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## ▶ DIRECTORS' REPORT

Your directors have pleasure in submitting their report and the audited financial statements of the Company and of the Group for the financial year ended 30 September 2012.

### 1. DIRECTORATE

The directors of the Company in office at the date of this report are:

Mr Lee Hsien Yang (Chairman)  
Mr Timothy Chia Chee Ming  
Ms Maria Mercedes Corrales  
Mr Ho Tian Yee  
Mr Hirotake Kobayashi  
Mr Koh Beng Seng  
Dr Seek Ngee Huat  
Mr Tan Chong Meng  
Mr Nicky Tan Ng Kuang

Mr Soon Tit Koon resigned from the Board on 14 August 2012.

At the forthcoming Annual General Meeting, the following directors will retire by rotation pursuant to Article 117 of the Company's Articles of Association and, being eligible, offer themselves for re-election:

- Mr Nicky Tan Ng Kuang
- Mr Lee Hsien Yang
- Ms Maria Mercedes Corrales

### 2. ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES AND DEBENTURES

Neither at the end of, nor at any time during, the financial year did there subsist any arrangements to which the Company is a party whereby directors of the Company might acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

## DIRECTORS' REPORT

### 3. DIRECTORS' INTERESTS IN SHARES OR DEBENTURES

The directors who held office at the end of the financial year and their beneficial or deemed interests in the issued capital of the Company and its related corporations as recorded in the register required to be kept under Section 164 of the Companies Act, Chapter. 50 were as follows:

	As at 1 Oct 2011	As at 30 Sep 2012
Lee Hsien Yang		
- <i>Fraser and Neave, Limited</i>		
• Ordinary Shares	588,240 <sup>1</sup>	588,240 <sup>1</sup>
- <i>Frasers Centrepoint Asset Management (Commercial) Ltd</i>		
• Ordinary Units in Frasers Commercial Trust	955,078 <sup>2</sup>	955,078 <sup>2</sup>
• Series A Convertible Perpetual Preferred Units in Frasers Commercial Trust	160,000	160,000
Timothy Chia Chee Ming	Nil	37,968 <sup>3</sup>
Maria Mercedes Corrales	Nil	Nil
Hirotake Kobayashi	Nil	Nil
Ho Tian Yee	Nil	Nil
Koh Beng Seng	Nil	Nil
Dr Seek Ngee Huat	Nil	Nil
Tan Chong Meng		
- <i>Fraser and Neave, Limited</i>		
• Ordinary Shares	30,000	30,000
- <i>Frasers Centrepoint Asset Management (Commercial) Ltd</i>		
• Ordinary Units in Frasers Commercial Trust	60,000	60,000
Nicky Tan Ng Kuang		
- <i>Fraser and Neave, Limited</i>		
• Ordinary Shares	50,000	50,000
- <i>Frasers Centrepoint Asset Management Ltd</i>		
• Ordinary Units in Frasers Centrepoint Trust	300,000	300,000
- <i>Frasers Centrepoint Asset Management (Commercial) Ltd</i>		
• Ordinary Units in Frasers Commercial Trust	450,000	450,000

<sup>1</sup> Includes deemed interest in 408,240 shares held by the estate of Mr Kwa Siew Tee, of which he is one of three trustees.

<sup>2</sup> Includes deemed interest in 135,078 ordinary units arising from the holding of 160,000 Series A Convertible Perpetual Preferred Units ("Series A CPPUs") convertible at a conversion ratio of 1/1.1845 x No. of Series A CPPUs being converted, disregarding fractional units.

<sup>3</sup> Includes deemed interest of 30,374 shares which forms part of Mr Chia's mother's estate of which he is one of the beneficiaries and in respect of which probate was not granted as at 30 September 2012. The exact number of shares out of the 30,374 shares which he will receive will only be known after probate has been granted and the estate has been finalised.

### 4. DIRECTORS' CONTRACTUAL BENEFITS

Since the end of the previous financial year, no director has received or has become entitled to receive a benefit required to be disclosed by Section 201(8) of the Companies Act, Chapter. 50 by reason of a contract made by the Company or a related corporation with the director or with a firm of which he is a member or with a company in which he had a substantial financial interest except as disclosed in the financial statements.

### 5. SHARE OPTIONS AND SHARE PLANS

#### (a) Share Options pursuant to the Fraser and Neave, Limited Executives' Share Option Scheme approved by Shareholders on 30 September 1999 ("the 1999 Scheme")

The 1999 Scheme expired on 30 September 2009 but options already granted under that Scheme remain exercisable until the end of the relevant Option Period.

The 1999 Scheme is administered by the Remuneration & Staff Establishment Committee which comprises the following three non-executive directors who do not participate in the 1999 scheme:

Mr Timothy Chia Chee Ming	(Chairman)
Mr Ho Tian Yee	
Mr Soon Tit Koon	(Resigned on 14 August 2012)

No options have been granted to controlling shareholders or their associates, or parent group employees and no employee has received 5% or more of the total options available under the 1999 Scheme.

#### Information pertaining to Outstanding Options

At the end of the financial year, there were 11,055,498 unissued ordinary shares of the Company under options granted pursuant to the 1999 Scheme. Details of the options to subscribe for ordinary shares in the capital of the Company granted to executives pursuant to the 1999 Scheme are as follows:

Options	Offer Date	Balance as at 1.10.2011	Options Exercised/ Lapsed	Balance as at 30.9.2012	Exercise Price	Exercise Period
<b>1999 Scheme</b>						
2003 (Year 4)	01.10.2002	25,380	(25,380)	-	\$1.51	01.07.2005 to 31.08.2012
2004 (Year 5)	08.10.2003	178,610	(178,610)	-	\$2.12	08.07.2006 to 07.09.2013
2005 (Year 6)	08.10.2004	1,517,335	(1,145,455)	371,880	\$2.82	08.07.2007 to 07.09.2014
2006 (Year 7)	10.10.2005	2,738,550	(1,037,885)	1,700,665	\$3.46	10.07.2008 to 09.09.2015
2007 (Year 8)	10.10.2006	4,692,040	(2,361,848)	2,330,192	\$4.22	10.07.2009 to 09.09.2016
2008 (Year 9)	10.10.2007	8,559,498	(4,992,667)	3,566,831	\$5.80	10.07.2010 to 09.09.2017
2009 (Year 10)	25.11.2008	9,961,758	(6,875,828)	3,085,930	\$2.86	25.08.2011 to 24.10.2018
		<u>27,673,171</u>	<u>(16,617,673)*</u>	<u>11,055,498</u>		

\* Exercised (16,454,911)  
Lapsed due to Resignations (162,762)

#### Statutory and other information regarding the options

- (i) The Exercise Price is equal to the market value of a share based on the average of the last done price on the Singapore Exchange Securities Trading Limited for the five market days preceding the option Offer Date.
- (ii) The grantee may exercise an option during the Exercise Period (which commences 33 months after the Offer Date) by notice in writing accompanied by a remittance for the number of options at the full amount of the Exercise Price.
- (iii) Options expire 119 months after the Offer Date unless an option has previously lapsed by reason of the resignation of the grantee from employment with the Group after the grant of an option and before its exercise.
- (iv) The number of shares which may be acquired by a grantee and the Exercise Price are subject to adjustment, as confirmed by the auditor of the Company that such adjustment is fair and reasonable, by reason of any issue of additional shares in the Company by way of rights or capitalisation of profits or reserves, or repayment and reduction of capital or subdivision or consolidation of shares, made while an option remains unexercised.
- (v) The persons to whom the options have been issued have no right to participate by virtue of the options in any share issue of any other company.

### 5. SHARE OPTIONS AND SHARE PLANS (cont'd)

#### (b) Restricted Share Plan ("RSP") and Performance Share Plan ("PSP")

The Company introduced the RSP and PSP (collectively, the "Share Plans") to replace the 1999 Scheme. The RSP and PSP were approved by shareholders at the Extraordinary General Meeting of the Company held on 22 January 2009.

The RSP and PSP are administered by the Remuneration & Staff Establishment Committee which comprises the following three non-executive directors who do not participate in the Share Plans:

Mr Timothy Chia Chee Ming	(Chairman)
Mr Ho Tian Yee	
Mr Soon Tit Koon	(Resigned on 14 August 2012)

#### Share Grants Under RSP and PSP

Under the RSP and PSP, the Company grants shares to eligible participants annually, referred to herein as "RSP Shares" and "PSP Shares", respectively. The grant ("Base Award") represents the right to receive fully paid shares, their equivalent cash value or combinations thereof, free of charge, provided that certain prescribed performance conditions are met. The Remuneration & Staff Establishment Committee that administers this scheme has absolute discretion in the granting of shares under the RSP and PSP. The vesting of the RSP Base Award and PSP Base Award are conditional on the achievement of pre-determined targets set for a two-year performance period and three-year performance period respectively. The final number of RSP Shares and PSP Shares to be awarded will be determined at the end of the performance period ("Final Award").

The Final Award varies depending on the level of achievement of the pre-determined targets. An achievement factor will be applied to the relevant Base Award to determine the final number of RSP Shares and PSP Shares (as the case may be) to be awarded. The achievement factor ranges from 0% to 150% for RSP and from 0% to 200% for PSP.

At the end of the performance period, 50% of the RSP Shares will be released upon vesting and the balance will be released equally over the subsequent two years with fulfillment of service requirements.

All PSP Shares will be released to the participants at the end of the three-year performance period upon vesting.

Pre-determined targets are set by the Remuneration & Staff Establishment Committee at their absolute discretion for the performance conditions to be met over the performance period. For the RSP, the targets set are the achievement of Attributable Profit Before Exceptional items (APBE) and Return On Capital Employed (ROCE). For the PSP, the pre-set targets are based on Return on Invested Capital (ROIC), Total Shareholders' Return Relative to Straits Times Index and Absolute Shareholders' Return as a multiple of Cost of Equity.

Senior management participants are required to hold a minimum number of the shares released to them under the RSP and PSP to maintain a beneficial ownership stake in the Company for the duration of their employment or tenure with the Company.

No awards have been granted to controlling shareholders or their associates, or parent group employees under the RSP and PSP.

No awards have been granted to directors of the Company.

No employee has received 5% or more of the total number of shares available/delivered pursuant to grants under the RSP and PSP.

### 5. SHARE OPTIONS AND SHARE PLANS (cont'd)

#### (b) Restricted Share Plan ("RSP") and Performance Share Plan ("PSP") (cont'd)

##### Share Grants Under RSP and PSP (cont'd)

The first grant of RSP and PSP was made in December 2009. The details of the shares awarded under the RSP and PSP in aggregate are as follows:-

#### (i) RSP

Shares	Grant Date	Balance as at 1.10.2011 or Grant Date if later	Cancelled	Achievement Factor	Vested	Balance as at 30.9.2012
Year 1	14.12.2009	3,003,728	(208,650)	681,672	(1,819,200)	1,657,550
Year 2	14.12.2010	2,001,530	(213,750)	-	-	1,787,780
Year 3	14.12.2011	2,188,265	(210,400)	-	-	1,977,865
		7,193,523	(632,800)*	681,672	(1,819,200)	5,423,195

\* Cancelled due to resignations

#### (ii) PSP

Shares	Grant Date	Balance as at 1.10.2011 or Grant Date if later	Cancelled	Balance as at 30.9.2012
Year 1	14.12.2009	283,972	(28,000)	255,972
Year 2	14.12.2010	225,158	(18,000)	207,158
Year 3	14.12.2011	179,897	(19,000)	160,897
		689,027	(65,000)*	624,027

\* Cancelled due to resignations

#### (c) Share Options pursuant to the Asia Pacific Breweries Limited Executives' Share Option Scheme ("APBL Scheme")

The APBL Scheme expired in July 2004 but options already granted under that Scheme remains exercisable until the end of the relevant Option Period. The Phantom Share Option Plan approved by the Remuneration Committee of APBL on 24 September 2004 and endorsed by the APBL Board replaced the APBL Scheme.

##### Information pertaining to Outstanding Options

At the end of the financial year, 19,250 unissued ordinary shares of APBL were under options granted pursuant to the APBL Scheme. Details of the options to subscribe for ordinary shares in the capital of APBL granted to executives pursuant to the APBL Scheme are as follows:

Options	Offer Date	Balance as at 1.10.2011	Options Lapsed	Balance as at 30.9.2012	Exercise Price	Exercise Period
2003	15.10.2002	10,750	(10,750)	-	\$4.79	15.07.2005 to 14.09.2012
2004	08.10.2003	19,250	-	19,250	\$6.29	08.07.2006 to 07.09.2013
		30,000	(10,750)	19,250		

##### Statutory and other information regarding the APBL Options

The statutory and other information provided above at paragraph 5(a), sub-paragraphs (i) to (v) inclusive in respect of the Fraser and Neave, Limited Executives' Share Option Scheme, apply also to the APBL options.

### 5. SHARE OPTIONS AND SHARE PLANS (cont'd)

#### (d) Share Options pursuant to the Fraser & Neave Holdings Bhd Executives' Share Option Scheme Approved by Shareholders on 5 April 2007 ("F&NHB 2007 Scheme")

##### Information pertaining to Outstanding Options

At the end of the financial year, 3,931,800 unissued ordinary shares of F&NHB were under options granted pursuant to the F&NHB 2007 Scheme.

Details of the options granted to executives pursuant to the F&NHB 2007 Scheme to acquire ordinary shares of RM1.00 each in the capital of F&NHB are as follows:

Options	Offer Date	Balance as at 1.10.2011	Options Exercised/ Lapsed	Balance as at 30.9.2012	Exercise price/ adjusted exercise price w.e.f. 13.12.2010	Exercise Period
2008	20.11.2007	29,700	(29,700)	-	RM7.77/7.17	20.08.2010 to 19.10.2012
2009	19.11.2008	970,000	(909,600)	60,400	RM8.46/7.81	19.08.2011 to 18.10.2013
2010	20.11.2009	2,941,500	(1,822,500)	1,119,000	RM11.34/10.47	20.08.2012 to 19.10.2014
2011	22.11.2010	2,958,700	(206,300)	2,752,400	RM14.52	22.08.2013 to 21.10.2015
		<u>6,899,900</u>	<u>(2,968,100)*</u>	<u>3,931,800</u>		

\* Exercised (2,605,600)  
Lapsed due to Resignations and Termination (362,500)

##### Statutory and other information regarding the F&NHB Options

The main features of the F&NHB 2007 Scheme are outlined below:

- The maximum number of new ordinary shares of RM1.00 each in F&NHB which may be issued on the exercise of options granted under the F&NHB 2007 Scheme shall not exceed 10% of the issued and paid-up share capital of F&NHB at any point of time throughout the duration of the F&NHB 2007 Scheme.
- Eligible full-time executives of the F&NHB group and executive directors of F&NHB with at least one year service shall be eligible to participate in the F&NHB 2007 Scheme.
- The allotment of an eligible executive shall not exceed the maximum limits for any specific job grade in any one financial year and 1,000,000 new shares of F&NHB during the tenure of the F&NHB 2007 Scheme, subject to the limits below:
  - (i) not more than 50% of the new shares of F&NHB available under the F&NHB 2007 Scheme shall be allocated, in aggregate, to the directors and senior management of the F&NHB group; and
  - (ii) not more than 10% of the new shares of F&NHB available under the F&NHB 2007 Scheme shall be allocated to any individual eligible executive who, either singly or collectively through persons connected to that eligible executive, holds 20% or more of the issued and paid-up share capital of F&NHB.

The option price shall be the five days weighted average market price of F&NHB's shares as quoted on Bursa Malaysia Securities Bhd immediately preceding the date of the offer, or the par value of the shares of F&NHB, whichever is higher.

The F&NHB 2007 Scheme shall be in force for a period of 10 years from the effective date for the implementation of the F&NHB 2007 Scheme.

Following approval by its shareholders on 13 January 2012, F&NHB adopted the F&NHB Restricted Share Plan and F&NHB Performance Share Plan. No further options will be granted under the F&NHB 2007 Scheme.

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## ▶ DIRECTORS' REPORT

### 5. SHARE OPTIONS AND SHARE PLANS (cont'd)

- (e) Other than those reported in this paragraph 5, no shares of the Company or any corporation in the Group were issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company or any corporation in the Group, whether granted before or during that financial year.
- (f) Other than those reported in this paragraph 5, there were no unissued shares of the Company or any corporation in the Group under options as at the end of the financial year to which this report relates.

### 6. AUDIT COMMITTEE

At a series of meetings convened during the twelve months up to the date of this report, the Audit Committee reviewed reports prepared respectively by the external and the internal auditors and approved proposals for improvement in internal controls. The announcement of quarterly results and the financial statements of the Company and of the Group and the audit report thereon for the full year were also reviewed prior to consideration and approval of the Board.

The Audit Committee has nominated Ernst & Young LLP for re-appointment by shareholders as auditor for the ensuing financial year.

### 7. AUDITOR

The auditor, Ernst & Young LLP, has expressed willingness to accept re-appointment.

### 8. OTHER INFORMATION REQUIRED BY SINGAPORE EXCHANGE SECURITIES TRADING LIMITED

- (a) The interests of the directors of the Company in the share capital of the Company and of its related companies as at the 21st day after the end of the financial year remained unchanged from those at 30 September 2012 as set out at paragraph 3 hereof.
- (b) Since the end of the previous financial year, the Company and its subsidiary companies did not enter into any material contracts involving interests of the directors or controlling shareholders and no such material contracts still subsist at the end of the financial year, except for those disclosed in this Directors' Report and in the Financial Statements.

On behalf of the Board

**LEE HSIEN YANG**

Director

Singapore  
16 November 2012

**KOH BENG SENG**

Director



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## ▶ STATEMENT BY DIRECTORS

We, **LEE HSIEN YANG** and **KOH BENG SENG**, being two of the Directors of Fraser and Neave, Limited, do hereby state that in the opinion of the Directors:

- (i) the balance sheets, profit statements, statements of comprehensive income, statements of changes in equity and consolidated cash flow statement together with the notes thereto, set out on pages 105 to 209, are drawn up so as to give a true and fair view of the state of affairs of the Company and of the Group as at 30 September 2012 and of the results of the businesses and cash flows of the Group and changes in equity of the Company and of the Group for the year ended 30 September 2012; and
- (ii) at the date of this statement there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the Board

**LEE HSIEN YANG**

Director

Singapore

16 November 2012

**KOH BENG SENG**

Director

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# ▶ INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF FRASER AND NEAVE, LIMITED

## **Report on the Financial Statements**

We have audited the accompanying financial statements of Fraser and Neave, Limited ("the Company") and its subsidiaries (collectively, "the Group") set out on pages 105 to 209, which comprise the balance sheets of the Group and the Company as at 30 September 2012, the statements of changes in equity of the Group and the Company and the profit statement, statement of comprehensive income and cash flow statement of the Group for the year then ended, and a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

### *Auditor's responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and of the Company as at 30 September 2012 and the results, changes in equity and cash flows of the Group and the changes in equity of the Company for the year ended on that date.

## **Report on Other Legal and Regulatory Requirements**

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

### **Ernst & Young LLP**

Public Accountants and  
Certified Public Accountants

Singapore  
16 November 2012

# ► PROFIT STATEMENT

FOR THE YEAR ENDED 30 SEPTEMBER 2012

		<b>THE GROUP</b>	
		<b>2012</b>	2011
		(\$'000)	(\$'000)
		(Restated)	
		<b>Notes</b>	
<b>Continuing operations</b>			
<b>REVENUE</b>			
	3	<b>3,596,097</b>	4,610,237
Cost of sales		<b>(2,412,189)</b>	(3,173,495)
<b>Gross profit</b>			
Other income (net)	4(a)	<b>1,183,908</b>	1,436,742
Operating expenses		<b>16,467</b>	30,579
- Distribution		<b>(178,142)</b>	(168,292)
- Marketing		<b>(312,962)</b>	(305,327)
- Administration		<b>(244,512)</b>	(211,739)
		<b>(735,616)</b>	(685,358)
<b>TRADING PROFIT</b>			
Share of associated companies' profits	4(b)	<b>464,759</b>	781,963
Gross income from investments	6	<b>60,402</b>	52,475
		<b>15,618</b>	8,381
<b>PROFIT BEFORE INTEREST AND TAXATION ("PBIT")</b>			
		<b>540,779</b>	842,819
Finance income		<b>11,170</b>	5,512
Finance cost		<b>(95,043)</b>	(62,301)
Net finance cost	4(c)	<b>(83,873)</b>	(56,789)
<b>PROFIT BEFORE FAIR VALUE ADJUSTMENT, TAXATION AND EXCEPTIONAL ITEMS</b>			
Fair value adjustment of investment properties		<b>456,906</b>	786,030
		<b>341,585</b>	140,057
<b>PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS</b>			
Exceptional items	4(d) 7	<b>798,491</b>	926,087
		<b>60,770</b>	136,341
<b>PROFIT BEFORE TAXATION</b>			
Taxation	8	<b>859,261</b>	1,062,428
		<b>(100,326)</b>	(197,784)
<b>PROFIT FROM CONTINUING OPERATIONS AFTER TAXATION</b>			
		<b>758,935</b>	864,644
<b>Discontinued operations</b>			
<b>PROFIT FROM DISCONTINUED OPERATIONS AFTER TAXATION</b>			
	28(a)	<b>251,480</b>	267,080
<b>PROFIT AFTER TAXATION</b>			
		<b>1,010,415</b>	1,131,724
<b>ATTRIBUTABLE PROFIT TO:</b>			
Shareholders of the Company			
- Before fair value adjustment and exceptional items		<b>320,120</b>	518,771
Continuing operations		<b>152,215</b>	124,179
Discontinued operations		<b>472,335</b>	642,950
- Fair value adjustment of investment properties		<b>340,203</b>	112,925
- Exceptional items		<b>50,769</b>	108,495
Continuing operations		<b>(27,750)</b>	33,460
Discontinued operations		<b>23,019</b>	141,955
		<b>835,557</b>	897,830
Non-controlling interests			
Continuing operations		<b>47,843</b>	124,453
Discontinued operations		<b>127,015</b>	109,441
		<b>174,858</b>	233,894
		<b>1,010,415</b>	1,131,724
<b>Earnings per share attributable to the shareholders of the Company</b>			
Basic	10	<b>33.2 cts</b>	45.7 cts
- before fair value adjustment and exceptional items		<b>58.9 cts</b>	63.8 cts
- after fair value adjustment and exceptional items		<b>33.0 cts</b>	45.1 cts
Fully diluted		<b>58.4 cts</b>	63.1 cts
- before fair value adjustment and exceptional items		<b>33.0 cts</b>	45.1 cts
- after fair value adjustment and exceptional items		<b>58.4 cts</b>	63.1 cts
<b>Earnings per share from continuing operations attributable to the shareholders of the Company</b>			
Basic	10	<b>22.5 cts</b>	36.9 cts
- before fair value adjustment and exceptional items		<b>50.1 cts</b>	52.6 cts
- after fair value adjustment and exceptional items		<b>22.4 cts</b>	36.4 cts
Fully diluted		<b>49.7 cts</b>	52.0 cts
- before fair value adjustment and exceptional items		<b>22.4 cts</b>	36.4 cts
- after fair value adjustment and exceptional items		<b>49.7 cts</b>	52.0 cts

The Notes on pages 113 to 209 form an integral part of the Financial Statements.

## ▶ STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 SEPTEMBER 2012

	<b>THE GROUP</b>	
	<b>2012</b>	2011
	<b>(\$'000)</b>	(\$'000)
		(Restated)
Profit after taxation	<b>1,010,415</b>	1,131,724
<b>Other comprehensive income:</b>		
Share of other comprehensive income of associated companies	<b>(59)</b>	1,347
Realisation of reserves on disposal of subsidiary and associated companies	<b>46,916</b>	(5,751)
Net fair value changes on derivative financial instruments	<b>4,519</b>	(7,461)
Realisation of hedging loss from derivative financial instruments	<b>6,186</b>	-
Net fair value changes on available-for-sale financial assets	<b>123,399</b>	63,783
Currency translation difference	<b>(104,077)</b>	12,679
<b>Other comprehensive income for the year, net of tax</b>	<b>76,884</b>	64,597
<b>Total comprehensive income for the year</b>	<b>1,087,299</b>	1,196,321
<b>Total comprehensive income attributable to:</b>		
Shareholders of the Company	<b>938,420</b>	971,898
Non-controlling interests	<b>148,879</b>	224,423
	<b>1,087,299</b>	1,196,321

The Notes on pages 113 to 209 form an integral part of the Financial Statements.

# BALANCE SHEET

AS AT 30 SEPTEMBER 2012

	Notes	THE GROUP			THE COMPANY	
		2012 (\$'000)	2011 (\$'000)	2010 (\$'000)	2012 (\$'000)	2011 (\$'000)
			(Restated)	(Restated)		
<b>SHARE CAPITAL AND RESERVES</b>						
Share capital	11	1,499,329	1,417,404	1,374,502	1,499,329	1,417,404
Treasury shares	11	(23)	-	-	(23)	-
Reserves	11	6,092,150	5,425,965	4,707,223	2,840,319	2,755,660
		<b>7,591,456</b>	6,843,369	6,081,725	<b>4,339,625</b>	4,173,064
		<b>663,048</b>	831,204	803,055	-	-
		<b>8,254,504</b>	7,674,573	6,884,780	<b>4,339,625</b>	4,173,064
Represented by:						
<b>NON-CURRENT ASSETS</b>						
Fixed assets	12	747,447	1,188,098	1,104,216	-	-
Investment properties	13	2,837,787	2,476,740	2,139,026	-	-
Subsidiary companies	14	-	-	-	3,829,665	3,676,408
Joint venture companies	15	-	60,101	89,839	-	434,421
Associated companies	16	1,495,514	1,382,200	1,355,249	82,383	82,383
Intangible assets	17	163,475	569,609	576,219	-	-
Brands	22	30,337	73,519	74,275	212	-
Other investments	19	374,978	404,583	323,531	8,877	8,672
Other receivables	25	83,970	65,212	61,556	-	-
Other assets	20	42,400	41,000	41,000	-	-
Deferred tax assets	32	38,700	14,649	25,251	-	-
		<b>5,814,608</b>	6,275,711	5,790,162	<b>3,921,137</b>	4,201,884
<b>CURRENT ASSETS</b>						
Properties held for sale	23	4,441,491	4,254,487	4,488,047	-	-
Inventories	24	265,936	373,497	391,916	-	-
Trade receivables	25	551,668	961,457	1,021,283	-	-
Other receivables	25	132,439	317,142	252,327	24	316
Subsidiary companies	14	-	-	-	16,552	50,898
Joint venture companies	15	1,662	6,117	6,540	-	-
Associated companies	16	13,122	13,181	10,798	-	-
Short term investments	27	60,448	3,604	3,429	-	-
Bank fixed deposits	21	604,112	1,180,935	1,274,626	64,489	98,566
Cash and bank balances	21	1,044,833	418,672	424,290	91,793	1,002
		<b>7,115,711</b>	7,529,092	7,873,256	<b>172,858</b>	150,782
Assets held for sale	28	1,720,659	119,542	38,262	434,421	-
		<b>8,836,370</b>	7,648,634	7,911,518	<b>607,279</b>	150,782
<b>Deduct: CURRENT LIABILITIES</b>						
Trade payables	29	529,751	673,442	724,740	-	-
Other payables	29	905,456	1,012,643	1,013,210	8,338	5,125
Subsidiary companies	14	-	-	-	17,823	5,164
Joint venture companies	15	3	14,263	6,350	-	-
Associated companies	16	1,787	3,043	954	-	-
Borrowings	30	936,296	747,546	1,908,709	-	-
Provision for taxation		176,739	310,240	295,603	12,244	18,961
		<b>2,550,032</b>	2,761,177	3,949,566	<b>38,405</b>	29,250
Liabilities held for sale	28	690,111	38,292	2,297	-	-
		<b>3,240,143</b>	2,799,469	3,951,863	<b>38,405</b>	29,250
		<b>5,596,227</b>	4,849,165	3,959,655	<b>568,874</b>	121,532
<b>NET CURRENT ASSETS</b>						
<b>Deduct: NON-CURRENT LIABILITIES</b>						
Other payables	29	38,630	39,251	15,577	-	-
Borrowings	30	2,971,647	3,215,900	2,666,032	150,000	150,000
Provision for employee benefits	31	17,346	20,405	25,044	-	-
Deferred tax liabilities	32	128,708	174,747	158,384	386	352
		<b>3,156,331</b>	3,450,303	2,865,037	<b>150,386</b>	150,352
		<b>8,254,504</b>	7,674,573	6,884,780	<b>4,339,625</b>	4,173,064

The Notes on pages 113 to 209 form an integral part of the Financial Statements.

