8. OTHER INFORMATION REQUIRED BY SINGAPORE EXCHANGE SECURITIES TRADING LIMITED

- (a) The interests of the directors of the Company in the share capital of the Company and of its related companies as at the 21st day after the end of the financial year remained unchanged from those at 30 September 2013 as set out at paragraph 3 hereof.
- (b) Since the end of the previous financial year, the Company and its subsidiary companies did not enter into any material contracts involving interests of the directors or controlling shareholders and no such material contracts still subsist at the end of the financial year, except for those disclosed in this Directors' Report and in the Financial Statements.

On behalf of the Board

**CHARLES MAK MING YING**

Director

**SITHICHAJ CHAIKRIANGKRAI**

Director

Singapore

12 November 2013

# Statement by Directors

We, **CHARLES MAK MING YING** and **SITHICHAI CHAIKRIANGKRAI**, being two of the Directors of Fraser and Neave, Limited, do hereby state that in the opinion of the Directors,

- (i) the balance sheets, profit statement, statement of comprehensive income, statements of changes in equity and consolidated cash flow statement together with the notes thereto, set out on pages 107 to 203, are drawn up so as to give a true and fair view of the state of affairs of the Company and of the Group as at 30 September 2013 and of the results of the business and cash flows of the Group and changes in equity of the Company and of the Group for the year ended 30 September 2013; and
- (ii) at the date of this statement there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the Board

**CHARLES MAK MING YING**  
Director

**SITHICHAI CHAIKRIANGKRAI**  
Director

Singapore  
12 November 2013

# Independent Auditor's Report

TO THE MEMBERS OF FRASER AND NEAVE, LIMITED

## Report on the Financial Statements

We have audited the accompanying financial statements of Fraser and Neave, Limited ("the Company") and its subsidiaries (collectively, "the Group") set out on pages 107 to 203, which comprise the balance sheets of the Group and the Company as at 30 September 2013, the statements of changes in equity of the Group and the Company and the profit statement, statement of comprehensive income and cash flow statement of the Group for the year then ended, and a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

### *Auditor's responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and of the Company as at 30 September 2013 and the results, changes in equity and cash flows of the Group and the changes in equity of the Company for the year ended on that date.

## Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

### **Ernst & Young LLP**

Public Accountants and  
Chartered Accountants

Singapore

12 November 2013

# Profit Statement

FOR THE YEAR ENDED 30 SEPTEMBER 2013

		<b>THE GROUP</b>	
		<b>2013</b>	<b>2012</b>
		<b>(\$'000)</b>	<b>(\$'000)</b>
		(Restated)	
		<b>Notes</b>	
<b>Continuing operations</b>			
<b>REVENUE</b>			
	3	<b>4,344,116</b>	3,568,951
Cost of sales		<b>(2,906,176)</b>	(2,385,043)
<b>Gross profit</b>			
Other (expenses)/income (net)	4(a)	<b>1,437,940</b>	1,183,908
Operating expenses		<b>(6,447)</b>	16,467
- Distribution		<b>(187,591)</b>	(178,142)
- Marketing		<b>(294,505)</b>	(312,962)
- Administration		<b>(251,407)</b>	(244,512)
		<b>(733,503)</b>	(735,616)
<b>TRADING PROFIT</b>			
Share of associated companies' profits	4(b)	<b>697,990</b>	464,759
Gross income from investments	6	<b>69,283</b>	60,402
		<b>18,943</b>	15,618
<b>PROFIT BEFORE INTEREST AND TAXATION ("PBIT")</b>			
		<b>786,216</b>	540,779
Finance income		<b>38,972</b>	11,170
Finance expense		<b>(61,204)</b>	(95,043)
Net finance cost	4(c)	<b>(22,232)</b>	(83,873)
<b>PROFIT BEFORE FAIR VALUE ADJUSTMENT, TAXATION AND EXCEPTIONAL ITEMS</b>			
Fair value adjustment of investment properties		<b>763,984</b>	456,906
		<b>281,252</b>	341,585
<b>PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS</b>			
Exceptional items	4(d) 7	<b>1,045,236</b>	798,491
		<b>(137,020)</b>	60,770
<b>PROFIT BEFORE TAXATION</b>			
Taxation	8	<b>908,216</b>	859,261
		<b>(145,147)</b>	(98,368)
<b>PROFIT FROM CONTINUING OPERATIONS AFTER TAXATION</b>			
		<b>763,069</b>	760,893
<b>Discontinued operations</b>			
<b>PROFIT FROM DISCONTINUED OPERATIONS AFTER TAXATION</b>			
	28(a)	-	251,480
<b>Gain on disposal of discontinued operations</b>	28(a)	<b>4,751,514</b>	-
<b>PROFIT AFTER TAXATION</b>			
		<b>5,514,583</b>	1,012,373
<b>ATTRIBUTABLE PROFIT TO:</b>			
Shareholders of the Company			
- Before fair value adjustment and exceptional items		<b>545,301</b>	320,120
Continuing operations		-	152,215
Discontinued operations		<b>545,301</b>	472,335
- Gain on disposal of discontinued operations		<b>4,751,514</b>	-
- Fair value adjustment of investment properties		<b>279,544</b>	342,161
- Exceptional items		<b>(145,392)</b>	50,769
Continuing operations		-	(27,750)
Discontinued operations		<b>(145,392)</b>	23,019
		<b>5,430,967</b>	837,515
Non-controlling interests			
Continuing operations		<b>83,616</b>	47,843
Discontinued operations		-	127,015
		<b>83,616</b>	174,858
		<b>5,514,583</b>	1,012,373
<b>Earnings per share attributable to the shareholders of the Company</b>			
Basic		10	
- before gain on disposal of discontinued operations, fair value adjustment and exceptional items		<b>37.8 cts</b>	33.2 cts
- after gain on disposal of discontinued operations, fair value adjustment and exceptional items		<b>376.8 cts</b>	59.0 cts
Fully diluted			
- before gain on disposal of discontinued operations, fair value adjustment and exceptional items		<b>37.6 cts</b>	33.0 cts
- after gain on disposal of discontinued operations, fair value adjustment and exceptional items		<b>374.7 cts</b>	58.5 cts
<b>Earnings per share from continuing operations attributable to the shareholders of the Company</b>			
Basic		10	
- before fair value adjustment and exceptional items		<b>37.8 cts</b>	22.5 cts
- after fair value adjustment and exceptional items		<b>47.1 cts</b>	50.2 cts
Fully diluted			
- before fair value adjustment and exceptional items		<b>37.6 cts</b>	22.4 cts
- after fair value adjustment and exceptional items		<b>46.9 cts</b>	49.8 cts

The Notes on pages 115 to 203 form an integral part of the Financial Statements.

# Statement of Comprehensive Income

FOR THE YEAR ENDED 30 SEPTEMBER 2013

	THE GROUP	
	2013 (\$'000)	2012 (\$'000) (Restated)
Profit after taxation	5,514,583	1,012,373
<b>Other comprehensive income:</b>		
<b><u>Items that may be reclassified subsequently to profit statement</u></b>		
Share of other comprehensive income of associated companies	(13,594)	(59)
Realisation of reserves on disposal of subsidiary, joint venture and associated companies	124,056	46,916
Net fair value changes on derivative financial instruments	4,696	4,519
Realisation of hedging loss from derivative financial instruments	2,390	6,186
Realisation of fair value gain on disposal of available-for-sale financial assets	(37,021)	-
Net fair value changes on available-for-sale financial assets	303,047	123,399
Currency translation difference	(44,557)	(104,077)
<b>Other comprehensive income for the year, net of tax</b>	<b>339,017</b>	<b>76,884</b>
<b>Total comprehensive income for the year</b>	<b>5,853,600</b>	<b>1,089,257</b>
<b>Total comprehensive income attributable to:</b>		
Shareholders of the Company	5,793,854	940,378
Non-controlling interests	59,746	148,879
	<b>5,853,600</b>	<b>1,089,257</b>

The Notes on pages 115 to 203 form an integral part of the Financial Statements.

# Balance Sheet

AS AT 30 SEPTEMBER 2013

	Notes	THE GROUP		THE COMPANY	
		2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
			(Restated)		
<b>SHARE CAPITAL AND RESERVES</b>					
Share capital	11	1,441,520	1,499,329	1,441,520	1,499,329
Treasury shares	11	(23)	(23)	(23)	(23)
Reserves	11	7,065,871	6,103,231	3,265,340	2,840,319
		<b>8,507,368</b>	7,602,537	<b>4,706,837</b>	4,339,625
		<b>373,529</b>	663,048	-	-
		<b>8,880,897</b>	8,265,585	<b>4,706,837</b>	4,339,625
<b>NON-CONTROLLING INTERESTS</b>					
Represented by:					
<b>NON-CURRENT ASSETS</b>					
Fixed assets	12	699,109	747,447	-	-
Investment properties	13	3,155,404	2,837,787	-	-
Subsidiary companies	14	-	-	3,945,938	3,829,665
Associated companies	16	1,278,877	1,495,514	18,100	82,383
Intangible assets	17	148,315	163,475	-	-
Brands	22	30,836	30,337	212	212
Other investments	19	675,236	374,978	6,205	8,877
Other receivables	25	91,614	83,970	-	-
Other assets	20	43,200	42,400	-	-
Deferred tax assets	32	34,325	38,700	-	-
		<b>6,156,916</b>	5,814,608	<b>3,970,455</b>	3,921,137
<b>CURRENT ASSETS</b>					
Properties held for sale	23	4,709,952	4,441,491	-	-
Inventories	24	249,406	265,936	-	-
Trade receivables	25	527,334	551,668	-	-
Other receivables	25	133,733	132,439	5,488	24
Prepaid land costs		398,033	-	-	-
Subsidiary companies	14	-	-	5,695	16,552
Joint venture companies	15	4,520	1,662	-	-
Associated companies	16	12,710	13,122	-	-
Short term investments	27	100	60,448	-	-
Bank fixed deposits	21	876,333	604,112	255,674	64,489
Cash and bank balances	21	1,068,389	1,044,833	650,794	91,793
		<b>7,980,510</b>	7,115,711	<b>917,651</b>	172,858
Assets held for sale	28	7,961	1,720,659	-	434,421
		<b>7,988,471</b>	8,836,370	<b>917,651</b>	607,279
<b>Deduct: CURRENT LIABILITIES</b>					
Trade payables	29	528,031	529,751	-	-
Other payables	29	948,595	905,456	17,028	8,338
Subsidiary companies	14	-	-	4,507	17,823
Joint venture companies	15	8	3	-	-
Associated companies	16	1,669	1,787	-	-
Borrowings	30	862,019	936,296	-	-
Provision for taxation		161,076	176,739	9,734	12,244
		<b>2,501,398</b>	2,550,032	<b>31,269</b>	38,405
Liabilities held for sale	28	1,845	690,111	-	-
		<b>2,503,243</b>	3,240,143	<b>31,269</b>	38,405
<b>NET CURRENT ASSETS</b>					
		<b>5,485,228</b>	5,596,227	<b>886,382</b>	568,874
<b>Deduct: NON-CURRENT LIABILITIES</b>					
Other payables	29	17,022	38,630	-	-
Borrowings	30	2,582,525	2,971,647	150,000	150,000
Provision for employee benefits	31	15,342	17,346	-	-
Deferred tax liabilities	32	146,358	117,627	-	386
		<b>2,761,247</b>	3,145,250	<b>150,000</b>	150,386
		<b>8,880,897</b>	8,265,585	<b>4,706,837</b>	4,339,625

The Notes on pages 115 to 203 form an integral part of the Financial Statements.

# Statement of Changes in Equity

## THE GROUP

Notes	Share Capital (\$'000)	Treasury Shares (\$'000)	Capital Reserve (\$'000)	Revenue Reserve (\$'000)	Exchange Reserve (\$'000)	Fair Value Adjustment Reserve (\$'000)	Hedging Reserve (\$'000)	Share-based Payment Reserve (\$'000)	Dividend Reserve (\$'000)	Total (\$'000)	Non-controlling Interests (\$'000)	Total Equity (\$'000)
<b>YEAR ENDED 30 SEPTEMBER 2013</b>												
Balance at 1 October 2012	1,499,329	(23)	264,795	5,499,866	(187,561)	326,152	(13,657)	31,151	171,404	7,591,456	663,048	8,254,504
Effects of adopting Amendments to FRS 12	-	-	-	11,081	-	-	-	-	-	11,081	-	11,081
Balance at 1 October 2012, restated	1,499,329	(23)	264,795	5,510,947	(187,561)	326,152	(13,657)	31,151	171,404	7,602,537	663,048	8,265,585
<b>Comprehensive income</b>												
Share of other comprehensive income of associated companies	-	-	109	(402)	(14,557)	(33)	1,289	-	-	(13,594)	-	(13,594)
Realisation of reserves on disposal of subsidiary and joint venture companies	-	-	(39,122)	39,135	124,056	-	-	(13)	-	124,056	-	124,056
Net fair value changes on derivative financial instruments	-	-	-	-	-	-	4,457	-	-	4,457	239	4,696
Realisation of hedging loss from derivative financial instruments	-	-	-	-	-	-	2,390	-	-	2,390	-	2,390
Realisation of fair value gain on disposal of available-for-sale financial assets	-	-	-	-	-	(37,021)	-	-	-	(37,021)	-	(37,021)
Net fair value changes on available-for-sale financial assets	-	-	-	-	-	303,047	-	-	-	303,047	-	303,047
Currency translation difference	-	-	-	-	(20,448)	-	-	-	-	(20,448)	(24,109)	(44,557)
Other comprehensive income for the year	-	-	(39,013)	38,733	89,051	265,993	8,136	(13)	-	362,887	(23,870)	339,017
Profit for the year	-	-	-	5,430,967	-	-	-	-	-	5,430,967	83,616	5,514,583
<b>Total comprehensive income for the year</b>	-	-	(39,013)	5,469,700	89,051	265,993	8,136	(13)	-	5,793,854	59,746	5,853,600
<b>Contributions by and distributions to owners</b>												
Employee share-based expense	-	-	-	-	-	-	-	12,706	-	12,706	611	13,317
Issue of shares in the Company upon exercise of share options and vesting of shares awarded	11	65,995	-	-	-	-	-	(19,715)	-	46,280	-	46,280
Capital reduction	11	(123,804)	-	(4,604,379)	-	-	-	-	-	(4,728,183)	-	(4,728,183)
Capital repayment to non-controlling interests	-	-	-	-	-	-	-	-	-	-	(290)	(290)
Contribution of capital by non-controlling interests	-	-	-	-	-	-	-	-	-	-	9,214	9,214
Transfer of reserves	-	-	(222,319)	222,319	-	-	-	-	-	-	-	-
<b>Dividends</b>	9	-	-	(52,021)	-	-	-	-	(171,404)	(223,425)	(60,606)	(284,031)
Dividend proposed	-	-	-	(172,982)	-	-	-	-	172,982	-	-	-
<b>Total contributions by and distributions to owners</b>	-	(57,809)	(222,319)	(4,607,063)	-	-	-	(7,009)	1,578	(4,892,622)	(51,071)	(4,943,693)
<b>Changes in ownership interests</b>												
Change of interests in subsidiary companies	-	-	-	3,599	-	-	-	-	-	3,599	(3,599)	-
Redemption of preference shares held by non-controlling interests	-	-	-	-	-	-	-	-	-	-	(595)	(595)
Disposal of subsidiary and joint venture companies	-	-	-	-	-	-	-	-	-	-	(294,000)	(294,000)
<b>Total changes in ownership interests</b>	-	-	-	3,599	-	-	-	-	-	3,599	(298,194)	(294,595)
<b>Total transactions with owners in their capacity as owners</b>	(57,809)	-	(222,319)	(4,603,464)	-	-	-	(7,009)	1,578	(4,889,023)	(349,265)	(5,238,288)
Balance at 30 September 2013	1,441,520	(23)	3,463	6,377,183	(98,510)	592,145	(5,521)	24,129	172,982	8,507,368	373,529	8,880,897

The Notes on pages 115 to 203 form an integral part of the Financial Statements.

# Statement of Changes in Equity

THE GROUP												
Notes	Share Capital (\$'000)	Treasury Shares (\$'000)	Capital Reserve (\$'000)	Revenue Reserve (\$'000)	Exchange Reserve (\$'000)	Fair Value Adjustment Reserve (\$'000)	Hedging Reserve (\$'000)	Share-based Payment Reserve (\$'000)	Dividend Reserve (\$'000)	Total (\$'000)	Non-controlling Interests (\$'000)	Total Equity (\$'000)
<b>YEAR ENDED 30 SEPTEMBER 2012</b>												
Balance at 1 October 2011	1,417,404	-	267,906	4,925,941	(158,260)	202,303	(23,273)	41,966	169,382	6,843,369	831,204	7,674,573
Effects of adopting Amendments to FRS 12	-	-	-	9,049	-	-	-	-	-	9,049	74	9,123
Balance at 1 October 2011, restated	1,417,404	-	267,906	4,934,990	(158,260)	202,303	(23,273)	41,966	169,382	6,852,418	831,278	7,683,696
<u>Comprehensive income</u>												
Share of other comprehensive income of associated companies	-	-	(515)	(293)	708	450	(397)	(12)	-	(59)	-	(59)
Realisation of reserves on disposal of subsidiary and associated companies	-	-	(2,024)	1,506	49,073	-	(382)	(1,257)	-	46,916	-	46,916
Net fair value changes on derivative financial instruments	-	-	-	-	-	-	4,597	-	-	4,597	(78)	4,519
Realisation of hedging loss from derivative financial instruments	-	-	-	-	-	-	5,798	-	-	5,798	388	6,186
Net fair value changes on available-for-sale financial assets	-	-	-	-	-	123,399	-	-	-	123,399	-	123,399
Currency translation difference	-	-	-	-	(77,788)	-	-	-	-	(77,788)	(26,289)	(104,077)
Other comprehensive income for the year	-	-	(2,539)	1,213	(28,007)	123,849	9,616	(1,269)	-	102,863	(25,979)	76,884
Profit for the year	-	-	-	837,515	-	-	-	-	-	837,515	174,858	1,012,373
<b>Total comprehensive income for the year</b>	-	-	(2,539)	838,728	(28,007)	123,849	9,616	(1,269)	-	940,378	148,879	1,089,257
<u>Contributions by and distributions to owners</u>												
Employee share-based expense	-	-	-	-	-	-	-	12,399	-	12,399	1,109	13,508
Issue of shares in the Company upon exercise of share options and vesting of shares awarded	11	81,925	-	-	-	-	-	(16,689)	-	65,236	-	65,236
Purchase of treasury shares	11	-	(8,093)	-	-	-	-	-	-	(8,093)	-	(8,093)
Treasury shares reissued pursuant to share plans	11	-	8,070	(2,814)	-	-	-	(5,256)	-	-	-	-
Contribution of capital by non-controlling interests	-	-	-	-	-	-	-	-	-	-	35,660	35,660
Transfer of reserves by overseas subsidiary companies in compliance with statutory requirements	-	-	2,242	(2,242)	-	-	-	-	-	-	-	-
<b>Dividends</b>	9	-	-	(86,145)	-	-	-	-	(169,382)	(255,527)	(163,018)	(418,545)
Dividend proposed	-	-	-	(171,404)	-	-	-	-	171,404	-	-	-
<b>Total contributions by and distributions to owners</b>	-	81,925	(23)	(572)	(259,791)	-	-	(9,546)	2,022	(185,985)	(126,249)	(312,234)
<u>Changes in ownership interests</u>												
Change of interests in subsidiary and joint venture companies	-	-	-	(2,980)	(1,294)	-	-	-	-	(4,274)	595	(3,679)
Disposal of subsidiary companies	-	-	-	-	-	-	-	-	-	-	(191,455)	(191,455)
<b>Total changes in ownership interests</b>	-	-	-	(2,980)	(1,294)	-	-	-	-	(4,274)	(190,860)	(195,134)
<b>Total transactions with owners in their capacity as owners</b>	-	81,925	(23)	(572)	(262,771)	(1,294)	-	(9,546)	2,022	(190,259)	(317,109)	(507,368)
Balance at 30 September 2012	1,499,329	(23)	264,795	5,510,947	(187,561)	326,152	(13,657)	31,151	171,404	7,602,537	663,048	8,265,585

The Notes on pages 115 to 203 form an integral part of the Financial Statements.



# Statement of Changes in Equity

## THE COMPANY

Notes	Share Capital (\$'000)	Treasury Shares (\$'000)	Capital Reserve (\$'000)	Revenue Reserve (\$'000)	Fair Value Adjustment Reserve (\$'000)	Share-based Payment Reserve (\$'000)	Dividend Reserve (\$'000)	Total (\$'000)
<b>YEAR ENDED 30 SEPTEMBER 2013</b>								
Balance at 1 October 2012	1,499,329	(23)	1,036,460	1,601,604	1,886	28,965	171,404	4,339,625
<u>Comprehensive income</u>								
Realisation of fair value gain on disposal of available-for-sale financial assets	-	-	-	-	(2,121)	-	-	(2,121)
Net fair value changes on available-for-sale financial assets	-	-	-	-	385	-	-	385
Other comprehensive income for the year	-	-	-	-	(1,736)	-	-	(1,736)
Profit for the year	-	-	-	5,262,350	-	-	-	5,262,350
<b>Total comprehensive income for the year</b>	-	-	-	5,262,350	(1,736)	-	-	5,260,614
<u>Contributions by and distributions to owners</u>								
Employee share-based expense	-	-	-	-	-	11,926	-	11,926
Issue of shares in the Company upon exercise of share options and vesting of shares awarded	11 65,995	-	-	-	-	(19,715)	-	46,280
Capital reduction	11 (123,804)	-	-	(4,604,379)	-	-	-	(4,728,183)
Transfer of reserves	-	-	(1,039,274)	1,039,274	-	-	-	-
<b>Dividends</b>	9							
Dividend paid	-	-	-	(52,021)	-	-	(171,404)	(223,425)
Dividend proposed	-	-	-	(172,982)	-	-	172,982	-
<b>Total transactions with owners in their capacity as owners</b>	(57,809)	-	(1,039,274)	(3,790,108)	-	(7,789)	1,578	(4,893,402)
Balance at 30 September 2013	1,441,520	(23)	(2,814)	3,073,846	150	21,176	172,982	4,706,837
<b>YEAR ENDED 30 SEPTEMBER 2012</b>								
Balance at 1 October 2011	1,417,404	-	1,039,274	1,506,196	1,717	39,091	169,382	4,173,064
<u>Comprehensive income</u>								
Net fair value changes on available-for-sale financial assets	-	-	-	-	169	-	-	169
Other comprehensive income for the year	-	-	-	-	169	-	-	169
Profit for the year	-	-	-	352,957	-	-	-	352,957
<b>Total comprehensive income for the year</b>	-	-	-	352,957	169	-	-	353,126
<u>Contributions by and distributions to owners</u>								
Employee share-based expense	-	-	-	-	-	11,819	-	11,819
Issue of shares in the Company upon exercise of share options and vesting of shares awarded	11 81,925	-	-	-	-	(16,689)	-	65,236
Purchase of treasury shares	11 -	(8,093)	-	-	-	-	-	(8,093)
Treasury shares reissued pursuant to share plans	11 -	8,070	(2,814)	-	-	(5,256)	-	-
<b>Dividends</b>	9							
Dividend paid	-	-	-	(86,145)	-	-	(169,382)	(255,527)
Dividend proposed	-	-	-	(171,404)	-	-	171,404	-
<b>Total transactions with owners in their capacity as owners</b>	81,925	(23)	(2,814)	(257,549)	-	(10,126)	2,022	(186,565)
Balance at 30 September 2012	1,499,329	(23)	1,036,460	1,601,604	1,886	28,965	171,404	4,339,625

The Notes on pages 115 to 203 form an integral part of the Financial Statements.

# Cash Flow Statement

FOR THE YEAR ENDED 30 SEPTEMBER 2013

	<b>THE GROUP</b>	
	<b>2013</b>	2012
	(\$'000)	(\$'000)
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Profit before taxation and exceptional items from continuing operations	<b>1,045,236</b>	798,491
Profit before taxation and exceptional items from discontinued operations	-	411,423
Profit before taxation and exceptional items	<b>1,045,236</b>	1,209,914
Adjustments for:		
Depreciation of fixed assets	<b>78,317</b>	130,439
Impairment of fixed assets and intangible assets	<b>19,908</b>	15,513
Impairment reversal of fixed assets and intangible assets	<b>(855)</b>	(1,569)
Impairment of other investment	<b>30</b>	-
Intangible assets written off	<b>87</b>	56
Fixed assets written off	<b>723</b>	-
Provision for employee benefits	<b>1,849</b>	4,568
Write back of provision for employee benefits	<b>(446)</b>	(348)
Allowance for foreseeable losses on properties held for sale (net)	<b>8,452</b>	34,751
Loss on disposal of fixed assets	<b>669</b>	2,462
Amortisation of brands and intangible assets	<b>15,863</b>	17,655
Interest income	<b>(38,972)</b>	(21,875)
Interest expenses	<b>58,395</b>	82,814
Share of joint venture companies' profits	-	(16,245)
Share of associated companies' profits	<b>(69,283)</b>	(60,838)
Investment income	<b>(18,943)</b>	(18,076)
Profit on properties held for sale	<b>(408,711)</b>	(281,936)
Employee share-based expense	<b>13,317</b>	21,140
Fair value adjustment of financial instruments	<b>5,010</b>	8,505
Fair value adjustment of investment properties	<b>(281,252)</b>	(341,585)
Loss on disposal of financial instruments	<b>6,134</b>	18,664
Operating cash before working capital changes	<b>435,528</b>	804,009
Change in inventories	<b>16,793</b>	(36,531)
Change in receivables	<b>35,201</b>	113,929
Change in prepaid land costs	<b>(398,033)</b>	61,519
Change in joint venture and associated companies' balances	<b>5,512</b>	(11,002)
Change in payables	<b>(57,272)</b>	20,024
Progress payment received/receivable on properties held for sale	<b>1,282,779</b>	1,467,107
Development expenditure on properties held for sale	<b>(1,255,835)</b>	(1,376,111)
Currency realignment	<b>10,481</b>	(1,564)
Cash generated from operations	<b>75,154</b>	1,041,380
Interest income received	<b>41,631</b>	16,989
Interest expenses paid	<b>(48,459)</b>	(79,107)
Income taxes paid	<b>(126,752)</b>	(310,460)
Payment of employee benefits	<b>(2,174)</b>	(2,884)
Payment of cash-settled options	-	(7,018)
<b>Net cash (used in)/from operating activities</b>	<b>(60,600)</b>	658,900
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Dividends from joint venture and associated companies	<b>62,528</b>	89,949
Investment income	<b>18,943</b>	18,076
Proceeds from sale of fixed assets and assets held for sale	<b>1,591</b>	3,487
Proceeds from disposal of associated companies	-	37,603
Proceeds from sale of other and short term investments	<b>63,599</b>	703
Proceeds from disposal of intangible assets	-	1,688
Proceeds from disposal of subsidiary and joint venture companies	<b>5,581,906</b>	55,946
Proceeds from redemption of units by an associated company	<b>306,158</b>	-
Purchase of fixed assets and investment properties	<b>(142,732)</b>	(265,825)
Acquisition of non-controlling interests in subsidiary companies	-	(4,054)
Payment for intangible assets and brands	<b>(12,095)</b>	(18,512)
Development expenditure on investment properties under construction	<b>(13,329)</b>	(53,232)
Investments in associated and joint venture companies	<b>(34,114)</b>	(22,234)
Acquisition of subsidiary and joint venture companies	-	(146,794)
(Loans to)/Repayment of loan from associated companies	<b>(71,688)</b>	9,607
Additional trade advances	-	1,643
<b>Net cash from/(used in) investing activities</b>	<b>5,760,767</b>	(291,949)

The Notes on pages 115 to 203 form an integral part of the Financial Statements.

# Cash Flow Statement

FOR THE YEAR ENDED 30 SEPTEMBER 2013

	<b>THE GROUP</b>	
	<b>2013</b>	2012
	(\$'000)	(\$'000)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
(Repayment of)/Proceeds from term loans and bank borrowings	<b>(435,044)</b>	323,522
Capital reduction	<b>(4,728,183)</b>	-
Purchase of treasury shares	-	(8,093)
Redemption of preference shares held by non-controlling interests	<b>(595)</b>	-
Capital repayment to non-controlling interests	<b>(290)</b>	-
Proceeds from issue of shares:		
- by subsidiary companies to non-controlling interests	<b>9,214</b>	21,482
- by the Company to shareholders	<b>46,280</b>	65,236
Payment of dividends:		
- by subsidiary companies to non-controlling interests	<b>(60,606)</b>	(163,018)
- by the Company to shareholders	<b>(223,425)</b>	(255,527)
<b>Net cash used in financing activities</b>	<b>(5,392,649)</b>	(16,398)
<b>Net increase in cash and cash equivalents</b>	<b>307,518</b>	350,553
Cash and cash equivalents at beginning of year	<b>1,647,477</b>	1,597,635
Reclassified to assets held for sale	-	(279,312)
Effects of exchange rate changes on cash and cash equivalents	<b>(11,925)</b>	(21,399)
<b>Cash and cash equivalents at end of year</b>	<b>1,943,070</b>	1,647,477
Cash and cash equivalents at end of year comprise:		
Cash and bank deposits (Note 21)	<b>1,944,722</b>	1,648,945
Bank overdrafts (Note 30)	<b>(1,652)</b>	(1,468)
	<b>1,943,070</b>	1,647,477
<b>Analysis of acquisition and disposal of subsidiary and joint venture companies</b>		
Net assets acquired:		
Fixed assets	-	12,616
Investment properties	-	266,688
Other non-current assets	-	213
Current assets	-	14,155
Bank borrowings	-	(82,692)
Current liabilities	-	(23,965)
Non-controlling interests	-	(471)
Cash	-	12,340
	-	198,884
Investment in associated company previously accounted for	-	(43,878)
Goodwill on acquisition (net)	-	18,306
Consideration	-	173,312
Contribution of capital by non-controlling interests	-	(14,178)
Cash and cash equivalents of subsidiary and joint venture companies	-	(12,340)
Cash outflow on acquisition net of cash and cash equivalents acquired	-	146,794
Net assets disposed:		
Fixed assets	-	(278)
Investment properties	-	(235,402)
Properties held for sale	-	(303,213)
Other non-current assets	-	(1,421)
Current assets	<b>(1,690,920)</b>	(3,028)
Non-current liabilities	-	222,621
Current liabilities	<b>690,616</b>	77,215
Non-controlling interests	<b>294,000</b>	191,455
Cash	-	(205,675)
	<b>(706,304)</b>	(257,726)
Realisation of translation difference	<b>(124,056)</b>	(34,632)
Provision for cost of disposal	-	(100)
Fair value of retained interest reclassified to investment in associated company	-	69,316
Gain on disposal	<b>(4,751,546)</b>	(38,479)
Consideration received	<b>(5,581,906)</b>	(261,621)
Less: Cash of subsidiary companies disposed off	-	205,675
Cash inflow on disposal net of cash and cash equivalents disposed	<b>(5,581,906)</b>	(55,946)

The Notes on pages 115 to 203 form an integral part of the Financial Statements.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

The following Notes form an integral part of the Financial Statements on pages 107 to 114.

## 1. GENERAL

Fraser and Neave, Limited (the "Company") is a limited liability company incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited. The registered office of the Company is located at 438 Alexandra Road, #21-00 Alexandra Point, Singapore 119958. In February 2013, TCC Assets Limited, incorporated in the British Virgin Islands became the immediate and ultimate holding company.

The principal activities of the Group are:

- (a) production and sale of beverages (includes soft drinks, beer and stout) and dairy products;
- (b) development of and investment in property; and
- (c) printing and publishing.

These activities are carried out through the Company's subsidiary, joint venture and associated companies to which the Company provides management and administrative services.

There were no significant changes in the nature of these principal activities during the financial year.

The Company's operation is managed through a wholly-owned subsidiary company.

The financial statements of the Company and the consolidated financial statements of the Group were authorised for issue in accordance with a resolution of the Directors on 12 November 2013.

## 2. ACCOUNTING POLICIES

### 2.1 Basis of Preparation

The financial statements are prepared in accordance with Singapore Financial Reporting Standards ("FRS") as required by the Companies Act, Chapter 50. The financial statements are prepared on a historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars and all values are rounded to the nearest thousand (\$'000) unless otherwise stated.

The Group and the Company have applied the same accounting policies and methods of computation in the preparation of the financial statements for the current financial year and are consistent with those used in the previous financial year, except as disclosed below.

On 1 October 2012, the Group and the Company adopted the following amendments to FRS that are mandatory for application from that date.

Amendments to FRS 1	Presentation of Items of Other Comprehensive Income
Amendments to FRS 12	Deferred Tax: Recovery of Underlying Assets

Except for Amendments to FRS 12, the adoption of the above standards had no material effect on the financial performance or position of the Group and the Company.

#### Amendments to FRS 1 Presentation of Items of Other Comprehensive Income

The Group adopted Amendments to FRS 1 Presentation of Items of Other Comprehensive Income from 1 October 2012.

The Amendments to FRS 1 changes the grouping of items presented in other comprehensive income ("OCI"). Items that could be reclassified to profit statement at a future point in time would be presented separately from items which will never be reclassified. The adoption of the Amendments only affects the presentation of items that are already recognised in OCI. There is no financial effect on the results and financial position of the Group for the current and previous financial years.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.1 Basis of Preparation (cont'd)

#### Amendments to FRS 12 Deferred Tax: Recovery of Underlying Assets

The Group has adopted Amendments to FRS 12 Deferred Tax: Recovery of Underlying Assets from 1 October 2012.