## STATEMENT OF CHANGES IN EQUITY

THE GROUP												
Notes	Share Capital (\$'000)	Treasury Shares (\$'000)	Capital Reserve (\$'000)	Revenue Reserve (\$'000)	Exchange Reserve (\$'000)	Fair Value Adjustment Reserve (\$'000)	Hedging Reserve (\$'000)	Share-based Payment Reserve (\$'000)	Dividend Reserve (\$'000)	Total (\$'000)	Non-controlling Interests (\$'000)	Total Equity (\$'000)
<b>YEAR ENDED 30 SEPTEMBER 2012</b>												
	1,417,404	-	267,906	4,965,458	(158,936)	202,303	(23,273)	41,966	169,382	6,882,210	838,837	7,721,047
	-	-	-	(39,517)	676	-	-	-	-	(38,841)	(7,633)	(46,474)
	1,417,404	-	267,906	4,925,941	(158,260)	202,303	(23,273)	41,966	169,382	6,843,369	831,204	7,674,573
<u>Comprehensive income</u>												
Share of other comprehensive income of associated companies	-	-	(515)	(293)	708	450	(397)	(12)	-	(59)	-	(59)
Realisation of reserves on disposal of subsidiary and associated companies	-	-	(2,024)	1,506	49,073	-	(382)	(1,257)	-	46,916	-	46,916
Net fair value changes on derivative financial instruments	-	-	-	-	-	-	4,597	-	-	4,597	(78)	4,519
Realisation of hedging loss from derivative financial instruments	-	-	-	-	-	-	5,798	-	-	5,798	388	6,186
Net fair value changes on available-for-sale financial assets	-	-	-	-	-	123,399	-	-	-	123,399	-	123,399
Currency translation difference	-	-	-	-	(77,788)	-	-	-	-	(77,788)	(26,289)	(104,077)
Other comprehensive income for the year	-	-	(2,539)	1,213	(28,007)	123,849	9,616	(1,269)	-	102,863	(25,979)	76,884
Profit for the year	-	-	-	835,557	-	-	-	-	-	835,557	174,858	1,010,415
<b>Total comprehensive income for the year</b>	-	-	(2,539)	836,770	(28,007)	123,849	9,616	(1,269)	-	938,420	148,879	1,087,299
<u>Contributions by and distributions to owners</u>												
Employee share-based expense	-	-	-	-	-	-	-	12,399	-	12,399	1,109	13,508
Issue of shares in the Company upon exercise of share options and vesting of shares awarded	11	81,925	-	-	-	-	-	(16,689)	-	65,236	-	65,236
Purchase of treasury shares	11	-	(8,093)	-	-	-	-	-	-	(8,093)	-	(8,093)
Treasury shares reissued pursuant to share plans	11	-	8,070	(2,814)	-	-	-	(5,256)	-	-	-	-
Contribution of capital by non-controlling interests	-	-	-	-	-	-	-	-	-	-	35,660	35,660
Transfer of reserves by overseas subsidiary companies in compliance with statutory requirements	-	-	2,242	(2,242)	-	-	-	-	-	-	-	-
<b>Dividends</b>	9	-	-	(86,145)	-	-	-	-	(169,382)	(255,527)	(163,018)	(418,545)
Dividend proposed	-	-	-	(171,404)	-	-	-	-	171,404	-	-	-
<b>Total contributions by and distributions to owners</b>		81,925	(23)	(572)	(259,791)	-	-	(9,546)	2,022	(185,985)	(126,249)	(312,234)
<u>Changes in ownership interests</u>												
Change of interests in subsidiary and joint venture companies	-	-	-	(3,054)	(1,294)	-	-	-	-	(4,348)	669	(3,679)
Disposal of subsidiary companies	-	-	-	-	-	-	-	-	-	-	(191,455)	(191,455)
<b>Total changes in ownership interests</b>	-	-	-	(3,054)	(1,294)	-	-	-	-	(4,348)	(190,786)	(195,134)
<b>Total transactions with owners in their capacity as owners</b>		81,925	(23)	(572)	(262,845)	(1,294)	-	(9,546)	2,022	(190,333)	(317,035)	(507,368)
Balance at 30 September 2012	1,499,329	(23)	264,795	5,499,866	(187,561)	326,152	(13,657)	31,151	171,404	7,591,456	663,048	8,254,504

The Notes on pages 113 to 209 form an integral part of the Financial Statements.

## STATEMENT OF CHANGES IN EQUITY

THE GROUP											
Notes	Share Capital (\$'000)	Capital Reserve (\$'000)	Revenue Reserve (\$'000)	Exchange Reserve (\$'000)	Fair Value Adjustment Reserve (\$'000)	Hedging Reserve (\$'000)	Share-based Payment Reserve (\$'000)	Dividend Reserve (\$'000)	Total (\$'000)	Non-controlling Interests (\$'000)	Total Equity (\$'000)
<b>YEAR ENDED 30 SEPTEMBER 2011</b>											
Balance at 1 October 2010	1,374,502	269,709	4,341,213	(171,716)	138,609	(16,169)	38,414	168,236	6,142,798	805,661	6,948,459
Effects of adopting INT FRS 115	-	-	(61,915)	842	-	-	-	-	(61,073)	(2,606)	(63,679)
Balance at 1 October 2010, restated	1,374,502	269,709	4,279,298	(170,874)	138,609	(16,169)	38,414	168,236	6,081,725	803,055	6,884,780
<u>Comprehensive income</u>											
Share of other comprehensive income of associated companies	-	(643)	(365)	2,557	(89)	(124)	11	-	1,347	-	1,347
Realisation of reserves on disposal of subsidiary and associated companies	-	(1,696)	552	(5,125)	-	-	-	-	(6,269)	518	(5,751)
Net fair value changes on derivative financial instruments	-	-	-	-	-	(6,780)	-	-	(6,780)	(681)	(7,461)
Net fair value changes on available-for-sale financial assets	-	-	-	-	63,783	-	-	-	63,783	-	63,783
Currency translation difference	-	-	-	21,987	-	-	-	-	21,987	(9,308)	12,679
Other comprehensive income for the year	-	(2,339)	187	19,419	63,694	(6,904)	11	-	74,068	(9,471)	64,597
Profit for the year	-	-	897,830	-	-	-	-	-	897,830	233,894	1,131,724
<b>Total comprehensive income for the year</b>	-	(2,339)	898,017	19,419	63,694	(6,904)	11	-	971,898	224,423	1,196,321
<u>Contributions by and distributions to owners</u>											
Employee share-based expense	-	-	-	-	-	-	12,573	-	12,573	348	12,921
Expiry of share options	-	-	1,202	-	-	-	(1,202)	-	-	-	-
Issue of shares in the Company upon exercise of share options	11	42,902	-	-	-	-	(7,830)	-	35,072	-	35,072
Contribution of capital by non-controlling interests	-	-	-	-	-	-	-	-	-	20,682	20,682
Transfer of reserves by overseas subsidiary companies in compliance with statutory requirements	-	65	(65)	-	-	-	-	-	-	-	-
<b>Dividends</b>	9	-	-	-	-	-	-	-	-	-	-
Dividend paid	-	-	(85,145)	-	-	-	-	(168,236)	(253,381)	(206,826)	(460,207)
Dividend proposed	-	-	(169,382)	-	-	-	-	169,382	-	-	-
<b>Total contributions by and distributions to owners</b>	-	42,902	65	(253,390)	-	-	-	3,541	1,146	(205,736)	(185,796)
<u>Changes in ownership interests</u>											
Change of interests in subsidiary and joint venture companies	-	21	2,577	(6,916)	-	(200)	-	-	(4,518)	(2,238)	(6,756)
Dilution of interest in an associated company	-	450	(561)	111	-	-	-	-	-	-	-
Disposal of subsidiary companies	-	-	-	-	-	-	-	-	-	(8,240)	(8,240)
<b>Total changes in ownership interests</b>	-	471	2,016	(6,805)	-	(200)	-	-	(4,518)	(10,478)	(14,996)
<b>Total transactions with owners in their capacity as owners</b>	-	42,902	536	(251,374)	(6,805)	-	(200)	3,541	1,146	(210,254)	(196,274)
Balance at 30 September 2011	1,417,404	267,906	4,925,941	(158,260)	202,303	(23,273)	41,966	169,382	6,843,369	831,204	7,674,573

The Notes on pages 113 to 209 form an integral part of the Financial Statements.

## ▶ STATEMENT OF CHANGES IN EQUITY

		THE COMPANY							
Notes	Share Capital (\$'000)	Treasury Shares (\$'000)	Capital Reserve (\$'000)	Revenue Reserve (\$'000)	Fair Value Adjustment Reserve (\$'000)	Share-based Payment Reserve (\$'000)	Dividend Reserve (\$'000)	Total (\$'000)	
<b>YEAR ENDED 30 SEPTEMBER 2012</b>									
	1,417,404	-	1,039,274	1,506,196	1,717	39,091	169,382	4,173,064	
<u>Comprehensive income</u>									
Net fair value changes on available-for-sale financial assets	-	-	-	-	169	-	-	169	
Other comprehensive income for the year	-	-	-	-	169	-	-	169	
Profit for the year	-	-	-	352,957	-	-	-	352,957	
<b>Total comprehensive income for the year</b>	-	-	-	352,957	169	-	-	353,126	
<u>Contributions by and distributions to owners</u>									
Employee share-based expense	-	-	-	-	-	11,819	-	11,819	
Issue of shares in the Company upon exercise of share options and vesting of shares awarded	11 81,925	-	-	-	-	(16,689)	-	65,236	
Purchase of treasury shares	11 -	(8,093)	-	-	-	-	-	(8,093)	
Treasury shares reissued pursuant to share plans	11 -	8,070	(2,814)	-	-	(5,256)	-	-	
<b>Dividends</b>	9								
Dividend paid	-	-	-	(86,145)	-	-	(169,382)	(255,527)	
Dividend proposed	-	-	-	(171,404)	-	-	171,404	-	
<b>Total contributions by and distributions to owners</b>	81,925	(23)	(2,814)	(257,549)	-	(10,126)	2,022	(186,565)	
<b>Total transactions with owners in their capacity as owners</b>	81,925	(23)	(2,814)	(257,549)	-	(10,126)	2,022	(186,565)	
Balance at 30 September 2012	1,499,329	(23)	1,036,460	1,601,604	1,886	28,965	171,404	4,339,625	
<b>YEAR ENDED 30 SEPTEMBER 2011</b>									
	1,374,502	-	1,039,274	1,331,928	2,034	34,803	168,236	3,950,777	
<u>Comprehensive income</u>									
Net fair value changes on available-for-sale financial assets	-	-	-	-	(317)	-	-	(317)	
Other comprehensive income for the year	-	-	-	-	(317)	-	-	(317)	
Profit for the year	-	-	-	428,795	-	-	-	428,795	
<b>Total comprehensive income for the year</b>	-	-	-	428,795	(317)	-	-	428,478	
<u>Contributions by and distributions to owners</u>									
Employee share-based expense	-	-	-	-	-	12,118	-	12,118	
Issue of shares in the Company upon exercise of share options	11 42,902	-	-	-	-	(7,830)	-	35,072	
<b>Dividends</b>	9								
Dividend paid	-	-	-	(85,145)	-	-	(168,236)	(253,381)	
Dividend proposed	-	-	-	(169,382)	-	-	169,382	-	
<b>Total contributions by and distributions to owners</b>	42,902	-	-	(254,527)	-	4,288	1,146	(206,191)	
<b>Total transactions with owners in their capacity as owners</b>	42,902	-	-	(254,527)	-	4,288	1,146	(206,191)	
Balance at 30 September 2011	1,417,404	-	1,039,274	1,506,196	1,717	39,091	169,382	4,173,064	

The Notes on pages 113 to 209 form an integral part of the Financial Statements.



## ► CASH FLOW STATEMENT

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### THE GROUP

2012  
(\$'000)

2011  
(\$'000)

(Restated)

#### CASH FLOWS FROM OPERATING ACTIVITIES

Profit before taxation and exceptional items from continuing operations	798,491	926,087
Profit before taxation and exceptional items from discontinued operations	411,423	337,189
Profit before taxation and exceptional items	1,209,914	1,263,276
Adjustments for:		
Depreciation of fixed assets	130,439	119,615
Impairment of fixed assets and intangible assets	15,513	4,921
Impairment reversal of fixed assets and intangible assets	(1,569)	(2,213)
Fixed assets and intangible assets written off	56	983
Provision for employee benefits	4,568	2,237
Write back of provision for employee benefits	(348)	(2,907)
Allowance for foreseeable losses on properties held for sale (net)	34,751	12,034
Loss on disposal of fixed assets	2,462	3,100
Amortisation of brands and intangible assets	17,655	21,223
Amortisation of deferred income	-	(8,005)
Interest income	(21,875)	(17,623)
Interest expenses	82,814	52,922
Share of joint venture companies' profits	(16,245)	(17,342)
Share of associated companies' profits	(60,838)	(51,937)
Investment income	(18,076)	(11,549)
Profit on properties held for sale	(281,936)	(488,407)
Employee share-based expense	21,140	41,696
Fair value adjustment of financial instruments	8,505	(2,471)
Fair value adjustment of investment properties	(341,585)	(140,057)
Loss on disposal of financial instruments	18,664	16,647
Operating cash before working capital changes	804,009	796,143
Change in inventories	(36,531)	7,362
Change in receivables	175,448	(220,877)
Change in joint venture and associated companies' balances	(11,002)	8,664
Change in payables	20,024	30,454
Progress payment received/receivable on properties held for sale	1,467,107	2,460,962
Development expenditure on properties held for sale	(1,376,111)	(1,600,099)
Currency realignment	(1,564)	(3,925)
Cash generated from operations	1,041,380	1,478,684
Interest income received	16,989	17,623
Interest expenses paid	(79,107)	(54,795)
Income taxes paid	(310,460)	(267,182)
Payment of employee benefits	(2,884)	(3,313)
Payment of cash-settled options	(7,018)	(25,690)
<b>Net cash from operating activities</b>	<b>658,900</b>	<b>1,145,327</b>

#### CASH FLOWS FROM INVESTING ACTIVITIES

Dividends from joint venture and associated companies	89,949	71,773
Investment income	18,076	11,549
Proceeds from sale of fixed assets and assets held for sale	3,487	15,660
Proceeds from disposal of associated companies	37,603	97,957
Proceeds from sale of other and short term investments	703	294
Proceeds from disposal of intangible assets	1,688	-
Proceeds from disposal of subsidiary companies	55,946	28,748
Proceeds from sale of investment properties	-	54,654
Purchase of fixed assets and investment properties	(265,825)	(348,773)
Purchase of other investments	-	(17,401)
Acquisition of non-controlling interests in subsidiary companies	(4,054)	(7,584)
Payment for intangible assets and brands	(18,512)	(15,799)
Development expenditure on investment properties under construction	(53,232)	(228,813)
Investments in associated and joint venture companies	(22,234)	(37,412)
Acquisition of subsidiary and joint venture companies	(146,794)	(27,086)
Repayment of loan from an associated company	9,607	-
Additional trade advances	1,643	663
<b>Net cash used in investing activities</b>	<b>(291,949)</b>	<b>(401,570)</b>

The Notes on pages 113 to 209 form an integral part of the Financial Statements.

## ▶ CASH FLOW STATEMENT

FOR THE YEAR ENDED 30 SEPTEMBER 2012

	<b>THE GROUP</b>	
	<b>2012</b>	2011
	(\$'000)	(\$'000)
		(Restated)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Proceeds from/(Repayment of) term loans and bank borrowings	<b>323,522</b>	(709,944)
Proceeds from issue of bonds	-	300,000
Purchase of treasury shares	<b>(8,093)</b>	-
Proceeds from issue of shares:		
- by subsidiary companies to non-controlling interests	<b>21,482</b>	20,682
- by the Company to shareholders	<b>65,236</b>	35,072
Payment of dividends:		
- by subsidiary companies to non-controlling interests	<b>(163,018)</b>	(206,826)
- by the Company to shareholders	<b>(255,527)</b>	(253,381)
<b>Net cash used in financing activities</b>	<b>(16,398)</b>	(814,397)
<b>Net increase/(decrease) in cash and cash equivalents</b>		
Cash and cash equivalents at beginning of year	<b>1,597,635</b>	1,695,123
Reclassified to assets held for sale	<b>(279,312)</b>	(1,383)
Effects of exchange rate changes on cash and cash equivalents	<b>(21,399)</b>	(25,465)
<b>Cash and cash equivalents at end of year</b>	<b>1,647,477</b>	1,597,635
Cash and cash equivalents at end of year comprise:		
Cash and bank deposits (Note 21)	<b>1,648,945</b>	1,599,607
Bank overdrafts (Note 30)	<b>(1,468)</b>	(1,972)
	<b>1,647,477</b>	1,597,635
<b>Analysis of acquisition and disposal of subsidiary and joint venture companies</b>		
Net assets acquired:		
Fixed assets	<b>12,616</b>	12,135
Investment properties	<b>266,688</b>	-
Other non-current assets	<b>213</b>	4,211
Current assets	<b>14,155</b>	16,498
Bank borrowings	<b>(82,692)</b>	(103)
Current liabilities	<b>(23,965)</b>	(9,249)
Non-current liabilities	-	(2,315)
Non-controlling interests	<b>(471)</b>	(831)
Cash	<b>12,340</b>	7,036
	<b>198,884</b>	27,382
Investment in associated company previously accounted for	<b>(43,878)</b>	-
Goodwill on acquisition (net)	<b>18,306</b>	6,740
Consideration	<b>173,312</b>	34,122
Contribution of capital by non-controlling interests	<b>(14,178)</b>	-
Cash and cash equivalents of subsidiary and joint venture companies	<b>(12,340)</b>	(7,036)
Cash outflow on acquisition net of cash and cash equivalents acquired	<b>146,794</b>	27,086
Net assets disposed:		
Fixed assets	<b>(278)</b>	(228)
Investment properties	<b>(235,402)</b>	-
Properties held for sale	<b>(303,213)</b>	-
Other non-current assets	<b>(1,421)</b>	(2,079)
Current assets	<b>(3,028)</b>	(169,693)
Non-current liabilities	<b>222,621</b>	1,510
Current liabilities	<b>77,215</b>	62,591
Non-controlling interests	<b>191,455</b>	7,933
Cash	<b>(205,675)</b>	(4,002)
	<b>(257,726)</b>	(103,968)
Realisation of translation difference	<b>(34,632)</b>	5,498
Provision for cost of disposal	<b>(100)</b>	-
Fair value of retained interest reclassified to investment in associated company	<b>69,316</b>	-
Consideration satisfied by other receivables	-	84,352
Gain on disposal	<b>(38,479)</b>	(18,632)
Consideration received	<b>(261,621)</b>	(32,750)
Less: Cash of subsidiary companies disposed off	<b>205,675</b>	4,002
Cash inflow on disposal net of cash and cash equivalents disposed	<b>(55,946)</b>	(28,748)

The Notes on pages 113 to 209 form an integral part of the Financial Statements.

# ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

The following Notes form an integral part of the Financial Statements on pages 105 to 112.

## 1. GENERAL

Fraser and Neave, Limited (the "Company") is a limited liability company incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited. The registered office of the Company is located at 438 Alexandra Road, #21-00 Alexandra Point, Singapore 119958.

The principal activities of the Group are:

- (a) production and sale of beverages (includes soft drinks, beer and stout) and dairy products;
- (b) development of and investment in property; and
- (c) printing and publishing.

These activities are carried out through the Company's subsidiary, joint venture and associated companies to which the Company provides management and administrative services.

There were no significant changes in the nature of these principal activities during the financial year.

The Company's operation is managed through a wholly-owned subsidiary company.

The financial statements of the Company and the consolidated financial statements of the Group were authorised for issue in accordance with a resolution of the Directors on 16 November 2012.

## 2. ACCOUNTING POLICIES

### 2.1 Basis of Preparation

The financial statements are prepared in accordance with Singapore Financial Reporting Standards ("FRS") as required by the Companies Act, Chapter 50. The financial statements are prepared on a historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars and all values are rounded to the nearest thousand (\$'000) unless otherwise stated.

The Group and the Company have applied the same accounting policies and methods of computation in the preparation of the financial statements for the current financial year and are consistent with those used in the previous financial year, except as disclosed below.

On 1 October 2011, the Group and the Company adopted the following new and revised standards and interpretations of FRS (INT FRS) that are mandatory for application from that date.

Revised FRS 24	Related Party Disclosures
Amendments to INT FRS 114	Prepayments of a Minimum Funding Requirement
INT FRS 115	Agreements for the Construction of Real Estate
Amendments to FRS 107	Disclosures - Transfer of Financial Assets

Improvements to FRSs 2010 - Amendments to:

FRS 107	Financial Instruments: Disclosures
FRS 1	Presentation of Financial Statements
FRS 34	Interim Financial Reporting

Except for INT FRS 115 and Revised FRS 24, the adoption of the above standards and interpretations had no material effect on the financial performance or position of the Group and the Company.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.1 Basis of Preparation (cont'd)

##### INT FRS 115 Agreements for the Construction of Real Estate

The Group has adopted INT FRS 115 Agreements for the Construction of Real Estate from 1 October 2011.

On 26 August 2010, the Accounting Standards Council issued INT FRS 115 with an accompanying note that explains the application of INT FRS 115 to property development sales in Singapore by considering the Singapore legal framework. INT FRS 115 supersedes RAP 11 Pre-Completion Contracts for the Sale of Development Property and becomes effective for annual periods beginning on or after 1 January 2011. When adopted INT FRS 115 is to be applied retrospectively.

INT FRS 115 clarifies when revenue and related expenses from a sale of real estate unit should be recognised if an agreement between a developer and a buyer is reached before the construction of real estate is completed. INT FRS 115 determines that contracts which do not classify as construction contracts in accordance with FRS 11 can only be accounted for using the percentage of completion ("POC") method if the entity continuously transfers to the buyer control and the significant risks and rewards of ownership of the work in progress in its current state as construction progresses.

Before 1 October 2011, the Group's accounting policy for all pre-completion property sales was to recognise revenue using the POC method as construction progresses. Upon applying INT FRS 115 retrospectively, the comparatives have been restated. The effects on the Group's financial statements are as follows:

#### Group Profit Statement

	2011 (\$'000)
Increase in revenue	92,086
Increase in cost of sales	(23,402)
Increase in marketing expenses	(43,158)
Increase in taxation	(8,154)
Increase in profit after taxation	<u>17,372</u>
Increase in attributable profit to:	
- Shareholders of the Company	22,398
- Non-controlling interests	(5,026)
	<u>17,372</u>
Basic and diluted earnings per share (cents)	
- Before fair value adjustment and exceptional items	1.6
- After fair value adjustment and exceptional items	1.6

#### Group Balance Sheet

	2011 (\$'000)	2010 (\$'000)
Decrease in revenue reserves	(39,517)	(61,915)
Increase in exchange reserves	676	842
Decrease in non-controlling interests	(7,633)	(2,606)
Decrease in total equity	(46,474)	(63,679)
Increase in properties held for sale	217,799	178,862
Increase in other payables	274,406	260,713
Decrease in provision for taxation	(7,408)	(18,172)
Decrease in deferred taxation	(2,725)	-

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.1 Basis of Preparation (cont'd)

##### Revised FRS 24 Related Party Disclosures

The Group adopted Revised FRS 24 Related Party Disclosures from 1 October 2011.

The revised FRS 24 clarifies the definition of a related party to simplify the identification of such relationships and to eliminate inconsistencies in its application. The revised FRS 24 expands the definition of a related party and would treat two entities as related to each other whenever a person (or a close member of that person's family) or a third party has control or joint control over the entity, or has significant influence over the entity.

The adoption of the revised FRS 24 affects only the disclosures made in the financial statements. There is no financial effect on the results and financial position of the Group for the current and previous financial years.

#### 2.2 Basis of Consolidation and Business Combinations

The Company's investments in subsidiary companies are stated at cost less accumulated impairment losses.

Subsidiary companies are those companies controlled by the Group. Subsidiary companies are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. The financial year of the Company and all its subsidiary companies ends on 30 September unless otherwise stated. The consolidated financial statements of the Group incorporate the financial statements of the Company and all its subsidiary companies made up to 30 September. The financial statements of subsidiary companies are prepared using consistent accounting policies.

Acquisitions of subsidiary companies are accounted for using the acquisition method. The consideration transferred for the acquisition of a subsidiary company comprises the fair value of the assets transferred, liabilities incurred, equity interest issued by the Group and any contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any change in the contingent consideration to be paid will be recognised in the profit statement. Acquisition-related costs are expensed as incurred.

All intra group transactions, balances and unrealised gains are eliminated on consolidation. Unrealised gains resulting from transactions with associates and joint ventures are eliminated to the extent of the Group's interest in associates. Unrealised losses are also eliminated but only to the extent that there is no evidence of impairment.

Non-controlling interests in the acquiree is recognised on the acquisition date at the non-controlling interests' proportionate share of the acquiree net identifiable assets.

In business combinations achieved in stages, previously held equity interests in the acquiree are re-measured to fair value at the acquisition date and any corresponding gain or loss is recognised in the profit statement.

When a change in the Company's ownership interest in a subsidiary results in a loss of control over the subsidiary, the assets and liabilities of the subsidiary including any goodwill are derecognised. Any retained interest in the entity is remeasured at fair value. The difference between the carrying amount of the retained interest and its fair value is recognised in the profit statement.

The accounting policy on goodwill on acquisition of subsidiary companies is included in Note 2.11(b).

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.2 Basis of Consolidation and Business Combinations (cont'd)

##### Business combinations prior to 1 October 2010

Business combinations were accounted for using the purchase method. Transaction costs directly attributable to the acquisition formed part of the acquisition costs.

Business combinations achieved in stages were accounted for as separate steps. Adjustments to those fair values relating to previously held interests were treated as a revaluation and recognised in equity. Any additional acquired interest did not affect previously recognised goodwill.

Contingent consideration was recognised if, and only if, the Group had a present obligation, the economic outflow was more likely than not and a reliable estimate was determinable. Subsequent measurements to the contingent consideration affected goodwill.

##### Transactions with non-controlling interests

Non-controlling interests represent the equity in subsidiaries not attributable, directly or indirectly, to owners of the Company, and are presented separately in the consolidated statement of comprehensive income, statement of changes in equity and within equity in the consolidated balance sheet, separately from equity attributable to owners of the Company.

A change in ownership interest in subsidiary companies that do not result in a change of control is accounted for as equity transactions. The carrying amounts of the controlling and non-controlling interests will be adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received will be recognised directly in equity and attributed to owners of the parent.

A list of the Company's subsidiary companies is shown in Note 42.

#### 2.3 Joint Venture Companies

A joint venture company (not being a subsidiary company) is a company in which the Group has a long-term interest of not more than 50% of the equity and has a contractual agreement to jointly share the control with one or more parties in the joint venture company's commercial and financial affairs.

The Group recognises its interest in joint venture companies using proportionate consolidation. The Group combines its share of each of the assets, liabilities, income and expenses of the joint venture companies with the similar items, line by line, in its consolidated financial statements. The joint venture is proportionately consolidated until the date on which the Group ceases to have joint control over the joint venture.

Joint venture companies ("JVC") that are held by the Group's joint venture companies are equity accounted for in accordance with the accounting policies of these joint venture companies. No adjustments have been made at the Group to recognise the interest of these JVC using proportionate consolidation as the contribution of these JVC to the Group are not material.

In the Company's separate financial statements, investments in joint venture companies are carried at cost less impairment losses.

A list of the Company's joint venture companies is shown in Note 42.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.4 Associated Companies

An associated company (not being a subsidiary company or joint venture company) is a company in which the Group exercises significant influence over the financial and operating policy decisions.

The Group's investments in associated companies are carried at cost less accumulated impairment losses and adjusted to recognise the Group's share of post-acquisition reserves of the associated companies. Investments in associated companies include goodwill.

When the Group's share of losses in an associated company equals or exceeds its interest in the associated company, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associated company.

The Group's share of the operating results, exceptional items and fair value adjustment of investment properties of associated companies are shown separately in the profit statement. The Group's share of other comprehensive income is recognised in other comprehensive income. Net assets of the associated companies are included in the consolidated financial statements under the equity method based on their latest audited financial statements except where their financial periods do not end on 30 September, then management accounts to 30 September are used.

An associated company is equity accounted for from the date the Group obtains significant influence until the date the Group ceases to have significant influence over the associated company.

In the Company's separate financial statements, investments in associated companies are carried at cost less impairment losses.

A list of the Company's associated companies is shown in Note 42.

#### 2.5 Revenue Recognition

##### Sale of Goods

Revenue from the sale of goods is recognised upon the transfer of significant risk and rewards of ownership of the goods to the customer, which generally coincides with delivery and acceptance of the goods sold.

Revenue from sale of goods represents the invoiced value of net sales (including excise duties and net of trade discounts).

##### Sale of Development Properties Under Construction

Revenue from development properties under construction is recognised when the significant risks and rewards of ownership have been transferred to the purchasers. For residential development projects under progressive payment scheme in Singapore, whereby the legal terms in the sales contracts result in continuous transfer of work-in-progress to the purchasers, revenue is recognised based on the percentage of completion method. Under the percentage of completion method, profit is brought into profit statement only in respect of finalised sales contracts and to the extent that such profit relates to the progress of construction work. The progress of construction work is measured by the proportion of the construction and related costs incurred to date to the estimated total construction and related costs for each project.

For executive condominium projects in Singapore, residential development projects under deferred payment scheme in Singapore and overseas development projects, revenue will be recognised upon the transfer of significant risks and rewards of ownership, which generally coincides with the time the development units are delivered to the purchasers.

##### Sale of Completed Development Properties

Revenue from completed properties is recognised when the risks and rewards of ownership have been transferred to the purchaser either through the transfer of legal title or equitable interest in the properties, which is normally on unconditional exchange of contracts. For conditional exchanges, sales are recognised only when all the significant conditions are satisfied.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.5 Revenue Recognition (cont'd)

##### Others

Rental income is recognised on a straight line basis over the lease term commencing on the date from which the lessee is entitled to exercise its right to use the leased asset.

Interest income is taken up on an accrual basis (using the effective interest method).

Dividend income is recognised when the Group's right to receive payment is established.

Other categories of revenue are taken up on an accrual basis.

#### 2.6 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) where, as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. Where the effect of time value of money is material, the amount of the provision is the present value of the expenditure expected to be required to settle the obligation.

#### 2.7 Taxation

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in the profit statement except to the extent it relates to items recognised directly in equity, in which case it is recognised in equity or in other comprehensive income.

##### (a) Current tax

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance sheet date.

##### (b) Deferred tax

Deferred tax is recognised in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Temporary differences are not recognised for goodwill, the initial recognition of assets or liabilities that affects neither accounting nor taxable profit, and differences relating to investments in subsidiary, joint venture and associated companies to the extent that the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences can be utilised. The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced by the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted at or substantively enacted at the balance sheet date.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.



## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.8 Fixed Assets

Fixed assets are carried at cost less accumulated depreciation and accumulated impairment losses. The cost of an asset comprises its purchase price and any directly attributable costs of bringing the asset to working condition for its intended use. Dismantlement, removal or restoration costs are included as part of the cost of fixed assets if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the asset. Expenditure for additions, improvements and replacements are capitalised and expenditure for maintenance and repairs are charged to the profit statement. Subsequent expenditure relating to fixed assets that has already been recognised is added to the carrying amount of the asset when it is probable that future economic benefits in excess of standard of performance of the asset before the expenditure was made, will flow to the Group and the cost can be reliably measured, otherwise it is recognised as an expense during the financial year in which it is incurred. The carrying amount of the replaced parts is derecognised.

An asset is derecognised upon sale or retirement and any gain or loss on derecognition of the asset is included in the profit statement. Any amount in revaluation reserve relating to that asset is transferred to revenue reserves.

Depreciation is calculated on the straight-line method to write off the cost or valuation of fixed assets less residual value over their estimated useful lives. No depreciation is charged for freehold land and capital work-in-progress. The residual values, depreciation method and useful lives are reviewed and adjusted as appropriate at each balance sheet date. The annual depreciation rates applied to write down the fixed assets over their estimated useful lives are as follows:

Leasehold land	- Lease term (ranging from 10 to 99 years)
Building	- Lease term (ranging from 10 to 60 years)
Plant, machinery and equipment	- 2.5% to 33%
Motor vehicle and forklift	- 10% to 20%
Postmix and vending machine	- 10% to 20%
Furniture and fitting, computer equipment and beer cooler	- 5% to 100%

Capital Work-in-Progress includes fixed assets under construction and advance payments and progress payments made for fixed assets and are not depreciated until each stage of development is completed and becomes operational.

The carrying amounts of fixed assets are reviewed for impairment when events or circumstances indicate that the carrying value may not be recoverable.

#### 2.9 Investment Properties

##### (a) Completed Investment Properties

Completed investment properties are initially recognised at cost, including transaction cost and subsequently carried at fair value, determined annually by independent professional valuers. Changes in fair values are recognised in the profit statement.

Transfers are made to or from completed investment properties only when there is a change in use. For a transfer from completed investment property to owner-occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. For a transfer from owner-occupied property to completed investment property, the property is accounted for in accordance with the accounting policy for fixed assets up to the date of change in use.

On disposal of a completed investment property, the difference between the disposal proceeds and the carrying amount is recognised in the profit statement.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.9 Investment Properties (cont'd)

##### (b) Investment Property Under Construction

Investment properties under construction are initially stated at cost. Cost includes land and construction, related overhead expenditure and financing charges incurred during the period of construction and up to the completion of construction.

They are subsequently measured at fair value with the changes in fair values being recognised in the profit statement when fair value can be measured reliably. Investment properties under construction for which fair value cannot be determined reliably is measured at cost less impairment.

Investment properties under construction are considered completed and are transferred to completed investment properties when they are ready for their intended use.

#### 2.10 Borrowing Costs

Borrowing costs are generally expensed as incurred. However, borrowing costs that are directly attributable to acquisition and construction are capitalised as part of the cost of fixed assets, development properties held for sale or completed properties held for sale. Capitalisation of borrowing costs commences when activities to prepare the assets are in progress until the asset is ready for its intended use. Borrowing costs capitalised in property held for sale are determined after netting off interest income earned from progress billings received and placed on fixed deposits.

#### 2.11 Intangible Assets

Intangible assets acquired separately are capitalised at cost. Intangible assets from a business acquisition are capitalised at fair value as at the date of acquisition. After initial recognition, an intangible asset is carried at cost less any accumulated amortisation and any accumulated impairment loss.

The useful lives of these intangible assets are assessed to be either finite or indefinite. Amortisation charged on finite intangible assets is taken to the profit statement as amortisation expense. Intangible assets with indefinite useful lives are subjected to impairment test annually or more frequently if events or changes in circumstances indicate that the carrying value might be impaired.

Internally generated goodwill and internally generated intangible assets arising from research are not capitalised and the expenditure is charged to the profit statement when it is incurred. Deferred development costs arising from deferred expenditure are recognised when the Group can demonstrate the technical feasibility of completing the intangible asset so that it will be available for use or sale, its intention to complete and its ability to use or sell the asset, how the asset will generate future economic benefits, the availability of resources to complete and the ability to measure reliably the expenditure during the development.

Intangible assets are tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value might be impaired. Useful lives are also examined on an annual basis and adjustments, where applicable, are made on a prospective basis.

- a) Development costs of publications are expensed as incurred, except for development costs which can reasonably be expected to be recovered from related future revenues.

The development costs are then amortised in accordance with their estimated economic useful lives, upon completion of published products as follows:

	Directories	Curriculum	General	Reference
1st year	100%	33%	50%	33%
2nd year	-	33%	30%	27%
3rd year	-	34%	20%	20%
4th year	-	-	-	13%
5th year	-	-	-	7%

At each balance sheet date, the Group assesses whether there is any indication of impairment. If any such indication exists, the recoverable amount is estimated.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.11 Intangible Assets (cont'd)

- b) Goodwill on acquisition is identified as being the excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interests in the acquiree, and the fair value of the Group's previously held equity interest in the acquiree, over the net fair value of the acquiree's identifiable assets and liabilities. In instances where the latter amount exceeds the former, the excess is recognised as a gain in the profit statement on the acquisition date.

Positive goodwill is carried at cost less any accumulated impairment loss. Goodwill is subjected to impairment test annually or more frequently if events or changes in circumstances indicate that the carrying value might be impaired.

Internally generated goodwill is not capitalised.

- c) Management contracts with finite useful lives are amortised on a straight line basis over an estimated useful life of 8 years. Management contracts with indefinite useful lives are not amortised.
- d) Other intangible assets comprise licenses, web-content, software, customer relationships, and publishers and distributor relationships. The licenses are amortised based on the remaining lives of the licensing arrangements with the respective licensors. Customers, publishers and distributors relationships are amortised over the remaining useful lives.

#### 2.12 Brands

Brands with finite lives are stated at cost less accumulated amortisation and accumulated impairment losses. They are assessed for impairment annually or whenever there is an indication of impairment. The useful life is also examined on an annual basis and an adjustment, where applicable, is made on a prospective basis. Amortisation is calculated to write off their cost over their estimated useful lives of up to 15 years on a straight-line method to the profit statement.

Brands with indefinite lives are stated at cost less any impairment loss. The useful life of the brand is estimated to be indefinite because based on the current market share of the brand, management believes there is no foreseeable limit to the period over which the brand is expected to generate net cash flows to the Group. The indefinite useful life is reviewed annually to determine whether it continues to be supportable. The brand is tested for impairment annually or more frequently when indicators of impairment are identified.

Internally generated brands are not capitalised and the expenditure is charged against profit in the year in which the expenditure is incurred.

#### 2.13 Properties Held For Sale

##### (a) Development Properties Held for Sale

Development properties held for sale are measured at the lower of cost and net realisable value. Cost includes cost of land and construction, related overhead expenditure, and financing charges and other net costs incurred during the period of development. Non-refundable commissions paid to sales or marketing agents on the sale of real estate units are expensed when incurred.

Net realisable value of development properties held for sale is the estimated selling price in the ordinary course of the business, based on market prices at the end of the reporting period and discounted for the time value of money if material, less the estimated costs of completion and the estimated costs necessary to make the sale.

Development properties held for sale are stated at cost plus attributable profits less progress billings if their revenue is recognised based on percentage of completion method. Progress billings not yet paid by customers are included within "trade and other receivables".

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.13 Properties Held For Sale (cont'd)

##### (a) Development Properties Held for Sale (cont'd)

Development properties held for sale are stated at cost if their revenue is recognised upon completion. Payments received from purchasers prior to completion are included in "trade and other payables" as "progress billings received in advance".

The costs of development properties recognised in profit or loss on disposal are determined with reference to the specific costs incurred on the property sold and an allocation of any non-specific costs based on the relative size of the property sold.

Developments are considered complete upon the issue of Temporary Occupation Permit. When completed, development properties held for sale are transferred to completed properties held for sale.

For revenue recognition on development properties held for sale, please refer to Note 2.5.

##### (b) Completed Properties Held for Sale

Completed properties held for sale are stated at the lower of cost and net realisable value. Cost includes cost of land and construction, related overhead expenditure, and financing charges and other net costs incurred during the period of development.

Allowance for impairment is made when it is anticipated that the net realisable value has fallen below cost.

For revenue recognition on completed properties held for sale, please refer to Note 2.5.

#### 2.14 Inventories

All inventories including containers (comprising returnable bottles, cases and pallets) are stated at the lower of cost and net realisable value. The net realisable value is the estimated selling price in the ordinary course of business, less the cost of completion and selling expenses.

Cost in respect of raw materials, consumable stores and goods purchased for resale is stated based on first-in-first-out, weighted average or standard cost (which approximates average actual cost). Cost in respect of manufactured inventories and work-in-progress includes attributable production overheads. Engineering and other inventories are valued on the weighted average cost basis less appropriate allowances for obsolete items.

Soft drink container inventories comprise both containers on hand and those estimated to be in the market at deposit values. Cost is amortised to deposit value over a period up to the container's expected useful life of 36 months for returnable bottles and 96 months for plastic crates.

Beer containers comprise returnable bottles and crates. Returnable bottles are valued at repurchase price/deposit value (including freight where significant; and the difference between the original cost and repurchase price/deposit value is written off over a period not exceeding 5 years) and crates are amortised over a period not exceeding 8 years; alternatively these assets are valued at net realisable value, if lower. Abnormally large purchases of bottles are accounted for by writing off a portion of the cost in excess of repurchase price based on the estimated lifespan.

#### 2.15 Trade and Other Receivables

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less allowance for impairment. An allowance for impairment of trade receivables is established when there is evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.16 Cash and Cash Equivalents

Cash and cash equivalents include cash on hand and in bank, deposits with financial institutions and bank overdrafts that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value. Bank overdrafts are included in bank borrowings on the balance sheet.

#### 2.17 Financial Liabilities

Financial liabilities include trade payables, other payables, payables to related parties and interest-bearing loans and borrowings. Financial liabilities are recognised on the balance sheet when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. Financial liabilities are initially recognised at fair value of consideration received less directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

Gains and losses are recognised in the profit statement when the liabilities are derecognised as well as through the amortisation process. A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

#### 2.18 Employee Benefits

##### (a) Retirement Benefits

Provision for retirement benefits is made in accordance with:

- (i) the terms of agreements concluded with various categories of employees, or
- (ii) pension and retirement benefit schemes, or
- (iii) defined contribution plans under statutory regulations in the country, where applicable.

##### *Retirement Benefits in accordance with agreements*

The provisions represent the present value of the amounts likely to become payable in respect of services already rendered. An independent actuarial calculation of the provision is made every three years. Internal calculation of the provision is made each intervening year on the same basis as those used for the independent actuarial calculation.

##### *Pension and Retirement Benefit Schemes*

The cost of providing benefits under the defined benefits plans are determined by using accrued or projected benefit valuation methods as appropriate. Actuarial gains and losses are recognised as income or expenses when the cumulative unrecognised actuarial gains or losses for each plan exceeds the greater of 10% of present value of the obligation and 10% of the fair value of plan assets. These gains or losses are recognised over the average remaining working lives of the employees participating in the plans.

##### *Defined contribution plans under statutory regulations*

Obligations for contributions to defined contribution plans are recognised as an expense in the profit statement as incurred.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.18 Employee Benefits (cont'd)

##### (b) Equity Compensation Plans

Employees of the Group receive remuneration in the form of share options and share awards as consideration for services rendered.

##### (i) *Equity-settled transactions*

The fair value of the employee services received in exchange for the grant of the options or awards is recognised as an expense in the profit statement with a corresponding increase in the employee share-based payment reserve over the vesting period. The total amount to be recognised over the vesting period is determined by reference to the fair value of the options or awards on the date of grant. Non-market vesting conditions are included in assumptions about the number of options that are expected to become exercisable on vesting date. At each balance sheet date, the entity revises its estimates of the number of options that are expected to become exercisable on the vesting date. It recognises the impact of the revision of original estimates, if any, in the profit statement, and a corresponding adjustment to equity over the remaining vesting period.

When the options are exercised and new ordinary shares issued, the proceeds received (net of any directly attributable transaction costs) and the corresponding share-based payment reserve is credited to share capital. For certain listed subsidiary companies which have treasury shares, the proceeds received (net of any directly attributable transaction costs) and the corresponding share option reserve is credited to the 'treasury share' account when treasury shares purchased are re-issued to the employees.

##### (ii) *Cash-settled transactions*

The cost of phantom share options granted is measured initially at fair value at the grant date taking into account the terms and conditions upon which the options were granted. Until the liability is settled, it is remeasured at each reporting date and the fair value is expensed over the period till vesting with recognition of a corresponding liability.

##### (c) Accrued Annual Leave

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for employee entitlements to annual leave as a result of services rendered by employees up to the balance sheet date.

#### 2.19 Functional and Foreign Currencies

##### (a) Functional currency

The currency of the primary economic environment in which the Company operates ("the functional currency") is Singapore Dollars. The consolidated financial statements are presented in Singapore Dollars, which is the Company's functional and presentation currency.

##### (b) Foreign currency transactions

Foreign currency transactions are recorded in the functional currencies of the Company and the respective subsidiary companies at rates of exchange approximating those ruling at transaction date. Foreign currency monetary assets and liabilities at the balance sheet date are translated at the rates ruling at that date. Exchange differences are dealt with in the profit statement except where exchange differences arise on foreign currency monetary items that in substance form part of the Group's net investment in the foreign entity. These exchange differences are taken to exchange reserve as a separate component of the shareholders' funds until the disposal of the net investment at which time they are recognised in the profit statement.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.19 Functional and Foreign Currencies (cont'd)

##### (b) Foreign currency transactions (cont'd)

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using exchange rates at the date when the fair value was determined. Currency translation differences on equity investments held at fair value through profit or loss, are reported as part of the fair value gain or loss. Currency translation differences on equity investments classified as available-for-sale financial assets, are included in the fair value reserve within equity.

Currency translation differences arising from events which are treated as exceptional are dealt with as exceptional items in the profit statement.

##### (c) Foreign currency translations

On consolidation of subsidiary companies, proportionate consolidation for joint venture companies and equity accounting for associated companies, profit statement items are translated into presentation currency at average exchange rates ruling during the year and assets and liabilities are translated into presentation currency at exchange rates ruling at the balance sheet date. Exchange differences arising from translation of foreign subsidiary companies, joint venture companies and associated companies are recognised in other comprehensive income under exchange reserve as a separate component of the shareholders' funds.

On disposal of a foreign operation, the cumulative amount of exchange differences deferred in equity relating to that foreign operation is recognised in the profit statement as a component of the gain or loss on disposal.

In the case of a partial disposal without loss of control of a subsidiary that includes a foreign operation, the proportionate share of the cumulative amount of the exchange differences are re-attributed to non-controlling interest and are not recognised in profit or loss. For partial disposals of associates or jointly controlled entities that are foreign operations, the proportionate share of the accumulated exchange differences is reclassified to profit statement.

#### 2.20 Exceptional Items

Exceptional items are items of income and expense of such size, nature or incidence that their disclosure is relevant to explain the performance of the Group for the year.

#### 2.21 Government Grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised in the profit statement over the period necessary to match them on a systematic basis to the costs that it is intended to compensate. Where the grant relates to an asset, the fair value is recognised as deferred capital grant and is amortised to the profit statement over the expected useful life of the relevant asset by equal annual installments.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.22 Leases

##### (a) As lessee

A finance lease which effectively transfers to the Group substantially all the risks and benefits incidental to ownership of the leased item is capitalised at the lower of the fair value of the leased item and the present value of the minimum lease payments at the inception of the lease term and disclosed as fixed asset. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly to the profit statement. Contingent rents, if any, are expensed in the periods in which they are incurred.

A lease where the lessor effectively retains substantially all the risks and benefits of ownership of the leased item is classified as an operating lease. Operating lease payments are recognised as an expense in the profit statement on a straight-line basis over the lease term.

##### (b) As lessor

A lease whereby the lessor effectively retains substantially all the risks and benefits of ownership of the leased item is classified as an operating lease. Properties leased out under operating leases are included in investment properties and are stated at revalued amounts and not depreciated. Rental income (net of any incentives given to lessees) is recognised on a straight-line basis over the lease term. Contingent rents, if any, are recorded as income in the periods in which they are earned.

##### (c) Other long term asset

Other long term asset relates to the unguaranteed residual value which is the portion of the residual value of the leased asset, the realisation of which by the lessor is not assured or is guaranteed solely by a party related to the lessor. Estimated unguaranteed residual values used in computing the lessor's gross investment in a lease are reviewed regularly. If there has been a reduction in the estimated unguaranteed residual value, the income allocation over the lease term is revised and any reduction in respect of amounts accrued is recognised immediately.

#### 2.23 Impairment of Non-Financial Assets

The carrying amounts of the Group's assets are reviewed at each reporting date or when annual impairment testing is required, to determine whether there is any indication of impairment. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value in use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash generating units ("CGU") to which the asset belongs. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is recognised whenever the carrying amount of an asset or CGU exceeds its recoverable amount.

Reversal of impairment losses previously recognised is recorded when the decrease in impairment loss can be objectively related to an event occurring after the write down. The carrying amount is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss is recognised in the profit statement. Impairment loss on goodwill is not reversed in a subsequent period.



## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.24 Financial Assets

##### (a) Classification

The classification of financial assets is determined at initial recognition. The Group classifies its investments in financial assets in the following categories:

##### (i) *Financial assets at fair value through profit or loss*

Derivative financial instruments whose fair value is positive are classified as financial assets at fair value through profit or loss. The accounting policy for derivative financial instruments is included in Note 2.25.

##### (ii) *Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.

##### (iii) *Held-to-maturity investments*

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group has the positive intention and ability to hold to maturity. The Group's held-to-maturity investments include investments in corporate bonds.

##### (iv) *Available-for-sale financial assets*

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless there is intention to dispose of the assets within 12 months after the balance sheet date.

##### (b) Recognition and derecognition

Financial assets are recognised on the balance sheet when, and only when, the Group becomes a party to the contractual provisions of the financial instrument.

Purchases and sales of investments are recognised on trade-date, the date on which the Group commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or when all risks and rewards of ownership have been substantially transferred. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of (a) the consideration received and (b) any cumulative gain or loss recognised directly in equity is recognised in the profit statement.

##### (c) Initial measurement

Financial assets are initially recognised at fair value plus transaction costs except for financial assets at fair value through profit or loss, which are recognised at fair value.

##### (d) Subsequent measurement

Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Realised and unrealised gains and losses arising from changes in the fair value of the financial assets at fair value through profit or loss are included in the profit statement in the period in which they arise. Unrealised gains and losses arising from changes in the fair value of available-for-sale financial assets are recognised in other comprehensive income and accumulated under fair value reserve within equity.

When available-for-sale financial assets are sold or impaired, the accumulated fair value adjustments in the fair value reserve within equity will be released through the profit statement.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.24 Financial Assets (cont'd)

(e) **Determination of Fair Value**

The fair value of quoted financial assets are based on current bid prices. Unquoted investments that do not have quoted market prices in an active market nor methods of reasonably estimating the fair value, are carried at cost.

(f) **Impairment**

(i) *Assets carried at amortised cost*

If there is objective evidence that an impairment loss on loans and receivables or held-to-maturity investments carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the profit statement.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be objectively related to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed. Any subsequent reversal of an impairment loss is recognised in the profit statement, to the extent that the carrying value of the asset does not exceed its amortised cost at the reversal date.

(ii) *Assets carried at cost*

If there is objective evidence that an impairment loss on an unquoted equity instrument that is not carried at fair value because its fair value cannot be reliably measured, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed in subsequent periods.

(iii) *Available-for-sale financial assets*

The Group assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired. In the case of equity investments classified as available-for-sale, a significant or prolonged decline in the fair value of the investment below its cost is considered in determining whether the investments are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss, measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in the profit statement is removed from the fair value reserve within equity and recognised in the profit statement. Impairment losses recognised in the profit statement on equity investments are not reversed through the profit statement, until the equity investments are disposed of.

#### 2.25 Derivative Financial Instruments

The Company and the Group uses derivative financial instruments to hedge against risks associated with foreign currency and interest rate fluctuations. Foreign exchange forward contracts are used to hedge its risks associated primarily with foreign currency fluctuations. Interest rate swap contracts are used to hedge its risks associated with interest rate fluctuations. It is the Group's policy not to trade in derivative financial instruments.

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The changes in fair value of any derivative instrument that do not qualify for hedge accounting are recognised directly in the profit statement.

The fair value of forward foreign currency contracts is calculated by reference to current forward foreign exchange rates for contracts with similar maturity profiles. The fair value of interest rate swap contracts is determined by reference to market values for similar instruments.