The Amendments to FRS 12 apply to the measurement of deferred tax liabilities and assets arising from investment properties measured using the fair value model under FRS 40 Investment Property, including investment property acquired in a business combination and subsequently measured using the fair value model. For the purposes of measuring deferred tax, the Amendments introduce a rebuttable presumption that the carrying amount of an investment property measured at fair value will be recovered entirely through sale. The presumption can be rebutted if the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits over time, rather than through sale.

The Group provided for deferred tax liabilities for its investment properties on the basis that the carrying amount of the investment properties will be recovered through use. Upon adoption of the Amendments to FRS 12, there is a presumption that the carrying amount of an investment property measured at fair value will be recovered entirely through sale. Accordingly, there will be no deferred tax liability on investment properties in Singapore as there is no capital gains tax in Singapore.

Upon applying Amendments to FRS 12 retrospectively, the comparatives have been restated. The effects on the Group's financial statements are as follows:

#### Group Profit Statement

	2012 (\$'000)
Decrease in taxation	1,958
Increase in profit after taxation	<u>1,958</u>
Increase in attributable profit to:	
- Shareholders of the Company	<u>1,958</u>
Increase in:	
Basic earnings per share (cents)	
- After fair value adjustment and exceptional item	0.1
Diluted earnings per share (cents)	
- After fair value adjustment and exceptional item	0.1

#### Group Balance Sheet

	2012 (\$'000)	2011 (\$'000)
Increase in revenue reserve	11,081	9,049
Increase in non-controlling interests	-	74
Decrease in deferred tax liabilities	(11,081)	(9,123)

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.2 Basis of Consolidation and Business Combinations

The Company's investments in subsidiary companies are stated at cost less accumulated impairment losses.

Subsidiary companies are those companies controlled by the Group. Subsidiary companies are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. The financial year of the Company and all its subsidiary companies ends on 30 September unless otherwise stated. The consolidated financial statements of the Group incorporate the financial statements of the Company and all its subsidiary companies made up to 30 September. The financial statements of subsidiary companies are prepared using consistent accounting policies.

Acquisitions of subsidiary companies are accounted for using the acquisition method. The consideration transferred for the acquisition of a subsidiary company comprises the fair value of the assets transferred, liabilities incurred, equity interest issued by the Group and any contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any change in the contingent consideration to be paid will be recognised in the profit statement. Acquisition-related costs are expensed as incurred.

All intra group transactions, balances and unrealised gains are eliminated on consolidation. Unrealised gains resulting from transactions with associated and joint venture companies are eliminated to the extent of the Group's interest in them. Unrealised losses are also eliminated but only to the extent that there is no evidence of impairment.

Non-controlling interests in the acquiree is recognised on the acquisition date at the non-controlling interests' proportionate share of the acquiree's net identifiable assets.

In business combinations achieved in stages, previously held equity interests in the acquiree are re-measured to fair value at the acquisition date and any corresponding gain or loss is recognised in the profit statement.

When a change in the Company's ownership interest in a subsidiary company results in a loss of control over the subsidiary company, the assets and liabilities of the subsidiary company including any goodwill are derecognised. Any retained interest in the entity is re-measured at fair value. The difference between the carrying amount of the retained interest and its fair value is recognised in the profit statement.

The accounting policy on goodwill on acquisition of subsidiary companies is included in Note 2.11(b).

#### Business combinations prior to 1 October 2010

Business combinations were accounted for using the purchase method. Transaction costs directly attributable to the acquisition formed part of the acquisition costs.

Business combinations achieved in stages were accounted for as separate steps. Adjustments to those fair values relating to previously held interests were treated as a revaluation and recognised in equity. Any additional acquired interest did not affect previously recognised goodwill.

Contingent consideration was recognised if, and only if, the Group had a present obligation, the economic outflow was more likely than not and a reliable estimate was determinable. Subsequent measurements to the contingent consideration affected goodwill.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.2 Basis of Consolidation and Business Combinations (cont'd)

#### Transactions with non-controlling interests

Non-controlling interests represent the equity in subsidiary companies not attributable, directly or indirectly, to owners of the Company, and are presented separately in the consolidated statement of comprehensive income, statement of changes in equity and within equity in the consolidated balance sheet, separately from equity attributable to owners of the Company.

A change in ownership interest in subsidiary companies that do not result in a change of control is accounted for as equity transactions. The carrying amounts of the controlling and non-controlling interests will be adjusted to reflect the changes in their relative interests in the subsidiary company. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received will be recognised directly in equity and attributed to owners of the parent company.

A list of the Company's significant subsidiary companies is shown in Note 43.

### 2.3 Joint Venture Companies

A joint venture company (not being a subsidiary company) is a company in which the Group has a long-term interest of not more than 50% of the equity and has a contractual agreement to jointly share the control with one or more parties in the joint venture company's commercial and financial affairs.

The Group recognises its interest in joint venture companies using proportionate consolidation. The Group combines its share of each of the assets, liabilities, income and expenses of the joint venture companies with the similar items, line by line, in its consolidated financial statements. The joint venture is proportionately consolidated until the date on which the Group ceases to have joint control over the joint venture company.

A list of the Company's significant joint venture companies is shown in Note 43.

### 2.4 Associated Companies

An associated company (not being a subsidiary company or joint venture company) is a company in which the Group exercises significant influence over the financial and operating policy decisions.

The Group's investments in associated companies are carried at cost less accumulated impairment losses and adjusted to recognise the Group's share of post-acquisition reserves of the associated companies. Investments in associated companies include goodwill.

When the Group's share of losses in an associated company equals or exceeds its interest in the associated company, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associated company.

The Group's share of the operating results, exceptional items and fair value adjustment of investment properties of associated companies are shown separately in the profit statement. The Group's share of other comprehensive income is recognised in other comprehensive income. Net assets of the associated companies are included in the consolidated financial statements under the equity method based on their latest audited financial statements except where their financial periods do not end on 30 September, then management accounts to 30 September are used.

An associated company is equity accounted for from the date the Group obtains significant influence until the date the Group ceases to have significant influence over the associated company.

In the Company's separate financial statements, investments in associated companies are carried at cost less impairment losses.

A list of the Company's significant associated companies is shown in Note 43.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.5 Revenue Recognition

#### Sale of Goods

Revenue from sale of goods is recognised upon the transfer of significant risk and rewards of ownership of the goods to the customer, which generally coincides with delivery and acceptance of the goods sold.

Revenue from sale of goods represents the invoiced value of net sales (including excise duties and net of trade discounts).

#### Sale of Development Properties Under Construction

Revenue from development properties under construction is recognised when the significant risks and rewards of ownership have been transferred to the purchasers. For residential development projects under progressive payment scheme in Singapore, whereby the legal terms in the sales contracts result in continuous transfer of work-in-progress to the purchasers, revenue is recognised based on the percentage of completion method. Under the percentage of completion method, profit is brought into the profit statement only in respect of finalised sales contracts and to the extent that such profit relates to the progress of construction work. The progress of construction work is measured by the proportion of the construction and related costs incurred to date to the estimated total construction and related costs for each project.

For executive condominium projects in Singapore, residential development projects under deferred payment scheme in Singapore and overseas development projects, revenue will be recognised upon the transfer of significant risks and rewards of ownership, which generally coincides with the time the development units are delivered to the purchasers.

#### Sale of Completed Development Properties

Revenue from completed properties is recognised when the risks and rewards of ownership have been transferred to the purchaser either through the transfer of legal title or equitable interest in the properties, which is normally on unconditional exchange of contracts. For conditional exchanges, sales are recognised only when all the significant conditions are satisfied.

#### Others

Rental income is recognised on a straight line basis over the lease term commencing on the date from which the lessee is entitled to exercise its right to use the leased asset.

Interest income is taken up on an accrual basis (using the effective interest method).

Dividend income is recognised when the Group's right to receive payment is established.

Other categories of revenue are taken up on an accrual basis.

### 2.6 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) where, as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. Where the effect of time value of money is material, the amount of the provision is the present value of the expenditure expected to be required to settle the obligation.



# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.7 Taxation

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in the profit statement except to the extent it relates to items recognised directly in equity, in which case it is recognised in equity or in other comprehensive income.

#### (a) Current tax

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance sheet date.

#### (b) Deferred tax

Deferred tax is recognised in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Temporary differences are not recognised for goodwill, the initial recognition of assets or liabilities that affects neither accounting nor taxable profit, and differences relating to investments in subsidiary, joint venture and associated companies to the extent that the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences can be utilised. The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced by the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted at or substantively enacted at the balance sheet date.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

#### (c) Sales tax

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the balance sheet.

### 2.8 Fixed Assets

Fixed assets are carried at cost less accumulated depreciation and accumulated impairment losses. The cost of an asset comprises its purchase price and any directly attributable costs of bringing the asset to working condition for its intended use. Dismantlement, removal or restoration costs are included as part of the cost of fixed assets if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the asset. Expenditure for additions, improvements and replacements are capitalised and expenditure for maintenance and repairs are charged to the profit statement. Subsequent expenditure relating to fixed assets that has already been recognised is added to the carrying amount of the asset when it is probable that future economic benefits in excess of standard of performance of the asset before the expenditure was made, will flow to the Group and the cost can be reliably measured, otherwise it is recognised as an expense during the financial year in which it is incurred. The carrying amount of the replaced parts is derecognised.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.8 Fixed Assets (cont'd)

An asset is derecognised upon sale or retirement and any gain or loss on derecognition of the asset is included in the profit statement. Any amount in revaluation reserve relating to that asset is transferred to revenue reserve.

Depreciation is calculated on the straight-line method to write off the cost or valuation of fixed assets less residual value over their estimated useful lives. No depreciation is charged for freehold land and capital work-in-progress. The residual values, depreciation method and useful lives are reviewed and adjusted as appropriate at each balance sheet date. The annual depreciation rates applied to write down the fixed assets over their estimated useful lives are as follows:

Leasehold land	-	Lease term (ranging from 10 to 99 years)
Building	-	Lease term (ranging from 10 to 60 years)
Plant, machinery and equipment	-	2.5% to 33%
Motor vehicle and forklift	-	10% to 20%
Postmix and vending machine	-	10% to 20%
Furniture and fitting, computer equipment and beer cooler	-	5% to 100%

Capital Work-in-Progress includes fixed assets under construction and advance payments and progress payments made for fixed assets and are not depreciated until each stage of development is completed and becomes operational.

The carrying amounts of fixed assets are reviewed for impairment when events or circumstances indicate that the carrying value may not be recoverable.

### 2.9 Investment Properties

#### (a) Completed Investment Properties

Completed investment properties are initially recognised at cost, including transaction cost and subsequently measured at fair value, determined annually by independent professional valuers on balance sheet date. Changes in fair values are recognised in the profit statement in the year in which they arise.

Transfers are made to or from completed investment properties only when there is a change in use. For a transfer from completed investment property to owner-occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. For a transfer from owner-occupied property to completed investment property, the property is accounted for in accordance with the accounting policy for fixed assets up to the date of change in use.

On disposal of a completed investment property, the difference between the disposal proceeds and the carrying amount is recognised in the profit statement.

#### (b) Investment Property Under Construction

Investment properties under construction are initially stated at cost. Cost includes land and construction, related overhead expenditure and financing charges incurred during the period of construction and up to the completion of construction.

They are subsequently measured at fair value with the changes in fair values being recognised in the profit statement when fair value can be measured reliably. Investment properties under construction for which fair value cannot be determined reliably is measured at cost less impairment.

Investment properties under construction are considered completed and are transferred to completed investment properties when they are ready for their intended use.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.10 Borrowing Costs

Borrowing costs are generally expensed as incurred. However, borrowing costs that are directly attributable to acquisition and construction are capitalised as part of the cost of fixed assets, development properties held for sale or completed properties held for sale. Capitalisation of borrowing costs commences when activities to prepare the assets are in progress until the asset is ready for its intended use. Borrowing costs capitalised in property held for sale are determined after netting off interest income earned from progress billings received and placed on fixed deposits.

### 2.11 Intangible Assets

Intangible assets acquired separately are capitalised at cost. Intangible assets from a business acquisition are capitalised at fair value as at the date of acquisition. After initial recognition, an intangible asset is carried at cost less any accumulated amortisation and any accumulated impairment loss.

The useful lives of these intangible assets are assessed to be either finite or indefinite. Amortisation charged on finite intangible assets is taken to the profit statement as amortisation expense. Intangible assets with indefinite useful lives are subjected to impairment test annually or more frequently if events or changes in circumstances indicate that the carrying value might be impaired.

Internally generated goodwill and internally generated intangible assets arising from research are not capitalised and the expenditure is charged to the profit statement when it is incurred. Deferred development costs arising from deferred expenditure are recognised when the Group can demonstrate the technical feasibility of completing the intangible asset so that it will be available for use or sale, its intention to complete and its ability to use or sell the asset, how the asset will generate future economic benefits, the availability of resources to complete and the ability to measure reliably the expenditure during the development.

Intangible assets are tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value might be impaired. Useful lives are also examined on an annual basis and adjustments, where applicable, are made on a prospective basis.

- (a) Development costs of publications are expensed as incurred, except for development costs which can reasonably be expected to be recovered from related future revenues.

The development costs are then amortised in accordance with their estimated economic useful lives, upon completion of published products as follows:

	Directories	Curriculum	General	Reference
1st year	100%	33%	50%	33%
2nd year	-	33%	30%	27%
3rd year	-	34%	20%	20%
4th year	-	-	-	13%
5th year	-	-	-	7%

At each balance sheet date, the Group assesses whether there is any indication of impairment. If any such indication exists, the recoverable amount is estimated.

- (b) Goodwill on acquisition is identified as being the excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interests in the acquiree, and the fair value of the Group's previously held equity interest in the acquiree, over the net fair value of the acquiree's identifiable assets and liabilities. In instances where the latter amount exceeds the former, the excess is recognised as a gain in the profit statement on the acquisition date.

Positive goodwill is carried at cost less any accumulated impairment loss. Goodwill is subjected to impairment test annually or more frequently if events or changes in circumstances indicate that the carrying value might be impaired.

Internally generated goodwill is not capitalised.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.11 Intangible Assets (cont'd)

- (c) Management contracts with finite useful lives are amortised on a straight line basis over an estimated useful life of 8 years. Management contracts with indefinite useful lives are not amortised.
- (d) Other intangible assets comprise licenses, web-content, software, customer relationships, and publisher and distributor relationships. The licenses are amortised based on the remaining lives of the licensing arrangements with the respective licensors. Customer, publisher and distributor relationships are amortised over the remaining useful lives.

### 2.12 Brands

Brands with finite lives are stated at cost less accumulated amortisation and accumulated impairment losses. They are assessed for impairment annually or whenever there is an indication of impairment. The useful life is also examined on an annual basis and an adjustment, where applicable, is made on a prospective basis. Amortisation is calculated to write off their cost over their estimated useful lives of up to 14 years on a straight-line method to the profit statement.

Brands with indefinite lives are stated at cost less any impairment loss. The useful life of the brand is estimated to be indefinite because based on the current market share of the brand, management believes there is no foreseeable limit to the period over which the brand is expected to generate net cash flows to the Group. The indefinite useful life is reviewed annually to determine whether it continues to be supportable. The brand is tested for impairment annually or more frequently when indicators of impairment are identified.

Internally generated brands are not capitalised and the expenditure is charged against profit in the year in which the expenditure is incurred.

### 2.13 Properties Held For Sale

#### (a) Development Properties Held for Sale

Development properties held for sale are properties acquired or being constructed for sale in the ordinary course of business, rather than to be held for the Company's own use, rental or capital appreciation.

Development properties held for sale are measured at the lower of cost and net realisable value. Cost includes cost of land and construction, related overhead expenditure, and financing charges and other net costs incurred during the period of development. Non-refundable commissions paid to sales or marketing agents on the sale of real estate units are expensed when incurred.

Net realisable value of development properties held for sale is the estimated selling price in the ordinary course of the business, based on market prices at the end of the reporting period and discounted for the time value of money if material, less the estimated costs of completion and the estimated costs necessary to make the sale.

Development properties held for sale are stated at cost plus attributable profits less progress billings if their revenue is recognised based on percentage of completion method. Progress billings not yet paid by customers are included within "trade and other receivables".

Development properties held for sale are stated at cost if their revenue is recognised upon completion. Payments received from purchasers prior to completion are included in "trade and other payables" as "progress billings received in advance".

The costs of development properties recognised in profit or loss on disposal are determined with reference to the specific costs incurred on the property sold and an allocation of any non-specific costs based on the relative size of the property sold.

Developments are considered complete upon the issue of Temporary Occupation Permit. When completed, development properties held for sale are transferred to completed properties held for sale.

For revenue recognition on development properties held for sale, please refer to Note 2.5.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.13 Properties Held For Sale (cont'd)

#### (b) Completed Properties Held for Sale

Completed properties held for sale are stated at the lower of cost and net realisable value. Cost includes cost of land and construction, related overhead expenditure, and financing charges and other net costs incurred during the period of development.

Allowance for impairment is made when it is anticipated that the net realisable value has fallen below cost.

For revenue recognition on completed properties held for sale, please refer to Note 2.5.

### 2.14 Inventories

All inventories including containers (comprising returnable bottles, crates and pallets) are stated at the lower of cost and net realisable value. The net realisable value is the estimated selling price in the ordinary course of business, less the cost of completion and selling expenses.

Cost in respect of raw materials, consumable stores and goods purchased for resale is stated based on first-in-first-out, weighted average or standard cost (which approximates average actual cost). Cost in respect of manufactured inventories and work-in-progress includes attributable production overheads. Engineering and other inventories are valued on the weighted average cost basis less appropriate allowances for obsolete items.

### 2.15 Trade and Other Receivables

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less allowance for impairment. An allowance for impairment of trade receivables is established when there is evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables.

### 2.16 Cash and Cash Equivalents

Cash and cash equivalents include cash on hand and in bank, deposits with financial institutions and bank overdrafts that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value. Bank overdrafts are included in bank borrowings on the balance sheet.

### 2.17 Financial Liabilities

Financial liabilities include trade payables, other payables, payables to subsidiary, joint venture and associated companies and borrowings. Financial liabilities are recognised on the balance sheet when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. Financial liabilities are initially recognised at fair value of consideration received less directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

Gains and losses are recognised in the profit statement when the liabilities are derecognised as well as through the amortisation process. A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

### 2.18 Employee Benefits

#### (a) Retirement Benefits

Provision for retirement benefits is made in accordance with:

- (i) the terms of agreements concluded with various categories of employees, or
- (ii) pension and retirement benefit schemes, or
- (iii) defined contribution plans under statutory regulations in the country, where applicable.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.18 Employee Benefits (cont'd)

#### (a) Retirement Benefits (cont'd)

##### *Retirement Benefits in accordance with agreements*

The provisions represent the present value of the amounts likely to become payable in respect of services already rendered. An independent actuarial calculation of the provision is made every three years. Internal calculation of the provision is made each intervening year on the same basis as those used for the independent actuarial calculation.

##### *Pension and Retirement Benefit Schemes*

The cost of providing benefits under the defined benefits plans are determined by using accrued or projected benefit valuation methods as appropriate. Actuarial gains and losses are recognised as income or expenses when the cumulative unrecognised actuarial gains or losses for each plan exceeds the greater of 10% of present value of the obligation and 10% of the fair value of plan assets. These gains or losses are recognised over the average remaining working lives of the employees participating in the plans.

##### *Defined contribution plans under statutory regulations*

Obligations for contributions to defined contribution plans are recognised as an expense in the profit statement as incurred.

#### (b) Equity Compensation Plans

Employees of the Group receive remuneration in the form of share options and share awards as consideration for services rendered.

##### *Equity-settled transactions*

The fair value of the employee services received in exchange for the grant of the options or awards is recognised as an expense in the profit statement with a corresponding increase in the employee share-based payment reserve over the vesting period. The total amount to be recognised over the vesting period is determined by reference to the fair value of the options or awards on the date of grant. Non-market vesting conditions are included in assumptions about the number of options that are expected to become exercisable on vesting date. At each balance sheet date, the entity revises its estimates of the number of options that are expected to become exercisable on the vesting date. It recognises the impact of the revision of original estimates, if any, in the profit statement, and a corresponding adjustment to equity over the remaining vesting period.

When the options are exercised and new ordinary shares issued, the proceeds received (net of any directly attributable transaction costs) and the corresponding share-based payment reserve is credited to share capital. For certain listed subsidiary companies which have treasury shares, the proceeds received (net of any directly attributable transaction costs) and the corresponding share option reserve is credited to the 'treasury share' account when treasury shares purchased are re-issued to the employees.

#### (c) Accrued Annual Leave

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for employee entitlements to annual leave as a result of services rendered by employees up to the balance sheet date.

### 2.19 Functional and Foreign Currencies

#### (a) Functional currency

The currency of the primary economic environment in which the Company operates ("the functional currency") is Singapore Dollars. The consolidated financial statements are presented in Singapore Dollars, which is the Company's functional and presentation currency.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.19 Functional and Foreign Currencies (cont'd)

#### (b) Foreign currency transactions

Foreign currency transactions are recorded in the functional currencies of the Company and the respective subsidiary companies at rates of exchange approximating those ruling at transaction date. Foreign currency monetary assets and liabilities at the balance sheet date are translated at the rates ruling at that date. Exchange differences are dealt with in the profit statement except where exchange differences arise on foreign currency monetary items that in substance form part of the Group's net investment in the foreign entity. These exchange differences are taken to exchange reserve as a separate component of the shareholders' funds until the disposal of the net investment at which time they are recognised in the profit statement.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using exchange rates at the date when the fair value was determined. Currency translation differences on equity investments held at fair value through profit or loss, are reported as part of the fair value gain or loss. Currency translation differences on equity investments classified as available-for-sale financial assets, are included in the fair value adjustment reserve within equity.

Currency translation differences arising from events which are treated as exceptional are dealt with as exceptional items in the profit statement.

#### (c) Foreign currency translations

On consolidation of subsidiary companies, proportionate consolidation for joint venture companies and equity accounting for associated companies, profit statement items are translated into presentation currency at average exchange rates ruling during the year and assets and liabilities are translated into presentation currency at exchange rates ruling at the balance sheet date. Exchange differences arising from translation of foreign subsidiary companies, joint venture companies and associated companies are recognised in other comprehensive income under exchange reserve as a separate component of the shareholders' funds.

On disposal of a foreign operation, the cumulative amount of exchange differences deferred in equity relating to that foreign operation is recognised in the profit statement as a component of the gain or loss on disposal.

In the case of a partial disposal without loss of control of a subsidiary company that includes a foreign operation, the proportionate share of the cumulative amount of the exchange differences are re-attributed to non-controlling interests and are not recognised in profit statement. For partial disposals of associates or jointly controlled entities that are foreign operations, the proportionate share of the accumulated exchange differences is reclassified to profit statement.

### 2.20 Exceptional Items

Exceptional items are items of income and expense of such size, nature or incidence that their disclosure is relevant to explain the performance of the Group for the year.

### 2.21 Government Grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised in the profit statement over the period necessary to match them on a systematic basis to the costs that it is intended to compensate. Where the grant relates to an asset, the fair value is recognised as deferred capital grant and is amortised to the profit statement over the expected useful life of the relevant asset by equal annual installments.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.22 Leases

#### (a) As lessee

A finance lease which effectively transfers to the Group substantially all the risks and benefits incidental to ownership of the leased item is capitalised at the lower of the fair value of the leased item and the present value of the minimum lease payments at the inception of the lease term and disclosed as fixed asset. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly to the profit statement. Contingent rents, if any, are expensed in the periods in which they are incurred.

A lease where the lessor effectively retains substantially all the risks and benefits of ownership of the leased item is classified as an operating lease. Operating lease payments are recognised as an expense in the profit statement on a straight-line basis over the lease term.

#### (b) As lessor

A lease whereby the lessor effectively retains substantially all the risks and benefits of ownership of the leased item is classified as an operating lease. Properties leased out under operating leases are included in investment properties and are stated at revalued amounts and not depreciated. Rental income (net of any incentives given to lessees) is recognised on a straight-line basis over the lease term. Contingent rents, if any, are recorded as income in the periods in which they are earned.

#### (c) Other long term asset

Other long term asset relates to the unguaranteed residual value which is the portion of the residual value of the leased asset, the realisation of which by the lessor is not assured or is guaranteed solely by a party related to the lessor. Estimated unguaranteed residual values used in computing the lessor's gross investment in a lease are reviewed regularly. If there has been a reduction in the estimated unguaranteed residual value, the income allocation over the lease term is revised and any reduction in respect of amounts accrued is recognised immediately.

### 2.23 Impairment of Non-Financial Assets

The carrying amounts of the Group's assets are reviewed at each reporting date or when annual impairment testing is required, to determine whether there is any indication of impairment. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash generating units ("CGU") to which the asset belongs. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is recognised whenever the carrying amount of an asset or CGU exceeds its recoverable amount.

Reversal of impairment losses previously recognised is recorded when the decrease in impairment loss can be objectively related to an event occurring after the write down. The carrying amount is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss is recognised in the profit statement. Impairment loss on goodwill is not reversed in a subsequent period.



# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.24 Financial Assets

#### (a) Classification

The classification of financial assets is determined at initial recognition. The Group classifies its investments in financial assets in the following categories:

##### (i) *Financial assets at fair value through profit or loss*

Derivative financial instruments whose fair value is positive are classified as financial assets at fair value through profit or loss. The accounting policy for derivative financial instruments is included in Note 2.25.

##### (ii) *Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.

##### (iii) *Available-for-sale financial assets*

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless there is intention to dispose of the assets within 12 months after the balance sheet date.

#### (b) Recognition and derecognition

Financial assets are recognised on the balance sheet when, and only when, the Group becomes a party to the contractual provisions of the financial instrument.

Purchases and sales of investments are recognised on trade-date, the date on which the Group commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or when all risks and rewards of ownership have been substantially transferred. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of (a) the consideration received and (b) any cumulative gain or loss recognised directly in equity is recognised in the profit statement.

#### (c) Initial measurement

Financial assets are initially recognised at fair value plus transaction costs except for financial assets at fair value through profit or loss, which are recognised at fair value.

#### (d) Subsequent measurement

Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Loans and receivables are carried at amortised cost using the effective interest method.

Realised and unrealised gains and losses arising from changes in the fair value of the financial assets at fair value through profit or loss are included in the profit statement in the period in which they arise. Unrealised gains and losses arising from changes in the fair value of available-for-sale financial assets are recognised in other comprehensive income and accumulated under fair value adjustment reserve within equity.

When available-for-sale financial assets are sold or impaired, the accumulated fair value adjustments in the fair value adjustment reserve within equity will be released through the profit statement.

#### (e) Determination of Fair Value

The fair value of quoted financial assets are based on current bid prices. Unquoted investments that do not have quoted market prices in an active market nor methods of reasonably estimating the fair value, are carried at cost.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.24 Financial Assets (cont'd)

#### (f) Impairment

##### (i) *Assets carried at amortised cost*

If there is objective evidence that an impairment loss on loans and receivables carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the profit statement.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be objectively related to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed. Any subsequent reversal of an impairment loss is recognised in the profit statement, to the extent that the carrying value of the asset does not exceed its amortised cost at the reversal date.

##### (ii) *Assets carried at cost*

If there is objective evidence that an impairment loss on an unquoted equity instrument that is not carried at fair value because its fair value cannot be reliably measured, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed in subsequent periods.

##### (iii) *Available-for-sale financial assets*

The Group assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired. In the case of equity investments classified as available-for-sale, a significant or prolonged decline in the fair value of the investment below its cost is considered in determining whether the investments are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss, measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in the profit statement is removed from the fair value adjustment reserve within equity and recognised in the profit statement. Impairment losses recognised in the profit statement on equity investments are not reversed through the profit statement, until the equity investments are disposed of.

### 2.25 Derivative Financial Instruments

The Company and the Group use derivative financial instruments to hedge against risks associated with foreign currency and interest rate fluctuations. Foreign exchange forward contracts are used to hedge its risks associated primarily with foreign currency fluctuations. Interest rate swap contracts are used to hedge its risks associated with interest rate fluctuations. It is the Group's policy not to trade in derivative financial instruments.

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The changes in fair value of any derivative instrument that do not qualify for hedge accounting are recognised directly in the profit statement.

The fair value of forward foreign currency contracts is calculated by reference to current forward foreign exchange rates for contracts with similar maturity profiles. The fair value of interest rate swap contracts is determined by reference to market values for similar instruments.

Derivative instruments that qualify for hedge accounting are classified either as cash flow hedge or fair value hedge.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.25 Derivative Financial Instruments (cont'd)

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedge item or transaction, the nature of the risk being hedged and how the entity will assess the hedging instrument's effectiveness in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they were designated.

Hedges which meet the criteria for hedge accounting are accounted for as follows:

#### (a) Cash flow hedges

Cash flow hedges are hedges of the exposure to the variability of cash flow that is attributable to a particular risk associated with a recognised asset or liability that could affect the profit statement.

For cash flow hedges, the effective portion of the gain or loss on the hedging instrument is recognised directly in hedging reserve within equity, while the ineffective portion is recognised in the profit statement.

Amounts taken to hedging reserve are transferred to the profit statement when the hedged transaction affects the profit statement, such as when the hedged financial income or financial expense is recognised or when a forecast sale or purchase occurs. When the hedged item is the cost of a non-financial asset or liability, the amounts taken to hedging reserve are transferred to the initial carrying amount of the non-financial asset or liability.

If the forecast transaction is no longer expected to occur, amounts previously recognised in hedging reserve are transferred to the profit statement. If the hedging instrument expires or is sold, terminated, or exercised without replacement or rollover, or if its designation as a hedge is revoked, amounts previously recognised in hedging reserve remain in hedging reserve until the forecast transaction occurs. If the related transaction is not expected to occur, the amount is taken to the profit statement.

#### (b) Fair value hedges

Fair value hedges are hedges of the exposure to the variability of fair value that is attributable to a particular risk associated with a recognised asset or liability that could affect the profit statement.

For fair value hedges, the gain or loss on the hedging instrument is recognised directly in the profit statement. The change in the fair value of the hedged item attributable to the risk hedged is recorded as part of the carrying value of the hedged item and is also recognised to profit statement.

When an unrecognised firm commitment is designated as a hedged item, the subsequent cumulative change in the fair value of the firm commitment attributable to the hedged risk is recognised as an asset or liability with a corresponding gain or loss recognised in the profit statement.

### 2.26 Significant Accounting Estimates and Judgements

Estimates and assumptions concerning the future are made in the preparation of the financial statements. They affect the application of the Group's accounting policies, reported amounts of assets, liabilities, income and expenses, and disclosures made. They are assessed on an ongoing basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### (a) Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.26 Significant Accounting Estimates and Judgements (cont'd)

(a) Key sources of estimation uncertainty (cont'd)

(i) *Impairment of non-financial and financial assets*  
*Development/completed properties held for sale*

The Group assesses whether there are any indicators of impairment for non-financial assets at each reporting date. In particular, allowance for foreseeable losses/impairment is made for development/completed properties held for sale when the net realisable value has fallen below cost. In arriving at estimates of net realisable values, management considered factors such as current market conditions, recent selling prices of the development properties and comparable development properties less the estimated costs of completion and the estimated costs necessary to make the sale. The allowance for foreseeable losses has been disclosed in Note 23. The carrying amounts of the properties held for sale at balance sheet date is disclosed in the balance sheet.

*Goodwill, brands and management contracts*

Goodwill, brands and management contracts are tested for impairment at least on an annual basis. This requires an estimation of the value-in-use of the cash-generating units to which the goodwill, brands and management contracts are allocated. Estimating the value-in-use requires the Group to make an estimate of the expected future cash flows from the cash-generating unit and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of the goodwill, brands and management contracts at balance sheet date is disclosed in Note 17 and Note 22.

*Investment in associated companies*

The Group assesses at each reporting date whether there is any objective evidence that investment in associated companies are impaired. Where there is objective evidence of impairment, the recoverable amount is estimated based on the higher of the value-in-use and the fair value less costs to sell. Estimating the value-in-use requires the Group to make an estimate of the expected future cash flows to be generated by the associated companies and also to choose a suitable discount rate in order to calculate the present value of those cash flows which reflects the risk profile of the investee and economic assumptions regarding the industry and geographical jurisdiction in which the investee operates. Changes in assumptions about these factors could affect the recoverable amount of the investee. The carrying amount of the investment in associated companies at balance sheet date have been disclosed in the balance sheet.

*Investment in available-for-sale financial assets*

The Group assesses at each balance sheet date whether there is any objective evidence that any available-for-sale financial asset is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the market condition and whether there is a significant or prolonged decline in the values of these financial assets.

Where there is objective evidence of impairment for quoted available-for-sale financial assets, the difference between the cost and current fair value is recognised as impairment loss. Where there is objective evidence of impairment for unquoted available-for-sale financial assets, the recoverable value is estimated based on the amount and timing of the future cash flows.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.26 Significant Accounting Estimates and Judgements (cont'd)

(a) Key sources of estimation uncertainty (cont'd)

(i) *Impairment of non-financial and financial assets* (cont'd)

Loans and receivables

The Group assesses at each balance sheet date whether there is any objective evidence that a loan or receivable is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics.

(ii) *Income taxes*

The Group has exposure to income taxes in numerous jurisdictions. Significant judgment is involved in determining the provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. The carrying amounts of taxation and deferred taxation at balance sheet date are disclosed in the balance sheet.