Derivative instruments that qualify for hedge accounting are classified either as cash flow hedge or fair value hedge.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.25 Derivative Financial Instruments (cont'd)

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedge item or transaction, the nature of the risk being hedged and how the entity will assess the hedging instrument's effectiveness in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they were designated.

Hedges which meet the criteria for hedge accounting are accounted for as follows:

##### (a) Cash flow hedges

Cash flow hedges are hedges of the exposure to the variability of cash flow that is attributable to a particular risk associated with a recognised asset or liability that could affect profit statements.

For cash flow hedges, the effective portion of the gain or loss on the hedging instrument is recognised directly in hedging reserves within equity, while the ineffective portion is recognised in the profit statement.

Amounts taken to hedging reserves are transferred to the profit statement when the hedged transaction affects the profit statement, such as when the hedged financial income or financial expense is recognised or when a forecast sale or purchase occurs. When the hedged item is the cost of a non-financial asset or liability, the amounts taken to hedging reserves are transferred to the initial carrying amount of the non-financial asset or liability.

If the forecast transaction is no longer expected to occur, amounts previously recognised in hedging reserves are transferred to the profit statement. If the hedging instrument expires or is sold, terminated, or exercised without replacement or rollover, or if its designation as a hedge is revoked, amounts previously recognised in hedging reserves remain in hedging reserves until the forecast transaction occurs. If the related transaction is not expected to occur, the amount is taken to the profit statement.

##### (b) Fair value hedges

Fair value hedges are hedges of the exposure to the variability of fair value that is attributable to a particular risk associated with a recognised asset or liability that could affect the profit statement.

For fair value hedges, the gain or loss on the hedging instrument is recognised directly in the profit statement. The change in the fair value of the hedged item attributable to the risk hedged is recorded as part of the carrying value of the hedged item and is also recognised to profit statement.

When an unrecognised firm commitment is designated as a hedged item, the subsequent cumulative change in the fair value of the firm commitment attributable to the hedged risk is recognised as an asset or liability with a corresponding gain or loss recognised in the profit statement.

#### 2.26 Significant Accounting Estimates and Judgements

Estimates and assumptions concerning the future are made in the preparation of the financial statements. They affect the application of the Group's accounting policies, reported amounts of assets, liabilities, income and expenses, and disclosures made. They are assessed on an ongoing basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

##### (a) Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.26 Significant Accounting Estimates and Judgements (cont'd)

(a) Key sources of estimation uncertainty (cont'd)

(i) *Impairment of non-financial and financial assets*

*Development/completed properties held for sale*

The Group assesses whether there are any indicators of impairment for non-financial assets at each reporting date. In particular, allowance for foreseeable losses/impairment is made for development/completed properties held for sale when the net realisable value has fallen below cost. In arriving at estimates of net realisable values, management considered factors such as current market conditions, recent selling prices of the development properties and comparable development properties less the estimated costs of completion and the estimated costs necessary to make the sale. The allowance for foreseeable losses has been disclosed in Note 23. The carrying amounts of the properties held for sale at balance sheet date is disclosed in the balance sheet.

*Goodwill, brands and management contracts*

Goodwill, brands and management contracts are tested for impairment at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill, brands and management contracts are allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating unit and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of the goodwill, brands and management contracts at balance sheet date is disclosed in Note 17 and Note 22.

*Investment in joint venture and associated companies*

The Group assesses at each reporting date whether there is any objective evidence that investment in joint venture and associated companies are impaired. Where there is objective evidence of impairment, the recoverable amount is estimated based on the higher of the value in use and the fair value less costs to sell. Estimating the value in use requires the Group to make an estimate of the expected future cash flows to be generated by the associated companies and also to choose a suitable discount rate in order to calculate the present value of those cash flows which reflects the risk profile of the investee and economic assumptions regarding the industry and geographical jurisdiction in which the investee operates. Changes in assumptions about these factors could affect the recoverable amount of the investee. The carrying amount of the investment in joint venture and associated companies at balance sheet date have been disclosed in the balance sheet.

*Investment in available-for-sale financial assets*

The Group assesses at each balance sheet date whether there is any objective evidence that any available-for-sale financial asset is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the market condition and whether there is a significant or prolonged decline in the values of these financial assets.

Where there is objective evidence of impairment for quoted available-for-sale financial assets, the difference between the cost and current fair value is recognised as impairment loss. Where there is objective evidence of impairment for unquoted available-for-sale financial assets, the recoverable value is estimated based on the amount and timing of the future cash flows.

*Loans and receivables*

The Group assesses at each balance sheet date whether there is any objective evidence that a loan or receivable is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.26 Significant Accounting Estimates and Judgements (cont'd)

(a) Key sources of estimation uncertainty (cont'd)

(ii) *Income taxes*

The Group has exposure to income taxes in numerous jurisdictions. Significant judgment is involved in determining the provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. The carrying amounts of taxation and deferred taxation at balance sheet date are disclosed in the balance sheet.

(iii) *Revenue recognition*

For residential development projects under progressive payment scheme in Singapore, the Group recognises revenue and cost of sales from partly completed development properties held for sale based on the percentage of completion method. The stage of completion is measured in accordance with the accounting policy stated in Note 2.5. Estimates are required in determining the total estimated development costs which will affect the stage of completion. In making the assumption, the Group relies on references to information such as current offers and/or recent contracts with contractors and suppliers, estimation on cost of construction and material costs based on historical experience, and the work of professional surveyors and architects. Revenue from partly completed properties held for sale is disclosed in Note 3.

(iv) *Depreciation of fixed assets*

Fixed assets are depreciated on a straight-line basis over their estimated useful lives. Management estimates the useful lives of these fixed assets to be within 1 to 99 years. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised. The carrying amount of the fixed assets at balance sheet date is disclosed in the balance sheet.

(v) *Valuation of Completed Investment Properties*

The Group's completed investment properties are stated at their estimated market values, which are determined annually based on independent professional valuations. The fair value of completed investment properties is determined using a combination of the Direct Comparison Method, Market Value Method, Capitalisation Approach, Income Approach and Discounted Cash Flow Analysis. These estimated market values may differ from the prices at which the Group's completed investment properties could be sold at a particular time, since actual selling prices are negotiated between willing buyers and sellers. Also, certain estimates require an assessment of factors not within the directors' control, such as overall market conditions. As a result, actual results of operations and realisation of these completed investment properties could differ from the estimates set forth in these financial statements, and the differences could be significant. The carrying amount of the investment properties at balance sheet date is disclosed in the balance sheet.

(vi) *Valuation of Investment Properties Under Construction*

The Group's investment properties under construction are stated at fair value if it can be reliably determined. If fair value cannot be reliably determined, then investment properties under construction is recorded at cost. The fair value is determined using a combination of Market Comparison and Discounted Cash Flow Analysis and Investment, Comparable Sales and Residual Land Value Methods which considers the significant risks which are relevant to the development process, including but not limited to construction and letting risks.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 2. ACCOUNTING POLICIES (cont'd)

#### 2.26 Significant Accounting Estimates and Judgements (cont'd)

##### (b) Critical judgements made in applying accounting policies

Management is of the opinion that the instances of application of judgement are not expected to have a significant effect on the amounts recognised in the financial statements, apart from those involving estimates.

#### 2.27 Discontinued Operations and Assets and Liabilities Held for Sale

A component of the Group is classified as a discontinued operation when the criteria to be classified as held-for-sale have been met or it has been disposed of and such a component represents a separate major line of business or geographical area of operations, is part of a single co-ordinated major line of business or geographical area of operations. A component is deemed to be held for sale if its carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset or component is available for immediate sale in its present condition.

Immediately before the initial classification of the asset (or disposal group) as held for sale, the carrying amounts of the assets (or all the assets and liabilities in the group) are measured in accordance with the applicable FRSs. Upon classification as held for sale, non-current assets and disposal groups are not depreciated and are measured at the lower of carrying amount and fair value less costs to sell. Any differences are recognised in the profit statement.

Any impairment loss on initial classification and subsequent measurement is recognised as expense. Any subsequent increase in fair value less costs to sell (not exceeding the accumulated impairment loss that has been previously recognised) is recognised in the profit statement.

In the profit statement of the current reporting period, and of the comparative period, all income and expenses from discontinued operations are reported separately from income and expenses from continuing activities.

#### 2.28 Treasury Shares

The Group's own equity instruments, which are reacquired (treasury shares) are recognised at cost and deducted from equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Group's own equity instruments. Any difference between the carrying amount of treasury shares and the consideration received, if reissued, is recognised directly in equity. Voting rights related to treasury shares are nullified for the Group and no dividends are allocated to them respectively.

#### 2.29 Contingencies

A contingent liability is:

- (a) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group and the Company; or
- (b) a present obligation that arises from past events but is not recognised because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation or the amount of obligation cannot be measured with sufficient reliability.

Contingent liabilities are not recognised on the balance sheet of the Group and the Company, except for contingent liabilities assumed in a business combination that are present obligations and which the fair values can be reliably determined.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### THE GROUP

2012  
(\$'000)

2011  
(\$'000)

(Restated)

### 3. REVENUE

Sale of properties		
- recognised on completed contract method	457,064	818,305
- recognised on percentage of completion method	575,519	1,105,199
	<b>1,032,583</b>	1,923,504
Sale of goods	<b>1,985,402</b>	2,172,309
Sale of services	<b>272,655</b>	229,864
Gross rental income	<b>280,354</b>	266,988
Others	<b>25,103</b>	17,572
Total revenue	<b>3,596,097</b>	4,610,237

### 4. PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS

#### (a) Included in Other Income (net):

Exchange gain	11,434	15,562
Compensation income/(Provision for litigation claims)	6,749	(4,760)
Impairment of goodwill	(3,298)	-
Loss on disposal of fixed assets	(2,037)	(2,701)
Loss on disposal of derivatives	(513)	(1,954)
Fair value (loss)/gain on derivatives	(4,202)	3,420
Gain on disposal of property	-	14,777

#### (b) Share of associated companies' profits comprise of:

Share of associated companies' profits	60,402	52,475
Share of exceptional items of an associated company	20,713	4,066
Share of fair value adjustment of investment properties of associated companies	71,694	54,491
	<b>152,809</b>	111,032

#### (c) Net Finance Cost:

Finance income		
Interest income from bank and other deposits	4,924	4,520
Interest rate swap contracts	-	81
Others	6,246	911
	<b>11,170</b>	5,512
Finance cost		
Interest expense from bank and other borrowings	(67,895)	(43,515)
Interest rate swap contracts	(3,171)	(337)
Foreign exchange contracts	(19,311)	(18,303)
Others	(4,666)	(146)
	<b>(95,043)</b>	(62,301)
	<b>(83,873)</b>	(56,789)

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 4. PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS (cont'd)

	THE GROUP	
	2012 (\$'000)	2011 (\$'000)
		(Restated)
<b>(d) Profit before taxation and exceptional items have been arrived at after charging:</b>		
Depreciation of fixed assets	<b>81,030</b>	74,291
Impairment of fixed assets	<b>458</b>	162
Impairment of intangible assets	<b>10,323</b>	1,307
Allowance for foreseeable losses on properties held for sale	<b>34,751</b>	12,034
Amortisation of intangible assets	<b>17,513</b>	21,200
Intangible assets written off	<b>56</b>	952
Fixed assets written off	<b>-</b>	31
Allowance for doubtful trade debts and bad debts	<b>5,005</b>	3,733
Allowance for inventory obsolescence	<b>8,436</b>	12,087
Provision for employee benefits	<b>3,745</b>	1,627
Directors of the Company:		
Fee	<b>2,349</b>	2,144
Remuneration of members of Board committees	<b>548</b>	375
Key executive officers:		
Remuneration	<b>8,834</b>	8,111
Provident Fund contribution	<b>42</b>	41
Employee share-based expense	<b>1,921</b>	3,824
Staff costs (exclude directors and key executives)	<b>307,174</b>	290,305
Defined contribution plans (exclude directors and key executives)	<b>21,926</b>	19,901
Employee share-based expense (exclude directors and key executives)	<b>12,271</b>	10,141
Auditors' remuneration:		
Auditor of the Company	<b>1,158</b>	990
Member firms of the Auditor of the Company	<b>1,376</b>	1,121
Other auditors	<b>941</b>	607
Professional fees paid to:		
Auditor of the Company	<b>302</b>	413
Member firms of the Auditor of the Company	<b>1,054</b>	1,005
Other auditors	<b>781</b>	158
<b>and crediting:</b>		
Write back of provision for employee benefits	<b>339</b>	2,907
Write back of allowance for doubtful trade debts and bad debts	<b>2,665</b>	1,358
Write back of allowance for inventory obsolescence	<b>3,831</b>	1,763
Amortisation of deferred income	<b>-</b>	8,005
Reversal of impairment of fixed assets	<b>485</b>	1,843
Reversal of impairment of intangible assets	<b>174</b>	-

### 5. SEGMENT INFORMATION

The Group's operating businesses are organised and managed separately according to the nature of activities. The Group's operating segments are namely soft drinks, dairies, breweries, printing and publishing, commercial property, development property and others. The Group operates in six main geographical areas, namely Singapore, Malaysia, Other Asean, North/South Asia, Oceania and Europe and USA.

Following the classification of APIPL Group results as Discontinued Operations, as detailed in Note 28(a), the remaining Breweries components were grouped together with the Soft Drinks segment to form the Beverages segment. Last year's segment was revised to be comparable.



# NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

## 5. SEGMENT INFORMATION (cont'd)

### Year ended 30 September 2012

The following table presents financial information regarding operating segments:

Operating Segment	Beverages (\$'000)	Dairies (\$'000)	Breweries (Discontinued Operations) (\$'000)	Printing & Publishing (\$'000)	Commercial Property (\$'000)	Development Property (\$'000)	Others (\$'000)	Adjustment & Elimination (\$'000)	Per Consolidated Financial Statements (\$'000)
Revenue - external	834,741	969,018	1,973,909	382,314	276,410	1,069,064	64,550	(1,973,909)	3,596,097
Revenue - inter-segment	13,883	-	-	300	4,763	-	247,943	(266,889)	-
<b>Total revenue</b>	<b>848,624</b>	<b>969,018</b>	<b>1,973,909</b>	<b>382,614</b>	<b>281,173</b>	<b>1,069,064</b>	<b>312,493</b>	<b>(2,240,798)</b>	<b>3,596,097</b>
Subsidiary companies	98,241	25,636	394,286	4,643	112,742	193,146	45,969	(394,286)	480,377
Joint venture and associated companies	-	-	16,683	(557)	56,779	1,655	2,525	(16,683)	60,402
<b>PBIT</b>	<b>98,241</b>	<b>25,636</b>	<b>410,969</b>	<b>4,086</b>	<b>169,521</b>	<b>194,801</b>	<b>48,494</b>	<b>(410,969)</b>	<b>540,779</b>
Finance income									11,170
Finance cost									(95,043)
<b>Profit before taxation and exceptional items</b>									<b>456,906</b>
Fair value adjustment of investment properties									341,585
Exceptional items									60,770
<b>Profit before taxation</b>									<b>859,261</b>
Taxation									(100,326)
<b>Profit from continuing operations after taxation</b>									<b>758,935</b>
<b>Profit from discontinued operations after taxation</b>									<b>251,480</b>
<b>Profit after taxation</b>									<b>1,010,415</b>
Non-controlling interests									(174,858)
<b>Attributable profit</b>									<b>835,557</b>
Assets	428,628	625,942	1,686,244	397,806	3,043,622	4,612,205	673,372	-	11,467,819
Investments in Associated and Joint Venture Companies	-	-	-	228,702	1,113,018	124,218	29,576	-	1,495,514
Tax assets									38,700
Bank deposits & cash balances									1,648,945
<b>Total assets</b>									<b>14,650,978</b>
Liabilities	125,989	172,579	688,538	102,346	91,320	770,673	231,639	-	2,183,084
Tax liabilities									305,447
Borrowings									3,907,943
<b>Total liabilities</b>									<b>6,396,474</b>
Other segment information:									
Capital expenditure	46,072	76,232	93,658	22,047	93,896	1,726	3,938	-	337,569
Depreciation & amortisation	24,886	27,674	49,551	34,778	5,271	117	5,817	(49,551)	98,543
Impairment and foreseeable losses	275	3,481	4,732	7,025	-	34,751	-	(4,732)	45,532
Negative goodwill	-	-	-	(1,849)	(6,106)	-	-	-	(7,955)
Reversal of impairment losses	(211)	(264)	(910)	(174)	-	-	(10)	910	(659)
Attributable profit from continuing operations before fair value adjustment and exceptional items	39,966	29,130	152,215	(4,996)	111,389	144,355	276	(152,215)	320,120
Fair value adjustment of investment properties	-	-	-	3,897	336,306	-	-	-	340,203
Exceptional items	-	19,099	(27,750)	(25,444)	52,442	-	4,672	27,750	50,769
Attributable profit from continuing operations	39,966	48,229	124,465	(26,543)	500,137	144,355	4,948	(124,465)	711,092
Attributable profit from discontinued operations									124,465
Total Attributable profit									<b>835,557</b>

The following information are based on the geographical location of the Group's customers, which are essentially in the same location as the business operation and are as follow:

Geographical Information	Singapore (\$'000)	Malaysia (\$'000)	Other ASEAN (\$'000)	North/South Asia (\$'000)	Oceania (\$'000)	Europe & USA (\$'000)	Discontinued Operations (\$'000)	Per Consolidated Financial Statements (\$'000)
Total revenue	1,777,209	1,031,798	1,516,692	550,719	646,621	46,967	(1,973,909)	3,596,097
PBIT	401,396	78,874	341,011	63,049	62,633	4,785	(410,969)	540,779
Non-current assets	2,494,946	406,112	612,593	311,116	50,633	404,994	-	4,280,394
Investments in Associated and Joint Venture Companies	1,113,018	29,576	41,069	239,515	72,336	-	-	1,495,514
Current assets	2,894,458	321,281	978,447	827,285	1,847,989	317,965	-	7,187,425
Capital expenditure	61,900	112,809	110,756	20,150	29,508	2,446	-	337,569

Other ASEAN: Myanmar, Thailand, Cambodia, Vietnam, Philippines, Laos and Indonesia

North/South Asia: China, Taiwan, Japan, Korea, Mongolia, Sri Lanka and India

Oceania: Australia, New Zealand, Papua New Guinea, New Caledonia and Solomon Islands

# NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

## 5. SEGMENT INFORMATION (cont'd)

### Year ended 30 September 2011 (Restated)

The following table presents financial information regarding operating segments:

Operating Segment	Beverages (\$'000)	Dairies (\$'000)	Breweries (Discontinued Operations) (\$'000)	Printing & Publishing (\$'000)	Commercial Property (\$'000)	Development Property (\$'000)	Others (\$'000)	Adjustment & Elimination (\$'000)	Per Consolidated Financial Statements (\$'000)
Revenue - external	883,326	1,066,832	1,744,502	397,058	261,489	1,959,024	42,508	(1,744,502)	4,610,237
Revenue - inter-segment	1,602	-	-	346	4,809	-	251,122	(257,879)	-
<b>Total revenue</b>	<b>884,928</b>	<b>1,066,832</b>	<b>1,744,502</b>	<b>397,404</b>	<b>266,298</b>	<b>1,959,024</b>	<b>293,630</b>	<b>(2,002,381)</b>	<b>4,610,237</b>
Subsidiary companies	156,579	39,773	317,453	21,317	115,262	430,807	26,606	(317,453)	790,344
Joint venture and associated companies	-	(2,351)	16,804	5,870	45,707	2,488	761	(16,804)	52,475
<b>PBIT</b>	<b>156,579</b>	<b>37,422</b>	<b>334,257</b>	<b>27,187</b>	<b>160,969</b>	<b>433,295</b>	<b>27,367</b>	<b>(334,257)</b>	<b>842,819</b>
Finance income									5,512
Finance cost									(62,301)
<b>Profit before taxation and exceptional items</b>									<b>786,030</b>
Fair value adjustment of investment properties									140,057
Exceptional items									136,341
<b>Profit before taxation</b>									<b>1,062,428</b>
Taxation									(197,784)
<b>Profit from continuing operations after taxation</b>									<b>864,644</b>
<b>Profit from discontinued operations after taxation</b>									<b>267,080</b>
<b>Profit after taxation</b>									<b>1,131,724</b>
Non-controlling interests									(233,894)
<b>Attributable profit</b>									<b>897,830</b>
Assets	324,009	593,320	1,352,430	452,729	2,687,299	4,835,158	622,843	-	10,867,788
Investments in Associated and Joint Venture Companies	-	19,222	60,101	232,414	1,063,734	41,010	25,820	-	1,442,301
Tax assets									14,649
Bank deposits & cash balances									1,599,607
<b>Total assets</b>									<b>13,924,345</b>
Liabilities	148,040	168,401	381,012	98,791	83,290	679,937	241,868	-	1,801,339
Tax liabilities									484,987
Borrowings									3,963,446
<b>Total liabilities</b>									<b>6,249,772</b>
Other segment information:									
Capital expenditure	59,193	92,884	94,825	19,490	321,859	2,894	2,240	-	593,385
Depreciation & amortisation	21,405	24,047	45,352	38,755	5,542	101	5,641	(45,352)	95,491
Impairment and foreseeable losses	62	100	3,452	1,307	-	12,034	-	(3,452)	13,503
Negative goodwill	-	-	-	-	(6,915)	-	-	-	(6,915)
Reversal of impairment losses	(636)	(1,207)	(370)	-	-	-	-	370	(1,843)
Attributable profit from before fair value adjustment and exceptional items	69,999	13,575	124,179	20,738	112,295	305,953	(3,789)	(124,179)	518,771
Fair value adjustment of investment properties	-	-	-	2,864	110,061	-	-	-	112,925
Exceptional items	-	416	33,460	4,191	11,925	6,187	85,776	(33,460)	108,495
Attributable profit from continuing operations	69,999	13,991	157,639	27,793	234,281	312,140	81,987	(157,639)	740,191
Attributable profit from discontinued operations									157,639
<b>Total Attributable profit</b>									<b>897,830</b>

The following information are based on the geographical location of the Group's customers, which are essentially in the same location as the business operation and are as follow:

Geographical Information	Singapore (\$'000)	Malaysia (\$'000)	Other ASEAN (\$'000)	North/South Asia (\$'000)	Oceania (\$'000)	Europe & USA (\$'000)	Discontinued Operations (\$'000)	Per Consolidated Financial Statements (\$'000)
Total revenue	2,191,839	1,229,408	1,436,915	539,724	909,971	46,882	(1,744,502)	4,610,237
PBIT	479,225	167,402	295,749	87,726	155,939	(8,965)	(334,257)	842,819
Non-current assets	2,270,521	384,082	1,070,221	597,953	362,904	133,080	-	4,818,761
Investments in Associated and Joint Venture Companies	1,021,035	53,164	63,616	180,588	78,350	45,548	-	1,442,301
Current assets	2,737,755	320,937	298,110	1,143,229	1,252,643	296,353	-	6,049,027
Capital expenditure	264,728	126,480	102,413	34,957	61,313	3,494	-	593,385

Other ASEAN: Myanmar, Thailand, Cambodia, Vietnam, Philippines, Laos and Indonesia  
 North/South Asia: China, Taiwan, Japan, Korea, Mongolia, Sri Lanka and India  
 Oceania: Australia, New Zealand, Papua New Guinea, New Caledonia and Solomon Islands

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### THE GROUP

2012  
(\$'000)

2011  
(\$'000)

(Restated)

#### 6. GROSS INCOME FROM INVESTMENTS

Interest income	<b>2,662</b>	2,291
Dividend income	<b>12,956</b>	6,090
	<b>15,618</b>	8,381

#### 7. EXCEPTIONAL ITEMS

Gain on disposal of subsidiary and associated companies	<b>56,120</b>	6,154
Share of exceptional items of associated companies	<b>20,713</b>	4,066
Assets written off and other expenses incurred relating to flood in Thailand (net of insurance claims)	<b>(1,886)</b>	-
Business interruption insurance claim relating to flood in Thailand	<b>12,137</b>	-
Gain on corporate and debt restructuring of subsidiary companies	<b>4,468</b>	102,876
Write back of impairment in value of investments	<b>1,004</b>	7,897
Provision for restructuring and re-organisation costs of operations	<b>(24,150)</b>	(2,988)
Others	<b>(7,636)</b>	13,343
Profit on disposal of properties	-	3,987
Gain on dilution of interest in an associated company	-	1,006
	<b>60,770</b>	136,341

#### 8. TAXATION

Based on profit for the year:		
Singapore tax	<b>49,313</b>	69,823
Overseas tax		
- current year	<b>60,011</b>	109,879
- withholding tax	<b>9,245</b>	7,067
Deferred tax		
- current year	<b>9,285</b>	35,402
- adjustment of tax rate	<b>620</b>	(39)
	<b>128,474</b>	222,132
Over provision in preceding years		
- current income tax	<b>(26,137)</b>	(11,283)
- deferred tax	<b>(2,011)</b>	(13,065)
Income tax attributable to continuing operations	<b>100,326</b>	197,784
Income tax attributable to discontinued operations (Note 28(a))	<b>128,209</b>	108,896
	<b>228,535</b>	306,680

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 8. TAXATION (cont'd)

	THE GROUP	
	2012 %	2011 %
		(Restated)
A reconciliation of the statutory tax rate to the Group's effective tax rate applicable to profit for the year is as follows:		
Singapore statutory rate	<b>17.0</b>	17.0
Effect of different tax rates of other countries	<b>3.8</b>	5.3
Effect of tax losses of subsidiary and joint venture companies not available for set-off against profits of other companies within the group	<b>4.1</b>	1.1
Income not subject to tax (tax incentive/exemption)	<b>(7.0)</b>	(6.0)
Expenses not deductible for tax purposes	<b>4.8</b>	4.4
Utilisation of previously unrecognised tax losses in determining taxable profit	<b>(0.4)</b>	(0.2)
Over provision in prior years	<b>(2.2)</b>	(1.7)
Tax effect of fair value adjustments	<b>(3.8)</b>	(0.9)
Withholding tax	<b>2.0</b>	1.3
Other reconciliation items	<b>0.1</b>	1.0
	<b>18.4</b>	21.3

A reconciliation of the statutory tax rate to the Group's effective tax rate applicable to profit from continuing operations for the year is as follows:

Singapore statutory rate	<b>17.0</b>	17.0
Effect of different tax rates of other countries	<b>2.0</b>	4.6
Effect of tax losses of subsidiary and joint venture companies not available for set-off against profits of other companies within the group	<b>5.2</b>	1.0
Income not subject to tax (tax incentive/exemption)	<b>(9.5)</b>	(7.0)
Expenses not deductible for tax purposes	<b>5.0</b>	5.3
Utilisation of previously unrecognised tax losses in determining taxable profit	<b>(0.6)</b>	(0.2)
Over provision in prior years	<b>(3.3)</b>	(2.3)
Tax effect of fair value adjustments	<b>(5.4)</b>	(1.2)
Withholding tax	<b>1.1</b>	0.7
Other reconciliation items	<b>0.2</b>	0.7
	<b>11.7</b>	18.6

As at 30 September 2012, certain Singapore subsidiary companies have unutilised tax losses carried forward of approximately \$39,510,000 (2011: \$35,022,000) and unabsorbed capital allowances of \$578,000 (2011: \$578,000) available for set off against future profits. In addition, certain overseas subsidiary companies have unutilised tax losses carried forward of approximately \$246,996,000 (2011: \$217,811,000), unutilised investment allowances of approximately \$165,679,000 (2011: \$40,942,000) and unabsorbed capital allowances of \$44,153,000 (2011: \$20,754,000). The availability of these losses and capital allowances to set off against future profits is subject to the meeting of certain statutory requirements by those subsidiary companies in their countries of tax residence. The deferred tax benefits of these losses recognised in the financial statements are disclosed in Note 32.

For the year of assessment ("YA") 2012 certain subsidiary companies have transferred loss items of \$9,800,000 (YA 2011: \$12,437,000) to offset against the taxable income of other companies in the Group. Tax benefits of \$1,423,000 (YA 2011: \$160,000) were recognised on the tax losses utilised under the group relief systems. Tax benefits of \$2,980,000 (YA 2011: \$2,980,000) arising from the utilisation of group relief are not recognised as they are subject to compliance with the relevant tax legislation governing group relief and agreement of the Inland Revenue Authority of Singapore.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 9. DIVIDENDS

	THE GROUP & THE COMPANY	
	2012 (\$'000)	2011 (\$'000)
Interim paid of 6.0 cents per share (2011: 6.0 cents per share)	<b>86,145</b>	85,145
Final proposed of 12.0 cents per share (2011: 12.0 cents per share)	<b>171,404</b>	169,382
	<b>257,549</b>	254,527

The final dividend is proposed by the Directors after the balance sheet date and subject to the approval of shareholders at the next annual general meeting of the Company.

### 10. EARNINGS PER SHARE

#### (a) Basic Earnings Per Share

Basic earnings per share is computed by dividing the Group attributable profit to shareholders of the Company by the weighted average number of ordinary shares in issue during the year.

	Continuing Operations		THE GROUP Discontinued Operations		Total	
	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
Group attributable profit to shareholders of the Company						
- before fair value adjustment and exceptional items	<b>320,120</b>	518,771	<b>152,215</b>	124,179	<b>472,335</b>	642,950
- after fair value adjustment and exceptional items	<b>711,092</b>	740,191	<b>124,465</b>	157,639	<b>835,557</b>	897,830
	-- No. of shares --					
Weighted average number of ordinary shares in issue	<b>1,419,992,417</b>	1,407,551,828	<b>1,419,992,417</b>	1,407,551,828	<b>1,419,992,417</b>	1,407,551,828
Earnings Per Share (Basic)						
- before fair value adjustment and exceptional items	<b>22.5 cts</b>	36.9 cts	<b>10.7 cts</b>	8.8 cts	<b>33.2 cts</b>	45.7 cts
- after fair value adjustment and exceptional items	<b>50.1 cts</b>	52.6 cts	<b>8.8 cts</b>	11.2 cts	<b>58.9 cts</b>	63.8 cts

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 10. EARNINGS PER SHARE (cont'd)

#### (b) Diluted Earnings Per Share

Diluted earnings per share is computed by dividing the Group adjusted attributable profit to shareholders of the Company by the adjusted weighted average number of ordinary shares in issue during the year.

For diluted earnings per share, the Group attributable profit to shareholders of the Company is adjusted for changes in subsidiary companies attributable profit resulting from exercise of all dilutive share options. The reconciliation of the Group adjusted attributable profit to shareholders of the Company used to compute diluted earnings per share is as follows:

	Continuing Operations		THE GROUP Discontinued Operations		Total	
	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
Group attributable profit to shareholders of the Company before fair value adjustment and exceptional items	<b>320,120</b>	518,771	<b>152,215</b>	124,179	<b>472,335</b>	642,950
Change in attributable profit due to dilutive share options	<b>(170)</b>	(409)	<b>(10)</b>	(15)	<b>(180)</b>	(424)
Group adjusted attributable profit to shareholders of the Company before fair value adjustment and exceptional items	<b>319,950</b>	518,362	<b>152,205</b>	124,164	<b>472,155</b>	642,526
Group attributable profit to shareholders of the Company after fair value adjustment and exceptional items	<b>711,092</b>	740,191	<b>124,465</b>	157,639	<b>835,557</b>	897,830
Change in attributable profit due to dilutive share options	<b>(223)</b>	(448)	<b>(9)</b>	(17)	<b>(232)</b>	(465)
Group adjusted attributable profit to shareholders of the Company after fair value adjustment and exceptional items	<b>710,869</b>	739,743	<b>124,456</b>	157,622	<b>835,325</b>	897,365

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 10. EARNINGS PER SHARE (cont'd)

#### (b) Diluted Earnings Per Share (cont'd)

The weighted average number of ordinary shares is adjusted to assume exercise of all dilutive share options of the Company. The reconciliation of the weighted average number of ordinary shares used to compute diluted earnings per share is as follows:

	Continuing Operations		THE GROUP Discontinued Operations		Total	
	2012	2011	2012	2011	2012	2011
<b>-- No. of shares --</b>						
Weighted average number of ordinary shares used to compute basic earnings per share	<b>1,419,992,417</b>	1,407,551,828	<b>1,419,992,417</b>	1,407,551,828	<b>1,419,992,417</b>	1,407,551,828
Effect of dilutive share options	<b>10,401,378</b>	14,612,630	<b>10,401,378</b>	14,612,630	<b>10,401,378</b>	14,612,630
Weighted average number of ordinary shares used to compute diluted earnings per share	<b>1,430,393,795</b>	1,422,164,458	<b>1,430,393,795</b>	1,422,164,458	<b>1,430,393,795</b>	1,422,164,458
Earnings Per Share (Fully diluted)						
- before fair value adjustment and exceptional items	<b>22.4 cts</b>	36.4 cts	<b>10.6 cts</b>	8.7 cts	<b>33.0 cts</b>	45.1 cts
- after fair value adjustment and exceptional items	<b>49.7 cts</b>	52.0 cts	<b>8.7 cts</b>	11.1 cts	<b>58.4 cts</b>	63.1 cts

No share options (2011: Nil) granted to employees under share option plans have been excluded in the computation of diluted earnings per share because no options were anti-dilutive for the current financial year.

### 11. SHARE CAPITAL, TREASURY SHARES AND RESERVES

#### (a) Share capital

	THE GROUP & THE COMPANY			
	2012		2011	
	No. of shares	(\$'000)	No. of shares	(\$'000)
Ordinary shares issued and fully paid up				
Balance at beginning of year	<b>1,411,514,577</b>	<b>1,417,404</b>	1,401,963,196	1,374,502
Issued during the year				
- pursuant to the exercise of Executives' Share Options	<b>16,454,911</b>	<b>80,452</b>	9,551,381	42,902
- pursuant to the vesting of shares awarded under Share Plan	<b>398,300</b>	<b>1,473</b>	-	-
Balance at end of year	<b>1,428,367,788</b>	<b>1,499,329</b>	1,411,514,577	1,417,404

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 11. SHARE CAPITAL, TREASURY SHARES AND RESERVES (cont'd)

#### (a) Share capital (cont'd)

The holders of ordinary shares (except for treasury shares) are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restriction. The ordinary shares have no par value.

The Company has the following employee share option plan and share plans under which options to subscribe for the Company's ordinary shares and share awards conditional on the achievement of pre-determined targets has been granted respectively.

- (i) Fraser & Neave Limited Executives' Share Option Scheme (1999)
- (ii) Fraser & Neave Limited Restricted Share Plan
- (iii) Fraser & Neave Limited Performance Share Plan

During the year, the consideration received following the exercise of Executives' Share Options was \$80,452,000 (2011: \$42,902,000).

#### (b) Treasury shares

	<b>THE GROUP &amp; THE COMPANY</b>			
	<b>2012</b>		<b>2011</b>	
	<b>No. of shares</b>	<b>(\$'000)</b>	No. of shares	(\$'000)
Balance at beginning of year	-	-	-	-
Purchased during the year	<b>(1,425,000)</b>	<b>(8,093)</b>	-	-
Reissued during the year:				
- Reissued pursuant to share plans	<b>1,420,900</b>	-	-	-
- Transferred from share-based payment reserve	-	<b>5,256</b>	-	-
- Loss on reissuance of treasury shares	-	<b>2,814</b>	-	-
	<b>1,420,900</b>	<b>8,070</b>	-	-
Balance at end of year	<b>(4,100)</b>	<b>(23)</b>	-	-

Treasury shares relate to ordinary shares of the Company that is held by the Company.

The Company acquired 1,425,000 (2011: Nil) shares in the Company through purchases on the Singapore Exchange during the financial year. The total amount paid to acquire the shares was \$8,093,000 (2011: \$Nil) and this was presented as a component within shareholders' equity.

The Company reissued 1,420,900 (2011: Nil) treasury shares pursuant to its share plans at a weighted average price of \$5.68 (2011: \$Nil) each.



## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 11. SHARE CAPITAL, TREASURY SHARES AND RESERVES (cont'd)

#### (c) Reserves

	THE GROUP			THE COMPANY	
	2012 (\$'000)	2011 (\$'000)	2010 (\$'000)	2012 (\$'000)	2011 (\$'000)
		(Restated)	(Restated)		
The reserves comprise the following:					
Capital Reserve	<b>264,795</b>	267,906	269,709	<b>1,036,460</b>	1,039,274
Fair Value Adjustment Reserve	<b>326,152</b>	202,303	138,609	<b>1,886</b>	1,717
Hedging Reserve	<b>(13,657)</b>	(23,273)	(16,169)	-	-
Share-based Payment Reserve	<b>31,151</b>	41,966	38,414	<b>28,965</b>	39,091
Revenue Reserve	<b>5,499,866</b>	4,925,941	4,279,298	<b>1,601,604</b>	1,506,196
Dividend Reserve (Note 9)	<b>171,404</b>	169,382	168,236	<b>171,404</b>	169,382
Exchange Reserve	<b>(187,561)</b>	(158,260)	(170,874)	-	-
Total reserves	<b>6,092,150</b>	5,425,965	4,707,223	<b>2,840,319</b>	2,755,660

Capital reserve of the Company comprises mainly surplus from revaluation of investments. The capital reserve of the Group comprises statutory reserve, asset revaluation reserve of subsidiary companies and the loss on reissuance of treasury shares.

Fair value adjustment reserve comprises the cumulative fair value changes, net of tax, of available-for-sale financial assets until they are disposed or impaired.

Hedging reserve comprises the effective portion of the cumulative net change in the fair value of hedging instruments related to hedged transactions that have not yet occurred.

Movement of hedging instruments designated as cash flow hedges are as follows:

	THE GROUP	
	2012 (\$'000)	2011 (\$'000)
Balance at beginning of year	<b>(23,273)</b>	(16,169)
Gain/(losses) during the year	<b>4,679</b>	(6,780)
Share of associated company's hedging reserve	<b>(397)</b>	(124)
Realisation of reserves on disposal of subsidiary and associated companies	<b>(382)</b>	-
Change of interests in subsidiary companies	-	(200)
Reclassification adjustments for losses included in the statement of comprehensive income	<b>5,716</b>	-
Balance at end of year	<b>(13,657)</b>	(23,273)

Employee share-based payment reserve represents the equity-settled options and share plans granted to employees and is made up of the cumulative value of services received from employees recorded over the vesting period commencing from the grant date of equity-settled share options and share plans, and is reduced by the expiry or exercise of the share options.

Dividend reserve relates to proposed final dividend of 12.0 cents (2011: 12.0 cents) per share.

Exchange reserve comprises the exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

As at 30 September 2012, the cumulative expense recognised directly in equity relating to a disposal group classified as held for sale amounted to \$116,304,000.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 12. FIXED ASSETS

	THE GROUP						Total (\$'000)
	Freehold Land (\$'000)	Leasehold Land (\$'000)	Building (\$'000)	Plant & Machinery (\$'000)	Capital Work-in- Progress (\$'000)	Other Assets (\$'000)	
<b>For the year ended 30 September 2012</b>							
<b>At cost</b>							
Balance at beginning of year	53,458	61,319	440,260	1,128,767	174,351	402,975	2,261,130
Currency realignment	(965)	(2,147)	(11,761)	(26,210)	(4,021)	(6,945)	(52,049)
Additions	-	66	2,463	35,382	126,454	70,103	234,468
Acquisition of subsidiary companies	-	-	-	-	-	2,526	2,526
Acquisition of joint venture companies	-	-	3,885	4,415	-	1,790	10,090
Disposal of subsidiary companies	-	-	(287)	-	-	(2,100)	(2,387)
Disposals	-	-	(9,005)	(44,295)	(8)	(35,923)	(89,231)
Reclassification	-	-	70,681	151,017	(213,427)	(8,271)	-
Reclassified from assets held for sale	-	7,708	14,635	56,130	6	3,373	81,852
Reclassified to assets held for sale	(5,521)	(26,423)	(208,400)	(631,305)	(71,254)	(80,702)	(1,023,605)
Reclassified to intangible assets	-	-	-	-	(238)	-	(238)
Reclassified to current assets	-	-	-	-	-	(1,913)	(1,913)
Balance at end of year	46,972	40,523	302,471	673,901	11,863	344,913	1,420,643
<b>Accumulated depreciation and impairment</b>							
Balance at beginning of year	948	15,868	136,071	660,733	-	260,462	1,074,082
Currency realignment	(16)	(553)	(3,476)	(11,901)	-	(5,044)	(20,990)
Depreciation charge for the year	-	728	13,039	33,231	-	34,032	81,030
- Continuing operations	-	728	13,039	33,231	-	34,032	81,030
- Discontinued operations	-	655	7,210	33,004	-	8,540	49,409
Impairment charge for the year	-	-	-	166	-	292	458
- Continuing operations	-	-	-	166	-	292	458
- Discontinued operations	-	-	552	3,470	-	710	4,732
Impairment reversal for the year	-	-	-	(273)	-	(212)	(485)
- Continuing operations	-	-	-	(273)	-	(212)	(485)
- Discontinued operations	-	-	(3)	(816)	-	(91)	(910)
Disposal of subsidiary companies	-	-	(287)	-	-	(1,822)	(2,109)
Disposals	-	-	(8,893)	(30,950)	-	(31,576)	(71,419)
Reclassification	-	-	8	(5)	-	(3)	-
Reclassified from assets held for sale	-	2,652	8,356	33,836	-	2,623	47,467
Reclassified to assets held for sale	-	(8,430)	(76,778)	(344,661)	-	(57,914)	(487,783)
Reclassified to current assets	-	-	-	-	-	(286)	(286)
Balance at end of year	932	10,920	75,799	375,834	-	209,711	673,196
<b>Net book value at end of year</b>	<b>46,040</b>	<b>29,603</b>	<b>226,672</b>	<b>298,067</b>	<b>11,863</b>	<b>135,202</b>	<b>747,447</b>

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 12. FIXED ASSETS (cont'd)

	THE GROUP						Total (\$'000)
	Freehold Land (\$'000)	Leasehold Land (\$'000)	Building (\$'000)	Plant & Machinery (\$'000)	Capital Work-in- Progress (\$'000)	Other Assets (\$'000)	
<b>For the year ended 30 September 2011</b>							
<b>At cost</b>							
Balance at beginning of year	54,529	80,209	436,026	1,098,173	102,451	395,116	2,166,504
Currency realignment	(1,656)	(1,610)	(4,226)	(7,805)	(220)	(8,071)	(23,588)
Additions	13	5,054	16,299	42,962	155,580	51,543	271,451
Acquisition of subsidiary companies	572	171	308	3,167	-	349	4,567
Acquisition of joint venture companies	-	689	1,566	4,822	146	345	7,568
Disposal of subsidiary companies	-	-	-	-	-	(1,176)	(1,176)
Disposals	-	(17)	(2,026)	(14,612)	-	(30,332)	(46,987)
Write off for the year	-	-	-	-	-	(461)	(461)
Reclassification	-	-	8,062	61,142	(83,600)	14,396	-
Reclassified to assets held for sale	-	(8,037)	(15,258)	(58,523)	(6)	(4,105)	(85,929)
Reclassified to investment properties and properties held for sale	-	(15,140)	-	-	-	(14,629)	(29,769)
Balance at end of year	53,458	61,319	440,751	1,129,326	174,351	402,975	2,262,180
<b>Accumulated depreciation and impairment</b>							
Balance at beginning of year	991	21,275	134,161	655,279	-	250,582	1,062,288
Currency realignment	(43)	(327)	(441)	(4,972)	-	(4,528)	(10,311)
Depreciation charge for the year	-	-	-	-	-	-	-
- Continuing operations	-	861	6,390	31,686	-	35,354	74,291
- Discontinued operations	-	594	6,250	30,248	-	8,232	45,324
Impairment charge for the year	-	-	-	-	-	-	-
- Continuing operations	-	-	-	59	-	103	162
- Discontinued operations	-	-	2	3,370	-	80	3,452
Impairment reversal for the year	-	-	-	-	-	-	-
- Continuing operations	-	-	(377)	(1,438)	-	(28)	(1,843)
- Discontinued operations	-	-	(221)	(77)	-	(72)	(370)
Disposal of subsidiary companies	-	-	-	-	-	(948)	(948)
Disposals	-	(17)	(980)	(12,110)	-	(27,839)	(40,946)
Write off for the year	-	-	-	-	-	(430)	(430)
Reclassification	-	-	-	(6,035)	-	6,035	-
Reclassified to assets held for sale	-	(2,766)	(8,713)	(35,277)	-	(3,323)	(50,079)
Reclassified to investment properties and properties held for sale	-	(3,752)	-	-	-	(2,756)	(6,508)
Balance at end of year	948	15,868	136,071	660,733	-	260,462	1,074,082
<b>Net book value at end of year</b>	<b>52,510</b>	<b>45,451</b>	<b>304,680</b>	<b>468,593</b>	<b>174,351</b>	<b>142,513</b>	<b>1,188,098</b>

- (a) Other assets comprise motor vehicles, postmix and vending machines, beer coolers, fixture and fittings and computer equipment.
- (b) The carrying amount of assets held under finance leases at 30 September 2012 amounted to \$660,000 (2011: \$878,000).
- (c) The net book value of fixed assets pledged to financial institutions as security for borrowings are as follows:

	2012 (\$'000)	2011 (\$'000)
Plant and machinery	17,221	12,927
Building	5,053	1,033
Freehold and leasehold land	46	33
Other fixed assets	1,694	500

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 13. INVESTMENT PROPERTIES

	THE GROUP	
	2012 (\$'000)	2011 (\$'000)
<b>(a) Completed Investment Properties</b>		
Balance at beginning of year	<b>2,214,635</b>	2,090,869
Currency realignment	<b>(21,379)</b>	7,148
Additions	<b>31,357</b>	77,322
Acquisition of subsidiary companies	<b>266,688</b>	-
Disposal of subsidiary companies	<b>(235,402)</b>	-
Disposals	<b>(1,100)</b>	(54,081)
Net fair value gain recognised in the profit statement	<b>262,135</b>	84,700
Transfer from fixed assets	-	8,677
Balance at end of year	<b>2,516,934</b>	2,214,635
<b>(b) Investment Properties under Construction</b>		
Balance at beginning of year	<b>262,105</b>	48,157
Currency realignment	<b>(40)</b>	(794)
Additions	<b>53,232</b>	228,813
Transfer to properties held for development	<b>(2,200)</b>	(14,937)
Fair value gain recognised in the profit statement	<b>7,756</b>	866
Balance at end of year	<b>320,853</b>	262,105
<b>Total Investment Properties</b>	<b>2,837,787</b>	2,476,740

- (c) Completed investment properties comprise serviced residences and commercial properties that are leased mainly to third parties under operating leases (Note 34).

The following amounts are recognised in the income statement:

Rental income from investment properties:		
- Minimum lease payments	<b>197,243</b>	176,009
- Contingent rent based on tenants' turnover	<b>2,491</b>	2,394
Direct operating expenses arising from rental generating properties	<b>79,824</b>	73,560

Completed investment properties are stated at fair value which has been determined based on valuations performed at balance sheet date. Valuations are performed by accredited independent valuers with recognised and relevant professional qualification and with recent experience in the location and category of the properties being valued.

The valuations are based on open market values on the as-is basis and were prepared primarily using the Direct Comparison Method, Market Value Method, Capitalisation Approach, Income Approach and Discounted Cash Flow Analysis. In relying on the valuation reports, management has exercised its judgement and is satisfied that the valuation methods and estimates are reflective of current market conditions.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 13. INVESTMENT PROPERTIES (cont'd)

- (c) Independent professional valuations were carried out by the following valuers:

Valuers	Country	Valuation Date
Knight Frank Pte Ltd	Singapore	September 2012
CB Richard Ellis (Pte) Ltd	Singapore	September 2012
CB Richard Ellis Limited	Hong Kong	September 2012
Savills Commercial Limited	United Kingdom & China	September 2012
CBRE Valuations Pty Limited	Australia	September 2012
Asian Appraisal Company, Inc.	Philippines	September 2012
DTZ Debenham Tie Leung (Vietnam) Co. Limited	Vietnam	September 2012
KJPP Rengganis, Hamid & Rekan	Indonesia	September 2012

Completed investment properties amounting to \$268,988,000 (2011: \$107,771,000) are secured for credit facilities with banks.

- (d) Investment properties under construction are stated at fair value which has been determined based on valuations performed as at balance sheet date. Valuations are performed by accredited independent valuers with recognised and relevant professional qualification and with recent experience in the location and category of the properties being valued. The valuation is prepared on an ungeared basis. The fair value of investment properties under construction is determined using a combination of Market Comparison and Discounted Cash Flow Analysis and Investment, Comparable Sales and Residual Land Value Methods. In arriving at their estimates of market value, the valuers have used their market knowledge and professional judgement and not only relied on historical transactional comparables.

The valuations were performed by the following independent valuers with recognised and relevant professional qualification and with recent experience in the location and category of investment properties being valued.

Valuers	Country	Valuation Date
CKS Property Consultants Pte Ltd	Singapore	September 2012
Knight Frank Pte Ltd	Singapore	September 2012

Investment properties under construction amounting to \$320,853,000 (2011: \$218,165,000) has been mortgaged as security for bank facilities.

### 14. SUBSIDIARY COMPANIES

	THE COMPANY	
	2012 (\$'000)	2011 (\$'000)
Quoted shares at cost	256,353	256,353
Unquoted shares at cost	3,085,949	3,085,949
Allowance for impairment	(26,649)	(26,649)
	<b>3,315,653</b>	3,315,653
Amounts owing by subsidiary companies (unsecured)	617,890	465,453
Amounts owing to subsidiary companies (unsecured)	(103,878)	(104,698)
	<b>3,829,665</b>	3,676,408
<b>MARKET VALUE</b>		
Quoted shares	<b>1,480,157</b>	1,366,409

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 14. SUBSIDIARY COMPANIES (cont'd)

During the financial year, an impairment loss of \$Nil (2011: \$26,643,000) was recognised on the cost of investment of a subsidiary company to bring its carrying value to its recoverable value.

The amounts owing by subsidiary companies are due on loan account, not repayable within the next 12 months and are interest-free except for amounts of \$616,861,000 (2011: \$464,433,000) which bear interest at an average rate of 0.34% (2011: 0.31%) per annum.

The amounts owing from and to subsidiary companies disclosed under current assets and current liabilities are unsecured, non-trade in nature, interest-free, no fixed repayment term and to be settled in cash.

The carrying amounts of the amounts owing from and to subsidiary companies are largely denominated in Singapore Dollars, Australian Dollars and United States Dollars.

Details of subsidiary companies are included in Note 42.

(a) During the financial year, the Group acquired interest in the following subsidiary companies:

**Properties**

On 9 December 2011, the Group through Frasers Centrepoint Limited ("FCL")'s wholly-owned subsidiary company, FCL (Fraser) Pte Ltd completed the acquisition of the entire shareholding interest in Queensgate Gardens (C.I.) Limited and 39 QGG Management Limited. The consideration for the acquisition of £42.0 million was arrived at on a willing buyer and willing seller basis taking into account expected income, on a discounted cash flow basis, that ownership will bring, on a debt free basis and supported by a desktop valuation obtained by FCL (Fraser) Pte Ltd.

On 11 September 2012, Fairbriar Residential Investment Partnership ("FRIP"), a 32% held associated company, completed the buy-out of three out of four partners in its partnership. As FRIP's sole business is the operations of the serviced apartments, Fraser Suites Kensington, the buy-out was based on the fair valuation of this property of £92.0 million as at August 2012 and resulted in cash of £56.3 million being paid out to the three partners. Consequent to the buy-out, FCL (Fraser) Pte Ltd, being the sole remaining partner, controls 100% of the shareholding interest in FRIP.

The fair value of the identifiable assets and liabilities of Queensgate Gardens, 39 QGG and FRIP as at the respective acquisition dates were as follows:

	<b>Fair Value at Date of Acquisition (\$'000)</b>
Fixed assets	2,526
Investment properties	266,688
Current assets	3,919
Cash and cash equivalents	11,629
Bank borrowings	(82,627)
Current liabilities	(16,502)
Total identifiable net assets at fair value	185,633
Investment in associated company previously accounted for	(43,878)
Negative goodwill arising from acquisition	(1,086)
Consideration paid	140,669
Less: Cash and cash equivalents in subsidiary companies acquired	(11,629)
Net cash outflow on acquisition of subsidiary companies	129,040

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 14. SUBSIDIARY COMPANIES (cont'd)

- (a) During the financial year, the Group acquired interest in the following subsidiary companies: (cont'd)

#### **Properties** (cont'd)

##### *Impact of the acquisition on profit and loss*

From the acquisition date, Queensgate Gardens (C.I.) Limited and 39 QGG Management Limited had contributed \$6,491,000 to the Group's revenue and \$2,120,000 to the Group's profit after taxation for the year. If the business combination had taken place at the beginning of the year, the contribution to the Group's revenue would have been \$6,906,000 and the contribution to the Group's profit after taxation would have been \$2,122,000.

The Group has equity accounted for its share of FRIP's results, share of fair value adjustment on investment properties and exceptional items, from the beginning of the financial year to the date of acquisition, of \$1,007,000, \$13,687,000 and \$746,000, respectively. If the business combination had taken place at the beginning of the year, the revenue from FRIP's operations would have been \$9,140,000 and the Group's profit from FRIP's operations net of tax would have been \$45,010,000.