(iii) *Revenue recognition*

For residential development projects under progressive payment scheme in Singapore, the Group recognises revenue and cost of sales from partly completed development properties held for sale based on the percentage of completion method. The stage of completion is measured in accordance with the accounting policy stated in Note 2.5. Estimates are required in determining the total estimated development costs which will affect the stage of completion. In making the assumption, the Group relies on references to information such as current offers and/or recent contracts with contractors and suppliers, estimation on cost of construction and material costs based on historical experience, and the work of professional surveyors and architects. Revenue from partly completed properties held for sale is disclosed in Note 3.

(iv) *Depreciation of fixed assets*

Fixed assets are depreciated on a straight-line basis over their estimated useful lives. Management estimates the useful lives of these fixed assets to be within 1 to 99 years. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised. The carrying amount of the fixed assets at balance sheet date is disclosed in the balance sheet.

(v) *Valuation of Completed Investment Properties*

The Group's completed investment properties are stated at their estimated market values, which are determined annually based on independent professional valuations. The fair value of completed investment properties is determined using a combination of the Direct Comparison Method, Income/Investment Approach and Discounted Cash Flow Analysis. These estimated market values may differ from the prices at which the Group's completed investment properties could be sold at a particular time, since actual selling prices are negotiated between willing buyers and sellers. Also, certain estimates require an assessment of factors not within the directors' control, such as overall market conditions. As a result, actual results of operations and realisation of these completed investment properties could differ from the estimates set forth in these financial statements, and the differences could be significant. The carrying amount of the investment properties at balance sheet date is disclosed in the balance sheet.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.26 Significant Accounting Estimates and Judgements (cont'd)

(a) Key sources of estimation uncertainty (cont'd)

(vi) *Valuation of Investment Properties Under Construction*

The Group's investment properties under construction are stated at fair value if it can be reliably determined. If fair value cannot be reliably determined, then investment properties under construction is recorded at cost. The fair value is determined using a combination of Market Comparison and Discounted Cash Flow Analysis and Investment, Comparable Sales and Residual Land Value Methods which considers the significant risks which are relevant to the development process, including but not limited to construction and letting risks.

(b) Critical judgements made in applying accounting policies

Management is of the opinion that the instances of application of judgement are not expected to have a significant effect on the amounts recognised in the financial statements, apart from those involving estimates.

### 2.27 Discontinued Operations and Assets and Liabilities Held for Sale

A component of the Group is classified as a discontinued operation when the criteria to be classified as held-for-sale have been met or it has been disposed of and such a component represents a separate major line of business or geographical area of operations, is part of a single co-ordinated major line of business or geographical area of operations. A component is deemed to be held for sale if its carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset or component is available for immediate sale in its present condition.

Immediately before the initial classification of the asset (or disposal group) as held for sale, the carrying amounts of the assets (or all the assets and liabilities in the group) are measured in accordance with the applicable FRSs. Upon classification as held for sale, non-current assets and disposal groups are not depreciated and are measured at the lower of carrying amount and fair value less costs to sell. Any differences are recognised in the profit statement.

Any impairment loss on initial classification and subsequent measurement is recognised as expense. Any subsequent increase in fair value less costs to sell (not exceeding the accumulated impairment loss that has been previously recognised) is recognised in the profit statement.

In the profit statement of the current reporting period, and of the comparative period, all income and expenses from discontinued operations are reported separately from income and expenses from continuing activities.

### 2.28 Treasury Shares

The Group's own equity instruments, which are reacquired (treasury shares) are recognised at cost and deducted from equity. No gain or loss is recognised in profit statement on the purchase, sale, issue or cancellation of the Group's own equity instruments. Any difference between the carrying amount of treasury shares and the consideration received, if reissued, is recognised directly in equity. Voting rights related to treasury shares are nullified for the Group and no dividends are allocated to them respectively.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 2. ACCOUNTING POLICIES (cont'd)

### 2.29 Contingencies

A contingent liability is:

- (a) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group and the Company; or
- (b) a present obligation that arises from past events but is not recognised because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation or the amount of obligation cannot be measured with sufficient reliability.

Contingent liabilities are not recognised on the balance sheet of the Group and the Company, except for contingent liabilities assumed in a business combination that are present obligations and which the fair values can be reliably determined.

### 2.30 Related Parties

A related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Group and Company if that person:
  - (i) has control or joint control over the Company;
  - (ii) has significant influence over the Company; or
  - (iii) is a member of the key management personnel of the Group or Company or of a parent of the Company.
- (b) An entity is related to the Group and the Company if any of the following conditions applies:
  - (i) the entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
  - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
  - (iii) both entities are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company;
  - (vi) the entity is controlled or jointly controlled by a person identified in (a); and
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## THE GROUP

2013  
(\$'000)

2012  
(\$'000)

(Restated)

### 3. REVENUE

Sale of properties

- recognised on completed contract method
- recognised on percentage of completion method

<b>769,310</b>	457,064
<b>872,043</b>	575,519

**1,641,353** 1,032,583

Sale of goods

**2,069,126** 1,958,256

Sale of services

**276,951** 272,655

Gross rental income

**332,276** 280,354

Others

**24,410** 25,103

Total revenue

**4,344,116** 3,568,951

### 4. PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS

#### (a) Included in other (expenses)/income (net):

Exchange gain

**1,698** 11,434

Compensation income

- 6,749

Loss on disposal of fixed assets

**(669)** (2,037)

Loss on disposal of derivatives

**(4,118)** (513)

Fair value loss on derivatives

**(4,312)** (4,202)

#### (b) Share of associated companies' profits comprise of:

Share of associated companies' profits

**69,283** 60,402

Share of exceptional items of an associated company

**6,273** 20,713

Share of fair value adjustment of investment properties of associated companies

**109,860** 71,694

**185,416** 152,809

#### (c) Net finance cost:

Finance income

Interest income from bank and other deposits

**29,110** 4,924

Interest rate swap contracts

**441** -

Others

**9,421** 6,246

**38,972** 11,170

Finance cost

Interest expense from bank and other borrowings

**(54,971)** (71,973)

Interest rate swap contracts

**(3,529)** (3,171)

Foreign exchange contracts

**(2,111)** (19,311)

Others

**(593)** (588)

**(61,204)** (95,043)

**(22,232)** (83,873)



# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 4. PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS (cont'd)

	THE GROUP	
	2013 (\$'000)	2012 (\$'000)
<b>(d) Profit before taxation and exceptional items have been arrived at after charging:</b>		
Depreciation of fixed assets	78,317	81,030
Impairment of fixed assets	14,138	458
Impairment of other investments	30	-
Impairment of intangible assets	5,770	10,323
Allowance for foreseeable losses on properties held for sale	8,589	34,751
Amortisation of brands	269	-
Amortisation of intangible assets	15,594	17,513
Intangible assets written off	87	56
Fixed assets written off	723	-
Bad debts written off	394	-
Allowance for doubtful trade debts and bad debts	4,704	5,005
Allowance for inventory obsolescence	7,447	8,436
Provision for employee benefits	1,849	3,745
Directors of the Company:		
Fee	601	2,349
Remuneration of members of Board committees	341	548
Adviser fees and allowances	939	-
Resigned Directors of the Company:		
Fee	954	-
Remuneration of members of Board committees	259	-
Key executive officers:		
Remuneration	11,924	8,834
Provident Fund contribution	52	42
Employee share-based expense	2,510	1,921
Staff costs (exclude directors and key executives)	315,525	307,174
Defined contribution plans (exclude directors and key executives)	25,353	21,926
Employee share-based expense (exclude directors and key executives)	10,987	12,271
Auditors' remuneration:		
Auditor of the Company	1,187	1,158
Member firms of the Auditor of the Company	1,358	1,376
Other auditors	345	941
Professional fees paid to:		
Auditor of the Company	1,069	302
Member firms of the Auditor of the Company	1,252	1,054
Other auditors	95	781
<b>and crediting:</b>		
Write back of provision for employee benefits	446	339
Write back of allowance for doubtful trade debts and bad debts	3,004	2,665
Write back of allowance for inventory obsolescence	1,349	3,831
Reversal of impairment of fixed assets	841	485
Reversal of impairment of intangible assets	14	174
Reversal of impairment of foreseeable losses on properties held for sale	137	-

## 5. SEGMENT INFORMATION

The Group's operating businesses are organised and managed separately according to the nature of activities. The Group's operating segments are namely beverages, dairies, printing and publishing, commercial property, development property and others. The Group operates in the following key geographical areas, namely Singapore, Malaysia, Other ASEAN, North/South Asia and certain countries outside Asia.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 5. SEGMENT INFORMATION (cont'd)

### Year ended 30 September 2013

The following table presents financial information regarding operating segments:

Operating Segment	Beverages (\$'000)	Dairies (\$'000)	Printing & Publishing (\$'000)	Commercial Property (\$'000)	Development Property (\$'000)	Others (\$'000)	Elimination (\$'000)	Per Consolidated Financial Statements (\$'000)
Revenue - external	886,794	1,041,644	362,909	317,305	1,682,574	52,890	-	4,344,116
Revenue - inter-segment	12,162	-	294	3,710	-	225,370	(241,536)	-
<b>Total revenue</b>	<b>898,956</b>	<b>1,041,644</b>	<b>363,203</b>	<b>321,015</b>	<b>1,682,574</b>	<b>278,260</b>	<b>(241,536)</b>	<b>4,344,116</b>
Subsidiary companies	122,309	59,670	1,765	132,693	374,700	25,796	-	716,933
Associated companies	-	-	7,880	54,452	3,923	3,028	-	69,283
<b>PBIT</b>	<b>122,309</b>	<b>59,670</b>	<b>9,645</b>	<b>187,145</b>	<b>378,623</b>	<b>28,824</b>	<b>-</b>	<b>786,216</b>
Finance income								38,972
Finance expense								(61,204)
<b>Profit before fair value adjustment, taxation and exceptional items</b>								<b>763,984</b>
Fair value adjustment of investment properties								281,252
Exceptional items								(137,020)
<b>Profit before taxation</b>								<b>908,216</b>
Taxation								(145,147)
<b>Profit from continuing operations after taxation</b>								<b>763,069</b>
<b>Profit from discontinued operations after taxation</b>								<b>4,751,514</b>
<b>Profit after taxation</b>								<b>5,514,583</b>
Non-controlling interests								(83,616)
<b>Attributable profit</b>								<b>5,430,967</b>
Assets	406,406	591,970	362,607	3,741,881	4,776,705	1,007,894	-	10,887,463
Investments in associated companies	-	-	116,155	977,164	156,291	29,267	-	1,278,877
Tax assets								34,325
Bank deposits & cash balances								1,944,722
<b>Total assets</b>								<b>14,145,387</b>
Liabilities	134,152	156,943	92,944	116,550	771,450	240,473	-	1,512,512
Tax liabilities								307,434
Borrowings								3,444,544
<b>Total liabilities</b>								<b>5,264,490</b>
<b>Other segment information:</b>								
Capital expenditure	21,163	24,375	15,432	116,936	2,808	2,770	-	183,484
Depreciation & amortisation	26,814	24,269	31,150	7,393	274	4,280	-	94,180
Impairment and foreseeable losses	11,483	2,448	9,341	-	8,709	-	-	31,981
Negative goodwill	-	-	-	(1,162)	-	-	-	(1,162)
Reversal of impairment losses	(641)	(200)	(14)	-	(137)	-	-	(992)
Attributable profit from continuing operations before fair value adjustment and exceptional items	51,146	28,941	2,925	128,239	280,998	53,052	-	545,301
Fair value adjustment of investment properties	-	-	1,762	273,593	2,100	2,089	-	279,544
Exceptional items	-	10,035	(121,544)	5,513	-	(39,396)	-	(145,392)
Attributable profit from continuing operations	51,146	38,976	(116,857)	407,345	283,098	15,745	-	679,453
Attributable profit from discontinued operations								4,751,514
<b>Total Attributable profit</b>								<b>5,430,967</b>

The following information are based on the geographical location of the Group's customers, which are essentially in the same location as the business operation and are as follows:

Geographical Information	Singapore (\$'000)	Malaysia (\$'000)	Other ASEAN (\$'000)	North/South Asia (\$'000)	Outside Asia (\$'000)	Per Consolidated Financial Statements (\$'000)
Total revenue	2,060,597	1,002,232	751,497	250,571	279,219	4,344,116
PBIT	518,551	77,011	139,268	30,384	21,002	786,216
Non-current assets	2,630,510	398,528	979,280	315,044	520,352	4,843,714
Investments in associated companies	977,164	29,267	44,980	207,706	19,760	1,278,877
Current assets	3,075,555	296,818	105,293	623,924	1,942,159	6,043,749
Capital expenditure	59,148	28,457	18,203	4,712	72,964	183,484

Other ASEAN: Myanmar, Thailand, Vietnam, Philippines and Indonesia

North/South Asia: China, Taiwan, Japan, Korea and India

Outside Asia: Australia, New Zealand, Europe and USA

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 5. SEGMENT INFORMATION (cont'd)

### Year ended 30 September 2012 (Restated)

The following table presents financial information regarding operating segments:

Operating Segment	Beverages (\$'000)	Dairies (\$'000)	Printing & Publishing (\$'000)	Commercial Property (\$'000)	Development Property (\$'000)	Others (\$'000)	Adjustment & Elimination (\$'000)	Per Consolidated Financial Statements (\$'000)
Revenue - external	807,595	969,018	382,314	276,410	1,069,064	64,550	-	3,568,951
Revenue - inter-segment	13,883	-	300	4,763	-	247,943	(266,889)	-
<b>Total revenue</b>	<b>821,478</b>	<b>969,018</b>	<b>382,614</b>	<b>281,173</b>	<b>1,069,064</b>	<b>312,493</b>	<b>(266,889)</b>	<b>3,568,951</b>
Subsidiary companies	103,629	20,248	4,643	112,742	193,146	45,969	-	480,377
Associated companies	-	-	(557)	56,779	1,655	2,525	-	60,402
<b>PBIT</b>	<b>103,629</b>	<b>20,248</b>	<b>4,086</b>	<b>169,521</b>	<b>194,801</b>	<b>48,494</b>	<b>-</b>	<b>540,779</b>
Finance income								11,170
Finance expense								(95,043)
<b>Profit before fair value adjustment, taxation and exceptional items</b>								<b>456,906</b>
Fair value adjustment of investment properties								341,585
Exceptional items								60,770
<b>Profit before taxation</b>								<b>859,261</b>
Taxation								(98,368)
<b>Profit from continuing operations after taxation</b>								<b>760,893</b>
<b>Profit from discontinued operations after taxation</b>								<b>251,480</b>
<b>Profit after taxation</b>								<b>1,012,373</b>
Non-controlling interests								(174,858)
<b>Attributable profit</b>								<b>837,515</b>
Assets	428,628	625,942	397,806	3,043,622	4,612,205	673,372	1,686,244*	11,467,819
Investments in associated companies	-	-	228,702	1,113,018	124,218	29,576	-	1,495,514
Tax assets								38,700
Bank deposits & cash balances								1,648,945
<b>Total assets</b>								<b>14,650,978</b>
Liabilities	125,989	172,579	102,346	91,320	770,673	231,803	688,374*	2,183,084
Tax liabilities								294,366
Borrowings								3,907,943
<b>Total liabilities</b>								<b>6,385,393</b>
<b>Other segment information:</b>								
Capital expenditure	46,072	76,232	22,047	93,896	1,726	3,938	93,658*	337,569
Depreciation & amortisation	26,494	26,066	34,778	5,769	117	5,319	-	98,543
Impairment and foreseeable losses	275	3,481	7,025	-	34,751	-	-	45,532
Negative goodwill	-	-	(1,849)	(6,106)	-	-	-	(7,955)
Reversal of impairment losses	(211)	(264)	(174)	-	-	(10)	-	(659)
Attributable profit from continuing operations before fair value adjustment and exceptional items	39,966	29,130	(4,996)	111,389	144,355	276	-	320,120
Fair value adjustment of investment properties	-	-	4,511	337,650	-	-	-	342,161
Exceptional items	-	19,099	(25,444)	52,442	-	4,672	-	50,769
Attributable profit from continuing operations	39,966	48,229	(25,929)	501,481	144,355	4,948	-	713,050
Attributable profit from discontinued operations								124,465
<b>Total Attributable profit</b>								<b>837,515</b>

The following information are based on the geographical location of the Group's customers, which are essentially in the same location as the business operation and are as follows:

Geographical Information	Singapore (\$'000)	Malaysia (\$'000)	Other ASEAN (\$'000)	North/South Asia (\$'000)	Outside Asia (\$'000)	Adjustment & Elimination (\$'000)	Per Consolidated Financial Statements (\$'000)
Total revenue	1,502,916	1,004,652	579,503	329,843	152,037	-	3,568,951
PBIT	367,122	67,403	85,974	73,320	(53,040)	-	540,779
Non-current assets	2,420,916	406,112	612,593	311,121	455,627	74,025*	4,280,394
Investments in associated companies	1,113,018	29,576	41,069	239,515	72,336	-	1,495,514
Current assets	2,655,254	321,281	284,124	549,681	1,764,866	1,612,219*	7,187,425
Capital expenditure	61,900	112,809	110,756	20,150	31,954	-	337,569

Other ASEAN: Myanmar, Thailand, Vietnam, Philippines and Indonesia

North/South Asia: China, Taiwan, Japan, Korea and India

Outside Asia: Australia, New Zealand, Europe and USA

\* Adjustments relate to the disposal of APBL and APIPL which are detailed in Note 28, Discontinued Operations and Assets and Liabilities Held for Sale.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## THE GROUP

2013  
(\$'000)

2012  
(\$'000)

(Restated)

### 6. GROSS INCOME FROM INVESTMENTS

Interest income	545	2,662
Dividend income	18,398	12,956
	<b>18,943</b>	<b>15,618</b>

### 7. EXCEPTIONAL ITEMS

Gain on disposal of other investments	37,592	-
Insurance claims relating to flood in Thailand (net of assets written off and other expenses incurred)	12,307	(1,886)
Business interruption insurance claim relating to flood in Thailand	7,321	12,137
Share of exceptional items of associated companies	6,273	20,713
Gain on corporate and debt restructuring of subsidiary companies	4,337	4,468
Gain on disposal of subsidiary and associated companies	861	56,120
(Provision)/Write back of impairment in value of associated companies and investments	(118,767)	1,004
Professional fee relating to the general offers*	(72,984)	-
Provision for restructuring and re-organisation costs of operations	(9,750)	(24,150)
Others	(4,210)	(7,636)
	<b>(137,020)</b>	<b>60,770</b>

\* The professional fee relating to the general offers includes fees paid to financial advisers and a break fee of \$50 million paid to OUE Baytown Pte. Ltd..

### 8. TAXATION

Based on profit for the year:		
Singapore tax	64,717	46,353
Overseas tax		
- current year	41,325	62,971
- withholding tax	8,722	9,245
Deferred tax		
- current year	43,550	7,327
- adjustment of tax rate	24	620
	<b>158,338</b>	<b>126,516</b>
(Over)/Under provision in preceding years		
- current income tax	(13,966)	(26,137)
- deferred tax	775	(2,011)
Income tax attributable to continuing operations	145,147	98,368
Income tax attributable to discontinued operations (Note 28(a))	-	128,209
	<b>145,147</b>	<b>226,577</b>

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 8. TAXATION (cont'd)

	<b>THE GROUP</b>	
	<b>2013</b>	2012
	%	%
		(Restated)
A reconciliation of the statutory tax rate to the Group's effective tax rate applicable to profit for the year is as follows:		
Singapore statutory rate	<b>17.0</b>	17.0
Effect of different tax rates of other countries	<b>0.2</b>	3.8
Effect of tax losses of subsidiary and joint venture companies not available for set-off against profits of other companies within the group	-	4.1
Income not subject to tax (tax incentive/exemption)	<b>(14.8)</b>	(7.0)
Expenses not deductible for tax purposes	<b>1.0</b>	4.8
Utilisation of previously unrecognised tax losses in determining taxable profit	<b>(0.2)</b>	(0.4)
Over provision in prior years	<b>(0.2)</b>	(2.2)
Deferred tax benefits not recognised	<b>0.2</b>	-
Tax effect of fair value adjustments	<b>(0.8)</b>	(3.8)
Withholding tax	<b>0.2</b>	2.0
Other reconciliation items	-	0.1
	<b>2.6</b>	18.4

A reconciliation of the statutory tax rate to the Group's effective tax rate applicable to profit from continuing operations for the year is as follows:

Singapore statutory rate	<b>17.0</b>	17.0
Effect of different tax rates of other countries	<b>1.8</b>	1.5
Effect of tax losses of subsidiary and joint venture companies not available for set-off against profits of other companies within the group	<b>0.1</b>	0.2
Income not subject to tax (tax incentive/exemption)	<b>(3.5)</b>	(8.5)
Expenses not deductible for tax purposes	<b>6.1</b>	4.5
Utilisation of previously unrecognised tax losses in determining taxable profit	<b>(1.1)</b>	(0.5)
Tax credits on losses recognised	<b>(0.2)</b>	(0.2)
Over provision in prior years	<b>(1.5)</b>	(3.3)
Deferred tax benefits not recognised	<b>1.0</b>	5.8
Tax effect of fair value adjustments	<b>(5.1)</b>	(6.7)
Withholding tax	<b>1.0</b>	1.1
Other reconciliation items	<b>0.4</b>	0.5
	<b>16.0</b>	11.4

As at 30 September 2013, certain Singapore subsidiary companies have unutilised tax losses carried forward of approximately \$41,199,000 (2012: \$39,551,000) and unabsorbed capital allowances of \$829,000 (2012: \$578,000) available for set off against future profits. In addition, certain overseas subsidiary companies have unutilised tax losses carried forward of approximately \$236,630,000 (2012: \$236,108,000), unutilised investment allowances of approximately \$158,836,000 (2012: \$162,908,000) and unabsorbed capital allowances of \$29,373,000 (2012: \$42,052,000). The availability of these losses and capital allowances to set off against future profits is subject to the meeting of certain statutory requirements by those subsidiary companies in their countries of tax residence. The deferred tax benefits of these losses recognised in the financial statements are disclosed in Note 32.

For the year of assessment ("YA") 2013 certain subsidiary companies have transferred loss items of \$64,452,000 (YA 2012: \$11,681,000) to offset against the taxable income of other companies in the Group. Tax benefits of \$1,933,000 (YA 2012: \$1,423,000) were recognised on the tax losses utilised under the group relief systems. Tax benefits of \$14,973,000 (YA 2012: \$5,949,000) arising from the utilisation of group relief are not recognised as they are subject to compliance with the relevant tax legislation governing group relief and agreement of the Inland Revenue Authority of Singapore.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 9. DIVIDENDS

	THE GROUP & THE COMPANY	
	2013 (\$'000)	2012 (\$'000)
Interim paid of 3.5 cents per share (2012: 6.0 cents per share)	52,021	86,145
Final proposed of 12.0 cents per share (2012: 12.0 cents per share)	172,982	171,404
	<b>225,003</b>	<b>257,549</b>

The final dividend is proposed by the Directors after the balance sheet date and subject to the approval of shareholders at the next annual general meeting of the Company.

## 10. EARNINGS PER SHARE

### (a) Basic Earnings Per Share

Basic earnings per share is computed by dividing the Group attributable profit to shareholders of the Company by the weighted average number of ordinary shares in issue during the year.

	Continuing Operations		THE GROUP Discontinued Operations		Total	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
		(Restated)				(Restated)
Group attributable profit to shareholders of the Company						
- before gain on disposal of discontinued operations, fair value adjustment and exceptional items	545,301	320,120	-	152,215	545,301	472,335
- after gain on disposal of discontinued operations, fair value adjustment and exceptional items	679,453	713,050	4,751,514	124,465	5,430,967	837,515
			— No. of shares —			
Weighted average number of ordinary shares in issue	1,441,222,592	1,419,992,417	1,441,222,592	1,419,992,417	1,441,222,592	1,419,992,417
Earnings Per Share (Basic)						
- before gain on disposal of discontinued operations, fair value adjustment and exceptional items	37.8 cts	22.5 cts	Nil cts	10.7 cts	37.8 cts	33.2 cts
- after gain on disposal of discontinued operations, fair value adjustment and exceptional items	47.1 cts	50.2 cts	329.7 cts	8.8 cts	376.8 cts	59.0 cts

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 10. EARNINGS PER SHARE (cont'd)

### (b) Diluted Earnings Per Share

Diluted earnings per share is computed by dividing the Group adjusted attributable profit to shareholders of the Company by the adjusted weighted average number of ordinary shares in issue during the year.

For diluted earnings per share, the Group attributable profit to shareholders of the Company is adjusted for changes in subsidiary companies attributable profit resulting from exercise of all dilutive share options. The reconciliation of the Group adjusted attributable profit to shareholders of the Company used to compute diluted earnings per share is as follows:

	Continuing Operations		THE GROUP Discontinued Operations		Total	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
		(Restated)				(Restated)
Group attributable profit to shareholders of the Company before gain on disposal of discontinued operations, fair value adjustment and exceptional items	<b>545,301</b>	320,120	-	152,215	<b>545,301</b>	472,335
Change in attributable profit due to dilutive share options	<b>(148)</b>	(170)	-	(10)	<b>(148)</b>	(180)
Group adjusted attributable profit to shareholders of the Company before gain on disposal of discontinued operations, fair value adjustment and exceptional items	<b>545,153</b>	319,950	-	152,205	<b>545,153</b>	472,155
Group attributable profit to shareholders of the Company after gain on disposal of discontinued operations, fair value adjustment and exceptional items	<b>679,453</b>	713,050	<b>4,751,514</b>	124,465	<b>5,430,967</b>	837,515
Change in attributable profit due to dilutive share options	<b>(176)</b>	(223)	-	(9)	<b>(176)</b>	(232)
Group adjusted attributable profit to shareholders of the Company after gain on disposal of discontinued operations, fair value adjustment and exceptional items	<b>679,277</b>	712,827	<b>4,751,514</b>	124,456	<b>5,430,791</b>	837,283

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 10. EARNINGS PER SHARE (cont'd)

### (b) Diluted Earnings Per Share (cont'd)

The weighted average number of ordinary shares is adjusted to assume exercise of all dilutive shares and share plans of the Company. The reconciliation of the weighted average number of ordinary shares used to compute diluted earnings per share is as follows:

	Continuing Operations		THE GROUP Discontinued Operations		Total	
	2013	2012 (Restated)	2013	2012	2013	2012 (Restated)
<b>— No. of shares —</b>						
Weighted average number of ordinary shares used to compute basic earnings per share	<b>1,441,222,592</b>	1,419,992,417	<b>1,441,222,592</b>	1,419,992,417	<b>1,441,222,592</b>	1,419,992,417
Effect of dilutive share options	<b>8,223,594</b>	10,401,378	<b>8,223,594</b>	10,401,378	<b>8,223,594</b>	10,401,378
Weighted average number of ordinary shares used to compute diluted earnings per share	<b>1,449,446,186</b>	1,430,393,795	<b>1,449,446,186</b>	1,430,393,795	<b>1,449,446,186</b>	1,430,393,795
Earnings Per Share (Fully diluted)						
- before gain on disposal of discontinued operations, fair value adjustment and exceptional items	<b>37.6 cts</b>	22.4 cts	<b>Nil cts</b>	10.6 cts	<b>37.6 cts</b>	33.0 cts
- after gain on disposal of discontinued operations, fair value adjustment and exceptional items	<b>46.9 cts</b>	49.8 cts	<b>327.8 cts</b>	8.7 cts	<b>374.7 cts</b>	58.5 cts

As at 30 September 2013, there were no outstanding share options. For the financial year ended 30 September 2012, no share options granted to employees under share option plans have been excluded in the computation of diluted earnings per share because no options were anti-dilutive.



# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 11. SHARE CAPITAL, TREASURY SHARES AND RESERVES

### (a) Share capital

	THE GROUP & THE COMPANY			
	2013		2012	
	No. of shares	(\$'000)	No. of shares	(\$'000)
Ordinary shares issued and fully paid up				
Balance at beginning of year	1,428,367,788	1,499,329	1,411,514,577	1,417,404
Issued during the year				
- pursuant to the exercise of Executives' Share Options	11,055,498	56,813	16,454,911	80,452
- pursuant to the vesting of shares awarded under Share Plan	2,100,250	9,182	398,300	1,473
Capital reduction				
- additional shares issued	1,441,519,436	4,604,379	-	-
- cancellation of additional shares	(1,441,519,436)	(4,728,183)	-	-
Balance at end of year	1,441,523,536	1,441,520	1,428,367,788	1,499,329

The holders of ordinary shares (except for treasury shares) are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restriction. The ordinary shares have no par value.

On 31 July 2013, a capital reduction of \$3.28 in cash for each ordinary share in the capital of the Company was effected. The Company, as part of the capital reduction, capitalised an amount of \$4.604 billion from the revenue reserves of the Company to increase the issued share capital. A total of \$4.728 billion cash was returned to the shareholders comprising (i) \$4.604 billion of the revenue reserves which have been capitalised; and (ii) \$124 million from the existing issued share capital of the Company.

The Company has the following employee share plans under which share awards conditional on the achievement of pre-determined targets has been granted.

- (i) Fraser and Neave Limited Restricted Share Plan
- (ii) Fraser and Neave Limited Performance Share Plan

During the year, the consideration received following the exercise of Executives' Share Options was \$46,280,000 (2012: \$65,236,000).

### (b) Treasury shares

	THE GROUP & THE COMPANY			
	2013		2012	
	No. of shares	(\$'000)	No. of shares	(\$'000)
Balance at beginning of year	(4,100)	(23)	-	-
Purchased during the year	-	-	(1,425,000)	(8,093)
Reissued during the year:				
- Reissued pursuant to share plans	-	-	1,420,900	-
- Transferred from share-based payment reserve	-	-	-	5,256
- Loss on reissuance of treasury shares	-	-	-	2,814
	-	-	1,420,900	8,070
Balance at end of year	(4,100)	(23)	(4,100)	(23)

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 11. SHARE CAPITAL, TREASURY SHARES AND RESERVES (cont'd)

### (b) Treasury shares (cont'd)

Treasury shares relate to ordinary shares of the Company that is held by the Company.

The Company did not acquire any share (2012: 1,425,000 shares) in the Company through purchases on the Singapore Exchange during the financial year. The total amount paid to acquire the shares was \$Nil (2012: \$8,093,000) and this was presented as a component within shareholders' equity.

The Company did not reissue any treasury shares pursuant to its share plans in this financial year (2012: 1,420,900 at a weighted average price of \$5.68 each).

### (c) Reserves

	THE GROUP		THE COMPANY	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
		(Restated)		
The reserves comprise the following:				
Capital Reserve	3,463	264,795	(2,814)	1,036,460
Fair Value Adjustment Reserve	592,145	326,152	150	1,886
Hedging Reserve	(5,521)	(13,657)	-	-
Share-based Payment Reserve	24,129	31,151	21,176	28,965
Revenue Reserve	6,377,183	5,510,947	3,073,846	1,601,604
Dividend Reserve (Note 9)	172,982	171,404	172,982	171,404
Exchange Reserve	(98,510)	(187,561)	-	-
Total reserves	7,065,871	6,103,231	3,265,340	2,840,319

Capital reserve of the Company comprises the loss on reissuance of treasury shares. During the year, the Company transferred \$1,039,274,000 from capital reserve to revenue reserve relating to the revaluation reserve on investments in subsidiaries which crystallised on 1 October 2005 upon adoption of FRS 39 Financial Instruments: Recognition and Measurement. The capital reserve of the Group comprises statutory reserve, asset revaluation reserve of subsidiary companies and the loss on reissuance of treasury shares.

Fair value adjustment reserve comprises the cumulative fair value changes, net of tax, of available-for-sale financial assets until they are disposed or impaired. During the year, \$37,021,000 was reclassified to profit statement upon disposal of available-for-sale financial assets.

Hedging reserve comprises the effective portion of the cumulative net change in the fair value of hedging instruments related to hedged transactions that have not yet occurred.

Movement of hedging instruments designated as cash flow hedges are as follows:

	THE GROUP	
	2013 (\$'000)	2012 (\$'000)
Balance at beginning of year	(13,657)	(23,273)
Fair value gains during the year	4,457	4,597
Share of associated company's hedging reserve	1,289	(397)
Realisation of reserves on disposal of subsidiary and associated companies	-	(382)
Reclassification adjustments for losses included in the statement of comprehensive income	2,390	5,798
Balance at end of year	(5,521)	(13,657)

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 11. SHARE CAPITAL, TREASURY SHARES AND RESERVES (cont'd)

### (c) Reserves (cont'd)

Employee share-based payment reserve represents the equity-settled options and share plans granted to employees and is made up of the cumulative value of services received from employees recorded over the vesting period commencing from the grant date of equity-settled share options and share plans, and is reduced by the expiry or exercise of the share options.

Dividend reserve relates to proposed final dividend of 12.0 cents (2012: 12.0 cents) per share.