##### *Transaction costs*

Transaction costs related to the acquisitions of \$514,000 have been recognised under "Administration expenses" in the Group's profit statement for the year ended 30 September 2012.

- (b) During the financial year, the Group disposed the following subsidiary company:

#### **Properties**

On 28 September 2012, the Group through FCL's wholly-owned subsidiary company, FCL (China) Pte Ltd, disposed off its entire interest of approximately 56.05% in Frasers Property (China) Limited for a total consideration of approximately HK\$1,654 million (approximately S\$261 million).

The effect of the disposal is disclosed in the Consolidated Cash Flow Statement.

- (c) During the financial year, the Group acquired additional equity interest in the following subsidiary companies from non-controlling interests:

#### **Printing and Publishing**

On 21 December 2011, the Group through Times Publishing Limited ("TPL")'s wholly-owned subsidiary company, Times Printers Private Limited ("TPPL") exercised a call option to acquire the remaining 49% of the issued share capital of JCS Digital Solutions Pte Ltd ("JCS"). On completion of the acquisition on 23 December 2011, TPPL's shareholding in JCS increased from 51% to 100%.

On 28 September 2012, TPL acquired the remaining 70% of the issued share capital of STP Distributors (M) Sdn Bhd to make it a wholly-owned subsidiary.

The difference of \$3,024,000 between the consideration and the carrying value of the additional interest acquired has been recognised within equity.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 15. JOINT VENTURE COMPANIES

		<b>THE COMPANY</b>	
		<b>2012</b>	2011
		(\$'000)	(\$'000)
(a)	Unquoted investment, at cost	<b>301,626</b>	301,626
	Quoted investment, at cost	<b>132,795</b>	132,795
	Reclassified to assets held for sale	<b>(434,421)</b>	-
		<b>-</b>	<b>434,421</b>

#### **MARKET VALUE**

Quoted shares	-	491,164
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Investment in joint venture companies have been reclassified to assets held for sale upon the approval of the sale of the joint venture companies as disclosed in part (c).

Details of joint venture companies are included in Note 42.

- (b) The following amounts represent the Group's share of the revenue, expenses, assets and liabilities of the joint venture companies and are included in the consolidated profit statement and balance sheet using the line-by-line format of proportionate consolidation.

		<b>THE GROUP</b>	
		<b>2012</b>	2011
		(\$'000)	(\$'000)
(i)	The Group's share of the consolidated results of the joint venture companies for the year is as follows:		
	Revenue	<b>339,906</b>	314,310
	Profit before taxation and exceptional items	<b>91,332</b>	66,981
	Taxation	<b>(15,494)</b>	(13,878)
(ii)	The Group's share of the consolidated assets and liabilities of the joint venture companies is as follows:		
	Non-current assets	<b>1,065,755</b>	1,842,579
	Current assets	<b>357,397</b>	974,038
	Current liabilities	<b>(608,812)</b>	(1,016,132)
	Non-current liabilities	<b>(615,727)</b>	(754,433)
		<b>198,613</b>	<b>1,046,052</b>

- (iii) The share of the results, assets and liabilities as stated in paragraphs (i) and (ii) above is based on the accounts of the joint venture companies to 30 September 2012.

- (iv) The amounts owing from/to joint venture companies classified under current assets and current liabilities are unsecured, trade in nature, interest-free, to be settled in cash and are denominated mostly in Singapore Dollars and United States Dollars.

#### (c) **Sale of joint venture companies**

On 18 August 2012, the Company announced that it had entered into conditional sale and purchase agreements with Heineken International B. V., a wholly-owned subsidiary of Heineken N. V., to acquire the Company's entire 39.7% interest in Asia Pacific Breweries Limited ("APBL") and other assets held through Asia Pacific Investment Pte Ltd ("APIPL") for a total aggregate consideration of S\$5.6 billion. Both APBL and APIPL are joint venture companies of the Company. At an Extraordinary General Meeting held on 28 September 2012, the shareholders have approved the sale. As at 30 September 2012, the assets and liabilities related to APBL and APIPL have been presented in the balance sheet as "Assets held for sale" and "Liabilities held for sale", and its results are presented separately in the profit statement as "Profit from discontinued operations after taxation". The disposal of APBL and APIPL was completed on 15 November 2012.

The effects of the disposal are disclosed in Note 28 Discontinued Operations and Assets and Liabilities Held for Sale.



## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 16. ASSOCIATED COMPANIES

	THE GROUP		THE COMPANY	
	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
Unquoted investments, at cost	<b>102,291</b>	42,788	-	-
Quoted investments, at cost	<b>1,258,578</b>	1,289,629	<b>93,783</b>	93,783
Allowance for impairment	<b>(8,869)</b>	(44,628)	<b>(11,400)</b>	(11,400)
Share of post acquisition reserves, net	<b>129,681</b>	76,388	-	-
	<b>1,481,681</b>	1,364,177	<b>82,383</b>	82,383
Loans owing from associated companies (unsecured)	<b>13,833</b>	18,023	-	-
	<b>1,495,514</b>	1,382,200	<b>82,383</b>	82,383
<b>MARKET VALUE</b>				
Quoted shares	<b>1,217,683</b>	1,011,385	<b>12,511</b>	32,647

- (a) The loans owing from associated companies are interest-free, non-trade in nature and are not repayable within one year. They are treated like quasi-equity loans. The fair value of the loans is not determinable as the timing of future cash flows arising from the repayment of the loans cannot be estimated reliably. Accordingly, the loans are recorded at transaction price.
- (b) The amounts due from/to associated companies classified under current assets and current liabilities are unsecured, trade in nature, interest-free, to be settled in cash and are denominated mostly in Singapore Dollars, Chinese Renminbi and Malaysia Ringgit.
- (c) The summarised financial statements of the associated companies are as follows:

	THE GROUP	
	2012 (\$'000)	2011 (\$'000)
Revenue	<b>2,202,490</b>	2,661,840
Profit before taxation	<b>220,666</b>	254,806
Taxation	<b>(7,886)</b>	(12,150)
Profit after taxation	<b>212,780</b>	242,656
Non-current assets	<b>4,434,133</b>	4,861,331
Current assets	<b>2,155,066</b>	1,171,795
Current liabilities	<b>(876,506)</b>	(899,800)
Non-current liabilities	<b>(1,921,128)</b>	(1,631,948)
	<b>3,791,565</b>	3,501,378

- (d) The results, assets and liabilities as stated in paragraph (c) above are based on the accounts of the associated companies to 30 September 2012.
- (e) The Group's share of capital commitments of the associated companies as at 30 September 2012 is \$17,428,000 (2011: \$14,243,000).

Details of associated companies are included in Note 42.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 17. INTANGIBLE ASSETS

	THE GROUP				Total (\$'000)
	Goodwill (\$'000)	Deferred Development Costs (\$'000)	Management Contracts (\$'000)	Other Intangible Assets (\$'000)	
<b>For the year ended 30 September 2012</b>					
<b>At cost</b>					
Balance at beginning of year	459,356	77,336	67,250	30,674	634,616
Currency realignment	(32,622)	(2,455)	-	(211)	(35,288)
Additional expenditure during the year	-	18,180	-	120	18,300
Acquisition of joint venture company	19,392	-	-	-	19,392
Reclassified to assets held for sale	(382,845)	-	-	(2,467)	(385,312)
Reclassified from assets held for sale	5,430	-	-	-	5,430
Reclassified from fixed assets	-	-	-	238	238
Disposal for the year	-	(3,240)	-	-	(3,240)
Write off for the year	(56)	(19,897)	-	-	(19,953)
Balance at end of year	68,655	69,924	67,250	28,354	234,183
<b>Accumulated amortisation and impairment</b>					
Balance at beginning of year	-	48,143	1,960	14,904	65,007
Currency realignment	-	(1,950)	-	(73)	(2,023)
Amortisation charge for the year	-	14,771	490	2,252	17,513
- Continuing operations	-	-	-	136	136
- Discontinued operations	-	-	-	-	-
Impairment charge for the year	3,298	6,901	-	124	10,323
Impairment reversal for the year	-	(174)	-	-	(174)
Reclassified to assets held for sale	-	-	-	(177)	(177)
Write off for the year	-	(19,897)	-	-	(19,897)
Balance at end of year	3,298	47,794	2,450	17,166	70,708
<b>Net book value</b>	<b>65,357</b>	<b>22,130</b>	<b>64,800</b>	<b>11,188</b>	<b>163,475</b>
<b>For the year ended 30 September 2011</b>					
<b>At cost</b>					
Balance at beginning of year	461,002	74,396	66,699	28,659	630,756
Currency realignment	(2,182)	(778)	551	109	(2,300)
Additional expenditure during the year	-	15,465	-	334	15,799
Acquisition of subsidiary company	3,442	-	-	3,000	6,442
Acquisition of joint venture company	3,442	-	-	-	3,442
Disposal of subsidiary company	(915)	-	-	(1,428)	(2,343)
Reclassified to assets held for sale	(5,433)	-	-	-	(5,433)
Write off for the year	-	(11,747)	-	-	(11,747)
Balance at end of year	459,356	77,336	67,250	30,674	634,616
<b>Accumulated amortisation and impairment</b>					
Balance at beginning of year	-	39,820	1,470	13,247	54,537
Currency realignment	-	(181)	-	3	(178)
Amortisation charge for the year	-	17,992	490	2,718	21,200
- Continuing operations	-	-	-	17	17
- Discontinued operations	-	-	-	-	-
Impairment charge for the year	-	1,307	-	-	1,307
Disposal of subsidiary company	-	-	-	(1,081)	(1,081)
Write off for the year	-	(10,795)	-	-	(10,795)
Balance at end of year	-	48,143	1,960	14,904	65,007
<b>Net book value</b>	<b>459,356</b>	<b>29,193</b>	<b>65,290</b>	<b>15,770</b>	<b>569,609</b>

All intangible assets have finite useful lives of not more than 20 years, except management contracts with a cost of \$62,601,000 (2011: \$62,601,000) are assessed to have an indefinite useful life and not amortised. This is the value ascribed to management contracts entered into between a subsidiary company and an associated company. Management is of the view that these intangible assets have an indefinite useful life as the contracts are contracts which go into perpetuity, and will only be terminated upon the removal of the subsidiary company as the manager.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 18. IMPAIRMENT TESTS FOR INTANGIBLE ASSETS

(a) Goodwill

The carrying value of the Group's goodwill arising from acquisitions of subsidiary and joint venture companies was assessed for impairment during the financial year.

	(\$'000)	Basis on which recoverable values are determined	Terminal growth rate	Pre-tax Discount rate
<b>Carrying value of capitalised goodwill based on cash generating units</b>				
<b>As at 30 September 2012</b>				
Subsidiary companies:				
Printing and Publishing Group	25,465	Value-in-use	0%	7.5% - 21.3%
Dairies Group	2,642	Value-in-use	2% - 3%	8.1% - 10.7%
Beverages Group	37,250	Value-in-use and Fair value less cost to sell	5%	8.1%
	<b>65,357</b>			
<b>As at 30 September 2011</b>				
Subsidiary companies:				
Printing and Publishing Group	26,112	Value-in-use	0%	7.0% - 17.1%
Dairies Group	6,042	Value-in-use	2% - 3%	8.1% - 10.0%
Beverages Group	37,539	Value-in-use and Fair value less cost to sell	5%	8.1%
	69,693			
Joint venture companies:				
Breweries Group	389,663	Value-in-use and Fair value less cost to sell	1% - 3%	12.2% - 21.5%
	<b>459,356</b>			

Goodwill is allocated for impairment testing purposes to the individual entity which is also the cash generating unit. The value-in-use calculations apply a discounted cash flow model using cash flow projections based on financial budgets and forecasts approved by management covering 3 to 5 year periods. Cash flows beyond these periods are extrapolated using the estimated growth rates stated in the table above. The fair value less costs to sell calculations are based on quoted market prices obtained from active markets.

The terminal growth rate used does not exceed the long term average growth rate of the respective industry and country in which the entity operates.

The discount rates applied to the cash flow projections reflect managements' estimates of the risks specific to the respective cash generating units at the date of assessment.

An impairment loss of \$3,298,000 (2011: \$Nil) was recognised under "Other Income (net)" in the profit statement. The recoverable amount of the goodwill has been determined based on value-in-use calculations using 5 year cash flow projections approved by management. The pre-tax discount rate applied to the cash flow projections is 10.7% (2011: 10.0%) and the terminal growth rate is 2% (2011: 2%).

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 18. IMPAIRMENT TESTS FOR INTANGIBLE ASSETS (cont'd)

#### (b) Management contracts

The carrying value of the management contracts was assessed for impairment during the financial year.

The recoverable amount of the management contract has been determined based on value-in-use calculations using a projection of the management fee income covering a 5 year period. The pre-tax discount applied to the projections is 10% (2011: 10%) and the forecast growth rate used beyond the 5 year period is 2% (2011: 2%).

No impairment loss was required for the management contracts assessed as their recoverable values were in excess of their carrying values.

#### (c) Deferred development costs

The carrying value of deferred development costs was assessed for impairment during the financial year.

An impairment loss of \$6,901,000 (2011: \$1,307,000) was recognised under "Cost of Sales" in the profit statement as the carrying value was assessed to be in excess of its recoverable value.

The recoverable amount of the deferred development costs has been determined based on value-in-use calculations using 5 year cash flow projection approved by management. The pre-tax discount rate applied to the cash flow projections is 7.5% - 11.7% (2011: 5.8% - 7.5%) and the terminal growth rate is 0% (2011: 0%).

A reasonable change to the assumptions used by the management to determine the impairment required, particularly the discount rate and terminal growth rate, would not significantly affect the results.

### 19. OTHER INVESTMENTS

	THE GROUP		THE COMPANY	
	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
<b>Quoted</b>				
<b>Quoted available-for-sale financial asset</b>				
Non-equity investment				
At cost	-	25,450	-	-
Equity investments				
At fair value	<b>370,021</b>	282,317	<b>6,191</b>	6,191
<b>Quoted held-to-maturity financial asset</b>				
Non-equity investment				
At amortised cost	-	267	-	-
Quoted total	<b>370,021</b>	308,034	<b>6,191</b>	6,191
<b>Unquoted</b>				
<b>Unquoted available-for-sale financial assets</b>				
Non-equity investments				
At cost (less impairment loss)	<b>121</b>	121	-	-
Equity investments				
At cost (less impairment loss)	<b>2,164</b>	87,270	<b>14</b>	14
At fair value	<b>2,672</b>	2,467	<b>2,672</b>	2,467
<b>Loan and receivables</b>				
Non-equity investments in company	-	6,691	-	-
Unquoted total	<b>4,957</b>	96,549	<b>2,686</b>	2,481
<b>Total</b>	<b>374,978</b>	404,583	<b>8,877</b>	8,672

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 19. OTHER INVESTMENTS (cont'd)

- (a) The quoted non-equity investments carry interest rate of Nil% (2011: 8%).
- (b) The unquoted non-equity investments carry interest rates of Nil% (2011: 0% to 10%).
- (c) Certain unquoted investments do not have quoted market prices in an active market nor are other methods of reasonably estimating the fair values readily available. Hence it is not practicable to determine their fair value with sufficient reliability without incurring excessive costs.
- (d) Market value of quoted investments are determined by reference to stock exchange quoted prices.

### 20. OTHER ASSETS

Other assets relates to the unguaranteed residual value in relation to the Group's freehold interest retained in Alexandra Technopark after the expiry of the 99-year lease to an associated company.

### 21. CASH AND BANK DEPOSITS

	THE GROUP		THE COMPANY	
	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
Bank fixed deposits	<b>604,112</b>	1,180,935	<b>64,689</b>	98,566
Cash and bank balances	<b>1,044,833</b>	418,672	<b>91,793</b>	1,002
	<b>1,648,945</b>	1,599,607	<b>156,482</b>	99,568

The weighted average effective interest rate for bank fixed deposits is 1.59% (2011: 2.19%).

Included in the Group's cash and bank balances, and bank fixed deposits are amounts of \$8,660,000 (2011: \$10,769,000) and \$355,878,000 (2011: \$339,253,000) respectively held under the Project Account Rules (1997 Ed), withdrawals from which are restricted to payments for development expenditure incurred on development properties held for sale.

As at 30 September 2012 cash and bank deposits held by the Group are in the following major foreign currencies: Hong Kong Dollars - 16.3% (2011: 2.4%), Chinese Renminbi - 8.1% (2011: 24.7%), Australia Dollars - 4.6% (2011: 5.7%) and Malaysia Ringgit - 4.4% (2011: 5.7%).

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 22. BRANDS

	THE GROUP		THE COMPANY	
	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
<b>At cost</b>				
Balance at beginning of year	<b>91,442</b>	92,775	<b>8,435</b>	8,435
Currency realignment	<b>(2,346)</b>	(2,400)	-	-
Additions during the year	<b>212</b>	-	<b>212</b>	-
Acquisition of joint venture companies	-	1,067	-	-
Reclassified to assets held for sale	<b>(48,324)</b>	-	-	-
Balance at end of year	<b>40,984</b>	91,442	<b>8,647</b>	8,435
<b>Accumulated amortisation and impairment</b>				
Balance at beginning of year	<b>17,923</b>	18,500	<b>8,435</b>	8,435
Currency realignment	<b>(104)</b>	(583)	-	-
Amortisation charge for the year				
- Discontinued operations	<b>6</b>	6	-	-
Reclassified to assets held for sale	<b>(7,178)</b>	-	-	-
Balance at end of year	<b>10,647</b>	17,923	<b>8,435</b>	8,435
<b>Net book value</b>	<b>30,337</b>	73,519	<b>212</b>	-

Included in the Group's brands are brands with indefinite useful life of carrying amount of \$30,337,000 (2011: \$72,367,000).

The discount rate applied to the cash flow projections is derived from the weighed average cost of capital plus a reasonable risk premium at the date of assessment of the respective cash generating unit. The terminal growth rate used does not exceed the long term average growth rate of the respective industry and country in which the cash generating unit operates. The pre-tax discount rates applied to the cash flow projections was 8.1% (2011: 12.2% to 21.5%) and terminal growth rates applied was 1.5% (2011: 1% to 3%).

### 23. PROPERTIES HELD FOR SALE

	THE GROUP		
	2012 (\$'000)	2011 (\$'000)	2010 (\$'000)
		(Restated)	(Restated)
(a) <b>Development Properties Held for Sale</b>			
Properties in the course of development, at cost	<b>4,349,044</b>	4,422,286	4,897,717
Allowance for foreseeable losses	<b>(46,124)</b>	(21,785)	(91,613)
	<b>4,302,920</b>	4,400,501	4,806,104
Development profit	<b>286,364</b>	90,095	306,676
	<b>4,589,284</b>	4,490,596	5,112,780
Progress payments received	<b>(752,393)</b>	(843,224)	(1,111,860)
Balance at end of year	<b>3,836,891</b>	3,647,372	4,000,920

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 23. PROPERTIES HELD FOR SALE (cont'd)

	THE GROUP		
	2012 (\$'000)	2011 (\$'000)	2010 (\$'000)
		(Restated)	(Restated)
(b) <b>Completed Properties Held for Sale</b>			
Completed units, at cost	<b>632,550</b>	635,838	492,182
Allowance for foreseeable losses	<b>(27,950)</b>	(28,723)	(5,055)
Balance at end of year	<b>604,600</b>	607,115	487,127
<b>Total Properties Held for Sale</b>	<b>4,441,491</b>	4,254,487	4,488,047
(i) The following table provides information about agreements that are in progress at the reporting date whose revenue are recognised on a percentage of completion basis:			
Aggregate amount of costs incurred and recognised to date	<b>1,951,173</b>	2,223,505	2,641,526
Less: Progress billings	<b>(752,393)</b>	(721,864)	(1,040,245)
	<b>1,198,780</b>	1,501,641	1,601,281
(ii) Interest capitalised during the year was \$61,323,000 (2011: \$71,195,000). A capitalisation rate of between 0.60% and 7.94% (2011: 0.60% and 9.63%) per annum was used, representing the borrowing cost of the loans used to finance the projects.			
(iii) Certain subsidiary and joint venture companies have granted fixed and floating charge over their properties held for sale totalling \$1,587,617,000 (2011: \$1,413,472,000) to banks as securities for credit facilities.			
(iv) Development properties recognised as an expense in cost of sales during the year was \$785,398,000 (2011: \$1,472,936,000).			

### 24. INVENTORIES

	THE GROUP	
	2012 (\$'000)	2011 (\$'000)
Containers	<b>1,423</b>	28,186
Raw materials	<b>88,600</b>	113,614
Manufactured inventories	<b>98,076</b>	116,082
Engineering spares, work-in-progress and other inventories	<b>20,386</b>	46,470
Packaging materials	<b>27,993</b>	36,623
Goods purchased for resale	<b>29,458</b>	32,522
	<b>265,936</b>	373,497
(a) Write back of allowance for inventory obsolescence during the year amounted to \$3,983,000 (2011: \$2,369,000).		
(b) The cost of inventories recognised as expense and included in Cost of Sales - Continuing Operations amounted to \$1,269,459,000 (2011: \$1,382,662,000).		

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 25. TRADE RECEIVABLES AND OTHER RECEIVABLES

	THE GROUP		THE COMPANY	
	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
<b>Trade receivables</b>	<b>551,668</b>	961,457	-	-
<b>Other receivables:</b>				
<b>Current</b>				
Accrued income	<b>19,282</b>	4,680	<b>5</b>	12
Prepayments	<b>11,953</b>	89,662	<b>12</b>	11
Deposits paid	<b>19,307</b>	14,237	-	-
Tax recoverable	<b>18,869</b>	25,597	-	-
Staff loans	<b>5,113</b>	6,076	-	-
Amount receivable from joint venture partners	<b>1,298</b>	3,963	-	-
Derivative financial instruments (Note 26)	<b>788</b>	5,938	-	278
Advanced project cost paid	<b>671</b>	1,082	-	-
Amount held in trust	-	85,578	-	-
Sundry debtors	<b>5,075</b>	10,131	-	15
Other receivables	<b>50,083</b>	70,198	<b>7</b>	-
	<b>132,439</b>	317,142	<b>24</b>	316
	<b>684,107</b>	1,278,599	<b>24</b>	316
<b>Non-current</b>				
Prepayments	<b>354</b>	2,222	-	-
Staff loans	<b>461</b>	1,240	-	-
Loans to non-controlling interests	<b>82,836</b>	57,540	-	-
Other receivables	<b>319</b>	4,210	-	-
	<b>83,970</b>	65,212	-	-
	<b>768,077</b>	1,343,811	<b>24</b>	316

- (a) Included in trade receivables is an amount of \$217,644,000 (2011: \$452,582,000) which relates to the balance of sales proceeds from completed properties held for sale, which will be received upon issuance of certificate of statutory completion, notice of vacant possession, expiry of defect liability period and/or title subdivision, and outstanding balances of progress billings which are due within 14 days after the purchasers receive notices to make payments.
- (b) As at 30 September 2012, trade receivables and other receivables held by the Group are in the following major foreign currencies: Malaysia Ringgit - 19.4% (2011: 13.8%), Thai Baht - 9.0% (2011: 3.3%), Australia Dollars - 4.5% (2011: 4.6%) and United States Dollars - 5.1% (2011: 3.6%).
- (c) Loans to a non-controlling interest are non-trade related, secured by assets in Australia, bears interest at 8% (2011: 12.0%) per annum and have no fixed repayment terms.



## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 25. TRADE RECEIVABLES AND OTHER RECEIVABLES (cont'd)

#### Trade receivables that are past due but not impaired

The Group has trade receivables amounting to \$92,243,000 (2011: \$107,372,000) that are past due at balance sheet date but not impaired. These receivables are unsecured and the aging analysis at the balance sheet date is as follows:

	THE GROUP	
	2012 (\$'000)	2011 (\$'000)
Trade receivables past due:		
1 to 30 days	<b>57,654</b>	74,985
31 to 60 days	<b>19,636</b>	14,100
61 to 90 days	<b>5,009</b>	6,184
91 to 120 days	<b>4,935</b>	4,973
More than 120 days	<b>5,009</b>	7,130
	<b>92,243</b>	107,372

#### Trade receivables that are impaired

The Group's trade receivables that are impaired at the balance sheet date and the movement of the allowance accounts used to record the impairment are as follows:

	THE GROUP			
	Collectively impaired		Individually impaired	
	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
Trade receivables - nominal amounts	<b>306</b>	6	<b>12,968</b>	23,976
Less: Allowance for impairment	<b>(306)</b>	(6)	<b>(9,033)</b>	(9,422)
	-	-	<b>3,935</b>	14,554
Movement in allowance accounts:				
Balance at beginning of year	<b>6</b>	114	<b>9,422</b>	9,573
Charge for the year				
- Continuing operations	<b>333</b>	16	<b>4,672</b>	3,717
- Discontinued operations	<b>289</b>	1	<b>139</b>	367
Written back				
- Continuing operations	<b>(18)</b>	(24)	<b>(2,647)</b>	(1,334)
- Discontinued operations	-	-	<b>(168)</b>	(252)
Acquisition of subsidiary and joint venture companies	-	23	<b>62</b>	150
Written off	<b>(9)</b>	(123)	<b>(2,052)</b>	(2,485)
Exchange difference	<b>(1)</b>	(1)	<b>753</b>	(219)
Reclassified to assets held for sale	<b>(294)</b>	-	<b>(1,148)</b>	(95)
Balance at end of year	<b>306</b>	6	<b>9,033</b>	9,422

Receivables that are individually determined to be impaired at the balance sheet date relate to debtors that are in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancement.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 26. DERIVATIVE FINANCIAL INSTRUMENTS

	THE GROUP		THE COMPANY	
	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
<b>Assets</b>				
<b>Current</b>				
Interest rate swaps	-	359	-	278
Forward currency contracts	<b>788</b>	5,579	-	-
	<b>788</b>	5,938	-	278
<b>Liabilities</b>				
<b>Current</b>				
Interest rate swaps	<b>10,480</b>	13,973	-	-
Forward currency contracts	<b>9,630</b>	3,362	-	-
Others	-	124	-	-
	<b>20,110</b>	17,459	-	-
<b>Non-current</b>				
Interest rate swaps	<b>7,181</b>	8,705	-	-
	<b>27,291</b>	26,164	-	-
<b>Net position</b>				
	<b>(26,503)</b>	(20,226)	-	278

The Group has applied cash flow hedge accounting for interest rate swap arrangements and forward currency contracts for which the associated floating rate loans and future capital commitments have the same critical terms, and which have been assessed to be effective hedges. The interest on these interest rate swaps and loans are settled on a half yearly basis.