Exchange reserve comprises the exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

## 12. FIXED ASSETS

	THE GROUP						
	Freehold Land (\$'000)	Leasehold Land (\$'000)	Building (\$'000)	Plant & Machinery (\$'000)	Capital Work-in- Progress (\$'000)	Other Assets (\$'000)	Total (\$'000)
<b>For the year ended 30 September 2013</b>							
<b>At cost</b>							
Balance at beginning of year	46,972	40,523	302,471	673,901	11,863	344,913	1,420,643
Currency realignment	(1,191)	(712)	(2,833)	(12,190)	(8,149)	(5,493)	(30,568)
Additions	-	-	489	6,639	18,906	32,849	58,883
Disposals	-	-	(26)	(5,408)	-	(17,695)	(23,129)
Write off for the year	-	-	(2,468)	(25,134)	-	(4,848)	(32,450)
Reclassification	-	-	3,725	13,414	(7,551)	(9,588)	-
Reclassified from assets held for sale	-	-	4,554	-	-	-	4,554
Reclassified to investment properties	-	-	(653)	-	(1,119)	-	(1,772)
Balance at end of year	<b>45,781</b>	<b>39,811</b>	<b>305,259</b>	<b>651,222</b>	<b>13,950</b>	<b>340,138</b>	<b>1,396,161</b>
<b>Accumulated depreciation and impairment</b>							
Balance at beginning of year	932	10,920	75,799	375,834	-	209,711	673,196
Currency realignment	(35)	(242)	(1,120)	(7,510)	-	(5,869)	(14,776)
Depreciation charge for the year	-	554	6,856	35,550	-	35,357	78,317
Impairment charge for the year	-	-	270	12,272	-	1,596	14,138
Impairment reversal for the year	-	-	-	(2)	-	(839)	(841)
Disposals	-	-	(9)	(5,025)	-	(15,835)	(20,869)
Write off for the year	-	-	(2,468)	(25,126)	-	(4,133)	(31,727)
Reclassification	-	-	-	6,632	-	(6,632)	-
Reclassified to investment properties	-	-	(386)	-	-	-	(386)
Balance at end of year	<b>897</b>	<b>11,232</b>	<b>78,942</b>	<b>392,625</b>	<b>-</b>	<b>213,356</b>	<b>697,052</b>
<b>Net book value at end of year</b>	<b>44,884</b>	<b>28,579</b>	<b>226,317</b>	<b>258,597</b>	<b>13,950</b>	<b>126,782</b>	<b>699,109</b>

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 12. FIXED ASSETS (cont'd)

	THE GROUP						
	Freehold Land (\$'000)	Leasehold Land (\$'000)	Building (\$'000)	Plant & Machinery (\$'000)	Capital Work-in-Progress (\$'000)	Other Assets (\$'000)	Total (\$'000)
<b>For the year ended 30 September 2012</b>							
<b>At cost</b>							
Balance at beginning of year	53,458	61,319	440,260	1,128,767	174,351	402,975	2,261,130
Currency realignment	(965)	(2,147)	(11,761)	(26,210)	(4,021)	(6,945)	(52,049)
Additions	-	66	2,463	35,382	126,454	70,103	234,468
Acquisition of subsidiary companies	-	-	-	-	-	2,526	2,526
Acquisition of joint venture companies	-	-	3,885	4,415	-	1,790	10,090
Disposal of subsidiary companies	-	-	(287)	-	-	(2,100)	(2,387)
Disposals	-	-	(9,005)	(44,295)	(8)	(35,923)	(89,231)
Reclassification	-	-	70,681	151,017	(213,427)	(8,271)	-
Reclassified from assets held for sale	-	7,708	14,635	56,130	6	3,373	81,852
Reclassified to assets held for sale	(5,521)	(26,423)	(208,400)	(631,305)	(71,254)	(80,702)	(1,023,605)
Reclassified to intangible assets	-	-	-	-	(238)	-	(238)
Reclassified to current assets	-	-	-	-	-	(1,913)	(1,913)
Balance at end of year	46,972	40,523	302,471	673,901	11,863	344,913	1,420,643
<b>Accumulated depreciation and impairment</b>							
Balance at beginning of year	948	15,868	136,071	660,733	-	260,462	1,074,082
Currency realignment	(16)	(553)	(3,476)	(11,901)	-	(5,044)	(20,990)
Depreciation charge for the year	-	-	-	-	-	-	-
- Continuing operations	-	728	13,039	33,231	-	34,032	81,030
- Discontinued operations	-	655	7,210	33,004	-	8,540	49,409
Impairment charge for the year	-	-	-	-	-	-	-
- Continuing operations	-	-	-	166	-	292	458
- Discontinued operations	-	-	552	3,470	-	710	4,732
Impairment reversal for the year	-	-	-	-	-	-	-
- Continuing operations	-	-	-	(273)	-	(212)	(485)
- Discontinued operations	-	-	(3)	(816)	-	(91)	(910)
Disposal of subsidiary companies	-	-	(287)	-	-	(1,822)	(2,109)
Disposals	-	-	(8,893)	(30,950)	-	(31,576)	(71,419)
Reclassification	-	-	8	(5)	-	(3)	-
Reclassified from assets held for sale	-	2,652	8,356	33,836	-	2,623	47,467
Reclassified to assets held for sale	-	(8,430)	(76,778)	(344,661)	-	(57,914)	(487,783)
Reclassified to current assets	-	-	-	-	-	(286)	(286)
Balance at end of year	932	10,920	75,799	375,834	-	209,711	673,196
<b>Net book value at end of year</b>	<b>46,040</b>	<b>29,603</b>	<b>226,672</b>	<b>298,067</b>	<b>11,863</b>	<b>135,202</b>	<b>747,447</b>

- (a) Other assets comprise motor vehicles, postmix and vending machines, beer coolers, fixture and fittings and computer equipment.
- (b) The carrying amount of assets held under finance leases at 30 September 2013 amounted to \$18,000 (2012: \$660,000).
- (c) The net book value of fixed assets pledged to financial institutions as security for borrowings are as follows:

	2013 (\$'000)	2012 (\$'000)
Plant and machinery	8,030	9,024
Building	284	310

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 13. INVESTMENT PROPERTIES

		<b>THE GROUP</b>	
		<b>2013</b>	2012
		<b>(\$'000)</b>	(\$'000)
(a)	<b>Completed Investment Properties</b>		
	Balance at beginning of year	<b>2,516,934</b>	2,214,635
	Currency realignment	<b>15,372</b>	(21,379)
	Additions	<b>83,843</b>	31,357
	Acquisition of subsidiary companies	-	266,688
	Disposal of subsidiary companies	-	(235,402)
	Disposals	-	(1,100)
	Net fair value gain recognised in the profit statement	<b>171,392</b>	262,135
	Transfer from assets held for sale	<b>16,961</b>	-
	Transfer from investment properties under construction	<b>105,566</b>	-
	Transfer from fixed assets	<b>1,386</b>	-
	Balance at end of year	<b>2,911,454</b>	2,516,934
(b)	<b>Investment Properties under Construction</b>		
	Balance at beginning of year	<b>320,853</b>	262,105
	Currency realignment	-	(40)
	Additions	<b>28,663</b>	53,232
	Transfer to completed investment properties	<b>(105,566)</b>	-
	Transfer to properties held for development	-	(2,200)
	Fair value gain recognised in the profit statement	-	7,756
	Balance at end of year	<b>243,950</b>	320,853
	<b>Total Investment Properties</b>	<b>3,155,404</b>	2,837,787

- (c) Completed investment properties comprise serviced residences and commercial properties that are leased mainly to third parties under operating leases (Note 34).

The following amounts are recognised in the income statement:

Rental income from investment properties:		
- Minimum lease payments	<b>227,288</b>	197,243
- Contingent rent based on tenants' turnover	<b>2,894</b>	2,491
Direct operating expenses arising from rental generating properties	<b>84,174</b>	79,824

Completed investment properties are stated at fair value which has been determined based on valuations performed at balance sheet date. Valuations are performed by accredited independent valuers with recognised and relevant professional qualification and with recent experience in the location and category of the properties being valued.

The valuations are based on open market values on the as-is basis and were prepared primarily using the Direct Comparison Method, Income/Investment Approach and Discounted Cash Flow Analysis. In relying on the valuation reports, management has exercised its judgement and is satisfied that the valuation methods and estimates are reflective of current market conditions.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 13. INVESTMENT PROPERTIES (cont'd)

(c) Independent professional valuations were carried out by the following valuers:

Valuers	Country	Valuation Date
Knight Frank Pte Ltd	Singapore	September 2013
CB Richard Ellis (Pte) Ltd	Singapore	September 2013
CB Richard Ellis Limited	Hong Kong	September 2013
Savills Real Estate Valuation (Beijing) Company	China	September 2013
Savills Commercial Limited	United Kingdom	September 2013
CBRE Valuations Pty Limited	Australia	September 2013
Asian Appraisal Company, Inc.	Philippines	September 2013
Colliers International	Vietnam	September 2013
KJPP Rengganis, Hamid & Rekan	Indonesia	September 2013
Henry Butcher Malaysia Sdn Bhd	Malaysia	September 2013

Completed investment properties amounting to \$Nil (2012: \$268,988,000) are secured for credit facilities with banks.

(d) Investment properties under construction are stated at fair value which has been determined based on valuations performed as at balance sheet date. Valuations are performed by accredited independent valuers with recognised and relevant professional qualification and with recent experience in the location and category of the properties being valued. The valuation is prepared on an ungeared basis. The fair value of investment properties under construction is determined using a combination of Market Comparison and Discounted Cash Flow Analysis and Investment, Comparable Sales and Residual Land Value Methods. In arriving at their estimates of market value, the valuers have used their market knowledge and professional judgement and not only relied on historical transactional comparables.

Independent professional valuations were carried out by the following valuers:

Valuers	Country	Valuation Date
Knight Frank Pte Ltd	Singapore	September 2013

Investment properties under construction amounting to \$243,950,000 (2012: \$320,853,000) has been mortgaged to the bank as security for bank facilities.

## 14. SUBSIDIARY COMPANIES

	THE COMPANY	
	2013 (\$'000)	2012 (\$'000)
Quoted shares at cost	256,353	256,353
Unquoted shares at cost	3,085,949	3,085,949
Allowance for impairment	(26,649)	(26,649)
	<b>3,315,653</b>	3,315,653
Amounts owing by subsidiary companies (unsecured)	760,641	617,890
Amounts owing to subsidiary companies (unsecured)	(130,356)	(103,878)
	<b>3,945,938</b>	3,829,665
<b>MARKET VALUE</b>		
Quoted shares	<b>1,456,677</b>	1,480,157

The amounts owing by subsidiary companies are due on loan account, not repayable within the next 12 months and are interest free except for amounts of \$759,940,000 (2012: \$616,861,000) which bear interest at an average rate of 0.75% (2012: 0.34%) per annum.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 14. SUBSIDIARY COMPANIES (cont'd)

The amounts owing from and to subsidiary companies disclosed under current assets and current liabilities are unsecured, non-trade in nature, interest free, no fixed repayment term and to be settled in cash.

The carrying amounts of the amounts owing from and to subsidiary companies are largely denominated in Singapore Dollars, United States Dollars, Australia Dollars, Malaysia Ringgit and Thai Baht.

Details of significant subsidiary companies are included in Note 43.

During the financial year, the Group disposed the following subsidiary company:

### Printing and Publishing

The Group's subsidiary company, Times Publishing Limited, completed the disposal of its entire interest of approximately 51.0% in Liaoning Times Xinhua Printers Ltd.

The effect of the disposal is disclosed in the Consolidated Cash Flow Statement.

## 15. JOINT VENTURE COMPANIES

- (a) The following amounts represent the Group's share of the revenue, expenses, assets and liabilities of the joint venture companies and are included in the consolidated profit statement and balance sheet using the line-by-line format of proportionate consolidation.

	<b>THE GROUP</b>	
	<b>2013</b>	2012
	(\$'000)	(\$'000)
		(Restated)
(i) The Group's share of the consolidated results of the joint venture companies for the year is as follows:		
Revenue	<b>617,227</b>	339,906
Profit before taxation and exceptional items	<b>190,432</b>	91,332
Taxation	<b>(27,154)</b>	(14,175)
(ii) The Group's share of the consolidated assets and liabilities of the joint venture companies is as follows:		
Non-current assets	<b>385,504</b>	321,359
Current assets	<b>1,185,795</b>	1,101,793
Current liabilities	<b>(664,572)</b>	(608,812)
Non-current liabilities	<b>(542,609)</b>	(613,467)
	<b>364,118</b>	200,873
(iii) The share of the results, assets and liabilities as stated in paragraphs (i) and (ii) above is based on the accounts of the joint venture companies to 30 September 2013.		
(iv) The amounts owing from/to joint venture companies classified under current assets and current liabilities are unsecured, trade in nature, interest free, to be settled in cash and are denominated mostly in Singapore Dollars and United States Dollars.		

Details of significant joint venture companies are included in Note 43.

### (b) Sale of joint venture companies

On 15 November 2012, the Company completed the disposal of its entire 39.7% interest in Asia Pacific Breweries Limited ("APBL") and other assets held through Asia Pacific Investment Pte Ltd ("APIPL") for a total aggregate consideration of S\$5.6 billion.

The effects of the disposal are disclosed in Note 28 Discontinued Operations and Assets and Liabilities Held for Sale.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 16. ASSOCIATED COMPANIES

	THE GROUP		THE COMPANY	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
Unquoted investments, at cost	125,375	102,291	-	-
Quoted investments, at cost	965,001	1,258,578	93,783	93,783
Share of post acquisition reserves, net	241,309	129,681	-	-
Allowance for impairment	(130,483)	(8,869)	(75,683)	(11,400)
	<b>1,201,202</b>	1,481,681	<b>18,100</b>	82,383
Loans owing from associated companies (unsecured)	77,675	13,833	-	-
	<b>1,278,877</b>	1,495,514	<b>18,100</b>	82,383
<b>MARKET VALUE</b>				
Quoted shares	<b>935,294</b>	1,217,683	<b>15,333</b>	12,511

- (a) The loan owing from an associated company of \$63,617,000 (2012: \$Nil) bears interest at 6.2% per annum, is unsecured and repayable in November 2022.

The remaining loan owing from an associated company is interest free, non-trade in nature, unsecured and has no fixed repayment term. The fair value of the loan is not determinable as the timing of future cash flows arising from the repayment of the loan cannot be estimated reliably. Accordingly, the loan is recorded at transaction price.

- (b) The amounts due from/to associated companies classified under current assets and current liabilities are unsecured, trade in nature, interest free, to be settled in cash except for loan to an associated company of \$8,071,000 (2012: \$Nil) which bears interest at 6.0% per annum. The amounts due from/to associated companies are denominated mostly in Singapore Dollars, Chinese Renminbi and Malaysia Ringgit.
- (c) The summarised financial statements of the associated companies are as follows:

	THE GROUP	
	2013 (\$'000)	2012 (\$'000)
Revenue	2,502,454	2,202,490
Profit before taxation	433,406	220,666
Taxation	(10,995)	(7,886)
Profit after taxation	<b>422,411</b>	212,780
Non-current assets	5,076,136	4,434,133
Current assets	1,820,553	2,155,066
Current liabilities	(1,010,981)	(876,506)
Non-current liabilities	(2,085,554)	(1,921,128)
	<b>3,800,154</b>	3,791,565

- (d) The results, assets and liabilities as stated in paragraph (c) above are based on the accounts of the associated companies to 30 September 2013.
- (e) The Group's share of capital commitments of the associated companies as at 30 September 2013 is \$13,058,000 (2012: \$17,428,000).

Impairment loss of \$121,614,000 (2012: \$Nil) relating to investment in associated companies was recognised as an exceptional item in the profit statement. This represents the write-down of the carrying values to the recoverable amounts. The recoverable amounts were estimated based on value-in-use calculations applying discount rates of between 7.9% - 10.4% (2012: Nil%) and terminal growth rates of between 0% - 2.5% (2012: Nil%).

Details of significant associated companies are included in Note 43.



# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 17. INTANGIBLE ASSETS

	THE GROUP				Total (\$'000)
	Goodwill (\$'000)	Deferred Development Costs (\$'000)	Management Contracts (\$'000)	Other Intangible Assets (\$'000)	
<b>For the year ended 30 September 2013</b>					
<b>At cost</b>					
Balance at beginning of year	68,655	69,924	67,250	28,354	234,183
Currency realignment	(380)	987	-	1	608
Additional expenditure during the year	-	11,911	-	184	12,095
Reclassified to brands	-	-	-	(1,883)	(1,883)
Disposal for the year	-	(2,206)	-	-	(2,206)
Write off for the year	(87)	(8,820)	-	(2,832)	(11,739)
Balance at end of year	68,188	71,796	67,250	23,824	231,058
<b>Accumulated amortisation and impairment</b>					
Balance at beginning of year	3,298	47,794	2,450	17,166	70,708
Currency realignment	(71)	898	-	-	827
Amortisation charge for the year	-	12,806	490	2,298	15,594
Impairment charge for the year	8,400	824	-	-	9,224
Impairment reversal for the year	-	(14)	-	-	(14)
Disposal for the year	-	(1,944)	-	-	(1,944)
Write off for the year	-	(8,820)	-	(2,832)	(11,652)
Balance at end of year	11,627	51,544	2,940	16,632	82,743
<b>Net book value</b>	<b>56,561</b>	<b>20,252</b>	<b>64,310</b>	<b>7,192</b>	<b>148,315</b>
<b>For the year ended 30 September 2012</b>					
<b>At cost</b>					
Balance at beginning of year	459,356	77,336	67,250	30,674	634,616
Currency realignment	(32,622)	(2,455)	-	(211)	(35,288)
Additional expenditure during the year	-	18,180	-	120	18,300
Acquisition of joint venture company	19,392	-	-	-	19,392
Reclassified to assets held for sale	(382,845)	-	-	(2,467)	(385,312)
Reclassified from assets held for sale	5,430	-	-	-	5,430
Reclassified from fixed assets	-	-	-	238	238
Disposal for the year	-	(3,240)	-	-	(3,240)
Write off for the year	(56)	(19,897)	-	-	(19,953)
Balance at end of year	68,655	69,924	67,250	28,354	234,183
<b>Accumulated amortisation and impairment</b>					
Balance at beginning of year	-	48,143	1,960	14,904	65,007
Currency realignment	-	(1,950)	-	(73)	(2,023)
Amortisation charge for the year	-	14,771	490	2,252	17,513
- Continuing operations	-	-	-	136	136
- Discontinued operations	-	-	-	-	-
Impairment charge for the year	3,298	6,901	-	124	10,323
Impairment reversal for the year	-	(174)	-	-	(174)
Reclassified to assets held for sale	-	-	-	(177)	(177)
Write off for the year	-	(19,897)	-	-	(19,897)
Balance at end of year	3,298	47,794	2,450	17,166	70,708
<b>Net book value</b>	<b>65,357</b>	<b>22,130</b>	<b>64,800</b>	<b>11,188</b>	<b>163,475</b>

All intangible assets have finite useful lives of not more than 20 years, except management contracts with a cost of \$62,601,000 (2012: \$62,601,000) are assessed to have an indefinite useful life and not amortised. This is the value ascribed to management contracts entered into between a subsidiary company and an associated company. Management is of the view that these intangible assets have an indefinite useful life as the contracts are contracts which go into perpetuity, and will only be terminated upon the removal of the subsidiary company as the manager.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 18. IMPAIRMENT TESTS FOR INTANGIBLE ASSETS

### (a) Goodwill

The carrying value of the Group's goodwill arising from acquisitions of subsidiary and joint venture companies was assessed for impairment during the financial year.

	(\$'000)	Basis on which recoverable values are determined	Terminal growth rate	Pre-tax Discount rate
<b>Carrying value of capitalised goodwill based on cash generating units</b>				
<b>As at 30 September 2013</b>				
Subsidiary companies:				
Printing and Publishing Group	19,512	Value-in-use	0%	6.4% - 18.8%
Dairies Group	384	Value-in-use	3.0%	9.0%
Beverages Group	36,665	Value-in-use and Fair value less cost to sell	5.0%	9.0%
	<b>56,561</b>			
<b>As at 30 September 2012</b>				
Subsidiary companies:				
Printing and Publishing Group	25,465	Value-in-use	0%	7.5% - 21.3%
Dairies Group	2,642	Value-in-use	2.0% - 3.0%	10.3% - 10.7%
Beverages Group	37,250	Value-in-use and Fair value less cost to sell	5.0%	10.3%
	<b>65,357</b>			

Goodwill is allocated for impairment testing purposes to the individual entity which is also the cash generating unit. The value-in-use calculations apply a discounted cash flow model using cash flow projections based on financial budgets and forecasts approved by management covering 3 to 5 year periods. Cash flows beyond these periods are extrapolated using the estimated growth rates stated in the table above. The fair value less costs to sell calculations are based on quoted market prices obtained from active markets.

The terminal growth rate used does not exceed the long term average growth rate of the respective industry and country in which the entity operates.

The discount rates applied to the cash flow projections reflect managements' estimates of the risks specific to the respective cash generating units at the date of assessment.

The impairment losses of \$8,400,000 (2012: \$3,298,000) were recognised in the profit statement. The recoverable amount of the goodwill has been determined based on value-in-use calculations using 5 year cash flow projections approved by management. The pre-tax discount rate applied to the cash flow projections is 5.6% - 12.4% (2012: 10.7%) and the terminal growth rate is 0% - 3.0% (2012: 2.0%).

### (b) Management contracts

The carrying value of the management contracts was assessed for impairment during the financial year.

The recoverable amount of the management contract has been determined based on value-in-use calculations using a projection of the management fee income covering a 5 year period. The pre-tax discount applied to the projections is 10.0% (2012: 10.0%) and the forecast growth rate used beyond the 5 year period is 2.0% (2012: 2.0%).

No impairment loss was required for the management contracts assessed as their recoverable values were in excess of their carrying values.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 18. IMPAIRMENT TESTS FOR INTANGIBLE ASSETS (cont'd)

### (c) Deferred development costs

The carrying value of deferred development costs was assessed for impairment during the financial year.

An impairment loss of \$824,000 (2012: \$6,901,000) was recognised under "Cost of Sales" in the profit statement as the carrying value was assessed to be in excess of its recoverable value.

The recoverable amount of the deferred development costs has been determined based on value-in-use calculations using 5 year cash flow projection approved by management. The pre-tax discount rate applied to the cash flow projections is 6.4% - 18.8% (2012: 7.5% - 11.7%) and the terminal growth rate is 0% (2012: 0%).

A reasonable change to the assumptions used by the management to determine the impairment required, particularly the discount rate and terminal growth rate, would not significantly affect the results.

## 19. OTHER INVESTMENTS

	THE GROUP		THE COMPANY	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
<b>Quoted</b>				
<b>Quoted available-for-sale financial asset</b>				
Equity investments				
At fair value	<b>672,985</b>	370,021	<b>6,191</b>	6,191
<b>Unquoted</b>				
<b>Unquoted available-for-sale financial assets</b>				
Non-equity investments				
At cost (less impairment loss)	<b>88</b>	121	-	-
Equity investments				
At cost (less impairment loss)	<b>2,163</b>	2,164	<b>14</b>	14
At fair value	-	2,672	-	2,672
Unquoted total	<b>2,251</b>	4,957	<b>14</b>	2,686
<b>Total</b>	<b>675,236</b>	374,978	<b>6,205</b>	8,877

(a) Certain unquoted investments do not have quoted market prices in an active market nor are other methods of reasonably estimating the fair values readily available. Hence it is not practicable to determine their fair value with sufficient reliability without incurring excessive costs.

(b) Market value of quoted investments are determined by reference to stock exchange quoted prices.

## 20. OTHER ASSETS

Other assets relates to the unguaranteed residual value in relation to the Group's freehold interest retained in Alexandra Technopark after the expiry of the 99-year lease to an associated company.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 21. CASH AND BANK DEPOSITS

	THE GROUP		THE COMPANY	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
Bank fixed deposits	876,333	604,112	255,674	64,689
Cash and bank balances	1,068,389	1,044,833	650,794	91,793
	<b>1,944,722</b>	1,648,945	<b>906,468</b>	156,482

The weighted average effective interest rate for bank fixed deposits is 1.16% (2012: 1.59%).

Included in the Group's cash and bank balances, and bank fixed deposits are amounts of \$18,913,000 (2012: \$8,660,000) and \$181,444,000 (2012: \$355,878,000) respectively held under the Project Account Rules (1997 Ed), withdrawals from which are restricted to payments for development expenditure incurred on development properties held for sale.

As at 30 September 2013 cash and bank deposits held by the Group are in the following major foreign currencies: Chinese Renminbi - 6.5% (2012: 8.1%), Malaysia Ringgit - 6.5% (2012: 4.4%) and Australia Dollars - 4.2% (2012: 4.6%).

## 22. BRANDS

	THE GROUP		THE COMPANY	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
<b>At cost</b>				
Balance at beginning of year	40,984	91,442	8,647	8,435
Currency realignment	(818)	(2,346)	-	-
Additions during the year	-	212	-	212
Reclassified from intangible assets	1,883	-	-	-
Reclassified to assets held for sale	-	(48,324)	-	-
Balance at end of year	<b>42,049</b>	40,984	<b>8,647</b>	8,647
<b>Accumulated amortisation and impairment</b>				
Balance at beginning of year	10,647	17,923	8,435	8,435
Currency realignment	297	(104)	-	-
Amortisation charge for the year				
- Continuing operations	269	-	-	-
- Discontinued operations	-	6	-	-
Reclassified to assets held for sale	-	(7,178)	-	-
Balance at end of year	<b>11,213</b>	10,647	<b>8,435</b>	8,435
<b>Net book value</b>	<b>30,836</b>	30,337	<b>212</b>	212

Included in the Group's brands are brands with indefinite useful life of carrying amount of \$29,222,000 (2012: \$30,337,000).

The recoverable amount of the brands have been determined based on value-in-use calculations using 5 year cash flow projections approved by management.

The terminal growth rate used does not exceed the long term average growth rate of the respective industry and country in which the cash generating unit operates.

The discount rate applied to the cash flow projections reflect managements' estimates of the risks specific to the respective cash generating units at the date of assessment.

The pre-tax discount rates applied to the cash flow projections was 9.0% (2012: 10.3%) and terminal growth rates applied was 0.0% (2012: 1.5%).

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

		THE GROUP	
		2013 (\$'000)	2012 (\$'000)
<b>23. PROPERTIES HELD FOR SALE</b>			
(a)	<b>Development Properties Held for Sale</b>		
	Properties in the course of development, at cost	<b>4,488,640</b>	4,349,044
	Allowance for foreseeable losses	<b>(51,021)</b>	(46,124)
		<b>4,437,619</b>	4,302,920
	Development profit	<b>469,864</b>	286,364
		<b>4,907,483</b>	4,589,284
	Progress payments received	<b>(1,035,875)</b>	(752,393)
	Balance at end of year	<b>3,871,608</b>	3,836,891
(b)	<b>Completed Properties Held for Sale</b>		
	Completed units, at cost	<b>861,079</b>	632,550
	Allowance for foreseeable losses	<b>(22,735)</b>	(27,950)
	Balance at end of year	<b>838,344</b>	604,600
	<b>Total Properties Held for Sale</b>	<b>4,709,952</b>	4,441,491
(i)	The following table provides information about agreements that are in progress at the reporting date whose revenue are recognised on a percentage of completion basis:		
	Aggregate amount of costs incurred and recognised to date	<b>2,813,050</b>	1,951,173
	Less: Progress billings	<b>(1,094,295)</b>	(752,393)
		<b>1,718,755</b>	1,198,780
(ii)	Interest capitalised during the year was \$63,981,000 (2012: \$61,323,000). The borrowing cost of loans used to finance the projects have been capitalised at interest rates of between 1.0% and 7.3% (2012: 0.6% and 7.9%) per annum.		
(iii)	Certain subsidiary and joint venture companies have granted fixed and floating charge over their properties held for sale totalling \$1,897,151,000 (2012: \$1,587,617,000) to banks as securities for credit facilities.		
(iv)	Development properties recognised as an expense in cost of sales during the year was \$1,214,094,000 (2012: \$785,398,000).		
<b>24. INVENTORIES</b>			
	Containers	<b>7,488</b>	1,423
	Raw materials	<b>88,594</b>	88,600
	Manufactured inventories	<b>83,487</b>	98,076
	Engineering spares, work-in-progress and other inventories	<b>20,472</b>	20,386
	Packaging materials	<b>20,273</b>	27,993
	Goods purchased for resale	<b>29,092</b>	29,458
		<b>249,406</b>	265,936
(a)	Write back of allowance for inventory obsolescence during the year amounted to \$1,349,000 (2012: \$3,983,000).		
(b)	The cost of inventories recognised as an expense in cost of sales during the year was \$1,293,961,000 (2012: \$1,269,459,000).		

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 25. TRADE RECEIVABLES AND OTHER RECEIVABLES

	THE GROUP		THE COMPANY	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
<b>Trade receivables</b>	<b>527,334</b>	551,668	-	-
<b>Other receivables:</b>				
<b>Current</b>				
Accrued income	20,881	19,282	31	5
Prepayments	18,428	11,953	246	12
Deposits paid	12,748	19,307	-	-
Tax recoverable	12,109	18,869	5,067	-
Staff loans	4,730	5,113	-	-
Amount receivable from joint venture partners	8,884	1,298	-	-
Derivative financial instruments (Note 26)	1,919	788	123	-
Advanced project cost paid	570	671	-	-
Sundry debtors	7,360	5,075	-	-
Other receivables	46,104	50,083	21	7
	<b>133,733</b>	132,439	<b>5,488</b>	24
	<b>661,067</b>	684,107	<b>5,488</b>	24
<b>Non-current</b>				
Prepayments	310	354	-	-
Staff loans	556	461	-	-
Loans to non-controlling interests	90,429	82,836	-	-
Other receivables	319	319	-	-
	<b>91,614</b>	83,970	-	-
	<b>752,681</b>	768,077	<b>5,488</b>	24

- (a) Included in trade receivables is an amount of \$187,812,000 (2012: \$217,644,000) which relates to the balance of sales proceeds from completed properties held for sale, which will be received upon issuance of certificate of statutory completion, notice of vacant possession, expiry of defect liability period and/or title subdivision, and outstanding balances of progress billings which are due within 14 days after the purchasers receive notices to make payments.
- (b) As at 30 September 2013, trade receivables and other receivables held by the Group are in the following major foreign currencies: Malaysia Ringgit - 19.6% (2012: 19.4%), Thai Baht - 9.3% (2012: 9.0%), Australia Dollars - 4.5% (2012: 4.5%) and United States Dollars - 3.7% (2012: 5.1%).
- (c) Loans to a non-controlling interest are non-trade related, secured by assets in Australia, bears interest at 8.0% (2012: 8.0%) per annum and have no fixed repayment terms.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 25. TRADE RECEIVABLES AND OTHER RECEIVABLES (cont'd)

### Trade receivables that are past due but not impaired

The Group has trade receivables amounting to \$107,654,000 (2012: \$92,243,000) that are past due at balance sheet date but not impaired. These receivables are unsecured and the aging analysis at the balance sheet date is as follows:

	THE GROUP	
	2013 (\$'000)	2012 (\$'000)
Trade receivables past due:		
1 to 30 days	<b>66,066</b>	57,654
31 to 60 days	<b>21,004</b>	19,636
61 to 90 days	<b>14,569</b>	5,009
91 to 120 days	<b>1,621</b>	4,935
more than 120 days	<b>4,394</b>	5,009
	<b>107,654</b>	92,243

### Trade receivables that are impaired

The Group's trade receivables that are impaired at the balance sheet date and the movement of the allowance accounts used to record the impairment are as follows:

	THE GROUP			
	Collectively impaired		Individually impaired	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
Trade receivables - nominal amounts	<b>317</b>	306	<b>12,147</b>	12,968
Less: Allowance for impairment	<b>(317)</b>	(306)	<b>(8,405)</b>	(9,033)
	-	-	<b>3,742</b>	3,935
Movement in allowance accounts:				
Balance at beginning of year	<b>306</b>	6	<b>9,033</b>	9,422
Charge for the year				
- Continuing operations	<b>408</b>	333	<b>4,296</b>	4,672
- Discontinued operations	-	289	-	139
Written back				
- Continuing operations	<b>(356)</b>	(18)	<b>(2,648)</b>	(2,647)
- Discontinued operations	-	-	-	(168)
Acquisition of subsidiary and joint venture companies	-	-	-	62
Written off	<b>(48)</b>	(9)	<b>(2,160)</b>	(2,052)
Reclassification	<b>22</b>	-	<b>(22)</b>	-
Reclassified to asset held for sale	-	(294)	-	(1,148)
Exchange difference	<b>(15)</b>	(1)	<b>(94)</b>	753
Balance at end of year	<b>317</b>	306	<b>8,405</b>	9,033

Receivables that are individually determined to be impaired at the balance sheet date relate to debtors that are in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancement.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 26. DERIVATIVE FINANCIAL INSTRUMENTS

	THE GROUP		THE COMPANY	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
<b>Assets</b>				
<b>Current</b>				
Forward currency contracts	1,919	788	123	-
<b>Liabilities</b>				
<b>Current</b>				
Interest rate swaps	6,583	10,480	-	-
Forward currency contracts	6,175	9,630	-	-
	12,758	20,110	-	-
<b>Non-current</b>				
Interest rate swaps	3,940	7,181	-	-
	16,698	27,291	-	-
<b>Net position</b>	<b>(14,779)</b>	<b>(26,503)</b>	<b>123</b>	<b>-</b>

The Group has applied cash flow hedge accounting for interest rate swap arrangements for which the associated floating rate loans have the same critical terms, and which have been assessed to be effective hedges. The interest on these interest rate swaps and loans are settled on a half yearly basis.

## 27. SHORT TERM INVESTMENTS

	THE GROUP	
	2013 (\$'000)	2012 (\$'000)
<b>Quoted</b>		
<b>Quoted available-for-sale financial assets</b>		
Equity investments at fair value	100	98
Non-equity investments at fair value	-	60,350
<b>Total</b>	<b>100</b>	<b>60,448</b>

Included in non-equity investments are notes with interest rates of Nil% (2012: 8%) per annum.

## 28. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE

### (a) Discontinued operations

#### Breweries

On 15 November 2012, the Company completed the disposal of its entire 39.7% interest in APBL and other assets held through APIPL for a total aggregate consideration of S\$5.6 billion. The gain on disposal was presented under "Gain on disposal of discontinued operations" in the current year's profit statement.



# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 28. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE (cont'd)

(a) Discontinued operations (cont'd)

### Breweries (cont'd)

	THE GROUP	
	2013 (\$'000)	2012 (\$'000)
<b>Profit statement disclosures</b>		
The results of the discontinued operations for the year ended 30 September are as follows:		
Revenue	-	1,973,909
Expenses	-	(1,582,077)
Trading profit	-	391,832
Share of joint venture and associated companies' profits	-	16,681
Gross income from investments	-	2,458
Profit before interest and taxation	-	410,971
Net interest income	-	452
Profit from discontinued operations before taxation and exceptional items	-	411,423
Exceptional items	-	(31,734)
Profit from discontinued operations before taxation	-	379,689
Taxation	-	(128,209)
Profit from discontinued operations after taxation	-	251,480
Gain on disposal of discontinued operations	<b>4,751,514</b>	-
Profit after taxation	<b>4,751,514</b>	251,480

### Balance sheet disclosures

The major classes of assets and liabilities of the discontinued operations as at 30 September are as follows:

#### Assets

Fixed assets	-	535,822
Intangibles and brands	-	426,281
Inventories	-	136,691
Trade and other receivables	-	144,986
Cash and bank balances and fixed deposits	-	298,343
Other assets	-	144,121
Assets of disposal group classified as held for sale	-	1,686,244

#### Liabilities

Trade and other payables	-	346,954
Borrowings	-	241,335
Deferred tax liabilities	-	37,613
Provision for taxation	-	58,656
Other liabilities	-	3,816
Liabilities of disposal group classified as held for sale	-	688,374
Net assets of disposal group classified as held for sale	-	997,870

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 28. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE (cont'd)

### (a) Discontinued operations (cont'd)

#### Breweries (cont'd)

	<b>THE GROUP</b>	
	<b>2013</b> <b>(\$'000)</b>	<b>2012</b> <b>(\$'000)</b>
<b>Cash flow statement disclosures</b>		
The cash flows attributable to the discontinued operations for the year ended 30 September are as follows:		
Operating cash inflows	-	332,561
Investing cash outflows	-	(79,236)
Financing cash outflows	-	(130,226)
Net cash inflows	<u>-</u>	<u>123,099</u>

#### Earnings per share disclosures (Note 10)

Earnings per share from discontinued operations attributable to the shareholders of the company:

		<b>— cents per share —</b>	
- Basic	- before gain on disposal of discontinued operations, fair value adjustment and exceptional items	<b>Nil cts</b>	10.7 cts
	- after gain on disposal of discontinued operations, fair value adjustment and exceptional items	<b>329.7 cts</b>	8.8 cts
- Diluted	- before gain on disposal of discontinued operations, fair value adjustment and exceptional items	<b>Nil cts</b>	10.6 cts
	- after gain on disposal of discontinued operations, fair value adjustment and exceptional items	<b>327.8 cts</b>	8.7 cts

### (b) Assets and liabilities held for sale

The assets and liabilities held for sale relate to the discontinuation of joint ventures with certain printing companies.

	<b>THE GROUP</b>	
	<b>2013</b> <b>(\$'000)</b>	<b>2012</b> <b>(\$'000)</b>
<b>Assets</b>		
Fixed assets	<b>6,111</b>	8,526
Development properties held for sale	-	22,342
Current assets	<b>1,850</b>	3,547
	<b>7,961</b>	<u>34,415</u>
<b>Liabilities</b>		
Current liabilities	<b>1,845</b>	<u>1,737</u>

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 29. TRADE AND OTHER PAYABLES

	THE GROUP		THE COMPANY	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
<b>Trade payables</b>	<b>528,031</b>	529,751	-	-
<b>Other payables:</b>				
<b>Current</b>				
Advances from joint venture partners	21	48	-	-
Accrued operating expenses	105,402	95,401	39	130
Sundry accruals	48,141	99,930	1,435	547
Sundry deposits	70,348	43,353	-	-
Staff costs payable	55,390	54,287	-	-
Accrual for unconsumed annual leave	5,696	5,713	-	-
Amounts due to non-controlling interests	159,082	133,167	-	-
Progress billings received	302,629	335,053	-	-
Provision for bank profit share	14,036	-	-	-
Deferred income	19,857	447	-	-
Derivative financial instruments (Note 26)	12,758	20,110	-	-
Interest payable	13,695	18,960	2,544	2,544
Other payables	141,540	98,987	13,010	5,117
	<b>948,595</b>	905,456	<b>17,028</b>	8,338
	<b>1,476,626</b>	1,435,207	<b>17,028</b>	8,338
<b>Non-current</b>				
Derivative financial instruments (Note 26)	3,940	7,181	-	-
Provision for bank profit share	-	18,224	-	-
Other payables	13,082	13,225	-	-
	<b>17,022</b>	38,630	-	-
	<b>1,493,648</b>	1,473,837	<b>17,028</b>	8,338

- (a) Included in trade payables are amounts due to related parties of \$1,652,000 (2012: \$Nil). These amounts are unsecured and interest free.
- (b) Advances from joint venture partners are non-trade in nature, unsecured, interest free and have no fixed terms of repayment.
- (c) Amounts due to non-controlling interests are non-trade in nature, unsecured, interest free and repayable in cash on demand, except for loans of \$17,372,000 (2012: \$11,633,000) which bear interest at 2.0% (2012: 2.4%) per annum.
- (d) Provision for bank profit share relates to a bank's share of any future profits arising on certain development properties held for sale in the United Kingdom in connection with the corporate and debt restructuring of subsidiary companies.
- (e) As at 30 September 2013, the trade and other payables held by the Group are in the following major currencies: Malaysia Ringgit - 12.9% (2012: 12.6%), Chinese Renminbi - 9.5% (2012: 8.0%) and Australia Dollars - 6.3% (2012: 8.3%).

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 30. BORROWINGS

	Weighted average effective interest rate %	Notes	THE GROUP		THE COMPANY	
			2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
<b>Repayable within one year:</b>						
<b>Unsecured</b>						
Bank loans	1.39		<b>261,090</b>	246,146	-	-
Bank overdrafts	1.54		<b>1,652</b>	1,468	-	-
			<b>262,742</b>	247,614	-	-
Term loans	3.35	(a)	<b>92,376</b>	545,494	-	-
<b>Secured</b>						
Bank loans	4.06	(b)	<b>506,901</b>	143,139	-	-
Finance leases			-	49	-	-
			<b>862,019</b>	936,296	-	-
<b>Repayable after one year:</b>						
<b>Unsecured</b>						
Bank loans	5.43		<b>34,751</b>	135,785	-	-
Term loans	2.50	(a)	<b>1,532,153</b>	1,671,920	<b>150,000</b>	150,000
<b>Secured</b>						
Bank loans	2.39	(b)	<b>1,015,621</b>	1,163,942	-	-
		(d)	<b>2,582,525</b>	2,971,647	<b>150,000</b>	150,000
<b>Total</b>			<b>3,444,544</b>	3,907,943	<b>150,000</b>	150,000
<b>Fair value</b>		(c)	<b>3,481,281</b>	3,967,308	<b>155,055</b>	155,445

### Notes

- (a) Term loans comprise variable rate notes, medium term notes, fixed rate notes, transferable term loan, commercial papers and fixed and floating rate bonds issued by the Company and subsidiary companies.
- (b) The secured bank loans is secured by certain subsidiary companies by way of a charge over fixed deposit, plant and machinery, pledge of shares of a subsidiary company, fixed and floating charge over certain assets and mortgages on freehold and leasehold land under development.
- (c) The carrying amounts of bank borrowings and finance leases approximate fair value as they bear interest at rates which approximate the current incremental borrowing rate for similar types of lending and borrowing arrangements except for bank loans of \$931,249,000 (2012: \$1,180,654,000) which have a fair value of \$967,986,000 (2012: \$1,240,503,000).

The aggregate fair value of term loans are determined by reference to market value.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 30. BORROWINGS (cont'd)

(d) Maturity of non-current borrowings is as follows:

	THE GROUP		THE COMPANY	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
Between 1 and 2 years	883,839	319,357	-	-
Between 2 and 5 years	1,363,531	2,199,227	150,000	150,000
After 5 years	335,155	453,063	-	-
	<b>2,582,525</b>	<b>2,971,647</b>	<b>150,000</b>	<b>150,000</b>

(e) As at 30 September 2013, the borrowings held by the Group are in the following major currencies: Australia Dollars - 21.0% (2012: 8.8%), United States Dollars - 8.1% (2011: 10.8%) and Sterling Pounds - 2.8% (2012: 6.5%).

(f) As at 30 September 2013, the Group and the Company had interest rate swaps in place, which have the economic effect of converting borrowings from fixed rates to variable rates or vice versa. The fair value of these interest rate swaps is discussed in Note 37. The weighted average effective interest rates are as at 30 September 2013 and include the effect of related interest rate swaps.

## 31. PROVISION FOR EMPLOYEE BENEFITS

	THE GROUP	
	2013 (\$'000)	2012 (\$'000)
Defined benefit plan	15,271	17,275
Long service leave/severance allowance/gratuity	71	71
	<b>15,342</b>	<b>17,346</b>

### (a) Defined Contribution Plan

The Group makes contributions to several post employment benefit plans. Most of these plans are defined contribution plans whereby contributions are made to approved provident and superannuation funds in Singapore, Malaysia, Hong Kong, Australia, the USA and Europe.

Accruals for defined contribution plans are included in Other Payables under Note 29.

### (b) Defined Benefit Plan

The defined benefit plan in the United Kingdom is a funded, defined benefit pension scheme, the assets of which are held in a separate trustee-administrated fund. The defined benefit plans in Malaysia and Thailand do not have separately funded assets. They provide lump sum benefit at normal retirement age.

The following tables summarise the components of net benefit expense and benefit liability:

#### Net benefit expense

Benefits earned during the year	1,002	1,006
Interest cost on benefit obligation	1,787	1,959
Amortisation of unrecognised gain	-	(124)
Expected return on plan assets	(918)	(1,287)
Net actuarial (gain)/loss	(946)	1
Provision written back	(446)	(344)
Transition obligation recognised	150	60
Curtailment loss	-	57
Net benefit expense	<b>629</b>	<b>1,328</b>
Actual return on plan assets	<b>740</b>	<b>2,659</b>

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

(b) Defined Benefit Plan (cont'd)

	<b>THE GROUP</b>	
	<b>2013</b> (\$'000)	<b>2012</b> (\$'000)
<b>Benefit liability</b>		
Present value of benefit obligation	<b>40,156</b>	41,785
Fair value of plan assets	<b>(22,056)</b>	(21,282)
Unfunded benefit obligation	<b>18,100</b>	20,503
Unrecognised net actuarial gain	<b>(3,260)</b>	(5,287)
Unrecognised transition benefit	<b>431</b>	2,059
Provision	<b>710</b>	-
Payment during the year	<b>(710)</b>	-
Benefit liability	<b>15,271</b>	17,275
Present value of unfunded benefit obligation	<b>14,425</b>	14,807
Present value of funded benefit obligation	<b>25,731</b>	26,978
	<b>40,156</b>	41,785
<b>Change in present value of defined benefit plan are as follows:</b>		
Balance at beginning of year	<b>41,785</b>	37,734
Interest cost	<b>1,787</b>	2,042
Current service cost	<b>1,002</b>	1,088
Benefits paid	<b>(1,772)</b>	(2,251)
Net actuarial (gain)/loss	<b>(1,060)</b>	3,413
Currency realignment	<b>(1,586)</b>	(241)
Balance at end of year	<b>40,156</b>	41,785
<b>Change in fair value of plan assets are as follows:</b>		
Balance at beginning of year	<b>21,282</b>	18,860
Expected return	<b>918</b>	1,286
Contributions by employer	<b>710</b>	697
Benefits paid	<b>(817)</b>	(621)
Net actuarial (loss)/gain	<b>(178)</b>	1,372
Currency realignment	<b>141</b>	(312)
Balance at end of year	<b>22,056</b>	21,282
<b>The proportion of fair value of plan assets at the balance sheet is analysed as follows:</b>		
Equity instruments	<b>13,292</b>	11,918
Debt instruments	<b>8,646</b>	9,301
Other assets	<b>118</b>	63
	<b>22,056</b>	21,282
<b>The major assumptions used by the qualified independent actuaries were:</b>		
Rate of increase in salaries	<b>4.0% to 6.0%</b>	4.0% to 6.0%
Expected rate of return on assets	<b>4.3%</b>	6.9%
Discount rate	<b>4.4% to 5.3%</b>	3.8% to 6.5%

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

### (b) Defined Benefit Plan (cont'd)

The history of existing plans for the current and previous four periods are as follows:

	2013 (\$'000)	2012 (\$'000)	2011 (\$'000)	2010 (\$'000)	2009 (\$'000)
Present value of benefit obligation	40,156	41,785	37,734	41,641	39,079
Fair value of plan assets	(22,056)	(21,282)	(18,860)	(18,627)	(20,542)
Deficit in scheme	<b>18,100</b>	20,503	18,874	23,014	18,537

### (c) Long Service Leave/Severance Allowances/Gratuity

Long service leave, severance allowances and gratuity are provided based on the number of years of service the employees have rendered at the end of each financial year as required by local legislation.

### (d) Share Options

The equity-based equity-settled share option schemes of the Group are:

			<b>Approval by Shareholders</b>
(i)	Fraser and Neave, Limited Executives' Share Option Scheme, 1999	("1999 Scheme")	30 September 1999
(ii)	Fraser & Neave Holdings Bhd Executives' Share Option Scheme	("F&NHB 2007 Scheme")	5 April 2007

The options granted under the above schemes are for a term of no longer than 10 years from date of grant.

#### Information regarding the 1999 Scheme

The 1999 Scheme has expired and all options outstanding at the beginning of the year were exercised during the year.

#### Information regarding F&NHB 2007 Scheme

- (i) The maximum number of new ordinary shares of RM1.00 each in the company which may be issued on the exercise of the F&NHB 2007 Scheme shall not exceed 10% of the issued and paid-up share capital of F&NHB at any point of time throughout the duration of the F&NHB 2007 Scheme.
- (ii) Eligible full-time executives of the group and executive directors of the company with at least one year service shall be eligible to participate in the F&NHB 2007 Scheme.
- (iii) The allotment of an eligible executive shall not exceed the maximum limits for any specific job grade in any one financial year and 1,000,000 new shares of the company during the tenure of the F&NHB 2007 Scheme, subject to the limits below:
  - (1) not more than 50% of the new shares of F&NHB available under the F&NHB 2007 Scheme shall be allocated, in aggregate, to the directors and senior management of the group; and
  - (2) not more than 10% of the new shares of the company available under the F&NHB 2007 Scheme shall be allocated to any individual eligible executive who, either singly or collectively through persons connected to that eligible executive, holds 20% or more of the issued and paid-up share capital of the company.
- (iv) The option price shall be the five days weighted average market price of the company's shares as quoted on Bursa Malaysia Securities Bhd immediately preceding the date of the offer, or the par value of the shares of F&NHB, whichever is higher.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

### (d) Share Options (cont'd)

- (v) The F&NHB 2007 Scheme shall be in force for a period of 10 years from the effective date of the implementation of the F&NHB 2007 Scheme.
- (vi) Following approval by F&NHB shareholders on 13 January 2012, F&NHB adopted the F&NHB Restricted Share Plan ("F&NHB RSP") and F&NHB Performance Share Plan ("F&NHB PSP"). No further options will be granted under the F&NHB 2007 Scheme.

Information with respect to the number of options granted under the respective share options scheme is as follows:

#### Fraser and Neave, Limited Executives' Share Option Schemes ("1999 Scheme")

Options	Offer Date	Balance as at 1.10.2012	Options Exercised	Balance as at 30.9.2013	Exercise Price	Exercise Period
Year 6	08.10.2004	371,880	(371,880)	-	\$2.82	08.07.2007 - 07.09.2014
Year 7	10.10.2005	1,700,665	(1,700,665)	-	\$3.46	10.07.2008 - 09.09.2015
Year 8	10.10.2006	2,330,192	(2,330,192)	-	\$4.22	10.07.2009 - 09.09.2016
Year 9	10.10.2007	3,566,831	(3,566,831)	-	\$5.80	10.07.2010 - 09.09.2017
Year 10	25.11.2008	3,085,930	(3,085,930)	-	\$2.86	25.08.2011 - 24.10.2018
		<u>11,055,498</u>	<u>(11,055,498)</u>	-		

The scheme has expired and therefore no options were granted during the year.

The weighted average share price for options exercised during the year was \$8.98 (2012: \$6.91).

#### Fraser & Neave Holdings Bhd Executives' Share Option Scheme ("F&NHB 2007 Scheme")

Options	Offer Date	Balance as at 1.10.2012	Options Exercised/ Lapsed	Balance as at 30.9.2013	Exercise Price/ Adjusted Exercise Price <sup>#</sup>	Exercise Period
2009	19.11.2008	60,400	(60,400)	-	RM8.46/7.81	19.08.2011 - 18.10.2013
2010	20.11.2009	1,124,000	(927,600)	196,400	RM11.34/10.47	20.08.2012 - 19.10.2014
2011	22.11.2010	2,752,400	(877,700)	1,874,700	RM14.52	22.08.2013 - 21.10.2015
		<u>3,936,800</u>	<u>(1,865,700)*</u>	<u>2,071,100</u>		

\* Exercised (1,660,800); Lapsed due to Resignations (204,900).

<sup>#</sup> The adjustments which were effective 13 December 2010 relates to F&NHB's special interim single tier dividend of RM1.10 per share.

No options were granted during the year.

The weighted average share price for options exercised during the year was RM18.39 (2012: RM18.26).



# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

### (e) Share Plans

#### Fraser and Neave Limited Restricted Share Plan ("RSP")

The RSP is a share-based incentive plan for senior executives and key senior management, which was approved by shareholders of the Company at an Extraordinary General Meeting held on 22 January 2009.

#### Information regarding the RSP

- (i) Depending on the achievement of pre-determined targets over a two-year period for the RSP, the final number of restricted shares awarded could range between 0% to 150% of the initial grant of the restricted shares.
- (ii) Based on meeting stated performance conditions over a two-year performance period, 50% of the RSP awards will vest. The balance will vest equally over the subsequent two years with fulfillment of service requirements.

Information with respect to the number of shares granted under the RSP is as follows:

Shares	Grant Date	Balance as at 1.10.2012 or Grant Date if later	Cancelled	Achievement Factor	Vested	Adjustment	Balance as at 30.9.2013
Year 1	14.12.2009	1,657,550	(101,525)	-	(793,200)	455,464	1,218,289
Year 2	14.12.2010	1,787,780	(103,750)	(2,430)	(859,550)	497,385	1,319,435
Year 3	14.12.2011	1,977,865	(228,801)	-	-	1,065,201	2,814,265
Year 4	14.12.2012	1,475,495	(207,168)	-	-	792,711	2,061,038
		6,898,690	(641,244)*	(2,430)	(1,652,750)	2,810,761#	7,413,027

\* Cancelled due to Resignations.

# Adjustment due to capital reduction.

The expense recognised in profit statement granted under the RSP during the financial year is \$9,653,000 (2012: \$11,062,000).

The estimated fair value of shares granted during the year ranges from \$8.71 to \$9.10 (2012: \$5.30 to \$5.67). The fair value of equity-settled contingent award of shares are determined using Monte Carlo Valuation Model, which involves projection of future outcomes using statistical distributions of key random variables including share price and volatility of returns. The inputs to the model used are as follows:

	2013	2012
Dividend yield (%)	2.2	3.5
Expected volatility (%)	21.4	33.9
Risk-free interest rate (%)	0.3	0.4 to 0.7
Expected life (years)	2.1 to 4.1	2.1 to 4.1
Share price at date of grant (\$)	9.57	6.05

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

### (e) Share Plans (cont'd)

#### Fraser and Neave Limited Performance Share Plan ("PSP")

The PSP is a share-based incentive plan for senior executives and key senior management, which were approved by shareholders of the Company at an Extraordinary General Meeting held on 22 January 2009.

#### Information regarding the PSP

- (i) Depending on the achievement of pre-determined targets over a three-year period, the final number of restricted shares awarded could range between 0% to 200% of the initial grant of the restricted shares.
- (ii) PSP awards will vest based on meeting stated performance conditions over a three-year performance period.

Information with respect to the number of shares granted under the PSP is as follows:

Shares	Grant Date	Balance as at 1.10.2012 or Grant Date if later	Cancelled	Achievement Factor	Vested	Adjustment	Balance as at 30.9.2013
Year 1	14.12.2009	255,972	-	191,528	(447,500)	-	-
Year 2	14.12.2010	207,158	-	-	-	122,225	329,383
Year 3	14.12.2011	160,897	(11,142)	-	-	92,699	242,454
Year 4	14.12.2012	206,409	(66,146)	-	-	98,467	238,730
		830,436	(77,288)*	191,528	(447,500)	313,391#	810,567

\* Cancelled due to Resignations.

# Adjustment due to capital reduction.

The expense recognised in profit statement granted under the PSP during the financial year is \$1,515,000 (2012: \$757,000).

The estimated fair value of shares granted during the year ranges from \$6.67 to \$8.89 (2012: \$5.37 to \$6.23). The fair value of equity-settled contingent award of shares are determined using Monte Carlo Valuation Model, which involves projection of future outcomes using statistical distributions of key random variables including share price and volatility of returns. The inputs to the model used are as follows:

	2013	2012
Dividend yield (%)	2.2	3.5
Expected volatility (%)	21.4	33.9
Cost of equity (%)	9.7	8.0
Risk-free interest rate (%)	0.3	0.6
Expected life (years)	3.1	3.1
Share price at date of grant (\$)	9.57	6.05

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

### (e) Share Plans (cont'd)

#### F&NHB Restricted Share Plan ("F&NHB RSP")

The F&NHB RSP is a share-based incentive plan for senior executives and key senior management, which was approved by shareholders of F&NHB at an Extraordinary General Meeting held on 13 January 2012.

#### Information regarding the F&NHB RSP

- (i) Depending on the achievement of pre-determined targets over a two-year period for the F&NHB RSP, the final number of restricted shares awarded could range between 0% to 150% of the initial grant of the restricted shares.
- (ii) Based on meeting stated performance conditions over a two-year performance period, 50% of the F&NHB RSP awards will vest. The balance will vest equally over the subsequent two years with fulfillment of service requirements.

Information with respect to the number of shares granted under the F&NHB RSP is as follows:

Shares	Grant Date	Balance as at 1.10.2012 or Grant Date if later	Cancelled	Balance as at 30.9.2013
Year 1	15.03.2012	402,300	(45,900)	356,400
Year 2	31.12.2012	396,000	(46,500)	349,500
		798,300	(92,400)*	705,900

\* Cancelled due to Resignations.

The estimated fair value of shares granted during the year ranges from RM15.36 to RM16.67. The fair value of equity-settled contingent award of shares are determined using Monte Carlo Valuation Model, which involves projection of future outcomes using statistical distributions of key random variables including share price and volatility of returns. The inputs to the model used are as follows:

	2013	2012
Dividend yield (%)	3.7	4.0
Expected volatility (%)	20.9	19.2
Risk-free interest rate (%)	3.0 to 3.2	2.9 to 3.3
Expected life (years)	1.9 to 3.9	1.8 to 3.8
Share price at date of grant (RM)	18.00	18.06

#### F&NHB Performance Share Plan ("F&NHB PSP")

The F&NHB PSP is a share-based incentive plan for senior executives and key senior management, which were approved by shareholders of F&NHB at an Extraordinary General Meeting held on 13 January 2012.

#### Information regarding the F&NHB PSP

- (i) Depending on the achievement of pre-determined targets over a three-year period, the final number of restricted shares awarded could range between 0% to 200% of the initial grant of the restricted shares.
- (ii) PSP awards will vest based on meeting stated performance conditions over a three-year performance period.

As at 30 September 2013, no share has been granted under F&NHB PSP.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 32. DEFERRED TAX ASSETS AND LIABILITIES

	THE GROUP				THE COMPANY	
	Balance Sheet		Profit Statement		Balance Sheet	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
		(Restated)		(Restated)		
<b>Deferred tax liabilities</b>						
Differences in depreciation	37,872	38,197	40	(4,829)	-	-
Tax effect on revaluation surplus	37,729	31,491	(691)	(194)	-	-
Provisions, expenses and income taken in a different period	75,549	50,286	40,061	33,467	-	-
Fair value adjustments	2,108	1,629	595	(339)	-	386
Other deferred tax liabilities	479	5,525	-	1,712	-	-
Gross deferred tax liabilities	153,737	127,128	40,005	29,817	-	386
<b>Less: Deferred tax assets</b>						
Employee benefits	(1,752)	(2,027)	204	1,513	-	-
Unabsorbed losses and capital allowances	(4,157)	(6,283)	1,341	(1,518)	-	-
Provisions, expenses and income taken in a different period	(1,465)	(1,191)	(321)	110	-	-
Fair value adjustments	-	-	-	-	-	-
Other deferred tax assets	(5)	-	(6)	-	-	-
Gross deferred tax assets	(7,379)	(9,501)	1,218	105	-	-
<b>Net deferred tax liabilities</b>	146,358	117,627	41,223	29,922	-	386

Some subsidiary companies have net deferred tax assets relating to the following:

Employee benefits	(1,237)	(1,139)	(80)	42	-	-
Differences in depreciation	11,326	10,846	1,010	7,689	-	-
Unabsorbed losses and capital allowances	(994)	(7,048)	5,630	3,781	-	-
Provisions	(9,660)	(8,094)	(1,661)	(2,840)	-	-
Investment allowances	(33,760)	(32,662)	(1,773)	(32,658)	-	-
Other deferred tax assets	-	(603)	-	-	-	-
<b>Net deferred tax assets</b>	(34,325)	(38,700)	3,126	(23,986)	-	-

The deferred tax written back relating to fair value adjustment in other comprehensive income during the year is \$83,000 (2012: deferred tax charge of \$123,000).

Deferred tax liabilities of \$9,027,000 (2012: \$9,677,000) have not been recognised in the consolidated financial statements for withholding and other taxes that would be payable on the unremitted earnings of \$53,100,000 at 30 September 2013 (2012: \$56,921,000).

Deferred tax liabilities of \$100,000 (2012: \$82,000) have not been recognised in the consolidated financial statements for withholding and other taxes that would be payable on the undistributed earnings of \$1,003,000 at 30 September 2013 (2012: \$822,000) of certain of the Group's subsidiaries as the Group has determined that the undistributed earnings of its subsidiaries will not be distributed in the foreseeable future.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

	<b>THE GROUP</b>	
	<b>2013</b>	2012
	<b>(\$'000)</b>	(\$'000)
<b>33. FUTURE COMMITMENTS</b>		
Commitments not provided for in the financial statements:		
(a) Commitments in respect of contracts placed		
Fixed assets	<b>4,164</b>	5,084
Investment properties	<b>788,414</b>	46,939
Properties held for sale	<b>2,144,290</b>	824,216
Share of joint venture companies' commitments	<b>339,446</b>	376,724
	<b>3,276,314</b>	1,252,963
(b) Other amounts approved by directors but not contracted for:		
Fixed assets	<b>13,862</b>	13,106
<b>Total</b>	<b>3,290,176</b>	1,266,069

## 34. LEASE COMMITMENTS

### Operating Leases

Lease commitments under non-cancellable operating leases where the Group is a lessee:

Payable within one year	<b>40,042</b>	41,457
Payable between one and five years	<b>23,442</b>	52,042
Payable after five years	<b>24,111</b>	6,338
	<b>87,595</b>	99,837
Operating lease expense for the year	<b>49,465</b>	45,854

The operating leases do not contain any escalation clauses and do not provide for contingent rents. Lease terms do not contain restrictions on the Group activities concerning dividends, additional debts or entering into other leasing agreements.

Lease commitments under non-cancellable operating leases where the Group is a lessor:

Receivable within one year	<b>125,450</b>	131,558
Receivable between one and five years	<b>166,796</b>	157,365
Receivable after five years	<b>63</b>	700
	<b>292,309</b>	289,623

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 34. LEASE COMMITMENTS (cont'd)

### Finance Leases

Lease commitments under non-cancellable finance leases where the Group is a lessee:

	THE GROUP			
	2013 (\$'000)		2012 (\$'000)	
	Minimum lease payments	Present value of payments	Minimum lease payments	Present value of payments
Minimum lease payments due:				
Payable within one year	-	-	51	49
Payable between one and five years	-	-	-	-
Total minimum lease payments	-	-	51	49
Less: Future finance charges				
Payable within one year	-	-	(2)	-
Payable between one and five years	-	-	-	-
	-	-	(2)	-
	-	-	49	49

The finance leases do not contain any escalation clauses and do not provide for contingent rents. Lease terms do not contain restrictions on the Group activities concerning dividends, additional debts or entering into other leasing agreements.

## 35. RELATED PARTY TRANSACTIONS

Significant transactions with related parties of the Group include transactions with the Group's joint venture companies, key management personnel and entities which are controlled or significantly influenced by the key management personnel and their close family members.

In addition to the information disclosed elsewhere in the financial statements, the following were the significant related party transactions entered into between the Group and related parties during the year:

	THE GROUP		THE COMPANY	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
(a) Transactions with an entity in which an associate of the Director of the Group is a member				
Fees paid for legal services	<b>(2,811)</b>	(486)	<b>(2,811)</b>	(486)
(b) Transactions with Thai Beverage Group and TCC Group of Companies				
Sale of finished goods	<b>891</b>	-	-	-
Purchase of packing materials	<b>(11,691)</b>	-	-	-
Purchase of raw materials	<b>(574)</b>	-	-	-
Purchase of finished goods	<b>(456)</b>	-	-	-
Logistic cost paid	<b>(3)</b>	-	-	-
Rental paid	<b>(6)</b>	-	<b>(6)</b>	-

These transactions were based on agreed fees or terms between the parties.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 36. CONTINGENT LIABILITIES

The Company issued corporate guarantees to the extent of \$3,833,669,000 (2012: \$4,250,534,000) for the purpose of assisting its subsidiary companies to obtain external borrowings. Of the \$3,833,669,000 (2012: \$4,250,534,000) corporate guarantees given by the Company \$1,349,090,000 (2012: \$2,013,085,000) has been utilised by its subsidiary companies as security for its borrowings, and these borrowings have been included as borrowings under the Group Balance Sheet.

The Group provided an unconditional and irrevocable corporate guarantee for up to \$57,000,000 (2012: \$57,000,000) to finance the payment of development charge and construction cost of the New Wing of The Centrepoint held by The Management Corporation Strata Title Plan No. 1298 ("MCST 1298"). The corporate guarantee will only be discharged upon full repayment of the loan by MCST 1298. As at 30 September 2013, the outstanding loan by MCST 1298 is \$15,431,000 (2012: \$18,199,000). The Group also provided a corporate guarantee for \$8,020,000 (Baht 200,000,000) (2012: \$7,960,000 (Baht 200,000,000)) as security for bank facility granted to a joint venture company in respect of the acquisition of land and \$36,194,000 (RMB 176,300,000) (2012: \$17,717,000 (RMB 91,000,000)) of financial guarantees to banks in China in connection with loans provided by the banks to the property buyers, covering the period from loan contract date to property delivery date.

## 37. FINANCIAL RISK MANAGEMENT

The Group and the Company are exposed to financial risks, including primarily the effects of changes in currency exchange rates and interest rates and use derivatives and other instruments in connection with their risk management activities. The Group and the Company do not hold or issue derivative financial instruments for trading purposes.

The Group has established processes to monitor and control hedging transactions in a timely and accurate manner.

These policies are reviewed regularly by the Audit Committee to ensure that the Group's policies and guidelines are adhered to. The Group's accounting policies in relation to derivatives are set out in Note 2.

### (a) Foreign Currency Risk

The Group and the Company have exposure to foreign exchange risk as a result of transactions denominated in foreign currencies, arising from normal trading and investment activities. Where exposures are certain, it is the Group's and Company's policy to hedge these risks as they arise. For those exposures less certain in their timing and extent, it is the Group's and the Company's policy to cover 50% to 90% of anticipated exposures for a maximum period of 12 months forward. The Group and the Company use foreign currency forward exchange contracts to manage these foreign exchange risks.

At 30 September 2013, the Group had entered into foreign currency forward exchange buy contracts amounting to \$75,710,000 (2012: \$72,773,000) and sell contracts amounting to \$572,181,000 (2012: \$802,598,000). The fair value adjustments of the buy contracts and sell contracts (which is the difference between the notional principal amount and market value of the contracts) are losses of \$971,000 (2012: gain of \$378,000) and \$3,285,000 (2012: loss of \$9,220,000) respectively.

At 30 September 2013, the Company had entered into foreign currency forward exchange sell contracts amounting to \$3,138,000 (2012: \$Nil). The fair value adjustments of the sell contracts (which is the difference between the notional principal amount and market value of the contracts) are gain of \$123,000 (2012: \$Nil).