### 27. SHORT TERM INVESTMENTS

	THE GROUP	
	2012 (\$'000)	2011 (\$'000)
<b>Quoted</b>		
<b>Quoted available-for-sale financial assets</b>		
Equity investments at fair value	<b>98</b>	89
Non-equity investments at fair value	<b>60,350</b>	-
<b>Unquoted</b>		
<b>Loans and receivables</b>		
Non-equity investments at cost	-	3,515
<b>Total</b>	<b>60,448</b>	3,604

Included in non-equity investments are notes with interest rates of 8% (2011: 0% to 10%) per annum and maturing within the next 12 months.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 28. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE

(a) Discontinued operations

#### Breweries

On 18 August 2012, the Company announced that it had entered into conditional sale and purchase agreements with Heineken International B. V., a wholly-owned subsidiary of Heineken N. V., to acquire the Company's entire 39.7% interest in APBL and other assets held through APIPL for a total aggregate consideration of S\$5.6 billion. Both APBL and APIPL are joint venture companies of the Company. At an Extraordinary General Meeting held on 28 September 2012, the shareholders have approved the sale. As at 30 September 2012, the assets and liabilities related to APBL and APIPL have been presented in the balance sheet as "Assets held for sale" and "Liabilities held for sale", and its results are presented separately in the profit statement as "Profit from discontinued operations after taxation". The disposal of APBL and APIPL was completed on 15 November 2012.

<b>THE GROUP</b>	
<b>2012</b>	2011
<b>(\$'000)</b>	(\$'000)

#### Profit statement disclosures

The results of the discontinued operations for the year ended 30 September are as follows:

Revenue	<b>1,973,909</b>	1,744,502
Expenses	<b>(1,582,077)</b>	(1,430,214)
Trading profit	<b>391,832</b>	314,288
Share of joint venture and associated companies' profits	<b>16,681</b>	16,804
Gross income from investments	<b>2,458</b>	3,168
Profit before interest and taxation	<b>410,971</b>	334,260
Net interest income	<b>452</b>	2,929
Profit from discontinued operations before taxation and exceptional items	<b>411,423</b>	337,189
Exceptional items	<b>(31,734)</b>	38,787
Profit from discontinued operations before taxation	<b>379,689</b>	375,976
Taxation	<b>(128,209)</b>	(108,896)
Profit from discontinued operations after taxation	<b>251,480</b>	267,080

#### Balance sheet disclosures

The major classes of assets and liabilities of the discontinued operations as at 30 September are as follows:

#### Assets

Fixed assets	<b>535,822</b>	-
Intangibles and brands	<b>426,281</b>	-
Inventories	<b>136,691</b>	-
Trade and other receivables	<b>144,986</b>	-
Cash and bank balances and fixed deposits	<b>298,343</b>	-
Other assets	<b>144,121</b>	-
Assets of disposal group classified as held for sale	<b>1,686,244</b>	-

#### Liabilities

Trade and other payables	<b>346,954</b>	-
Borrowings	<b>241,335</b>	-
Deferred tax liabilities	<b>37,613</b>	-
Provision for taxation	<b>58,656</b>	-
Other liabilities	<b>3,816</b>	-
Liabilities of disposal group classified as held for sale	<b>688,374</b>	-
Net assets of disposal group classified as held for sale	<b>997,870</b>	-

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 28. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE (cont'd)

(a) Discontinued operations (cont'd)

**Breweries** (cont'd)

	<b>THE GROUP</b>	
	<b>2012</b>	2011
	<b>(\$'000)</b>	(\$'000)
<b>Cash flow statement disclosures</b>		
The cash flows attributable to the discontinued operations for the year ended 30 September are as follows:		
Operating cash inflows	<b>332,561</b>	283,817
Investing cash outflows	<b>(79,236)</b>	(2,456)
Financing cash outflows	<b>(130,226)</b>	(105,745)
Net cash inflows	<b>123,099</b>	175,616

**Earnings per share disclosures (Note 10)**

Earnings per share from discontinued operations attributable to the shareholders of the company:

	<b>-- cents per share --</b>	
- Basic - before fair value adjustment and exceptional items	<b>10.7 cts</b>	8.8 cts
- after fair value adjustment and exceptional items	<b>8.8 cts</b>	11.2 cts
- Diluted - before fair value adjustment and exceptional items	<b>10.6 cts</b>	8.7 cts
- after fair value adjustment and exceptional items	<b>8.7 cts</b>	11.1 cts

(b) **Assets and liabilities held for sale**

Apart from the assets and liabilities held for sale from the discontinued operations in part (a), the remaining assets and liabilities held for sale relate to the discontinuation of joint ventures with certain printing companies and the properties retained by the Group upon disposal of a property investment subsidiary company in Malaysia.

	<b>THE GROUP</b>	
	<b>2012</b>	2011
	<b>(\$'000)</b>	(\$'000)
<b>Assets</b>		
Fixed assets	<b>8,526</b>	44,739
Other non-current assets	<b>-</b>	40,771
Development properties held for sale	<b>22,342</b>	22,750
Current assets	<b>3,547</b>	11,282
	<b>34,415</b>	119,542
<b>Liabilities</b>		
Current liabilities	<b>1,737</b>	38,292

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 29. TRADE AND OTHER PAYABLES

	THE GROUP			THE COMPANY	
	2012 (\$'000)	2011 (\$'000)	2010 (\$'000)	2012 (\$'000)	2011 (\$'000)
		(Restated)	(Restated)		
<b>Trade payables</b>	<b>529,751</b>	673,442	724,740	-	-
<b>Other payables:</b>					
<b>Current</b>					
Advances from joint venture partners	48	9,276	12,757	-	-
Accrued operating expenses	95,401	184,296	203,581	130	656
Sundry accruals	99,930	129,940	153,795	547	143
Sundry deposits	43,353	53,747	47,797	-	-
Staff costs payable	54,287	90,568	84,149	-	-
Accrual for unconsumed annual leave	5,713	10,565	9,497	-	-
Amounts due to non-controlling interests	133,167	145,878	114,923	-	-
Progress billings received	335,053	283,845	282,389	-	-
Deferred income	447	1,277	4,474	-	-
Derivative financial instruments (Note 26)	20,110	17,459	18,283	-	-
Other payables	117,947	85,792	81,565	7,661	4,326
	<b>905,456</b>	1,012,643	1,013,210	<b>8,338</b>	5,125
	<b>1,435,207</b>	1,686,085	1,737,950	<b>8,338</b>	5,125
<b>Non-current</b>					
Derivative financial instruments (Note 26)	7,181	8,705	11,708	-	-
Other payables	31,449	30,546	3,869	-	-
	<b>38,630</b>	39,251	15,577	-	-
	<b>1,473,837</b>	1,725,336	1,753,527	<b>8,338</b>	5,125

- (a) Included in trade payables are amounts due to related parties of \$Nil (2011: \$1,299,000). These amounts are unsecured and interest-free.
- (b) Advances from joint venture partners are non-trade in nature, unsecured, interest-free and have no fixed terms of repayment.
- (c) Amounts due to non-controlling interests are non-trade in nature, unsecured, repayable in cash on demand and interest free, except for loans of \$11,633,000 (2011: \$12,062,000) which bear interest at 2.4% (2011: 2.0%) per annum.
- (d) Included in non-current other payables is a provision of \$18,224,000 (2011: \$23,169,000) for a bank's share of any future profits arising on certain development properties held for sale in the United Kingdom in connection with the corporate and debt restructuring of subsidiary companies during the year.
- (e) As at 30 September 2012, the trade and other payables held by the Group are in the following major currencies: Malaysia Ringgit - 12.6% (2011: 14.9%), Chinese Renminbi - 8.0% (2011: 13.8%) and Australia Dollars - 8.3% (2011: 7.6%).

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 30. BORROWINGS

	Weighted average effective interest rate %	Notes	THE GROUP		THE COMPANY	
			2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
<b>Repayable within one year:</b>						
<b>Unsecured</b>						
Bank loans	1.67		<b>246,146</b>	275,080	-	-
Bank overdrafts	1.14		<b>1,468</b>	1,043	-	-
			<b>247,614</b>	276,123	-	-
Term loans	3.46	(a)	<b>545,494</b>	299,895	-	-
<b>Secured</b>						
Bank loans	3.64	(b)	<b>143,139</b>	170,254	-	-
Bank overdrafts	-	(b)	-	929	-	-
			<b>143,139</b>	171,183	-	-
Finance leases			<b>49</b>	345	-	-
			<b>936,296</b>	747,546	-	-
<b>Repayable after one year:</b>						
<b>Unsecured</b>						
Bank loans	3.38		<b>135,785</b>	315,834	-	-
Term loans	2.71	(a)	<b>1,671,920</b>	2,129,701	<b>150,000</b>	150,000
<b>Secured</b>						
Bank loans	2.68	(b)	<b>1,163,942</b>	770,289	-	-
Finance leases			-	76	-	-
		(d)	<b>2,971,647</b>	3,215,900	<b>150,000</b>	150,000
<b>Total</b>			<b>3,907,943</b>	3,963,446	<b>150,000</b>	150,000
<b>Fair value</b>		(c)	<b>3,964,140</b>	4,038,021	<b>155,445</b>	155,910

#### Notes

- (a) Term loans comprise variable rate notes, medium term notes, fixed rate notes, transferable term loan, commercial papers and fixed and floating rate bonds issued by the Company and subsidiary companies.
- (b) The secured bank loans and overdrafts are secured by certain subsidiary companies by way of a charge over fixed deposit, plant and machinery, pledge of shares of a subsidiary company, fixed and floating charge over certain assets and mortgages on freehold and leasehold land under development.
- (c) The carrying amounts of bank borrowings and finance leases approximate fair value as they bear interest at rates which approximate the current incremental borrowing rate for similar types of lending and borrowing arrangements except for bank loans of \$831,505,000 (2011: \$1,067,050,000) which have a fair value of \$887,702,000 (2011: \$1,141,625,000).

The aggregate fair value of term loans are determined by reference to market value.

- (d) Maturity of non-current borrowings is as follows:

Between 1 and 2 years	<b>319,357</b>	591,770	-	-
Between 2 and 5 years	<b>2,199,227</b>	2,069,906	<b>150,000</b>	150,000
After 5 years	<b>453,063</b>	554,224	-	-
	<b>2,971,647</b>	3,215,900	<b>150,000</b>	150,000

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 30. BORROWINGS (cont'd)

- (e) As at 30 September 2012, the borrowings held by the Group are in the following major currencies: United States Dollars - 10.8% (2011: 13.6%), Australia Dollars - 8.8% (2011: 6.6%) and Sterling Pounds - 6.5% (2011: 4.4%).
- (f) As at 30 September 2012, the Group and the Company had interest rate swaps in place, which have the economic effect of converting borrowings from fixed rates to variable rates or vice versa. The fair value of these interest rate swaps is discussed in Note 37. The weighted average effective interest rates are as at 30 September 2012 and include the effect of related interest rate swaps.

### 31. PROVISION FOR EMPLOYEE BENEFITS

	<b>THE GROUP</b>	
	<b>2012</b>	2011
	(\$'000)	(\$'000)
Defined benefit plan	<b>17,275</b>	16,642
Long service leave/severance allowance/gratuity	<b>71</b>	3,763
	<b>17,346</b>	20,405

#### (a) Defined Contribution Plan

The Group makes contributions to several post employment benefit plans. Most of these plans are defined contribution plans whereby contributions are made to approved provident and superannuation funds in Singapore, Malaysia, Hong Kong, Australia, the USA and Europe.

Accruals for defined contribution plans are included in Other Payables under Note 29.

#### (b) Defined Benefit Plan

The defined benefit plan in the United Kingdom is a funded, defined benefit pension scheme, the assets of which are held in a separate trustee-administrated fund. The defined benefit plans in Malaysia and Thailand do not have separately funded assets. They provide lump sum benefit at normal retirement age.

The following tables summarise the components of net benefit expense and benefit liability:

#### Net benefit expense

Benefits earned during the year	<b>1,006</b>	1,040
Interest cost on benefit obligation	<b>1,959</b>	2,020
Amortisation of unrecognised gain	<b>(124)</b>	(111)
Expected return on plan assets	<b>(1,287)</b>	(1,361)
Net actuarial loss/(gain)	<b>1</b>	(1,814)
Provision write back	<b>(344)</b>	(686)
Transition obligation recognised	<b>60</b>	(380)
Curtailment loss	<b>57</b>	-
Net benefit expense/(income)	<b>1,328</b>	(1,292)
Actual return on plan assets	<b>2,659</b>	765

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

#### (b) Defined Benefit Plan (cont'd)

	THE GROUP	
	2012 (\$'000)	2011 (\$'000)
<b>Benefit liability</b>		
Present value of benefit obligation	<b>41,785</b>	37,734
Fair value of plan assets	<b>(21,282)</b>	(18,860)
Unfunded benefit obligation	<b>20,503</b>	18,874
Unrecognised net actuarial gain	<b>(5,287)</b>	(2,232)
Unrecognised transition benefit	<b>2,059</b>	-
Benefit liability	<b>17,275</b>	16,642
Present value of unfunded benefit obligation	<b>14,807</b>	14,790
Present value of funded benefit obligation	<b>26,978</b>	22,944
	<b>41,785</b>	37,734
<b>Change in present value of defined benefit plan are as follows:</b>		
Balance at beginning of year	<b>37,734</b>	41,641
Interest cost	<b>2,042</b>	2,009
Current service cost	<b>1,088</b>	1,027
Benefits paid	<b>(2,251)</b>	(2,193)
Net actuarial (gain)/loss	<b>3,413</b>	(2,272)
Currency realignment	<b>(241)</b>	(2,478)
Balance at end of year	<b>41,785</b>	37,734
<b>Change in fair value of plan assets are as follows:</b>		
Balance at beginning of year	<b>18,860</b>	18,627
Expected return	<b>1,286</b>	1,361
Contributions by employer	<b>697</b>	798
Benefits paid	<b>(621)</b>	(749)
Net actuarial (gain)/loss	<b>1,372</b>	(595)
Currency realignment	<b>(312)</b>	(582)
Balance at end of year	<b>21,282</b>	18,860
<b>The proportion of fair value of plan assets at the balance sheet is analysed as follows:</b>		
Equity instruments	<b>11,918</b>	10,705
Debt instruments	<b>9,301</b>	8,155
Other assets	<b>63</b>	-
	<b>21,282</b>	18,860
<b>The major assumptions used by the qualified independent actuaries were:</b>		
Rate of increase in salaries	<b>5.0% to 6.0%</b>	5.0% to 6.0%
Expected rate of return on assets	<b>6.9%</b>	7.5%
Discount rate	<b>4.1% to 6.5%</b>	4.6% to 6.5%



## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

#### (b) Defined Benefit Plan (cont'd)

The history of existing plans for the current and previous four periods are as follows:

	<b>2012</b> <b>(\$'000)</b>	2011 (\$'000)	2010 (\$'000)	2009 (\$'000)	2008 (\$'000)
Present value of benefit obligation	<b>41,785</b>	37,734	41,641	39,079	39,165
Fair value of plan assets	<b>(21,282)</b>	(18,860)	(18,627)	(20,542)	(21,211)
Deficit in scheme	<b>20,503</b>	18,874	23,014	18,537	17,954

#### (c) Long Service Leave/Severance Allowances/Gratuity

Long service leave, severance allowances and gratuity are provided by joint venture companies based on the number of years of service the employees have rendered at the end of each financial year as required by local legislation.

#### (d) Share Options

The equity-based equity-settled share option schemes of the Group are:

			<b>Approval by Shareholders</b>
(i)	Fraser and Neave, Limited Executives' Share Option Scheme, 1999.	("1999 Scheme")	30 September 1999
(ii)	Asia Pacific Breweries Limited Executives' Share Option Scheme.	("APBL Scheme")	21 February 1995
(iii)	Fraser & Neave Holdings Bhd Executives' Share Option Scheme.	("F&NHB 2007 Scheme")	5 April 2007

The options granted under the above schemes are for a term of no longer than 10 years from date of grant.

#### Information regarding the 1999 Scheme and APBL Scheme

- (i) The Exercise Price is equal to the market value of a share based on the average of the last done price on the Singapore Exchange Trading Limited for the five market days preceding the option offer date.
- (ii) The grantee may exercise an option during the Exercise Period (which commences 33 months after the offer date) by notice in writing accompanied by a remittance for the number of options at the full amount of the Exercise Price.
- (iii) Options expire 119 months after the Offer Date unless an option has previously lapsed by reason of the resignation of the grantee from employment with the Group after the grant of an option and before its exercise.
- (iv) The number of shares which may be acquired by a grantee and the Exercise Price are subject to adjustment, as confirmed by the auditors of the Company that such adjustment is fair and reasonable, by reason of any issue of additional shares in the Company by way of rights or capitalisation of profits or reserves, or repayment and reduction of capital or subdivision or consolidation of shares, made while an option remains unexercised.
- (v) The persons to whom the options have been issued have no right to participate by virtue of the options in any share issue of any other company.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

#### (d) Share Options (cont'd)

##### Information regarding F&NHB 2007 Scheme

- (i) The maximum number of new ordinary shares of RM1.00 each in the company which may be issued on the exercise of the F&NHB 2007 Scheme shall not exceed 10% of the issued and paid-up share capital of F&NHB at any point of time throughout the duration of the F&NHB 2007 Scheme.
- (ii) Eligible full-time executives of the group and executive directors of the company with at least one year service shall be eligible to participate in the F&NHB 2007 Scheme.
- (iii) The allotment of an eligible executive shall not exceed the maximum limits for any specific job grade in any one financial year and 1,000,000 new shares of the company during the tenure of the F&NHB 2007 Scheme, subject to the limits below:
  - (1) not more than 50% of the new shares of F&NHB available under the F&NHB 2007 Scheme shall be allocated, in aggregate, to the directors and senior management of the group; and
  - (2) not more than 10% of the new shares of the company available under the F&NHB 2007 Scheme shall be allocated to any individual eligible executive who, either singly or collectively through persons connected to that eligible executive, holds 20% or more of the issued and paid-up share capital of the company.
- (iv) The option price shall be the five days weighted average market price of the company's shares as quoted on Bursa Malaysia Securities Bhd immediately preceding the date of the offer, or the par value of the shares of F&NHB, whichever is higher.
- (v) The F&NHB 2007 Scheme shall be in force for a period of 10 years from the effective date of the implementation of the F&NHB 2007 Scheme.

Information with respect to the number of options granted under the respective share options scheme is as follows:

##### Fraser and Neave, Limited Executives' Share Option Scheme, 1999 ("1999 Scheme")

Options	Offer Date	Balance as at 1.10.2011	Options Exercised/ Lapsed	Balance as at 30.9.2012	Exercise Price	Exercise Period
<b>1999 Scheme</b>						
Year 4	01.10.2002	25,380	(25,380)	-	\$1.51	01.07.2005 - 31.08.2012
Year 5	08.10.2003	178,610	(178,610)	-	\$2.12	08.07.2006 - 07.09.2013
Year 6	08.10.2004	1,517,335	(1,145,455)	371,880	\$2.82	08.07.2007 - 07.09.2014
Year 7	10.10.2005	2,738,550	(1,037,885)	1,700,665	\$3.46	10.07.2008 - 09.09.2015
Year 8	10.10.2006	4,692,040	(2,361,848)	2,330,192	\$4.22	10.07.2009 - 09.09.2016
Year 9	10.10.2007	8,559,498	(4,992,667)	3,566,831	\$5.80	10.07.2010 - 09.09.2017
Year 10	25.11.2008	9,961,758	(6,875,828)	3,085,930	\$2.86	25.08.2011 - 24.10.2018
		27,673,171	(16,617,673)*	11,055,498		

\* Exercised (16,454,911); Lapsed due to Resignations (162,762).

The scheme has expired and therefore no options were granted during the year.

The weighted average share price for options exercised during the year was \$6.91 (2011: \$6.04).

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

#### (d) Share Options (cont'd)

Fraser & Neave Holdings Bhd Executives' Share Option Scheme ("F&NHB 2007 Scheme")

Options	Offer Date	Balance as at 1.10.2011	Options Exercised/ Lapsed	Balance as at 30.9.2012	Exercise Price/ Adjusted Exercise Price #	Exercise Period
2008	20.11.2007	29,700	(29,700)	-	RM7.77/7.17	20.08.2010 - 19.10.2012
2009	19.11.2008	970,000	(909,600)	60,400	RM8.46/7.81	19.08.2011 - 18.10.2013
2010	20.11.2009	2,941,500	(1,822,500)	1,119,000	RM11.34/10.47	20.08.2012 - 19.10.2014
2011	22.11.2010	2,958,700	(206,300)	2,752,400	RM14.52	22.08.2013 - 21.10.2015
		6,899,900	(2,968,100)*	3,931,800		

\* Exercised (2,605,600); Lapsed due to Resignations and Termination (362,500).

# F&NHB's special interim single tier dividend in respect of financial year 2010 of RM1.10 per share which represent the entire gain from the divestment of the glass container business, amounted to a capital distribution and required adjustments to be made to the Exercise Price of the F&NHB 2007 Scheme. Accordingly, the Exercise Prices were adjusted effective 13 December 2010.

The scheme has expired and therefore no options were granted during the year.

The weighted average share price for options exercised during the year was RM18.26 (2011: RM16.72).

#### Asia Pacific Breweries Limited Executives' Share Option Scheme

Options	Offer Date	Balance as at 1.10.2011	Options Exercised/ Lapsed	Balance as at 30.9.2012	Exercise Price	Exercise Period
2003	15.10.2002	10,750	(10,750)	-	\$4.79	15.07.2005 - 14.09.2012
2004	08.10.2003	19,250	-	19,250	\$6.29	08.07.2006 - 07.09.2013
		30,000	(10,750)*	19,250		

\* Lapsed due to Expiry

The scheme has expired in 2004 and therefore no options were granted during the year.

The weighted average share price for options exercised during the year was \$Nil (2011: \$23.19).

The fair value of share options, granted during the year, as at the date of grant, is determined using the Binomial valuation model, taking into account the terms and conditions upon which the options were granted. The inputs to the model used are as follows:

#### Fraser & Neave Holdings Bhd Executives' Share Option Scheme ("F&NHB 2007 Scheme")

	2011
Dividend yield (%)	3.8
Expected volatility (%)	22.7
Risk-free interest rate (%)	3.5
Expected life of option (years)	4.9
Share price at date of grant (RM)	14.62
Exercise share price (RM)	14.52

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

#### (e) Phantom Shares Option Plan

Asia Pacific Breweries Limited ("APBL"), has in place an equity-based cash-settled Phantom Share Option Plan ("APBL PSOP") which succeeded the APBL scheme. No shares will be issued and participants of the plan are not entitled to, and have no right or interest in the shares of APBL.

The fair value of share options, granted during the year, as at the date of grant, is determined using the Binomial valuation model, taking into account the terms and conditions upon which the options were granted. The inputs to the model used are as follows:

	<b>2011</b>
Dividend yield (%)	4.1
Expected volatility (%)	19.8
Risk-free interest rate (%)	0.6
Expected life of option (years)	3.7
Share price at date of grant (\$)	18.30
Exercise share price (\$)	17.75

The expected life of the option is based on historical data and is not necessarily indicative of exercise patterns that may occur.

The expected volatility reflects the assumptions that the historical volatility is indicative of future trends, which may also not necessarily be the actual outcome.

Information with respect to the number of options granted under the APBL PSOP is as follows:

- (i) The exercise price is equal to the average closing market price for the thirty market days immediately before the grant.
- (ii) The grantee may exercise an option during the exercise period which commences 33 months after the date of grant.
- (iii) The options expire 57 months after the offer date.
- (iv) Upon exercise of the options, an amount in cash equal to the excess (if any) of the average of the closing price for the thirty days immediately preceding the date the options are exercised over the exercise price, would be paid to the grantee. In the event the excess exceeds the exercise price, the amount payable to the grantee shall not exceed the exercise price.

Options	Offer Date	Balance as at 1.10.2011	Options Exercised/ Lapsed	Balance as at 30.9.2012	Exercise Price	Exercise Period
2009	08.11.2008	126,850	(116,350)	10,500	\$10.95	08.08.2011 - 07.08.2013
2010	07.11.2009	1,373,050	(1,355,050)	18,000	\$11.95	07.08.2012 - 07.08.2014
2011	08.11.2010	1,415,900	(76,400)	1,339,500	\$17.75	08.08.2013 - 08.08.2015
		2,915,800	(1,547,800)*	1,368,000		

\* Exercised (1,409,000); Lapsed due to Resignation (138,800).

The fair value of options granted during the year was \$Nil (2011: \$1.75).

The weighted average share price for options exercised during the year was \$40.04 (2011: \$27.56).

The carrying amount of the liability recognised in the Group's balance sheet relating to cash settled option granted under the PSOP as at 30 September 2012 is \$9,061,000 (2011: \$8,673,000).

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

#### (f) Share Plans

##### Fraser and Neave, Limited Restricted Share Plan ("RSP")

The RSP is a share-based incentive plan for senior executives and key senior management, which was approved by shareholders of the Company at an Extraordinary General Meeting held on 22 January 2009.

##### Information regarding the RSP

- (i) Depending on the achievement of pre-determined targets over a two year period for the RSP, the final number of restricted shares awarded could range between 0% to 150% of the initial grant of the restricted shares.
- (ii) Based on meeting stated performance conditions over a two-year performance period, 50% of the RSP awards will vest. The balance will vest equally over the subsequent two years with fulfillment of service requirements.

Information with respect to the number of shares granted under the RSP is as follows:

Shares	Grant Date	Balance as at 1.10.2011 or Grant Date if later	Cancelled	Achievement Factor	Vested	Balance as at 30.9.2012
Year 1	14.12.2009	3,003,728	(208,650)	681,672	(1,819,200)	1,657,550
Year 2	14.12.2010	2,001,530	(213,750)	-	-	1,787,780
Year 3	14.12.2011	2,188,265	(210,400)	-	-	1,977,865
		7,193,523	(632,800)*	681,672	(1,819,200)	5,423,195

\* Cancelled due to Resignations.

The expense recognised in profit statement granted under the RSP during the financial year is \$11,062,000 (2011: \$8,655,000).

The estimated fair value of shares granted during the year ranges from \$5.30 to \$5.67 (2011: \$5.47 to \$5.80). The fair value of equity-settled contingent award of shares are determined using Monte Carlo Valuation Model, which involves projection of future outcomes using statistical distributions of key random variables including share price and volatility of returns. The inputs to the model used are as follows:

	2012	2011
Dividend yield (%)	3.5	3.2
Expected volatility (%)	33.9	41.0
Risk-free interest rate (%)	0.4 to 0.7	0.5 to 1.0
Expected life (years)	2.1 to 4.1	2.1 to 4.1
Share price at date of grant (\$)	6.05	6.23

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

#### (f) Share Plans (cont'd)

##### Fraser and Neave, Limited Performance Share Plan ("PSP")

The PSP is a share-based incentive plan for senior executives and key senior management, which were approved by shareholders of the Company at an Extraordinary General Meeting held on 22 January 2009.