The fair values of foreign currency forward exchange contracts have been calculated using rates quoted by the Group's and Company's bankers to terminate the contracts at the balance sheet date.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 37. FINANCIAL RISK MANAGEMENT (cont'd)

### (a) Foreign Currency Risk (cont'd)

#### Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Group's total equity and the Group's profit net of tax to a reasonably possible 10% strengthening of the Australia Dollar, Sterling Pound, United States Dollar, Vietnamese Dong, Hong Kong Dollar, Euro, Singapore Dollar and Malaysia Ringgit exchange rates against the respective functional currencies of the Group entities, with all other variables held constant.

	THE GROUP		THE COMPANY	
	Equity (\$'000)	Profit (\$'000)	Equity (\$'000)	Profit (\$'000)
<b>Year Ended 30 September 2013</b>				
Australia Dollar	-	(8,555)	-	5
Sterling Pound	-	(21,005)	-	-
United States Dollar	-	(27,877)	-	64
Vietnamese Dong	66,611	14	-	-
Hong Kong Dollar	-	(10)	-	-
Euro	-	75	-	-
Singapore Dollar	-	51	-	-
Malaysia Ringgit	-	(568)	-	411
<b>Year Ended 30 September 2012</b>				
Australia Dollar	-	(27,009)	-	52
Sterling Pound	-	(9,604)	-	-
United States Dollar	-	(42,379)	-	270
Vietnamese Dong	36,345	13	-	-
Hong Kong Dollar	-	(160)	-	-
Euro	-	(155)	-	-
Singapore Dollar	-	615	-	-
Malaysia Ringgit	-	(115)	-	619

A 10% weakening of the above currencies at the balance sheet date would have had the equal but opposite effect on the respective functional currencies of the Group entities to the amounts shown above, on the basis that all other variables remain constant.

### (b) Liquidity Risk

The Group's and the Company's exposure to liquidity risk arises in the general funding of the Group's and the Company's business activities. It includes the risks of being able to fund business activities in a timely manner.

The Group adopts a prudent approach to managing its liquidity risk. The Group always maintain sufficient cash and marketable securities, and have available funding through diverse sources of committed and uncommitted credit facilities from various banks.



# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 37. FINANCIAL RISK MANAGEMENT (cont'd)

### (b) Liquidity Risk (cont'd)

The table below analyses the maturity profile of the Group's and Company's financial assets and liabilities (including derivative financial instruments) based on contractual undiscounted cash flows.

	Carrying amount (\$'000)	Cash Flows			
		Contractual Cash flow (\$'000)	Less than 1 year (\$'000)	Between 1 and 5 years (\$'000)	Over 5 years (\$'000)
<b>The Group</b>					
<b>Year Ended 30 September 2013</b>					
<b>Financial Assets</b>					
Trade receivables	527,334	527,334	527,334	-	-
Other receivables (excluding derivative financial instruments)	178,442	186,091	95,106	90,985	-
Derivative financial instruments	1,919	1,919	1,919	-	-
Joint venture companies	4,520	4,520	4,520	-	-
Associated companies	90,385	126,561	16,667	15,828	94,066
Bank fixed deposits	876,333	876,333	876,333	-	-
Cash and bank balances	1,068,389	1,068,389	1,068,389	-	-
	<b>2,747,322</b>	<b>2,791,147</b>	<b>2,590,268</b>	<b>106,813</b>	<b>94,066</b>
<b>Financial Liabilities</b>					
Trade payables	528,031	528,031	528,031	-	-
Other payables (excluding derivative financial instruments)	563,372	563,372	560,203	-	3,169
Derivative financial instruments	16,698	16,698	12,894	3,804	-
Borrowings	3,444,544	3,693,748	942,705	2,400,413	350,630
Joint venture companies	8	8	8	-	-
Associated companies	1,669	1,669	1,669	-	-
	<b>4,554,322</b>	<b>4,803,526</b>	<b>2,045,510</b>	<b>2,404,217</b>	<b>353,799</b>
Total net undiscounted financial (liabilities)/assets		<b>(2,012,379)</b>	<b>544,758</b>	<b>(2,297,404)</b>	<b>(259,733)</b>

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 37. FINANCIAL RISK MANAGEMENT (cont'd)

(b) Liquidity Risk (cont'd)

	Cash Flows				
	Carrying amount (\$'000)	Contractual Cash flow (\$'000)	Less than 1 year (\$'000)	Between 1 and 5 years (\$'000)	Over 5 years (\$'000)
<b>The Group</b>					
<b>Year Ended 30 September 2012</b>					
<b>Financial Assets</b>					
Trade receivables	551,668	551,668	551,668	-	-
Other receivables (excluding derivative financial instruments)	165,089	173,079	88,289	84,790	-
Derivative financial instruments	788	788	788	-	-
Joint venture companies	1,662	1,662	1,662	-	-
Associated companies	26,955	26,955	13,122	-	13,833
Bank fixed deposits	604,112	604,112	604,112	-	-
Cash and bank balances	1,044,833	1,044,833	1,044,833	-	-
	<u>2,395,107</u>	<u>2,403,097</u>	<u>2,304,474</u>	<u>84,790</u>	<u>13,833</u>
<b>Financial Liabilities</b>					
Trade payables	529,751	529,751	529,751	-	-
Other payables (excluding derivative financial instruments)	885,871	885,871	854,422	27,658	3,791
Derivative financial instruments	27,291	28,907	20,110	8,797	-
Borrowings	3,907,943	4,208,874	1,022,443	2,713,219	473,212
Joint venture companies	3	3	3	-	-
Associated companies	1,787	1,787	1,787	-	-
	<u>5,352,646</u>	<u>5,655,193</u>	<u>2,428,516</u>	<u>2,749,674</u>	<u>477,003</u>
Total net undiscounted financial liabilities		<u>(3,252,096)</u>	<u>(124,042)</u>	<u>(2,664,884)</u>	<u>(463,170)</u>

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 37. FINANCIAL RISK MANAGEMENT (cont'd)

### (b) Liquidity Risk (cont'd)

	Cash Flows				
	Carrying amount (\$'000)	Contractual Cash flow (\$'000)	Less than 1 year (\$'000)	Between 1 and 5 years (\$'000)	Over 5 years (\$'000)
<b>The Company</b>					
<b>Year Ended 30 September 2013</b>					
<b>Financial Assets</b>					
Other receivables (excluding derivative financial instruments)	52	52	52	-	-
Derivative financial instruments	123	123	123	-	-
Subsidiary companies	766,336	766,649	6,008	760,641	-
Bank fixed deposits	255,674	255,674	255,674	-	-
Cash and bank balances	650,794	650,794	650,794	-	-
	<b>1,672,979</b>	<b>1,673,292</b>	<b>912,651</b>	<b>760,641</b>	<b>-</b>
<b>Financial Liabilities</b>					
Other payables	17,028	17,028	17,028	-	-
Borrowings	150,000	161,039	5,430	155,609	-
Subsidiary companies	134,863	134,863	4,507	130,356	-
	<b>301,891</b>	<b>312,930</b>	<b>26,965</b>	<b>285,965</b>	<b>-</b>
Total net undiscounted financial assets		<b>1,360,362</b>	<b>885,686</b>	<b>474,676</b>	<b>-</b>
<b>Year Ended 30 September 2012</b>					
<b>Financial Assets</b>					
Other receivables	12	12	12	-	-
Subsidiary companies	634,442	634,534	16,644	617,890	-
Bank fixed deposits	64,489	64,489	64,489	-	-
Cash and bank balances	91,793	91,793	91,793	-	-
	<b>790,736</b>	<b>790,828</b>	<b>172,938</b>	<b>617,890</b>	<b>-</b>
<b>Financial Liabilities</b>					
Other payables	8,253	8,253	8,253	-	-
Borrowings	150,000	166,469	5,430	161,039	-
Subsidiary companies	121,701	121,701	17,823	103,878	-
	<b>279,954</b>	<b>296,423</b>	<b>31,506</b>	<b>264,917</b>	<b>-</b>
Total net undiscounted financial assets		<b>494,405</b>	<b>141,432</b>	<b>352,973</b>	<b>-</b>

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 37. FINANCIAL RISK MANAGEMENT (cont'd)

### (c) Credit Risk

At the balance sheet date, the Group's and the Company's total exposure to credit risk in the event that the counterparties fail to perform their obligations is represented by the carrying amount of each class of financial assets recognised in the balance sheets, including derivatives with positive fair values.

#### Credit risk concentration profile

The Group determines concentrations of credit risk by monitoring the country and business segment profile of its trade receivables on an ongoing basis. The credit risk concentration profile of the Group's trade receivables at the balance sheet date is as follows:

	THE GROUP			
	2013		2012	
	(\$'000)	% of total	(\$'000)	% of total
<b>By Geographical Segment:</b>				
Singapore	297,203	57%	321,180	58%
Malaysia	133,635	25%	133,611	24%
Other ASEAN	52,406	10%	53,058	10%
North/South Asia	28,033	5%	28,033	5%
Outside Asia	16,057	3%	15,786	3%
	<b>527,334</b>	<b>100%</b>	551,668	100%
<b>By Business Segment:</b>				
Beverages	84,719	16%	82,578	15%
Dairies	132,497	25%	137,911	25%
Printing & Publishing	88,182	17%	87,740	16%
Commercial Property	17,119	3%	11,879	2%
Development Property	190,508	36%	218,695	40%
Others	14,309	3%	12,865	2%
	<b>527,334</b>	<b>100%</b>	551,668	100%

The Group and the Company have no significant concentration of credit risk. The Group and the Company have policies in place to monitor its credit risk. Contractual deposits are collected and scheduled progress payments are received from the buyers when due. Title to properties are only transferred upon full settlement. Sales of products and services are made to customers with an appropriate credit history.

Cash and fixed deposits are placed in banks and financial institutions which are regulated. The Group limits its credit risk exposure in respect of investments by only investing in liquid securities and only with counterparties that have a sound credit rating. Management does not expect any counterparty to fail to meet its obligations.

Information regarding financial assets that are either past due or impaired and aging analysis is disclosed in Note 25. Management believes that no additional credit risk beyond that provided for is inherent in the Group's trade and other receivables.

With respect to derivative financial instruments, credit risk arises from the potential failure of counterparties to meet their obligations under the contract or arrangement. The Group's total credit risk exposure for foreign exchange contracts and interest rate swap contracts are limited to the fair value adjustments of these contracts. It is the Group's and the Company's policy to enter into financial instruments with a diversity of credit worthy counterparties. The Group and the Company do not expect to incur material credit losses on their financial assets or other financial instruments.

The Group and the Company do not have significant exposure to any individual customer or counterparty.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 37. FINANCIAL RISK MANAGEMENT (cont'd)

### (d) Interest Rate Risk

The Group's exposure to market risk for changes in interest rates relate primarily to debt obligation with financial institutions. The Group's policy is to manage interest cost using a mix of fixed and variable rate debts, and interest rate economic effect of converting borrowings from fixed rates to variable rates or vice versa.

Under the interest rate swaps, the Group agree with other parties to exchange, at specified intervals mainly quarterly, the difference between fixed rate and floating rate interest amounts calculated by reference to the agreed notional principal amounts.

The Group has the following interest rate swap arrangements in place:

	<b>THE GROUP</b>	
	<b>2013</b> (\$'000)	2012 (\$'000)
<b>Notional Amount</b>	<b>777,384</b>	844,621
<b>Net Fair Value</b>		
Fair value loss on interest rate swap contracts	<b>(10,523)</b>	(17,661)

At 30 September 2013, the fixed interest rate of outstanding interest rate swap contracts is between 1.2% to 4.0% (2012: 1.2% to 4.3%), while the floating interest rates are mainly linked to Singapore Interbank Offered Rates.

The following table sets out the carrying amount, by maturity, of the Group's and the Company's financial instruments that are exposed to interest rate risk:

	<b>Floating rates</b> (\$'000)	<b>Fixed rates</b>		
		<b>Less than 1 year (\$'000)</b>	<b>Between 1 to 5 years (\$'000)</b>	<b>After 5 years (\$'000)</b>
<b>The Group</b>				
<b>Year Ended 30 September 2013</b>				
<b>Assets</b>				
Cash and bank deposits	162,957	1,444,000	-	-
Other financial assets	22	8,071	90,429	63,617
<b>Liabilities</b>				
Borrowings	1,713,378	153,676	1,253,606	323,884
Other financial liabilities	10,523	-	-	-
<b>Year Ended 30 September 2012</b>				
<b>Assets</b>				
Cash and bank deposits	157,741	646,623	-	-
Other financial assets	19	60,350	82,836	-
<b>Liabilities</b>				
Borrowings	1,624,723	251,052	1,628,816	403,352
Other financial liabilities	17,661	-	-	-

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 37. FINANCIAL RISK MANAGEMENT (cont'd)

### (d) Interest Rate Risk (cont'd)

	Floating rates (\$'000)	Fixed rates		
		Less than 1 year (\$'000)	Between 1 to 5 years (\$'000)	After 5 years (\$'000)
<b>The Company</b>				
<b>Year Ended 30 September 2013</b>				
<b>Assets</b>				
Cash and bank deposits	-	906,393	-	-
<b>Liabilities</b>				
Borrowings	-	-	150,000	-
<b>Year Ended 30 September 2012</b>				
<b>Assets</b>				
Cash and bank deposits	-	90,798	-	-
<b>Liabilities</b>				
Borrowings	-	-	150,000	-

Interest on financial instruments classified as floating rate is repriced at intervals of less than one year. Interest on financial instruments classified as fixed rate is fixed until the maturity of the instrument or for which interest rate swaps have been entered into. The other financial instruments of the Group and the Company that are not included in the above tables are non-interest bearing and are therefore not subject to interest rate risk.

The Group is in a net finance cost position for the years ended 30 September 2013 and 2012 while the Company is in a net finance income and net finance cost position for year ended 30 September 2013 and 2012 respectively.

#### Sensitivity analysis for interest rate risk

It is estimated that a hundred basis points increase/decrease in interest rate, with all other variables held constant, would decrease/increase the Group's profit after tax and net loss in hedging reserve by approximately \$12,596,000 (2012: \$12,322,000) and \$9,800,000 (2012: \$12,500,000) respectively, arising mainly as a result of higher/lower interest expense on net floating borrowing position and increase/decrease in the fair value of derivatives held for hedging respectively. The analysis is performed on the same basis for 2012.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 37. FINANCIAL RISK MANAGEMENT (cont'd)

### (e) Market Price Risk

The Group and the Company are exposed to market price risk and the risk of impairment in the value of investments held. The Group and the Company manage the risk of impairment by evaluation of investment opportunities, continuously monitoring the performance of investments held and assessing market risk relevant to which the investments operate.

#### Sensitivity analysis for quoted investment risk

If prices for available-for-sale investments increase by 10% with all other variables including tax rate being held constant, the impact on fair value adjustment reserve will be as follows:

	THE GROUP		THE COMPANY	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
Fair value adjustment reserve	<b>67,125</b>	41,868	<b>514</b>	514

There will be no impact to profit after tax.

A 10% decrease in the underlying equity prices would have had the equal but opposite effect to the amounts shown above. The analysis is performed on the same basis for 2012 and assumes that all other variables remain constant.

### (f) Fair Values

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

#### (i) Cash and bank balances, other receivables and other payables

The carrying amounts of these items approximate fair value due to their short term nature.

#### (ii) Trade receivables and trade payables

The carrying amounts of receivables and payables approximate fair value because these are subject to normal trade credit terms.

#### (iii) Amounts due from/to related companies

The carrying amounts of amounts due from/to related companies in current assets and current liabilities approximate fair value due to their short term nature. For amounts due from related companies included in long term assets, no disclosure of the fair value has been made, as it is not practicable to determine the fair value with sufficient reliability since these balances have no fixed terms of repayment.

#### (iv) Short term and other investments

Market value of quoted investment is determined by reference to stock exchange quoted prices.

Certain unquoted investments do not have quoted market prices in an active market nor are there other methods of reasonably estimating the fair value readily available. It is not practicable to determine fair value with sufficient reliability without incurring excessive costs.

#### (v) Bank borrowings and term loans

The fair value of fixed rate bank borrowings and term loans are disclosed in Note 30. The carrying values of bank borrowings, and term loans maturing within one year and the floating rates borrowings and loans approximate their fair value.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 37. FINANCIAL RISK MANAGEMENT (cont'd)

### (f) Fair Values (cont'd)

#### (vi) Fair value of financial instruments that are carried at fair value

The following table shows an analysis of financial instruments carried at fair value by level of fair value hierarchy:

	Quoted prices in active markets for identical instruments (Level 1) (\$'000)	Significant other observable inputs (Level 2) (\$'000)	Significant unobservable inputs (Level 3) (\$'000)	Total (\$'000)
<b>The Group</b>				
<b>Year Ended 30 September 2013</b>				
<b>Financial Assets</b>				
<b>Other investments (Note 19)</b>				
Quoted - Equity investments	672,985	-	-	672,985
<b>Derivative financial instruments (Note 26)</b>	-	1,919	-	1,919
<b>Short term investments (Note 27)</b>				
Quoted - Equity investments	100	-	-	100
	<b>673,085</b>	<b>1,919</b>	-	<b>675,004</b>
<b>Financial Liabilities</b>				
<b>Derivative financial instruments (Note 26)</b>	-	16,698	-	16,698
<b>Year Ended 30 September 2012</b>				
<b>Financial Assets</b>				
<b>Other investments (Note 19)</b>				
Quoted - Equity investments	370,021	-	-	370,021
Unquoted - Equity investments	-	2,672	-	2,672
<b>Derivative financial instruments (Note 26)</b>	-	788	-	788
<b>Short term investments (Note 27)</b>				
Quoted - Equity investments	98	-	-	98
Quoted - Non-equity investments	-	60,350	-	60,350
	<b>370,119</b>	<b>63,810</b>	-	<b>433,929</b>
<b>Financial Liabilities</b>				
<b>Derivative financial instruments (Note 26)</b>	-	27,291	-	27,291

#### Fair value hierarchy

The Group classifies fair value measurement using a fair value hierarchy that reflect the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 - Quoted prices in active markets for identical assets or liabilities
- Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3 - Inputs for the asset or liability that are not based on observable market data

Quoted equity instruments: Fair value is determined directly by reference to their published market bid price at the balance sheet date.

Derivatives: The fair value of interest rate swap contracts and foreign currency forward contracts is determined by reference to market values for similar instruments.

There have been no transfers between Level 1 and Level 2 during the financial year.



# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 37. FINANCIAL RISK MANAGEMENT (cont'd)

### (g) Classification of Financial Instruments

Set out below is a comparison by category of carrying amounts of all the Group's and the Company's financial instruments that are carried in the financial statements:

	Loans and receivables (\$'000)	Fair value through profit and loss (\$'000)	Derivatives used for hedging (\$'000)	Available-for-sale (\$'000)	Liabilities at amortised cost (\$'000)	Non-financial assets/liabilities (\$'000)	Total (\$'000)
<b>The Group</b>							
<b>Year Ended 30 September 2013</b>							
<b>Assets</b>							
Fixed assets	-	-	-	-	-	699,109	699,109
Investment properties	-	-	-	-	-	3,155,404	3,155,404
Joint venture companies	4,520	-	-	-	-	-	4,520
Associated companies	90,385	-	-	-	-	1,201,202	1,291,587
Intangible assets	-	-	-	-	-	148,315	148,315
Brands	-	-	-	-	-	30,836	30,836
Other investments	-	-	-	675,236	-	-	675,236
Other receivables	178,442	1,919	-	-	-	44,986	225,347
Prepaid land costs	-	-	-	-	-	398,033	398,033
Other assets	-	-	-	-	-	43,200	43,200
Deferred tax assets	-	-	-	-	-	34,325	34,325
Properties held for sale	-	-	-	-	-	4,709,952	4,709,952
Inventories	-	-	-	-	-	249,406	249,406
Trade receivables	527,334	-	-	-	-	-	527,334
Short term investments	-	-	-	100	-	-	100
Bank fixed deposits	876,333	-	-	-	-	-	876,333
Cash and bank balances	1,068,389	-	-	-	-	-	1,068,389
Assets held for sale	-	-	-	-	-	7,961	7,961
	<b>2,745,403</b>	<b>1,919</b>	<b>-</b>	<b>675,336</b>	<b>-</b>	<b>10,722,729</b>	<b>14,145,387</b>
<b>Liabilities</b>							
Trade payables	-	-	-	-	528,031	-	528,031
Other payables	-	6,835	9,863	-	563,372	385,547	965,617
Joint venture companies	-	-	-	-	8	-	8
Associated companies	-	-	-	-	1,669	-	1,669
Borrowings	-	-	-	-	3,444,544	-	3,444,544
Provision for taxation	-	-	-	-	-	161,076	161,076
Liabilities held for sale	-	-	-	-	1,845	-	1,845
Provision for employee benefits	-	-	-	-	-	15,342	15,342
Deferred tax liabilities	-	-	-	-	-	146,358	146,358
	<b>-</b>	<b>6,835</b>	<b>9,863</b>	<b>-</b>	<b>4,539,469</b>	<b>708,323</b>	<b>5,264,490</b>

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 37. FINANCIAL RISK MANAGEMENT (cont'd)

(g) Classification of Financial Instruments (cont'd)

	Loans and receivables (\$'000)	Fair value through profit and loss (\$'000)	Derivatives used for hedging (\$'000)	Available- for-sale (\$'000)	Liabilities at amortised cost (\$'000)	Non- financial assets/ liabilities (\$'000)	Total (\$'000)
<b>The Group</b>							
<b>Year Ended 30 September 2012</b>							
<b>Assets</b>							
Fixed assets	-	-	-	-	-	747,447	747,447
Investment properties	-	-	-	-	-	2,837,787	2,837,787
Joint venture companies	1,662	-	-	-	-	-	1,662
Associated companies	26,955	-	-	-	-	1,481,681	1,508,636
Intangible assets	-	-	-	-	-	163,475	163,475
Brands	-	-	-	-	-	30,337	30,337
Other investments	-	-	-	374,978	-	-	374,978
Other receivables	165,089	788	-	-	-	50,532	216,409
Other assets	-	-	-	-	-	42,400	42,400
Deferred tax assets	-	-	-	-	-	38,700	38,700
Properties held for sale	-	-	-	-	-	4,441,491	4,441,491
Inventories	-	-	-	-	-	265,936	265,936
Trade receivables	551,668	-	-	-	-	-	551,668
Short term investments	-	-	-	60,448	-	-	60,448
Bank fixed deposits	604,112	-	-	-	-	-	604,112
Cash and bank balances	1,044,833	-	-	-	-	-	1,044,833
Assets held for sale	432,271	434	-	83,303	-	1,204,651	1,720,659
	<b>2,826,590</b>	<b>1,222</b>	<b>-</b>	<b>518,729</b>	<b>-</b>	<b>11,304,437</b>	<b>14,650,978</b>
<b>Liabilities</b>							
Trade payables	-	-	-	-	529,751	-	529,751
Other payables	-	9,630	17,661	-	885,871	30,924	944,086
Joint venture companies	-	-	-	-	3	-	3
Associated companies	-	-	-	-	1,787	-	1,787
Borrowings	-	-	-	-	3,907,943	-	3,907,943
Provision for taxation	-	-	-	-	-	176,739	176,739
Liabilities held for sale	-	582	-	-	574,982	114,547	690,111
Provision for employee benefits	-	-	-	-	-	17,346	17,346
Deferred tax liabilities	-	-	-	-	-	117,627	117,627
	<b>-</b>	<b>10,212</b>	<b>17,661</b>	<b>-</b>	<b>5,900,337</b>	<b>457,183</b>	<b>6,385,393</b>

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 37. FINANCIAL RISK MANAGEMENT (cont'd)

(g) Classification of Financial Instruments (cont'd)

	Loans and receivables (\$'000)	Fair value through profit and loss (\$'000)	Available- for-sale (\$'000)	Liabilities at amortised cost (\$'000)	Non-financial assets/ liabilities (\$'000)	Total (\$'000)
<b>The Company</b>						
<b>Year Ended 30 September 2013</b>						
<b>Assets</b>						
Subsidiary companies	766,336	-	-	(130,356)	3,315,653	3,951,633
Associated companies	-	-	-	-	18,100	18,100
Brands	-	-	-	-	212	212
Other investments	-	-	6,205	-	-	6,205
Other receivables	52	123	-	-	5,313	5,488
Bank fixed deposits	255,674	-	-	-	-	255,674
Cash and bank balances	650,794	-	-	-	-	650,794
	<b>1,672,856</b>	<b>123</b>	<b>6,205</b>	<b>(130,356)</b>	<b>3,339,278</b>	<b>4,888,106</b>
<b>Liabilities</b>						
Other payables	-	-	-	17,028	-	17,028
Subsidiary companies	-	-	-	4,507	-	4,507
Borrowings	-	-	-	150,000	-	150,000
Provision for taxation	-	-	-	-	9,734	9,734
	-	-	-	<b>171,535</b>	<b>9,734</b>	<b>181,269</b>
<b>Year Ended 30 September 2012</b>						
<b>Assets</b>						
Subsidiary companies	634,442	-	-	(103,878)	3,315,653	3,846,217
Associated companies	-	-	-	-	82,383	82,383
Brands	-	-	-	-	212	212
Other investments	-	-	8,877	-	-	8,877
Other receivables	12	-	-	-	12	24
Bank fixed deposits	64,489	-	-	-	-	64,489
Cash and bank balances	91,793	-	-	-	-	91,793
Assets held for sale	-	-	-	-	434,421	434,421
	<b>790,736</b>	<b>-</b>	<b>8,877</b>	<b>(103,878)</b>	<b>3,832,681</b>	<b>4,528,416</b>
<b>Liabilities</b>						
Other payables	-	-	-	8,253	85	8,338
Subsidiary companies	-	-	-	17,823	-	17,823
Borrowings	-	-	-	150,000	-	150,000
Provision for taxation	-	-	-	-	12,244	12,244
Deferred tax liabilities	-	-	-	-	386	386
	-	-	-	<b>176,076</b>	<b>12,715</b>	<b>188,791</b>

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 38. UNUSUAL ITEM

- (a) On 23 August 2013, the Company's subsidiary company, Fraser & Neave Holdings Bhd ("F&NHB") announced that F&NHB had been served with a Writ of Summons and Statement of Claim by BJC-OI Glass Pte Ltd ("BJC-OI") claiming special damages of approximately RM43 million (approximately S\$17 million) as well as general and consequential damages to be determined by the court. There are no material developments in this matter since the previous announcement. Management and external legal counsel had studied the claims and believed that adequate provision have been made to cover all material exposures arising from the claims.

BJC-OI is a 50-50 joint venture between Thailand-listed conglomerate Berli Jucker Public Company Ltd ("BJC") and Owens-Illinois Singapore Pte Ltd, which is a subsidiary of NYSE-listed Owens-Illinois Inc. BJC is a subsidiary of TCC Holding Company Limited ("TCCH").

BJC-OI is deemed a related party to the Company in that, following acquisitions by Thai Beverage Public Company Limited (through its subsidiary) and TCC Assets Limited (both of which are members of the same group as TCCH) of shares in the Company (the "F&NL Share Acquisitions"), BJC and BJC-OI became persons connected with major shareholders of the Company. The Share Purchase Agreement was entered into prior to the F&NL Share Acquisitions.

- (b) On 29 August 2013, the Company announced that it received a letter from the lawyers of Myanmar Economic Holdings Limited ("MEHL"), the Company's joint venture partner in Myanmar Brewery Limited ("MBL"), stating MEHL's intention to issue a notice of arbitration in respect of a potential claim relating to the Company's shares in MBL. The Company and MEHL are parties to a joint venture agreement ("JVA") relating to MBL, which governs their respective shareholdings in MBL. MEHL had purported to rely on the JVA to give notice to the Company to sell to MEHL or its nominee all of the Company's MBL Shares. The Company maintains that there is no basis for MEHL to give that notice. On 9 September 2013, the lawyers representing MEHL sent the Company a document entitled Notice of Arbitration. The Company has engaged lawyers and will vigorously resist the claim. The dispute is now before the arbitrators.

## 39. CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to ensure that it maintains healthy capital ratios to support its business and maximise shareholder value. No changes were made in the objectives, policies or processes during the years ended 30 September 2013 and 2012.

The Group monitors its cashflow, debt maturity profile, cost of funds, overall liquidity position and gearing ratio on a continuous basis. The Group's policy is to keep gearing ratio at not more than 80% of total equity.

The gearing ratio is calculated as net borrowings divided by total equity. Net borrowings is calculated as borrowings less cash and bank deposits. Total equity is calculated as shareholders' fund plus non-controlling interests.

	THE GROUP		THE COMPANY	
	2013 (\$'000)	2012 (\$'000)	2013 (\$'000)	2012 (\$'000)
		(Restated)		
Cash & bank deposits	<b>1,944,722</b>	1,648,945	<b>906,468</b>	156,282
Borrowings	<b>(3,444,544)</b>	(3,907,943)	<b>(150,000)</b>	(150,000)
Net borrowings	<b>(1,499,822)</b>	(2,258,998)	<b>756,468</b>	6,282
Shareholders' fund	<b>8,507,368</b>	7,602,537	<b>4,706,837</b>	4,339,625
Total equity (including non-controlling interests)	<b>8,880,897</b>	8,265,585	<b>4,706,837</b>	4,339,625
Net borrowings/Shareholders' fund	<b>0.18</b>	0.30	-	-
Net borrowings/Total equity	<b>0.17</b>	0.27	-	-

Certain entities in the Group are required to comply with certain externally imposed capital requirements in respect of certain external borrowings. The Group and the Company are in compliance with all externally imposed capital requirements.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 40. NEW ACCOUNTING STANDARDS AND FRS INTERPRETATION

The Group has not adopted the following relevant standards and interpretations that have been issued as at balance sheet date but are not yet effective:

Description	Effective for annual periods beginning on or after	
Revised FRS 19	Employee Benefits	1 January 2013
FRS 113	Fair Value Measurements	1 January 2013
Amendments to FRS 107	Disclosures - Offsetting Financial Assets and Financial Liabilities	1 January 2013
Improvements to FRSs 2012		
Amendments to FRS 1	Presentation of Financial Statements	1 January 2013
Amendments to FRS 16	Property, Plant and Equipment	1 January 2013
Amendments to FRS 32	Financial Instruments: Presentation	1 January 2013
Revised FRS 27	Separate Financial Statements	1 January 2014
Revised FRS 28	Investments in Associates and Joint Ventures	1 January 2014
FRS 110	Consolidated Financial Statements	1 January 2014
FRS 111	Joint Arrangements	1 January 2014
FRS 112	Disclosures of Interests in Other Entities	1 January 2014
Amendments to FRS 32	Offsetting Financial Assets and Financial Liabilities	1 January 2014
Amendments to FRS 110, FRS 111 and FRS 112	Consolidated Financial Statements, Joint Arrangements and Disclosure of Interests in Other Entities: Transition Guidance	1 January 2014
Amendments to FRS 110, FRS 112 and FRS 27	Investment Entities	1 January 2014

Except for Revised FRS 19, FRS 110, Revised FRS 27, FRS 111, Revised FRS 28, FRS 112 and FRS 113, the Directors expect that the adoption of the other standards and interpretations above will have no material impact on the financial statements in the period of initial application. The nature of the impending changes in accounting policy on adoption of the following FRS are described below.

### (a) Revised FRS 19 Employee Benefits

The Revised FRS 19 requires all actuarial gains and losses to be recognised in other comprehensive income and unvested past service costs previously recognised over the vesting period to be recognised immediately in profit or loss when incurred.

The Group currently recognised actuarial gains and losses as income or expense when the net cumulative unrecognised gains and losses for each individual plan at the end of the previous period exceeded 10% of the higher of the defined benefit obligation and the fair value of the plan assets and recognised unvested past service costs as an expense on a straight line basis over the average vesting period until the benefits become vested. Upon adoption of Revised FRS 19, the Group will recognise all actuarial gains or losses in OCI and all past service costs in profit or loss in the period they occur.

### (b) FRS 110 Consolidated Financial Statements and Revised FRS 27 Separate Financial Statements

FRS 110 establishes a single control model that applies to all entities (including special purpose entities). The changes introduced by FRS 110 will require the management to exercise significant judgement to determine which entities are controlled, and therefore are required to be consolidated by the Group, compared with the requirements that were in FRS 27. Therefore, FRS 110 may change which entities are consolidated within a group. The revised FRS 27 was amended to address accounting for subsidiaries, jointly controlled entities and associates in separate financial statements.

The Group is currently determining the impact of the changes to the concept of control.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 40. NEW ACCOUNTING STANDARDS AND FRS INTERPRETATION (cont'd)

### (c) FRS 111 Joint Arrangements and Revised FRS 28 Investment in Associates and Joint Ventures

FRS 111 classifies joint arrangements either as joint operations or joint ventures. Joint operation is a joint arrangement whereby the parties that have rights to the assets and obligations for the liabilities whereas joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the arrangement. FRS 111 requires the determination of joint arrangement's classification to be based on the parties' rights and obligations under the arrangement, with the existence of a separate legal vehicle no longer being the key factor. FRS 111 disallows proportionate consolidation and requires joint ventures to be accounted for using the equity method. The revised FRS 28 was amended to describe the application of equity method to investments in joint ventures in addition to associates.

The Group currently applies proportionate consolidation for its joint ventures. Upon adoption of FRS 111, the Group expects the change to equity accounting for these joint ventures and this will affect the Group's financial statement presentation.

### (d) FRS 112 Disclosure of Interests in Other Entities

FRS 112 is a new and comprehensive standard on disclosure requirements for all forms of interest in other entities, including joint arrangements, associates, special purpose vehicles and other off balance sheet vehicles. FRS 112 requires an entity to disclose information that helps users of its financial statements to evaluate the nature and risks associated with its interests in other entities and the effects of those interests on its financial statements. As this is a disclosure standard, it will have no impact on the financial position or financial performance of the Group when implemented.

### (e) FRS 113 Fair Value Measurements

FRS 113 provides a single source of guidance for all fair value measurements. FRS 113 does not change when an entity is required to use fair value, but rather provides guidance on how to measure fair value under FRS when fair value is required or permitted by FRS. The Group is currently determining the impact of this new standard on the Group's financial statements.

## 41. SUBSEQUENT EVENTS

- (a) On 27 August 2013, the Directors announced that the Company proposes to demerge its property business (the "Announcement") by effecting a distribution *in specie* (the "Proposed FCL Distribution") of all the ordinary shares in the issued share capital of Frasers Centrepoint Limited ("FCL"), a wholly-owned subsidiary of the Company, to shareholders of the Company ("Shareholders"), on the basis of two ordinary shares in FCL ("FCL Shares") for each ordinary share of the Company and the listing of the FCL Shares on the Main Board of the Singapore Exchange Securities Trading Limited ("SGX-ST") by way of an introduction (the "Proposed Listing").

On 27 October 2013, the Company announced that SGX-ST has granted a conditional eligibility to list for the listing of FCL Shares on the Main Board of the SGX-ST by way of an introduction. On 28 October 2013, the Company despatched the following documents to Shareholders, (a) a circular to Shareholders dated 28 October 2013 containing, *inter alia*, a notice to convene an extraordinary general meeting to be held at Level 2, Alexandra Point, 438 Alexandra Road, Singapore 119958 on 13 November 2013 at 10.00 a.m. for the purpose of seeking approval of Shareholders for the Proposed FCL Distribution, and (b) an introductory document dated 28 October 2013 in relation to the Proposed Listing.

- (b) On 28 October 2013, the Company announced that it and its wholly-owned subsidiary, F&N Treasury Pte. Ltd. ("F&NT") have each commenced a consent solicitation process to seek approvals in relation to the Proposed FCL Distribution of the holders of notes issued by the Company and notes and bonds issued by F&NT and guaranteed by the Company.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 41. SUBSEQUENT EVENTS (cont'd)

- (c) On 25 October 2013, in conjunction with the Proposed FCL Distribution, the Company subscribed for 330,000,000 new FCL Shares (the "Initial Capitalisation") for a total subscription amount of \$330 million. Thereafter on the same day, FCL redeemed all the redeemable preference shares held by the Company in FCL, at \$1,000 per Class B redeemable preference share, for an aggregate amount of \$330 million (the "Preference Shares Redemption").

The Company will, immediately prior to the Proposed Listing, subscribe for new FCL Shares (the "Additional Capitalisation"), for a total subscription amount of \$670 million.

F&NT has, from time to time, extended loans to FCL and its subsidiaries ("FCL Group") ("Loans") for various purposes. Immediately prior to the Proposed Listing, \$670 million of the Loans will be repaid with equity injected by the Company pursuant to the Additional Capitalisation while the remaining loans will be transferred (for consideration) by F&NT (as lender) to FCL Treasury Pte Ltd, which consideration will be funded by drawing down on bank loans, (together with the Initial Capitalisation and the Preference Shares Redemption, the "Corporate Restructuring").

The effects of the Corporate Restructuring on the shareholders' fund of the FCL Group will be an increase in share capital by \$670 million. The shareholders' fund of the FCL Group as at 30 September 2013 was \$5,451 million.

## 42. COMPARATIVE FIGURES

- (a) Certain comparative figures have been changed due to the adoption of Amendments to FRS 12 Deferred Tax: Recovery of Underlying Assets, as disclosed in Note 2.1. The effects of the restatement is not significant and consequently a restated opening balance sheet as at 1 October 2011 has not been presented.
- (b) Certain reclassifications have been made to the prior year's financial statements to conform with the current year's presentation. These reclassifications have no impact on the Group's profit for the year.

The effects of the reclassification are as follows:

	<b>THE GROUP</b>
	2012
	(\$'000)
<b>Profit statement</b>	
<u>Continuing operations</u>	
Decrease in revenue	(27,146)
Decrease in cost of sales	27,146
	<u>-</u>

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES

	Effective Shareholding		Principal Activities
	2013	2012	
<b>SUBSIDIARY COMPANIES OF THE COMPANY</b>			
Country of Incorporation and Place of Business: <b>Singapore</b>			
Fraser & Neave (Singapore) Pte Ltd	100.0%	100.0%	Management Services
F&N Investments Pte Ltd	100.0%	100.0%	Investment Holding
F&N Foods Pte Ltd	100.0%	100.0%	Manufacture and Distribution of Dairy Products and Beverages
Asia Dairies (S) Pte Ltd	100.0%	100.0%	Dormant
F&N Dairy Investments Pte Ltd	100.0%	100.0%	Investment Holding
F&N Interflavine Pte Ltd	100.0%	100.0%	Beverage Base Manufacturing
International Theme Parks (Singapore) Pte Ltd	100.0%	100.0%	Dormant
Times Publishing Limited	100.0%	100.0%	Investment Holding
Frasers Centrepoint Limited	100.0%	100.0%	Investment Holding
F&NBev Manufacturing Pte. Ltd. <i>(Held by a subsidiary company)</i>	100.0%	100.0%	Dormant
F&N Treasury Pte Ltd	100.0%	100.0%	Provide Treasury and Financial Services
F&N Creameries (Singapore) Pte Ltd <i>(Held by a subsidiary company)</i>	100.0%	100.0%	Distribution of Ice-Cream
Country of Incorporation and Place of Business: <b>Hong Kong</b>			
(A) Fraser & Neave Investments (HK) Ltd	100.0%	100.0%	Dormant
Country of Incorporation and Place of Business: <b>Malaysia</b>			
(A) Fraser & Neave Holdings Bhd	55.8%	56.1%	Investment Holding
(A) Tiger Taverns Sdn Bhd	100.0%	100.0%	Dormant
(A) Magnolia - PDL Dairies (1993) Sdn Bhd	100.0%	100.0%	Dormant
(A) F&N Services (F&B) (M) Sdn Bhd <i>(Formerly Fannet Online Sdn Bhd)</i>	100.0%	100.0%	Technical Application and Brand Marketing Support Services
(A) F&N Services (L) Bhd	100.0%	100.0%	Dormant
(A) (3) Vacaron Company Sdn Bhd	77.9%	78.0%	Property Development
Country of Incorporation and Place of Business: <b>Thailand</b>			
(A) F&N United Ltd <i>(Held by a subsidiary company)</i>	95.0%	95.0%	Manufacture and Distribution of Dairy Products
Country of Incorporation and Place of Business: <b>Myanmar</b>			
(C) Myanmar Brewery Limited <i>(Accounting year ends on 31 March)</i>	55.0%	55.0%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: <b>Australia</b>			
(A) Red Lion Holdings Pty Ltd <i>(Held by a subsidiary company)</i>	100.0%	100.0%	Dormant

### Notes

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

(3) Vacaron Company Sdn Bhd is considered a subsidiary of the Company by virtue of it being a 50:50 joint venture between Fraser & Neave Holdings Group and Frasers Centrepoint Group.



# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2013	2012	
<b>SUBSIDIARY COMPANIES OF THE COMPANY (cont'd)</b>				
Country of Incorporation and Place of Business: <b>Indonesia</b>				
(E)	PT F&N Indonesia <i>(Held by subsidiary companies)</i>	<b>100.0%</b>	100.0%	Sale and Distribution of Asian Soft Drinks
<b>SUBSIDIARY COMPANIES OF F&amp;N CREAMERIES GROUP</b>				
Country of Incorporation and Place of Business: <b>Malaysia</b>				
(A)	F&N Ice Cream Manufacturing (M) Sdn Bhd	<b>100.0%</b>	100.0%	Manufacture and Distribution of Ice-Cream
(A)	F&N Creameries (M) Sdn Bhd	<b>100.0%</b>	100.0%	Distribution of Ice-Cream
(A)	F&N Ice Cream Manufacturing (Sarawak) Sdn Bhd	<b>100.0%</b>	100.0%	Manufacture and Distribution of Ice-Cream
(A)	F&N Creameries (Sarawak) Sdn Bhd	<b>100.0%</b>	100.0%	Distribution of Ice-Cream
<b>SUBSIDIARY COMPANIES OF FRASER &amp; NEAVE HOLDINGS GROUP</b>				
Country of Incorporation and Place of Business: <b>Malaysia</b>				
(A)	Fraser & Neave (Malaya) Sdn Bhd	<b>55.8%</b>	56.1%	Management Services and Property Investment Holding
(A)	F&N Beverages Marketing Sdn Bhd	<b>55.8%</b>	56.1%	Distribution of Soft Drinks
(A)	F&N Beverages Manufacturing Sdn Bhd	<b>55.8%</b>	56.1%	Manufacture of Soft Drinks
(A)	F&N Dairies (Malaysia) Sdn Bhd	<b>55.8%</b>	56.1%	Distribution of Dairy Products
(A)	Premier Milk (Malaya) Sdn Bhd	<b>55.8%</b>	56.1%	Dormant
(A)	Four Eights Sdn Bhd	<b>55.8%</b>	56.1%	Dormant
(A)	F&N Foods Sdn Bhd	<b>55.8%</b>	56.1%	Dormant
(A)	Kuala Lumpur Glass Manufacturers Company Sdn Bhd	<b>55.8%</b>	56.1%	Dormant
(A)	Wimanis Sdn Bhd	<b>55.8%</b>	56.1%	Property Development
(A)	Lettricia Corporation Sdn Bhd	<b>39.1%</b>	39.2%	Property Development
(A)	Elsinburg Holdings Sdn Bhd	<b>55.8%</b>	56.1%	Property Development
(A)	Nuvak Company Sdn Bhd	<b>55.8%</b>	56.1%	Dormant
(A)	Greenclipper Corporation Sdn Bhd	<b>55.8%</b>	56.1%	Property Development
(A)	Utas Mutiara Sdn Bhd	<b>55.8%</b>	56.1%	Property Investment Holding
(A)	Borneo Springs Sdn Bhd	<b>55.8%</b>	56.1%	Manufacture and Sale of Mineral Water, Carbonated Drinks and Bottles
(A)	F&N Dairies Manufacturing Sdn Bhd <i>(Formerly PML Dairies Sdn Bhd)</i>	<b>55.8%</b>	56.1%	Manufacture and Distribution of Dairy Products
(A)	F&N Properties Sdn Bhd	<b>55.8%</b>	56.1%	Provision of Property Management Services
(A)	F&N Capital Sdn Bhd	<b>55.8%</b>	56.1%	Provide Treasury and Financial Services
(A)	Tropical League Sdn Bhd	<b>55.8%</b>	56.1%	Dormant

### Notes

(A) Audited by Ernst & Young in the respective countries.

(E) To be appointed.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2013	2012	
<b>SUBSIDIARY COMPANIES OF FRASER &amp; NEAVE HOLDINGS GROUP (cont'd)</b>				
Country of Incorporation and Place of Business: <b>Singapore</b>				
	F&N Dairies Distribution (Singapore) Pte Ltd <i>(Formerly Arolys Singapore Pte Ltd)</i>	<b>55.8%</b>	56.1%	Distribution of Dairy Products
Country of Incorporation and Place of Business: <b>Thailand</b>				
(A)	F&N Dairies (Thailand) Limited	<b>55.8%</b>	56.1%	Manufacture and Distribution of Dairy Products
(A)	F&N Beverages (Thailand) Limited	<b>55.8%</b>	56.1%	Dormant
Country of Incorporation and Place of Business: <b>British Virgin Islands</b>				
(A)	Lion Share Management Limited	<b>55.8%</b>	56.1%	Brand Owner
<b>SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP</b>				
Country of Incorporation and Place of Business: <b>Singapore</b>				
	FCL Property Investments Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
	FCL Enterprises Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
	Riverside Property Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
	FCL Centrepoint Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
	Orrick Investments Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
	Yishun Development Pte Ltd	<b>100.0%</b>	100.0%	Property Development
	FCL Alexandra Point Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
	Woodlands Complex Pte Ltd	<b>100.0%</b>	100.0%	Property Development
	Riverside Walk Pte Ltd	<b>100.0%</b>	100.0%	Property Development
	FCL Ventures Pte Ltd	<b>100.0%</b>	100.0%	Property Development
	FCL Management Services Pte Ltd	<b>100.0%</b>	100.0%	Management Services
	Riverside Investments Pte Ltd	<b>100.0%</b>	100.0%	Property Development
	Yishun Land Pte Ltd	<b>100.0%</b>	100.0%	Property Development
	Yishun Property Pte Ltd	<b>100.0%</b>	100.0%	Property Development
	FCL Tampines Pte Ltd	<b>80.0%</b>	80.0%	Property Development
	FCL Homes Pte Ltd	<b>100.0%</b>	100.0%	Property Development
	FCL Land Pte Ltd	<b>100.0%</b>	100.0%	Property Development
	FCL Assets Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
	FCL Estates Pte Ltd	<b>100.0%</b>	100.0%	Property Development
	Frasers Hospitality Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding and Management Services
	Frasers (UK) Pte Ltd	<b>75.0%</b>	75.0%	Investment Holding
	Frasers (Australia) Pte Ltd	<b>75.0%</b>	75.0%	Investment Holding
	FCL (China) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
	FCL (Fraser) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
	FCL Boon Lay Pte Ltd	<b>100.0%</b>	100.0%	Property Development
	FCL Sophia Pte Ltd	<b>100.0%</b>	100.0%	Property Development
	Frasers Centrepoint Property Management Services Pte Ltd	<b>100.0%</b>	100.0%	Management Services
	FCL Choa Chu Kang Pte Ltd	<b>100.0%</b>	100.0%	Property Development

### Notes

(A) Audited by Ernst & Young in the respective countries.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2013	2012	
<b>SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)</b>			
Country of Incorporation and Place of Business: <b>Singapore (cont'd)</b>			
FCL Joo Chiat Place Pte Ltd	<b>100.0%</b>	100.0%	Property Development
Frasers (NZ) Pte Ltd	<b>75.0%</b>	75.0%	Investment Holding
FCL China Development Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Court Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Lodge Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Place Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Rise Pte Ltd	<b>100.0%</b>	100.0%	Property Development
Frasers (Thailand) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
River Valley Properties Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding and Property Development
Lion (Singapore) Pte Limited	<b>100.0%</b>	100.0%	Property Development
FCL View Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Tower Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Loft Pte Ltd	<b>100.0%</b>	100.0%	Property Development
Frasers Centrepoint Asset Management Ltd	<b>100.0%</b>	100.0%	Management Services
FCL Investments Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Trust Holdings Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Frasers Hospitality Investment Holding (Philippines) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Frasers Centrepoint Asset Management (Malaysia) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Trust Holdings (Commercial) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Frasers Centrepoint Asset Management (Commercial) Ltd	<b>100.0%</b>	100.0%	Asset Management, Fund and Property Management and Related Advisory Services
Frasers Centrepoint Property Management (Commercial) Pte Ltd	<b>100.0%</b>	100.0%	Asset Management, Fund and Property Management and Related Advisory Services
FCL Management Services (Commercial) Pte Ltd	<b>100.0%</b>	100.0%	Management Services
MLP Co Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
SAJV Co Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Clover Pte Ltd	<b>100.0%</b>	100.0%	Financial Services
FCL Tampines Court Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Emerald (1) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Emerald (2) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Opal Star Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Fraser Suites Jakarta Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Fraser Residence Orchard Pte Ltd	<b>100.0%</b>	100.0%	Operation of Serviced Apartments
FCL Crystal Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Topaz Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Frasers Hospitality Investments Melbourne Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Treasury Pte Ltd	<b>100.0%</b>	100.0%	Financial Services
Emerald Hill Developments Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
River Valley Shopping Centre Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
River Valley Tower Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
River Valley Apartments Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
Frasers Hospitality Management Pte Ltd	<b>100.0%</b>	100.0%	Management Consultancy Services

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2013	2012	
<b>SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)</b>			
Country of Incorporation and Place of Business: <b>Singapore</b> (cont'd)			
Frasers Hospitality Property Services Pte Ltd	100.0%	100.0%	Management Consultancy Services
Frasers Hospitality Changi City Pte Ltd	100.0%	100.0%	Management Consultancy Services
Sinomax International Pte Ltd	100.0%	100.0%	Investment Holding
Frasers Land Pte Ltd	100.0%	100.0%	Property Development
Singapore Logistics Investments Pte Ltd	80.0%	80.0%	Investment Holding
FCL Aquamarine Pte Ltd	100.0%	100.0%	Investment Holding
FC Commercial Trustee Pte Ltd	100.0%	100.0%	Trustee-Management Services
FCL Amber Pte Ltd <i>(formerly FCL Vietnam Pte Ltd)</i>	100.0%	100.0%	Investment Holding
FC North Gem Trustee Pte Ltd	100.0%	-	Trustee-Management Services
FCL Compassvale Pte Ltd	80.0%	80.0%	Property Development
FCL Admiralty Pte Ltd	70.0%	-	Property Development
Punggol Residences Pte Ltd	80.0%	80.0%	Property Development
Aquamarine Star Trust	100.0%	100.0%	Property Investment and Development
North Gem Development Pte Ltd <i>(formerly Aquamarine Development Pte Ltd)</i>	100.0%	100.0%	Property Development
North Gem Trust	100.0%	-	Property Investment
FC Hotel Trustee Pte Ltd	100.0%	100.0%	Management Services
Ruby Star Trust	100.0%	100.0%	Investment Holding
Frasers Property (Europe) Holdings Pte Ltd	80.0%	80.0%	Investment Holding
Country of Incorporation and Place of Business: <b>Vietnam</b>			
(A) Me Linh Point Ltd	75.0%	75.0%	Property Investment
Country of Incorporation and Place of Business: <b>China</b>			
(C) Beijing Fraser Suites Real Estate Management Co., Ltd	100.0%	100.0%	Property Investment
(C) Frasers Hospitality Management Co., Ltd, Shanghai	100.0%	100.0%	Management Consultancy Services
(C) Fraser Place (Beijing) Property Management Co., Ltd	100.0%	100.0%	Management Consultancy Services
(C) Modena Hospitality Management Co., Ltd. (Shanghai)	51.0%	51.0%	Management Consultancy Services
(C) Shanghai Frasers Management Consultancy Co., Ltd	100.0%	100.0%	Management Services
(C) Beijing Sin Hua Yan Real Estate Development Co., Ltd	100.0%	100.0%	Property Development
(C) Singlong Property Development (Suzhou) Co., Ltd	100.0%	100.0%	Property Development
(C) Frasers Property Management (Shanghai) Co., Ltd	100.0%	100.0%	Management Services
(C) Chengdu Sino Singapore Southwest Logistics Co., Ltd <i>(All the above companies, incorporated in China, accounting year ends on 31 December)</i>	80.0%	80.0%	Property Development

### Notes

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2013	2012	
<b>SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)</b>				
Country of Incorporation and Place of Business: <b>Hong Kong</b>				
(A)	Excellent Esteem Limited	100.0%	100.0%	Investment Holding
(C)	Frasers Hospitality (Hong Kong) Limited	100.0%	100.0%	Management Consultancy Services
(C)	Ace Goal Limited	100.0%	100.0%	Investment Holding
(C)	Extra Strength Limited	100.0%	100.0%	Investment Holding
(C)	Forth Carries Limited	100.0%	100.0%	Investment Holding
(C)	Forward Plan Limited	100.0%	100.0%	Investment Holding
(C)	Summit Park Limited	100.0%	100.0%	Investment Holding
(C)	Superway Logistics Investments (Hong Kong) Limited	80.0%	80.0%	Investment Holding
Country of Incorporation and Place of Business: <b>The Philippines</b>				
(A)	Frasers Hospitality Philippines, Inc	100.0%	100.0%	Management Consultancy Services
(A)	Frasers Hospitality Investment, Inc	100.0%	100.0%	Property Investment
Country of Incorporation and Place of Business: <b>United Kingdom</b>				
(C)	Frasers Property (UK) Limited	80.0%	80.0%	Investment Holding
(C)	Frasers Property Developments Ltd	80.0%	80.0%	Investment Holding
(C)	Frasers Investments (UK) Limited	80.0%	80.0%	Property Investment
(C)	Frasers Ventures Limited	80.0%	80.0%	Property Development
(C)	Frasers FB (UK) Limited	80.0%	80.0%	Property Investment
(C)	Frasers Projects Ltd	80.0%	80.0%	Property Development
(C)	The School House (Tunbridge Wells) Limited	80.0%	80.0%	Property Development
(C)	Frasers General Partner Limited	80.0%	80.0%	Property Investment
(C)	Frasers FB (UK) Group Limited	80.0%	80.0%	Investment Holding
(C)	Frasers FB (House) Limited	80.0%	80.0%	Investment Holding
(C)	Frasers Homes (UK) Limited	80.0%	80.0%	Property Development
(C)	Frasers (Buckwood Grange) Limited	80.0%	80.0%	Property Development
(C)	Frasers Islington Limited	79.2%	79.2%	Property Development
(C)	Frasers Islington Properties Limited	79.2%	79.2%	Property Development
(C)	Frasers (Brown Street) Limited	80.0%	80.0%	Property Development
(C)	Fairdace Limited	100.0%	100.0%	Serviced Apartments
(C)	Frasers Hospitality (UK) Limited	100.0%	100.0%	Management Consultancy Services and Serviced Apartments
(C)	Frasers (Vincent Square) Ltd	80.0%	80.0%	Property Development
(C)	Frasers Lumiere Leeds Ltd	80.0%	80.0%	Investment Holding
(C)	Frasers Management (UK) Ltd	80.0%	80.0%	Management Services
(C)	Frasers (Riverside Quarter) Ltd	80.0%	80.0%	Property Development
(C)	Frasers St Giles Street Management Ltd	100.0%	100.0%	Property Management
(C)	39 QGG Management Limited	100.0%	100.0%	Management Services

### Notes

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2013	2012	
<b>SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)</b>				
Country of Incorporation and Place of Business: <b>United Kingdom</b> (cont'd)				
(C)	Frasers Hospitality Frankfurt Investment Ltd	<b>100.0%</b>	100.0%	Investment Holding
(C)	Fairbrair Residential Investment Partnership	<b>100.0%</b>	100.0%	Investment in Residential Property Fund
(C)	Frasers (Maidenhead) Ltd	<b>80.0%</b>	80.0%	Property Development
(C)	Frasers Imperial Place Ltd	<b>80.0%</b>	80.0%	Property Development
Country of Incorporation: <b>Singapore</b> Place of Business: <b>Australia</b>				
	FCL Bridgepoint Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
Country of Incorporation and Place of Business: <b>Australia</b>				
(A)	Frasers Town Hall Pty Ltd	<b>80.5%</b>	80.5%	Investment Holding and Property Development
(A)	Frasers Town Hall Residences Pty Ltd	<b>80.5%</b>	80.5%	Property Investment
(A)	Frasers Town Hall Issuer Pty Ltd	<b>80.5%</b>	80.5%	Financial Services
(A)	Frasers Town Hall Residences Operations Pty Ltd	<b>80.5%</b>	80.5%	Management Services
(A)	Frasers City Quarter Pty Limited	<b>87.5%</b>	87.5%	Property Development
(A)	Frasers Queens Pty Ltd	<b>87.5%</b>	87.5%	Investment Holding and Property Development
(A)	Frasers Perth Pty Ltd	<b>87.5%</b>	87.5%	Property Investment
(A)	Frasers Perth Management Pty Ltd	<b>87.5%</b>	87.5%	Management Services
(A)	Frasers Property Management Australia Pty Limited	<b>75.0%</b>	75.0%	Management Services
(A)	Frasers Chandos Pty Limited	<b>75.0%</b>	75.0%	Property Development
(A)	Frasers Lorne Pty Limited	<b>75.0%</b>	75.0%	Property Development
(A)	Frasers Mandurah Pty Limited	<b>56.3%</b>	56.3%	Property Development
(A)	Frasers Killara Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A)	Frasers Morton Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A)	Frasers Broadway Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A)	Frasers Property Australia Pty Ltd	<b>75.0%</b>	75.0%	Investment Holding
(A)	Frasers Homes WA Pty Limited	<b>56.3%</b>	56.3%	Builder
(A)	Frasers Putney Pty Limited	<b>75.0%</b>	75.0%	Property Development
(A)	Frasers Central Park Holdings No. 1 Pty Ltd	<b>75.0%</b>	75.0%	Investment Holding
(A)	Frasers Central Park Holdings No. 2 Pty Ltd	<b>75.0%</b>	75.0%	Investment Holding
(A)	Frasers Central Park Land No. 1 Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A)	Frasers Central Park Land No. 2 Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A)	Frasers Central Park Equity No. 1 Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A)	Frasers Central Park Equity No. 2 Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A)	Frasers Kensington Holdings Pty Ltd	<b>75.0%</b>	-	Investment Holding
(A)	Frasers Kensington Land Pty Ltd	<b>75.0%</b>	-	Property Development
(A)	Frasers Kensington Development Pty Ltd	<b>75.0%</b>	-	Property Development

### Notes

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2013	2012	
<b>SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)</b>				
Country of Incorporation and Place of Business: <b>Australia</b> (cont'd)				
(A)	Frasers Melbourne Trust	100.0%	100.0%	Property Investment
(A)	Frasers Melbourne Apartments Pty Limited	100.0%	100.0%	Management and Consultancy Services
(A)	Frasers Melbourne Management Pty Limited	100.0%	100.0%	Management Services
(A)	Frasers Brisbane Trust	100.0%	-	Property Investment
(A)	Frasers Brisbane Management Pty Ltd	100.0%	-	Trustee-Management Services
(A)	Frasers Brisbane Apartments Pty Ltd	100.0%	-	Management and Consultancy Services
Country of Incorporation and Place of Business: <b>Japan</b>				
(B)	Frasers Hospitality Japan Kabushiki Kaisha	100.0%	100.0%	Management Consultancy Services
Country of Incorporation: <b>Jersey, Channel Islands</b> Place of Business: <b>United Kingdom</b>				
(C)	Frasers (St Giles Street, Edinburgh) Limited	100.0%	100.0%	Property Investment
(C)	Queensgate Gardens (C.I.) Limited	100.0%	100.0%	Property Investment
Country of Incorporation and Place of Business: <b>France</b>				
(C)	Societe de Gestion de Residence La Defense	100.0%	100.0%	Management Services
Country of Incorporation and Place of Business: <b>New Zealand</b>				
(A)	Frasers Broadview Limited	75.0%	75.0%	Property Development
(A)	Frasers Papamoa Limited	67.5%	67.5%	Property Development
(A)	Coast Homes Limited	67.5%	67.5%	Builder
Country of Incorporation and Place of Business: <b>Thailand</b>				
(A)	Frasers Hospitality (Thailand) Ltd <i>(Accounting year ends on 31 December)</i>	100.0%	100.0%	Management Consultancy Services
Country of Incorporation and Place of Business: <b>India</b>				
(A)	Frasers Hospitality India Pty Ltd	100.0%	100.0%	Management Consultancy Services
Country of Incorporation and Place of Business: <b>Indonesia</b>				
(A)	PT Frasers Hospitality Investments Indonesia <i>(Accounting year ends on 31 December)</i>	100.0%	100.0%	Property Investment

### Notes

- (A) Audited by Ernst & Young in the respective countries.  
 (B) Not required to be audited under the laws of the country of incorporation.  
 (C) Audited by other firms of auditors.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2013	2012	
<b>SUBSIDIARY COMPANIES OF TIMES PUBLISHING GROUP</b>				
Country of Incorporation and Place of Business: <b>Singapore</b>				
	Marshall Cavendish International Private Limited	<b>100.0%</b>	100.0%	Investment Holding
	Marshall Cavendish International (Asia) Private Limited	<b>100.0%</b>	100.0%	Publishing of Trade Books
	Marshall Cavendish International (Singapore) Private Limited	<b>100.0%</b>	100.0%	Publishing - Education
	Marshall Cavendish Business Information Private Limited	<b>100.0%</b>	100.0%	Publishing of Trade Directory and Business Information
	Educational Technologies Pte Ltd	<b>100.0%</b>	100.0%	Distribution of Home Library Reference Books
	MC Online Pte Ltd	<b>100.0%</b>	100.0%	E-Learning Provider
	Panpac Education Pte Ltd	<b>100.0%</b>	100.0%	Dormant
	Pansing Distribution Pte Ltd	<b>100.0%</b>	100.0%	Distribution of Books and Magazines
	Goodwill Binding Pte Ltd	<b>51.0%</b>	51.0%	Printing and Binding
	JCS Digital Solutions Pte Ltd	<b>100.0%</b>	100.0%	Digital Printing
	Starprint Production Pte Ltd	<b>51.0%</b>	51.0%	Dormant
	Times Editions Pte Ltd	<b>100.0%</b>	100.0%	Dormant
	Times Graphics Private Limited	<b>100.0%</b>	100.0%	Dormant
Country of Incorporation: <b>Singapore</b> Place of Business: <b>Singapore and Malaysia</b>				
	Times The Bookshop Pte Ltd	<b>100.0%</b>	100.0%	Retail of Books, Stationery, Magazines and Periodicals
Country of Incorporation: <b>Singapore</b> Place of Business: <b>Singapore, Australia, United Kingdom and United States of America</b>				
	Times Printers Private Limited	<b>100.0%</b>	100.0%	Commercial Printing
Country of Incorporation and Place of Business: <b>Malaysia</b>				
(A)	Marshall Cavendish (Malaysia) Sdn Bhd	<b>100.0%</b>	100.0%	Publishing - Education, Business Information and Trade Books
(A)	STP Distributors (M) Sdn Bhd	<b>100.0%</b>	100.0%	Dormant
(A)	Pansing Marketing Sdn Bhd	<b>100.0%</b>	100.0%	Distribution of Books and Magazines
(A)	Times Offset (Malaysia) Sdn Bhd	<b>100.0%</b>	100.0%	Commercial Printing
(A)	Pansing Distribution Sdn Bhd	<b>100.0%</b>	100.0%	Distribution of Books and Magazines
Country of Incorporation: <b>Hong Kong</b> Place of Business: <b>Thailand</b>				
(A)	Far East Publications Ltd	<b>100.0%</b>	100.0%	Distribution of Home Library Reference Books

### Notes

(A) Audited by Ernst & Young in the respective countries.



# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2013	2012	
<b>SUBSIDIARY COMPANIES OF TIMES PUBLISHING GROUP (cont'd)</b>				
Country of Incorporation and Place of Business: <b>Thailand</b>				
(A)	Marshall Cavendish International (Thailand) Co. Ltd	<b>49.0%</b>	49.0%	Publishing - Education
Country of Incorporation and Place of Business: <b>Hong Kong</b>				
(A)	Everbest Printing Holdings Limited	<b>100.0%</b>	100.0%	Investment Holding
(A)	Everbest Printing Investment Ltd	<b>100.0%</b>	100.0%	Investment Holding
(A)	Everbest Printing Company Ltd	<b>100.0%</b>	100.0%	Commercial Printing
(A)	Marshall Cavendish Business Information (Hong Kong) Limited	<b>100.0%</b>	100.0%	Publishing of Trade Directory and Business Information
(A)	Times Publishing (Hong Kong) Limited	<b>100.0%</b>	100.0%	Education Publishing and Distribution of Magazines
Country of Incorporation: <b>Hong Kong</b> Place of Business: <b>Hong Kong/Taiwan</b>				
(A)	Educational Technologies Limited	<b>100.0%</b>	100.0%	Publishing and Selling of Home Library Reference Books
Country of Incorporation and Place of Business: <b>China</b>				
(C)	Everbest Printing (Guangzhou) Co. Ltd	<b>100.0%</b>	100.0%	Commercial Printing
(A)	Shanxi Xinhua Times Packaging Printing Co Ltd	<b>51.0%</b>	51.0%	Commercial Printing and Packaging
(C)	Marshall Cavendish (Beijing) Co. Limited <i>(All the above companies, incorporated in China, accounting year ends on 31 December)</i>	<b>100.0%</b>	100.0%	Dormant
Country of Incorporation and Place of Business: <b>India</b>				
(A)	Direct Educational Technologies India Pte Ltd	<b>100.0%</b>	100.0%	Distribution of Home Library Reference Books
Country of Incorporation and Place of Business: <b>Australia</b>				
(A)	Musicway Corporation Limited	<b>100.0%</b>	100.0%	Distribution of Lifestyle Accessories and Storage Products
(A)	Pansing IMM Pty Limited	<b>100.0%</b>	100.0%	Distribution of Magazines
(A)	Marshall Cavendish (Australia) Pty Ltd	<b>100.0%</b>	100.0%	Investment Holding
Country of Incorporation and Place of Business: <b>United Kingdom</b>				
(A)	Marshall Cavendish Ltd	<b>100.0%</b>	100.0%	Investment Holding
Country of Incorporation and Place of Business: <b>Poland</b>				
(A) **	Marshall Cavendish Polska Sp. zo.o	<b>100.0%</b>	100.0%	Partworks

### Notes

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

\*\* In voluntary liquidation.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2013	2012	
<b>SUBSIDIARY COMPANIES OF TIMES PUBLISHING GROUP (cont'd)</b>				
Country of Incorporation and Place of Business: <b>Ukraine</b>				
(A)**	Wholly Owned Subsidiary Marshall Cavendish Ukraine	100.0%	100.0%	Partworks
Country of Incorporation and Place of Business: <b>United States of America</b>				
(C)	Marshall Cavendish Corporation	100.0%	100.0%	Publishing of Library Reference Books
Country of Incorporation and Place of Business: <b>Chile</b>				
(A)	Marshall Cavendish Education Chile SpA	100.0%	-	Publishing - Education
<b>JOINT VENTURE COMPANIES OF FRASERS CENTREPOINT GROUP</b>				
Country of Incorporation and Place of Business: <b>Thailand</b>				
(A) (2)	Riverside Homes Development Co., Ltd <i>(Accounting year ends on 31 December)</i>	69.6%	69.6%	Property Development
Country of Incorporation and Place of Business: <b>Singapore</b>				
	FCL Peak Pte Ltd	50.0%	50.0%	Property Development
	Ascendas Frasers Pte Ltd <i>(Accounting year ends on 31 March)</i>	50.0%	50.0%	Property Development
	Yishun Gold Pte Ltd	50.0%	50.0%	Property Development
	Precious Sand Pte Ltd	50.0%	50.0%	Property Development
	Easthouse Properties Pte Ltd	50.0%	50.0%	Property Development
	Emerald Star Pte Ltd	33.3%	33.3%	Property Development
	Sapphire Star Trust	33.3%	33.3%	Property Investment and Development
	FC Retail Trustee Pte Ltd	33.3%	33.3%	Trustee-Management Services
	eCO Properties Pte Ltd	33.3%	33.3%	Property Development
	Quarry Bay Pte Ltd	33.3%	33.3%	Property Development
	WaterVine Homes Pte Ltd	40.0%	-	Property Development
Country of Incorporation and Place of Business: <b>United Kingdom</b>				
(C)	GSF Homes Limited	40.0%	40.0%	Property Development
(C)	Sovereign House Fairbriar Homes Ltd	40.0%	40.0%	Property Development
(C)	Fairmuir Limited	40.0%	40.0%	Property Development
Country of Incorporation and Place of Business: <b>Australia</b>				
(A) (4)	Frasers Central Park Equity No.1 Pty Ltd and SH Central Park Development East Pty Ltd	37.5%	37.5%	Property Development
(A) (4)	Frasers Central Park Equity No.2 Pty Ltd and SH Central Park Development West Pty Ltd	37.5%	37.5%	Property Development

### Notes

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

(2) This is accounted for as a joint venture as the Group exercises only joint control over the company.

(4) Unincorporated joint ventures.

\*\* In voluntary liquidation.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2013	2012	
<b>JOINT VENTURE COMPANIES OF TIMES PUBLISHING GROUP</b>			
Country of Incorporation and Place of Business: <b>Singapore</b>			
Times Newslink <i>(Accounting year ends on 31 December)</i>	<b>50.0%</b>	50.0%	Retail of Books and Magazines
Country of Incorporation and Place of Business: <b>China</b>			
(C) Shanghai Times SanYin Printers Co., Ltd <i>(Accounting year ends on 31 December)</i>	<b>40.0%</b>	40.0%	Commercial Printing
<b>ASSOCIATED COMPANIES OF THE COMPANY</b>			
Country of Incorporation: <b>Bermuda</b> Place of Business: <b>China</b>			
(C) Fung Choi Media Group Limited <i>(Accounting year ends on 30 June)</i>	<b>29.5%</b>	29.5%	Printing and Packaging
Country of Incorporation and Place of Business: <b>Australia</b>			
(C) (1) PMP Limited <i>(Accounting year ends on 30 June)</i>	<b>12.1%</b>	12.0%	Printing and Packaging
<b>ASSOCIATED COMPANIES OF TIMES PUBLISHING GROUP</b>			
Country of Incorporation and Place of Business: <b>China</b>			
(C) Beijing Universal Times Culture Development Co. Ltd. <i>(Accounting year ends on 31 December)</i>	<b>40.0%</b>	40.0%	Publishing
Country of Incorporation and Place of Business: <b>Nigeria</b>			
(C) Transworld Times Press (Africa) Ltd <i>(Accounting year ends on 31 December)</i>	<b>40.0%</b>	40.0%	Dormant
<b>ASSOCIATED COMPANIES OF FRASER &amp; NEAVE HOLDINGS GROUP</b>			
Country of Incorporation and Place of Business: <b>Malaysia</b>			
(C) (1) Cocoaland Holdings Berhad <i>(Accounting year ends on 31 December)</i>	<b>15.2%</b>	15.2%	Investment Holding
<b>ASSOCIATED COMPANIES OF FRASERS CENTREPOINT GROUP</b>			
Country of Incorporation and Place of Business: <b>Singapore</b>			
Frasers Commercial Trust	<b>27.9%</b>	27.4%	Real Estate Investment Trust
Frasers Centrepoint Trust	<b>41.0%</b>	41.0%	Real Estate Investment Trust
Gemshine Investments (S) Pte Ltd <i>(Accounting year ends on 30 June)</i>	<b>19.0%</b>	19.0%	Investment Holding

### Notes

(C) Audited by other firms of auditors.

(1) Company is treated as an associate company of the Group by virtue of significant influence over the company.

# Notes to the Financial Statements

FOR THE YEAR ENDED 30 SEPTEMBER 2013

## 43. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2013	2012	
<b>ASSOCIATED COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)</b>				
Country of Incorporation and Place of Business: <b>Thailand</b>				
(A)	Krungthep Land Public Company Limited <i>(Accounting year ends on 31 December)</i>	<b>40.5%</b>	40.5%	Investment Holding and Property Development
Country of Incorporation and Place of Business: <b>Malaysia</b>				
(C)	Hektar Asset Management Sdn Bhd <i>(Accounting year ends on 31 December)</i>	<b>40.0%</b>	40.0%	Management Services
Country of Incorporation and Place of Business: <b>British Virgin Islands</b>				
(B)	Supreme Asia Investments Limited	<b>43.3%</b>	43.3%	Investment Holding
Country of Incorporation and Place of Business: <b>China</b>				
(A)	Shanghai Zhong Jun Property Real Estate Development Co, Ltd <i>(Accounting year ends on 31 December)</i>	<b>45.2%</b>	45.2%	Property Development

### Notes

- (A) Audited by Ernst & Young in the respective countries.  
 (B) Not required to be audited under the laws of the country of incorporation.  
 (C) Audited by other firms of auditors.

# Particulars of Group Properties

The main properties as at 30 September 2013 and their net book values are indicated below:

("F&N" refers to Fraser and Neave Group, "FCL" refers to Frasers Centrepoint Limited Group and "TPL" refers to Times Publishing Group)

			Land (\$'000)	Building (\$'000)
<b>(A) CLASSIFIED AS FIXED ASSETS</b>				
<b>(Note 12 to the Financial Statements)</b>				
<b>FREEHOLD</b>				
<b>Singapore</b>				
TPL	- 1.1	hectares industrial property at Times Centre, 1 New Industrial Road	6,100	5,051
<b>Peninsular Malaysia</b>				
F&N	- 18.0	hectares industrial property at Lot 3-1 & Lot 3-2, Lion Industrial Park, Shah Alam	18,698	24,122
	- 2.1	hectares industrial property at 3724 to 3726 Sungei Nyior, Butterworth	1,817	759
	- 2.7	hectares industrial property at 217, Jalan Lahat, Ipoh	1,083	1,378
	- 2.2	hectares industrial property at 701, Jalan Tampoi, Johor Bahru	2,949	62
	- 0.6	hectares industrial property at 598, Jalan Tampoi, Johor Bahru	404	1,262
	- 0.1	hectares office premise at No. 3, Jalan Metro Pudu, Fraser Business Park, Kuala Lumpur	-	5,217
	- 0.4	hectares industrial property at Seksyen 26, Shah Alam, Selangor	560	345
	- 2.0	hectares industrial property at Lot 7399, Jalan Mempaga, Mukim Sabai, Karak, Pahang	1,424	2,873
	- 0.3	hectares office premise at Level 5, 6 & 7, Kompleks Metro Pudu, No.1 Jalan Metro Pudu 2, Fraser Business Park, Kuala Lumpur	-	5,030
	- Other	properties	359	180
TPL	- 1.2	hectares industrial property at Lot 46, Subang Hi-Tech Industrial Park, Batu Tiga, Shah Alam	1,482	2,366
<b>East Malaysia</b>				
F&N	- 1.1	hectares industrial property at Lot 924 Block 4, Matang Land District, Sarawak	1,685	1,018
<b>Thailand</b>				
F&N	- 1.2	hectares industrial property at 90 Moo 8 Mitapap Road, Phayayen District, Amphur Pakchong, Nakhonratchasima Province 30320	-	2,310
	- 9.2	hectares industrial property at 668 Moo 4 Rojana Industrial Park Zone 2, U-thai, Phra Nakhon Si Ayutthaya 13210	6,803	45,789
<b>Australia</b>				
TPL	- 0.2	hectares commercial property at Unit 7 & 8 Monash Business Park, 29 Business Park Drive, Nottinghill, Melbourne - Victoria	892	359
<b>United State of America</b>				
TPL	- 0.2	hectares commercial property at 99 White Plains Road, Tarrytown, New York	628	2,706
<b>Total Freehold</b>			<b>44,884</b>	<b>100,827</b>

# Particulars of Group Properties

			Land (\$'000)	Building (\$'000)
<b>(A) CLASSIFIED AS FIXED ASSETS (cont'd)</b>				
<b>(Note 12 to the Financial Statements)</b>				
<b>LEASEHOLD</b>				
<b>Singapore</b>				
F&N	- 4.0	hectares industrial property at 214 Pandan Loop (Lease expires year 2040)	-	12,030
	- 0.1	hectares industrial property at 51 Quality Road (Lease expires year 2014)	16	51
TPL	-	Commercial property at Unit #04-08 - #04-11, The Centrepoint, 176 Orchard Road (Lease expires year 2078)	-	10
	- 1.8	hectares offices at 16 & 18 Tuas Avenue 5 (Lease expires year 2043)	-	12,658
<b>Peninsular Malaysia</b>				
F&N	- 15.1	hectares industrial property at Lot 56, Section 4, Phase 2B, Mukim Klang, Selangor (Lease expires year 2097)	10,775	64,474
	-	Other properties	504	236
<b>East Malaysia</b>				
F&N	- 1.8	hectares industrial property at 3.5 Miles Penrissen Road, Kuching (Lease expires year 2038)	559	6,709
	- 2.6	hectares industrial property at 5.5 Miles Tuaran Road, Kota Kinabalu (Lease expires year 2062)	820	1,770
	- 1.2	hectares industrial property at Lot 1557 Block 218 KNLD, Kuching (Lease expires year 2038)	2,376	-
	- 2.4	hectares industrial property at Lot 1581 Block 4, Matang Land District, Kuching (Lease expires year 2038)	1,640	1,164
	- 0.4	hectares office premise at Lot 142 Block 63, Kuching (Lease expires year 2784)	87	65
	- 0.4	hectares industrial property at Lot 1008, Bintawa Industrial Estate, Kuching (Lease expires year 2035)	46	136
<b>Thailand</b>				
F&N	- 3.5	hectares industrial property at No. 19/111 Moo 7 95 Thakarm Road, Samaedam, Bangkhuntien, Bangkok 10150 (Lease expires year 2029)	362	3,294
TPL	-	Warehouse at Soi Wat Kok #20/526-527, Rama II Road, Bangkok (Lease expires year 2021)	-	24
<b>Myanmar</b>				
F&N	- 5.0	hectares industrial property at Mingaladon Township, Yangon (Lease expires year 2025)	895	7,230

# Particulars of Group Properties

		Land (\$'000)	Building (\$'000)
<b>(A) CLASSIFIED AS FIXED ASSETS (cont'd)</b>			
<b>(Note 12 to the Financial Statements)</b>			
<b>LEASEHOLD (cont'd)</b>			
<b>China/Hong Kong</b>			
TPL	- Residential property at Unit 1AF Riverside Garden, Shenyang, China (Lease expires year 2054)	-	174
	- Warehouse at Unit D, 2nd Floor, Freder Centre 68 Sung Wong Toi Road, Tokwawan, Kowloon, Hong Kong (Lease expires year 2022)	-	10
	- Industrial property at Dachong Western Industrial District Nansha Panyu, Guangdong, China (Lease expires year 2044)	2,303	12,206
	- Industrial property at Unit A1,C5, Ko Fai Industrial Building 7 Ko Fai Road, Yau Tong, Kowloon, Hong Kong (Lease expires year 2048)	-	289
	- Factory at 1 Zhao Yu Street, Yuci Economic Development Zone Jin Zhong City, Shanxi Province (Lease expires year 2026)	-	2,770
	- Offices at Seaview Estate - 10th Floor Block C, No. 8 Watson Road, North Point, Hong Kong (Lease expires year 2057)	4,210	101
	- Offices at Seaview Estate - 9th Floor Block C, No. 8 Watson Road, North Point, Hong Kong (Lease expires year 2057)	3,986	89
<b>Total Leasehold</b>		<b>28,579</b>	<b>125,490</b>
<b>TOTAL PROPERTIES (CLASSIFIED AS FIXED ASSETS)</b>		<b>73,463</b>	<b>226,317</b>
<b>(B) CLASSIFIED AS INVESTMENT PROPERTIES</b>			
<b>(Note 13 to the Financial Statements)</b>			
<b>COMPLETED INVESTMENT PROPERTIES</b>			
<b>Singapore</b>			
FCL	- A 24-storey office building at 438 Alexandra Road Freehold, lettable area - 18,523 sqm	212,630	58,370
	- Retained interests (excluding apartment units) in a 7-storey shopping cum residential complex with 2 basement floors at The Centrepoint, 176 Orchard Road Freehold and leasehold (Lease expires year 2078), lettable area - 30,967 sqm	520,160	119,840
	- A 10-storey commercial cum serviced apartment complex with a 2-storey basement carpark, a 2-storey retail podium and 164 serviced apartment units at Robertson Walk Shopping Centre and Fraser Place Robertson Walk, 11 Unity Street Leasehold (Lease expires year 2840)		
	Lettable area:		
	Retail	9,016	sqm
	Serviced apartments	17,694	sqm
	Total	<u>26,710</u>	sqm
		249,750	81,250

# Particulars of Group Properties

			Land (\$'000)	Building (\$'000)
<b>(B)</b>	<b>CLASSIFIED AS INVESTMENT PROPERTIES (cont'd)</b>			
	<b>(Note 13 to the Financial Statements)</b>			
	<b>COMPLETED INVESTMENT PROPERTIES (cont'd)</b>			
	<b>Singapore (cont'd)</b>			
FCL	-	A 20-storey commercial cum serviced apartment complex with a 5-storey covered carpark, a 5-storey podium block, a 2-storey retail podium and 255 serviced apartment units at Valley Point Shopping Centre/ Office Tower and Fraser Suites River Valley, River Valley Road Leasehold (Lease expires year 2876)		
	Lettable area:	Retail	3,699	sqm
		Serviced apartments	22,214	sqm
		Office	16,948	sqm
		Total	<u>42,861</u>	sqm
			448,370	177,630
	-	A 9-storey commercial business park building at 1 Changi Business Park Central 1 Leasehold (Lease expires year 2069), lettable area - 61,299 sqm	30,500	110,205
	-	Other properties	1,540	110
TPL	-	0.7 hectares industrial property at 438 Ang Mo Kio Industrial Park Leasehold (Lease expires year 2038)	-	17,000
	<b>Peninsular Malaysia</b>			
F&N	-	A building comprising office (LG to 5th floor) at Kompleks Metro Pudu, No. 1 Jalan Metro Pudu 2, Fraser Business Park, Kuala Lumpur Freehold, lettable area - 5,034 sqm	-	20,648
	-	Office at Lot 682 Seksyen 92, Fraser Business Park, Off Jalan Yew, Kuala Lumpur Freehold, lettable area - 3,787 sqm	-	1,323
	<b>Vietnam</b>			
FCL	-	A 22-storey retail/office building with 2 basement floors at Me Linh Point Tower, 2 Ngo Duc Ke Street, District 1, Ho Chi Minh City Leasehold (Lease expires year 2045), lettable area - 17,549 sqm	27,999	22,526
	<b>China</b>			
FCL	-	A building comprising residential (3rd to 23rd level) and clubhouse (2nd level) at Fraser Suites CBD Beijing (EEL), 12 Jin Tong Xi Road, Chaoyang District, Beijing Leasehold:		
		Residential (Lease expires year 2073)		
		Clubhouse (Lease expires year 2043)		
		Lettable area - 28,448 sqm	-	239,048
	<b>Indonesia</b>			
FCL	-	108 serviced apartment units at Fraser Tower of Fraser Residence Sudirman Jakarta, The Peak Sudirman, Jl. Setiabudi Raya No. 9, Jakarta Freehold, lettable area - 11,388 sqm	41,903	-
	<b>Philippines</b>			
FCL	-	89 serviced apartment units with 116 car park lots at East Tower of Fraser Place, Forbes Tower, Valero Street, Salcedo Village, Makati City, Manila Freehold, lettable area - 17,046 sqm	-	27,603



# Particulars of Group Properties

		Land (\$'000)	Building (\$'000)
<b>(B) CLASSIFIED AS INVESTMENT PROPERTIES (cont'd)</b>			
<b>(Note 13 to the Financial Statements)</b>			
<b>COMPLETED INVESTMENT PROPERTIES (cont'd)</b>			
<b>Australia</b>			
FCL	- 112 serviced apartment units in 2 blocks of high rise building at Melbourne, VIC 3000 Freehold, lettable area - 3,801 sqm	32,872	-
FCL	- 239 serviced apartment units at 80 Albert St, Brisbane, Australia Freehold, lettable area - 9,468 sqm	47,885	-
<b>United Kingdom</b>			
FCL	- 2 buildings of 96 residential apartment units at Fraser Place Canary Wharf, 80 Boardwalk Place, London E14 5SF Leasehold (Lease expires year 2998), lettable area - 4,460 sqm	-	71,185
	- A 4-storey building of 99 serviced apartment units at Fraser Suites Glasgow, No 1-19 Albion Street, Glasgow G1 1LH, Scotland Freehold, lettable area - 4,964 sqm	-	20,052
	- A 8-storey building of 75 serviced apartment units at Fraser Suites Edinburgh, 12-26 St Giles Street Edinburgh EH1 1PT, Scotland Freehold, lettable area - 2,333 sqm	12,759	13,309
	- 105 residential apartment units at Fraser Suites Queens Gate, 39B Queens Gate Gardens, London SW7 5RR Freehold, lettable area - 4,188 sqm	-	106,276
	- 69 residential apartment units at Fraser Suites Kensington, 75 Stanhope Gardens, London SW7 5RN Freehold, lettable area - 6,845 sqm	-	197,512
<b>Hong Kong</b>			
TPL	- Shop unit at Houston Centre, Tsimshatsui East, Kowloon Leasehold (Lease expires year 2053), lettable area - 68 sqm	1,089	110
<b>TOTAL COMPLETED INVESTMENT PROPERTIES</b>		<b>1,627,457</b>	<b>1,283,997</b>
<b>INVESTMENT PROPERTIES UNDER CONSTRUCTION</b>			
<b>Singapore</b>			
FCL	- A mixed commercial and residential development at Punggol Central/ Punggol Walk Leasehold (Lease expires year 2110) Gross floor area of 50,398 sqm for lease	215,956	27,994
<b>TOTAL INVESTMENT PROPERTIES UNDER CONSTRUCTION</b>		<b>215,956</b>	<b>27,994</b>
<b>TOTAL PROPERTIES (CLASSIFIED AS INVESTMENT PROPERTIES)</b>		<b>1,843,413</b>	<b>1,311,991</b>

# Particulars of Group Properties

**Effective  
Group  
Interest  
%**

**(C) CLASSIFIED AS COMPLETED PROPERTIES HELD FOR SALE  
(Note 23 to the Financial Statements)**

**Singapore**

FCL	-	Soleil @ Sinaran Leasehold land of approximately 12,468 sqm situated at Sinaran Drive. The development has a gross floor area of 44,878 sqm and consists of 417 condominium units.	100
	-	Changi City Point and Capri by Fraser Leasehold land of approximately 47,006 sqm situated at Changi Business Park. The development has a gross floor area of 47,438 sqm and consists of 313 hotel rooms and a retail mall.	50
	-	Esparina Residences Leasehold land of approximately 19,000 sqm situated at Compassvale Bow. The development has a gross floor area of 56,643 sqm and consists of 573 executive condominium units.	80

**Australia**

FCL	-	The Habitat Freehold land of approximately 862 sqm situated at 11-17 Chandos Street, Sydney NSW. The development has a gross floor area of 6,223 sqm and consists of 60 residential units, 2 retail and 9 offices.	75
	-	Central Park Freehold land of approximately 48,000 sqm situated at Broadway, Sydney NSW. The development has a gross floor area of 30,350 sqm and consists of 395 residential apartment units.	38
	-	Frasers Suites Perth Freehold land of approximately 11,895 sqm situated at East Perth. The development has a gross floor area of 22,118 sqm and consists of 165 serviced apartment units, 5 retail and 6 commercial office units.	88
	-	Lumiere Freehold land of approximately 3,966 sqm situated at former Regent Theatre, Frontages on George Street, Bathurst & Kent Street, Sydney NSW. The development has a gross floor area of 61,146 sqm and consists of 1 retail podium, 456 residential units, 201 serviced apartment units, 3 retail and 19 commercial units.	81

**China**

FCL	-	Crosspoint Leasehold land of approximately 7,111 sqm situated at Xi Cheng District, Xin Jie Kou, Beijing. The development has a gross floor area of 28,572 sqm and consists of retail units and offices.	100
	-	Chengdu Logistics Hub Leasehold land of approximately 195,846 sqm situated at Chengdu. Phase 1 of the development has a gross floor area of 161,288 sqm and consists of 136 offices, 29 warehouses and 766 car park lots.	80
	-	Baitang One Leasehold land of approximately 314,501 sqm situated at Gongye Yuan District, Nan Shi Jie Dong, Suzhou. Phase 1a and 1b of the development has a gross floor area of 132,520 sqm and consists of 968 apartment units. Phase 2a has a gross floor area of 78,859 sqm and consists of 538 apartment units.	100

# Particulars of Group Properties

	<b>Effective Group Interest %</b>
<b>(C) CLASSIFIED AS COMPLETED PROPERTIES HELD FOR SALE (cont'd)</b>	
<b>(Note 23 to the Financial Statements)</b>	
<b>Thailand</b>	
FCL - The Pano Freehold land of approximately 40,608 sqm situated at Rama III Road, Bangkok. Phase 1 of the development has a gross floor area of 62,348 sqm and consists of 399 condominium units.	49
<b>United Kingdom</b>	
FCL - Wandsworth Freehold land of approximately 40,015 sqm situated at River Thames, London. The development has a gross floor area of 27,000 sqm and consists of 204 residential units and 8 commercial units.	80
- Collins Theatre Freehold land of approximately 4,273 sqm situated at Islington, London. The development has a gross floor area of 7,659 sqm and consists of 70 apartment units, 2 townhouse units and commercial space.	79
- Water Street Freehold land of approximately 2,226 sqm situated at Water Street, Edinburgh. The development has a gross floor area of 4,512 sqm and consists of 50 residential units.	40

# Particulars of Group Properties

		Stage of Completion %	Estimated Date of Completion	Effective Group Interest %
<b>(D)</b>	<b>CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (Note 23 to the Financial Statements)</b>			
	<b>Singapore</b>			
FCL	- Waterfront Gold - Leasehold land (Lease expires year 2108) of approximately 14,496 sqm at Bedok Reservoir Road for the development of 361 residential units of approximately 36,085 sqm of gross floor area for sale.	81	2nd Quarter 2014	50
	- Waterfront Isle - Leasehold land (Lease expires year 2108) of approximately 20,800 sqm at Bedok Reservoir Road for the development of 561 residential units and 2 retail units of approximately 52,491 sqm of gross floor area for sale.	48	1st Quarter 2015	50
	- Flamingo Valley - Freehold land of approximately 31,164 sqm at Siglap Road for the development of 393 condominium units of approximately 43,629 sqm of gross floor area for sale.	94	1st Quarter 2014	100
	- Eight Courtyards - Leasehold land (Lease expires year 2109) of approximately 26,540 sqm at Yishun Ave 2 / Ave 7 / Canberra Drive for the development of 654 residential units and 2 retail units of approximately 64,092 sqm of gross floor area for sale.	80	3rd Quarter 2014	50
	- Holland Park - Freehold land of approximately 2,801 sqm at Holland Park for the development of 2 good class bungalows for sale.	-	1st Quarter 2014	100
	- Boathouse Residences - Leasehold land (Lease expires year 2110) of approximately 13,000 sqm at Upper Serangoon View for the development of 493 residential units of approximately 45,501 sqm of gross floor area for sale.	48	2nd Quarter 2015	50
	- 51 Cuppage Road - Leasehold land (Lease expires year 2095) of approximately 6,310 sqm together with the commercial building erected thereon at Cuppage Road for the development of 141 residential units of approximately 23,496 sqm of gross floor area for sale and commercial space of approximately 4,328 sqm of gross floor area for sale.	-	-	100
	- Palm Isles - Leasehold land (Lease expires year 2110) of approximately 26,818 sqm at Flora Drive for the proposed development of approximately 429 residential units and 1 retail unit of approximately 40,323 sqm of gross floor area for sale.	27	3rd Quarter 2015	100
	- Seastrand - Leasehold land (Lease expires year 2110) of approximately 20,000 sqm at Pasir Ris Link for the development of 473 residential units and 2 retail units of approximately 40,314 sqm of gross floor area for sale.	58	4th Quarter 2014	50
	- Watertown - Leasehold land (Lease expires year 2110) of approximately 29,999 sqm at Punggol Central/ Punggol Walk for a mixed commercial and residential development. The residential component of the development comprises approximately 992 residential units of approximately 73,376 sqm of gross floor area for sale.	19	4th Quarter 2016	33

# Particulars of Group Properties

	Stage of Completion %	Estimated Date of Completion	Effective Group Interest %
<b>(D) CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (cont'd)</b> <b>(Note 23 to the Financial Statements)</b>			
<b>Singapore (cont'd)</b>			
FCL - eCO - Leasehold land (Lease expires year 2111) of approximately 62,096 sqm at Bedok South Ave 3 for the development of 714 condominium units, 34 units of strata landed houses and 2 retail units of approximately 60,154 sqm of gross floor area for sale.	10	2nd Quarter 2016	33
- Twin Waterfalls - Leasehold land (Lease expires year 2110) of approximately 25,164 sqm at Punggol Walk for the development of 728 executive condominium units of approximately 76,713 sqm of gross floor area for sale.	42	2nd Quarter 2015	80
- Q Bay Residences - Leasehold land (Lease expires year 2111) of approximately 20,071 sqm at Tampines Ave 10 for the development of 630 condominium units and 2 retail units of approximately 56,516 sqm of gross floor area for sale.	13	3rd Quarter 2016	33
- Twin Fountains - Leasehold land (Lease expires year 2111) of approximately 16,504 sqm at Woodland Ave 6 (Woodland Planning Area) for the development of 418 executive condominium units of approximately 45,769 sqm of gross floor area for sale.	10	2nd Quarter 2017	70
- Fernvale Close - Leasehold land (Lease expires year 2112) of approximately 14,931 sqm at Lot 4789X Mukim 20 at Fernvale Close for the development of 495 residential units and 1 retail unit of approximately 44,792 sqm of gross floor area for sale.	-	3rd Quarter 2017	40
<b>Peninsular Malaysia</b>			
F&N - Leasehold land (Lease expires year 2069) of approximately 51,491 sqm at Petaling Jaya, Selangor for a proposed mixed development with a total of approximately 179,916 sqm of gross floor area for sale.			
- Phase 1a - Services Apartment and Street Retail	-	2nd Quarter 2018	78
- Phase 1b - SOHO	-	4th Quarter 2018	78
- Phase 2 - Boutique Office and Shopping Mall	-	2nd Quarter 2019	78
- Phase 3 - Corporate Tower	-	1st Quarter 2019	78
- Phase 4 - Business Hotel	-	1st Quarter 2020	78
- Freehold land of approximately 3,788 sqm at Fraser Business Park, off Jalan Yew, Kuala Lumpur.	-	-	56
- Freehold land of approximately 245,287 sqm for a residential property development at Lot 609, Geran 24235, Mukim Hulu Semenyih, District of Hulu Langat, Selangor.	-	-	56
- Freehold land of approximately 12,268 sqm for a commercial property development at Lot 15350 to 15351 & Lot PTB 20048, Jalan Balau 1, Jalan Dato Sulaiman, Jalan Tebrau, Mukim Bandar, Johor Bahru.	-	-	56

# Particulars of Group Properties

		Stage of Completion %	Estimated Date of Completion	Effective Group Interest %
<b>(D) CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (cont'd)</b>				
<b>(Note 23 to the Financial Statements)</b>				
<b>Thailand</b>				
FCL	- The Pano - Freehold land of approximately 40,608 sqm situated at Rama III Road, Bangkok, which is separated into Phase 1 of 14,062 sqm and Phase 2 and 3 of 26,546 sqm. Phase 1 of the development was completed.	-	-	49
<b>Australia</b>				
FCL	- Queens Riverside - Freehold land of approximately 11,895 sqm situated at East Perth for a proposed mixed development comprising approximately 500 private apartment units, 165 serviced apartment units and commercial space of a total of approximately 64,854 sqm of gross floor area for sale.			
	- Q II	21	3rd Quarter 2015	88
	- Q III	78	3rd Quarter 2014	88
	- Paramatta River - Freehold land of approximately 49,240 sqm situated at Parramatta, Sydney NSW for a proposed development of approximately 766 apartment units of approximately 54,329 sqm of gross floor area for sale.	-	3rd Quarter 2014	75
	- Killara Pavilions - Freehold land of approximately 6,215 sqm situated at Killara NSW for a proposed development comprising 99 apartment units of approximately 9,190 sqm of gross floor area for sale.	-	3rd Quarter 2014	75
	- Frasers Landing - Freehold land of approximately 550,000 sqm situated at Mandurah, Western Australia for a proposed residential development.	-	3rd Quarter 2017	56
	- Central Park - Freehold land of approximately 48,000 sqm situated at Broadway, Sydney NSW for a proposed mixed development of approximately 2,129 residential apartment units of approximately 136,776 sqm of gross floor area for sale and commercial space of approximately 50,971 sqm of gross floor area for sale.	13	4th Quarter 2018	38
	- Central Park (CUB Site) - Freehold land of approximately 10,000 sqm situated at Broadway, Sydney NSW for a proposed mixed development of approximately 561 residential apartment units of approximately 32,203 sqm of gross floor area for sale and commercial space of approximately 5,200 sqm of gross floor area for sale.	3	2nd Quarter 2018	75
	- Putney Hill - Freehold land of approximately 113,500 sqm situated at Putney, Sydney NSW for a proposed development comprising 705 apartment units and 86 houses of approximately 75,818 sqm of gross floor area for sale.			
	- Phase 1H - Houses	33	1st Quarter 2017	75
	- Phase 1A - Apartments	64	1st Quarter 2017	75

# Particulars of Group Properties

	Stage of Completion %	Estimated Date of Completion	Effective Group Interest %
<b>(D) CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (cont'd)</b> <b>(Note 23 to the Financial Statements)</b>			
<b>China</b>			
FCL - Chengdu Logistics Hub - Leasehold land (Lease expires year 2057) of approximately 195,846 sqm situated at Chengdu for a proposed industrial/commercial development of approximately 542,638 sqm gross floor area for sale, which is separated into Phase 1 of 161,288 sqm and Phase 2 to 4 of 381,350 sqm. Phase 1 of the development was completed.			
- Phase 2 - Office	87	1st Quarter 2014 -	80
- Phase 3 - Warehouse	-	1st Quarter 2016	80
- Baitang One - Leasehold land (Lease expires year 2074) of approximately 314,501 sqm situated at Gongye Yuan District, Nan Shi Jie Dong, Suzhou for a residential development of approximately 543,700 sqm gross floor area for sale, which is separated into Phase 1a and 1b of 132,520 sqm and Phase 2a to 3d of 410,785 sqm. Phase 1a, 1b and 2a of the development were completed.			
- Baitang One (Phase 2b)	67	3rd Quarter 2014	100
- Baitang One (Phase 3a)	-	4th Quarter 2015	100
- Baitang One (Phase 3b)	-	3rd Quarter 2016	100
- Baitang One (Phase 3c)	-	2nd Quarter 2017	100
- Baitang One (Phase 3d)	-	2nd Quarter 2014	100
<b>New Zealand</b>			
FCL - Broadview - Freehold land of approximately 13,275 sqm in the South Island, Queenstown for a proposed development of 43 luxury residential apartment units of approximately 8,410 sqm of gross floor area for sale.	-	-	75
- Coast @ Papamoa - Freehold land of approximately 271,168 sqm located at Tauranga, North Island for a proposed development of approximately 303 land lots of approximately 139,906 sqm of lot area for sale.	-	3rd Quarter 2014	68
<b>United Kingdom</b>			
FCL - Freehold land of approximately 20,531 sqm on the south bank of River Thames, London for a proposed residential and commercial development of 512 residential units and ancillary office and retail space of a total of approximately 32,236 sqm of gross floor area for sale for Phase 3 of the Wandsworth Riverside Development.	-	3rd Quarter 2016	80
- Freehold land of approximately 1,700 sqm situated at Vauxhall London. The 36 storey tower development has a gross floor area of approximately 21,000 sqm and consists of 180 private apartment units, 41 affordable, with offices and ground floor commercial.	-	3rd Quarter 2016	80
- Freehold land of approximately 2,310 sqm situated at 1 - 6 Camberwell Green and 307 - 311 Camberwell New Road SE5, London.	-	-	80
- Freehold land of approximately 3,157 sqm situated at Brown Street, Glasgow.	-	-	80
- Freehold land of approximately 5,870 sqm situated at Baildon.	-	-	80