##### Information regarding the PSP

- (i) Depending on the achievement of pre-determined targets over a three year period, the final number of restricted shares awarded could range between 0% to 200% of the initial grant of the restricted shares.
- (ii) PSP awards will vest based on meeting stated performance conditions over a three-year performance period.

Information with respect to the number of shares granted under the PSP is as follows:

Shares	Grant Date	Balance as at 1.10.2011 or Grant Date if later	Cancelled	Balance as at 30.9.2012
Year 1	14.12.2009	283,972	(28,000)	255,972
Year 2	14.12.2010	225,158	(18,000)	207,158
Year 3	14.12.2011	179,897	(19,000)	160,897
		689,027	(65,000)*	624,027

\* Cancelled due to Resignations.

The expense recognised in profit statement granted under the PSP during the financial year is \$757,000 (2011: \$622,000).

The estimated fair value of shares granted during the year ranges from \$5.37 to \$6.23 (2011: \$4.09 to \$5.98). The fair value of equity-settled contingent award of shares are determined using Monte Carlo Valuation Model, which involves projection of future outcomes using statistical distributions of key random variables including share price and volatility of returns. The inputs to the model used are as follows:

	2012	2011
Dividend yield (%)	3.5	3.2
Expected volatility (%)	33.9	41.0
Cost of equity (%)	8.0	8.0
Risk-free interest rate (%)	0.6	0.7
Expected life (years)	3.1	3.1
Share price at date of grant (\$)	6.05	6.23

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 31. PROVISION FOR EMPLOYEE BENEFITS (cont'd)

#### (f) Share Plans (cont'd)

##### F&NHB Restricted Share Plan ("F&NHB RSP")

The F&NHB RSP is a share-based incentive plan for senior executives and key senior management, which was approved by shareholders of F&NHB at an Extraordinary General Meeting held on 13 January 2012.

##### Information regarding the F&NHB RSP

- (i) Depending on the achievement of pre-determined targets over a two year period for the F&NHB RSP, the final number of restricted shares awarded could range between 0% to 150% of the initial grant of the restricted shares.
- (ii) Based on meeting stated performance conditions over a two-year performance period, 50% of the F&NHB RSP awards will vest. The balance will vest equally over the subsequent two years with fulfillment of service requirements.

Information with respect to the number of shares granted under the F&NHB RSP is as follows:

Shares	Grant Date	Balance as at 1.10.2011 or Grant Date if later	Cancelled	Balance as at 30.9.2012
Year 1	15.03.2012	427,700	(25,400)*	402,300

\* Cancelled due to Resignations.

The estimated fair value of shares granted during the year ranges from RM15.36 to RM16.67. The fair value of equity-settled contingent award of shares are determined using Monte Carlo Valuation Model, which involves projection of future outcomes using statistical distributions of key random variables including share price and volatility of returns. The inputs to the model used are as follows:

	2012
Dividend yield (%)	4.0
Expected volatility (%)	19.2
Risk-free interest rate (%)	2.9 to 3.3
Expected life (years)	1.8 to 3.8
Share price at date of grant (RM)	18.06

##### F&NHB Performance Share Plan ("F&NHB PSP")

The F&NHB PSP is a share-based incentive plan for senior executives and key senior management, which were approved by shareholders of F&NHB at an Extraordinary General Meeting held on 13 January 2012.

##### Information regarding the F&NHB PSP

- (i) Depending on the achievement of pre-determined targets over a three year period, the final number of restricted shares awarded could range between 0% to 200% of the initial grant of the restricted shares.
- (ii) PSP awards will vest based on meeting stated performance conditions over a three-year performance period.

As at 30 September 2012, no share has been awarded under F&NHB PSP.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 32. DEFERRED TAX ASSETS AND LIABILITIES

	THE GROUP			THE COMPANY			
	Balance Sheet		Profit Statement	Balance Sheet			
	2012 (\$'000)	2011 (\$'000)	2010 (\$'000)	2012 (\$'000)	2011 (\$'000)		
		(Restated)	(Restated)	(Restated)			
<b>Deferred tax liabilities</b>							
Differences in depreciation	<b>38,197</b>	69,683	67,612	<b>(4,829)</b>	(4,089)	-	-
Tax effect on revaluation surplus	<b>42,572</b>	71,630	68,641	<b>1,765</b>	3,915	-	-
Provisions, expenses and income taken in a different period	<b>50,286</b>	50,900	26,015	<b>33,467</b>	22,151	-	-
Fair value adjustments	<b>1,629</b>	5,068	6,813	<b>(339)</b>	-	<b>386</b>	352
Other deferred tax liabilities	<b>5,525</b>	7,683	9,522	<b>1,712</b>	3,884	-	-
<b>Gross deferred tax liabilities</b>	<b>138,209</b>	204,964	178,603	<b>31,776</b>	25,861	<b>386</b>	352
<b>Less: Deferred tax assets</b>							
Employee benefits	<b>(2,027)</b>	(8,542)	(5,490)	<b>1,513</b>	56	-	-
Unabsorbed losses and capital allowances	<b>(6,283)</b>	(5,964)	(1,961)	<b>(1,518)</b>	(2,623)	-	-
Provisions, expenses and income taken in a different period	<b>(1,191)</b>	(12,817)	(9,542)	<b>110</b>	456	-	-
Fair value adjustments	-	(2,146)	(279)	-	(1,941)	-	-
Other deferred tax assets	-	(748)	(2,947)	-	-	-	-
<b>Gross deferred tax assets</b>	<b>(9,501)</b>	(30,217)	(20,219)	<b>105</b>	(4,052)	-	-
<b>Net deferred tax liabilities</b>	<b>128,708</b>	174,747	158,384	<b>31,881</b>	21,809	<b>386</b>	352

Some subsidiary companies have net deferred tax assets relating to the following:

Employee benefits	<b>(1,139)</b>	(1,186)	(3,079)	<b>42</b>	47	-	-
Differences in depreciation	<b>10,846</b>	3,578	4,123	<b>7,689</b>	(633)	-	-
Unabsorbed losses and capital allowances	<b>(7,048)</b>	(11,368)	(16,979)	<b>3,781</b>	461	-	-
Provisions	<b>(8,094)</b>	(5,673)	(7,231)	<b>(2,840)</b>	614	-	-
Tax effect on revaluation surplus	-	-	(967)	-	-	-	-
Investment allowances	<b>(32,662)</b>	-	-	<b>(32,662)</b>	-	-	-
Other deferred tax assets	<b>(603)</b>	-	(1,118)	<b>4</b>	-	-	-
<b>Net deferred tax assets</b>	<b>(38,700)</b>	(14,649)	(25,251)	<b>(23,986)</b>	489	-	-

The deferred tax relating to fair value adjustment in other comprehensive income during the year is \$123,000 (2011: \$Nil).

Deferred tax liabilities of \$9,677,000 (2011: \$9,703,000) have not been recognised in the consolidated financial statements for withholding and other taxes that would be payable on the unremitted earnings of \$56,921,000 at 30 September 2012 (2011: \$57,078,000).

Deferred tax liabilities of \$414,000 (2011: \$328,000) have not been recognised in the consolidated financial statements for withholding and other taxes that would be payable on the undistributed earnings of \$4,187,000 at 30 September 2012 (2011: \$3,319,000) of certain of the Group's subsidiaries as the the Group has determined that the undistributed earnings of its subsidiaries will not be distributed in the foreseeable future.



## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### THE GROUP

2012  
(\$'000)

2011  
(\$'000)

### 33. FUTURE COMMITMENTS

Commitments not provided for in the financial statements:

(a)	Commitments in respect of contracts placed		
	Fixed assets	<b>5,084</b>	52,272
	Investment properties	<b>46,939</b>	-
	Properties held for sale	<b>824,216</b>	1,316,231
	Share of joint venture companies' commitments	<b>376,724</b>	326,309
	Others	-	141
		<b>1,252,963</b>	1,694,953
(b)	Other amounts approved by directors but not contracted for:		
	Fixed assets	<b>13,106</b>	74,318
	Share of joint venture companies' commitments	-	6,783
		<b>13,106</b>	81,101
	<b>Total</b>	<b>1,266,069</b>	1,776,054

### 34. LEASE COMMITMENTS

#### Operating Leases

Lease commitments under non-cancellable operating leases where the Group is a lessee:

Payable within one year	<b>41,457</b>	46,623
Payable between one and five years	<b>52,042</b>	102,368
Payable after five years	<b>6,338</b>	59,088
	<b>99,837</b>	208,079
Operating lease expense relating to continuing operations for the year	<b>25,609</b>	19,688

The operating leases do not contain any escalation clauses and do not provide for contingent rents. Lease terms do not contain restrictions on the Group activities concerning dividends, additional debts or entering into other leasing agreements.

Lease commitments under non-cancellable operating leases where the Group is a lessor:

Receivable within one year	<b>131,558</b>	143,960
Receivable between one and five years	<b>157,365</b>	163,490
Receivable after five years	<b>700</b>	611
	<b>289,623</b>	308,061

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 34. LEASE COMMITMENTS (cont'd)

#### Finance Leases

Lease commitments under non-cancellable finance leases where the Group is a lessee:

	THE GROUP			
	2012 (\$'000)		2011 (\$'000)	
	Minimum lease payments	Present value of payments	Minimum lease payments	Present value of payments
Minimum lease payments due:				
Payable within one year	51	49	359	345
Payable between one and five years	-	-	80	76
Total minimum lease payments	<b>51</b>	<b>49</b>	439	421
Less: Future finance charges				
Payable within one year	(2)	-	(14)	-
Payable between one and five years	-	-	(4)	-
	<b>(2)</b>	-	(18)	-
	<b>49</b>	<b>49</b>	421	421

The finance leases do not contain any escalation clauses and do not provide for contingent rents. Lease terms do not contain restrictions on the Group activities concerning dividends, additional debts or entering into other leasing agreements.

### 35. RELATED PARTY TRANSACTIONS

Significant transactions with related parties of the Group include transactions with the Group's joint venture companies, key management personnel and entities which are controlled or significantly influenced by the key management personnel and their close family members.

In addition to the information disclosed elsewhere in the financial statements, the following were the significant related party transactions entered into between the Group and related parties during the year:

	THE GROUP		THE COMPANY	
	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
(a) Transactions with Asia Pacific Investment Pte Ltd and its subsidiary companies				
Rental received	1,419	1,452	-	-
Management fees received	2,218	2,218	-	-
Sale of services	3	28	-	-
Management fees paid	<b>(814)</b>	(487)	<b>(814)</b>	(487)
(b) Transactions with an entity in which an associate of the Director of the Group is a member				
Fees paid for legal services	<b>(486)</b>	(152)	<b>(486)</b>	(152)

These transactions were based on agreed fees or terms between the parties.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 36. CONTINGENT LIABILITIES

The Company issued corporate guarantees to the extent of \$4,250,534,000 (2011: \$4,249,514,000) for the purpose of assisting its subsidiary companies to obtain external borrowings. Of the \$4,250,534,000 (2011: \$4,249,514,000) corporate guarantees given by the Company \$1,979,830,000 (2011: \$1,495,685,000) has been utilised by its subsidiaries as security for its borrowings, and these borrowings have been included as borrowings under the Group Balance Sheet. Any further borrowings by its subsidiary companies supported by the Company's corporate guarantees will be reported as borrowings in the Group Balance Sheet.

The Group provided an unconditional and irrevocable corporate guarantee for up to \$57,000,000 to finance the payment of development charge and construction cost of the New Wing of The Centrepoint held by The Management Corporation Strata Title Plan No. 1298 ("MCST 1298"). The corporate guarantee will only be discharged upon full repayment of the loan by the MCST 1298. As at 30 September 2012, the outstanding loan by MCST 1298 is \$18,199,000 (2011: \$19,699,000). The Group also provided a corporate guarantee for \$7,960,000 (Baht 200,000,000) as security for bank facility granted to a joint venture company in respect of the acquisition of land and \$17,717,000 (RMB 91,000,000) of financial guarantees to banks in China in connection with loans provided by the banks to the property buyers, covering the period from loan contract date to property delivery date.

### 37. FINANCIAL RISK MANAGEMENT

The Group and the Company are exposed to financial risks, including primarily the effects of changes in currency exchange rates and interest rates and use derivatives and other instruments in connection with their risk management activities. The Group and the Company do not hold or issue derivative financial instruments for trading purposes.

The Group has established processes to monitor and control hedging transactions in a timely and accurate manner.

These policies are reviewed regularly by the Audit Committee to ensure that the Group's policies and guidelines are adhered to. The Group's accounting policies in relation to derivatives are set out in Note 2.

#### (a) Foreign Currency Risk

The Group has exposure to foreign exchange risk as a result of transactions denominated in foreign currencies, arising from normal trading and investment activities. Where exposures are certain, it is the Group's policy to hedge these risks as they arise. For those exposures less certain in their timing and extent, it is the Group's policy to cover 50% to 90% of anticipated exposures for a maximum period of 12 months forward. The Group uses foreign currency forward exchange contracts to manage these foreign exchange risks.

At 30 September 2012, the Group had entered into foreign currency forward exchange buy contracts amounting to \$73 million (2011: \$87 million) and sell contracts amounting to \$803 million (2011: \$453 million). The fair value adjustments of the buy contracts and sell contracts (which is the difference between the notional principal amount and market value of the contracts) are gain of \$378,000 (2011: loss of \$774,000) and loss of \$9,220,000 (2011: gain of \$2,991,000) respectively.

The fair values of foreign currency forward exchange contracts have been calculated using rates quoted by the Group's bankers to terminate the contracts at the balance sheet date.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 37. FINANCIAL RISK MANAGEMENT (cont'd)

#### (a) Foreign Currency Risk (cont'd)

##### Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Group's total equity and the Group's profit net of tax to a reasonably possible 10% strengthening of the Australian Dollar, Sterling Pound, United States Dollar, Vietnamese Dong, Hong Kong Dollar, Euro, Singapore Dollar and Malaysia Ringgit exchange rates against the respective functional currencies of the Group entities, with all other variables held constant.

	THE GROUP		THE COMPANY	
	Equity (\$'000)	Profit (\$'000)	Equity (\$'000)	Profit (\$'000)
<b>Year Ended 30 September 2012</b>				
Australian Dollar	-	1,245	-	52
Sterling Pound	-	(5,177)	-	-
United States Dollar	-	(40,216)	-	270
Vietnamese Dong	36,345	13	-	-
Hong Kong Dollar	-	(160)	-	-
Euro	-	(155)	-	-
Singapore Dollar	-	615	-	-
Malaysia Ringgit	-	(115)	-	619
<b>Year Ended 30 September 2011</b>				
Australian Dollar	-	(11,055)	-	68
Sterling Pound	-	(57)	-	-
United States Dollar	(725)	(65,085)	-	106
Vietnamese Dong	27,512	381	-	-
Hong Kong Dollar	-	22	-	-
Euro	19	(1,055)	-	-
Singapore Dollar	-	264	-	-

A 10% weakening of the above currencies at the balance sheet date would have had the equal but opposite effect on the respective functional currencies of the Group entities to the amounts shown above, on the basis that all other variables remain constant.

#### (b) Liquidity Risk

The Group's and the Company's exposure to liquidity risk arises in the general funding of the Group's and the Company's business activities. It includes the risks of being able to fund business activities in a timely manner.

The Group adopts a prudent approach to managing its liquidity risk. The Group always maintain sufficient cash and marketable securities, and have available funding through diverse sources of committed and uncommitted credit facilities from various banks.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 37. FINANCIAL RISK MANAGEMENT (cont'd)

#### (b) Liquidity Risk (cont'd)

The table below analyses the maturity profile of the Group's and Company's financial assets and liabilities (including derivative financial instruments) based on contractual undiscounted cash flows.

	Cash Flows				
	Carrying amount (\$'000)	Contractual Cash flow (\$'000)	Less than 1 year (\$'000)	Between 1 and 5 years (\$'000)	Over 5 years (\$'000)
<b>The Group</b>					
<b>Year Ended 30 September 2012</b>					
<b>Financial Assets</b>					
Trade receivables	551,668	551,668	551,668	-	-
Other receivables (excluding derivative financial instruments)	165,089	173,079	88,289	84,790	-
Derivative financial instruments	788	788	788	-	-
Joint venture companies	1,662	1,662	1,662	-	-
Associated companies	26,955	26,955	13,122	-	13,833
Bank fixed deposits	604,112	604,112	604,112	-	-
Cash and bank balances	1,044,833	1,044,833	1,044,833	-	-
	<b>2,395,107</b>	<b>2,403,097</b>	<b>2,304,474</b>	<b>84,790</b>	<b>13,833</b>
<b>Financial Liabilities</b>					
Trade payables	529,751	529,751	529,751	-	-
Other payables (excluding derivative financial instruments)	885,871	885,871	854,422	27,658	3,791
Derivative financial instruments	27,291	28,907	20,110	8,797	-
Borrowings	3,907,943	4,208,874	1,022,443	2,713,219	473,212
Joint venture companies	3	3	3	-	-
Associated companies	1,787	1,787	1,787	-	-
	<b>5,352,646</b>	<b>5,655,193</b>	<b>2,428,516</b>	<b>2,749,674</b>	<b>477,003</b>
Total net undiscounted financial liabilities		<b>(3,252,096)</b>	<b>(124,042)</b>	<b>(2,664,884)</b>	<b>(463,170)</b>

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 37. FINANCIAL RISK MANAGEMENT (cont'd)

#### (b) Liquidity Risk (cont'd)

	Carrying amount (\$'000)	Cash Flows			
		Contractual Cash flow (\$'000)	Less than 1 year (\$'000)	Between 1 and 5 years (\$'000)	Over 5 years (\$'000)
<b>The Group</b>					
<b>Year Ended 30 September 2011</b>					
<b>Financial Assets</b>					
Trade receivables	961,457	961,457	961,457	-	-
Other receivables (excluding derivative financial instruments)	243,616	243,616	173,721	69,895	-
Derivative financial instruments	5,938	5,938	5,660	278	-
Joint venture companies	6,117	6,117	6,117	-	-
Associated companies	31,204	31,204	13,181	-	18,023
Bank fixed deposits	1,180,935	1,180,935	1,180,935	-	-
Cash and bank balances	418,672	418,672	418,672	-	-
	<u>2,847,939</u>	<u>2,847,939</u>	<u>2,759,743</u>	<u>70,173</u>	<u>18,023</u>
<b>Financial Liabilities</b>					
Trade payables	673,442	673,442	673,442	-	-
Other payables (excluding derivative financial instruments)	986,429	986,429	955,883	30,546	-
Derivative financial instruments	26,164	27,016	17,459	9,557	-
Borrowings	3,963,446	4,326,123	841,184	2,897,101	587,838
Joint venture companies	14,263	14,263	14,263	-	-
Associated companies	3,043	3,043	3,043	-	-
	<u>5,666,787</u>	<u>6,030,316</u>	<u>2,505,274</u>	<u>2,937,204</u>	<u>587,838</u>
Total net undiscounted financial (liabilities)/assets		<u>(3,182,377)</u>	<u>254,469</u>	<u>(2,867,031)</u>	<u>(569,815)</u>

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 37. FINANCIAL RISK MANAGEMENT (cont'd)

#### (b) Liquidity Risk (cont'd)

	Carrying amount (\$'000)	Cash Flows			
		Contractual Cash flow (\$'000)	Less than 1 year (\$'000)	Between 1 and 5 years (\$'000)	Over 5 years (\$'000)
<b>The Company</b>					
<b>Year Ended 30 September 2012</b>					
<b>Financial Assets</b>					
Other receivables	12	12	12	-	-
Subsidiary companies	16,552	16,552	16,552	-	-
Bank fixed deposits	64,489	64,489	64,489	-	-
Cash and bank balances	91,793	91,793	91,793	-	-
	<b>172,846</b>	<b>172,846</b>	<b>172,846</b>	-	-
<b>Financial Liabilities</b>					
Other payables	8,253	8,253	8,253	-	-
Borrowings	150,000	166,469	5,430	161,039	-
Subsidiary companies	17,823	17,823	17,823	-	-
	<b>176,076</b>	<b>192,545</b>	<b>31,506</b>	<b>161,039</b>	-
Total net undiscounted financial (liabilities)/assets		<b>(19,699)</b>	<b>141,340</b>	<b>(161,039)</b>	-
<b>Year Ended 30 September 2011</b>					
<b>Financial Assets</b>					
Other receivables (excluding derivative financial instruments)	27	27	27	-	-
Derivative financial instruments	278	278	-	278	-
Subsidiary companies	50,898	50,898	50,898	-	-
Bank fixed deposits	98,566	98,566	98,566	-	-
Cash and bank balances	1,002	1,002	1,002	-	-
	<b>150,771</b>	<b>150,771</b>	<b>150,493</b>	<b>278</b>	-
<b>Financial Liabilities</b>					
Other payables	4,982	4,982	4,982	-	-
Borrowings	150,000	171,914	5,445	166,469	-
Subsidiary companies	5,164	5,164	5,164	-	-
	<b>160,146</b>	<b>182,060</b>	<b>15,591</b>	<b>166,469</b>	-
Total net undiscounted financial (liabilities)/assets		<b>(31,289)</b>	<b>134,902</b>	<b>(166,191)</b>	-

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 37. FINANCIAL RISK MANAGEMENT (cont'd)

#### (c) Credit Risk

At the balance sheet date, the Group's and the Company's total exposure to credit risk in the event that the counterparties fail to perform their obligations is represented by the carrying amount of each class of financial assets recognised in the balance sheets, including derivatives with positive fair values.

#### Credit risk concentration profile

The Group determines concentrations of credit risk by monitoring the country and business segment profile of its trade receivables on an ongoing basis. The credit risk concentration profile of the Group's trade receivable at the balance sheet date is as follows:

	THE GROUP			
	2012		2011	
	(\$'000)	% of total	(\$'000)	% of total
<b>By Geographical Segment:</b>				
Singapore	<b>321,180</b>	<b>59%</b>	595,297	61%
Malaysia	<b>160,689</b>	<b>29%</b>	169,514	18%
Other ASEAN	<b>52,808</b>	<b>10%</b>	65,369	7%
North/South Asia	<b>1,204</b>	<b>0%</b>	38,249	4%
Oceania	<b>13,491</b>	<b>2%</b>	87,555	9%
Europe & USA	<b>2,296</b>	<b>0%</b>	5,473	1%
	<b>551,668</b>	<b>100%</b>	961,457	100%
<b>By Business Segment:</b>				
Beverages	<b>82,578</b>	<b>15%</b>	97,933	10%
Dairies	<b>137,911</b>	<b>25%</b>	144,743	15%
Breweries (Discontinued operations)	-	-	118,942	12%
Printing & Publishing	<b>87,740</b>	<b>16%</b>	98,450	10%
Commercial Property	<b>11,879</b>	<b>2%</b>	16,592	2%
Development Property	<b>218,695</b>	<b>40%</b>	463,218	48%
Others	<b>12,865</b>	<b>2%</b>	21,579	3%
	<b>551,668</b>	<b>100%</b>	961,457	100%

The Group and the Company have no significant concentration of credit risk. The Group and the Company have policies in place to monitor its credit risk. Contractual deposits are collected and scheduled progress payments are received from the buyers when due. Title to properties are only transferred upon full settlement. Sales of products and services are made to customers with an appropriate credit history.

Cash and fixed deposits are placed in banks and financial institutions which are regulated. The Group limits its credit risk exposure in respect of investments by only investing in liquid securities and only with counterparties that have a sound credit rating. Management does not expect any counterparty to fail to meet its obligations.

Information regarding financial assets that are either past due or impaired and aging analysis is disclosed in Note 25. Management believes that no additional credit risk beyond that provided for is inherent in the Group's trade and other receivables.

With respect to derivative financial instruments, credit risk arises from the potential failure of counterparties to meet their obligations under the contract or arrangement. The Group's total credit risk exposure for foreign exchange contracts and interest rate swap contracts are limited to the fair value adjustments of these contracts. It is the Group's and the Company's policy to enter into financial instruments with a diversity of credit worthy counterparties. The Group and the Company do not expect to incur material credit losses on their financial assets or other financial instruments.

The Group and the Company do not have significant exposure to any individual customer or counterparty.



## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 37. FINANCIAL RISK MANAGEMENT (cont'd)

#### (d) Interest Rate Risk

The Group's and the Company's exposure to market risk for changes in interest rates relate primarily to debt obligation with financial institutions. The Group's and the Company's policy is to manage interest cost using a mix of fixed and variable rate debts, and interest rate economic effect of converting borrowings from fixed rates to variable rates or vice versa.

Under the interest rate swaps, the Group and the Company agree with other parties to exchange, at specified intervals mainly quarterly, the difference between fixed rate and floating rate interest amounts calculated by reference to the agreed notional principal amounts.

The Group and the Company have the following interest rate swap arrangements in place:

	THE GROUP		THE COMPANY	
	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
<b>Notional Amount</b>	<b>844,621</b>	915,536	-	100,000
<b>Net Fair Value</b>				
Fair value gain on interest rate swap contracts	-	359	-	278
Fair value loss on interest rate swap contracts	<b>(17,661)</b>	(22,678)	-	-

At 30 September 2012, the fixed interest rate of outstanding interest rate swap contracts is between 1.2% to 4.3% (2011: 0.5% to 4.3%), while the floating interest rates are mainly linked to Singapore Interbank Offered Rates.

The following table sets out the carrying amount, by maturity, of the Group's and the Company's financial instruments that are exposed to interest rate risk:

	Floating rates (\$'000)	Fixed rates		
		Less than 1 year (\$'000)	Between 1 to 5 years (\$'000)	After 5 years (\$'000)
<b>The Group</b>				
<b>Year Ended 30 September 2012</b>				
<b>Assets</b>				
Cash and bank deposits	157,741	646,623	-	-
Other financial assets	-	60,350	82,836	-
<b>Liabilities</b>				
Borrowings	1,624,723	251,052	1,628,816	403,352
<b>Year Ended 30 September 2011</b>				
<b>Assets</b>				
Cash and bank deposits	156,260	1,168,020	-	-
Other financial assets	-	3,515	34,374	57,540
<b>Liabilities</b>				
Borrowings	1,757,605	322,788	1,512,595	370,458

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 37. FINANCIAL RISK MANAGEMENT (cont'd)

#### (d) Interest Rate Risk (cont'd)

	Floating rates (\$'000)	Fixed rates		
		Less than 1 year (\$'000)	Between 1 to 5 years (\$'000)	After 5 years (\$'000)
<b>The Company</b>				
<b>Year Ended 30 September 2012</b>				
<b>Assets</b>				
Cash and bank deposits	-	90,798	-	-
<b>Liabilities</b>				
Borrowings	-	-	150,000	-
<b>Year Ended 30 September 2011</b>				
<b>Assets</b>				
Cash and bank deposits	-	98,566	-	-
<b>Liabilities</b>				
Borrowings	-	-	150,000	-

Interest on financial instruments classified as floating rate is repriced at intervals of less than one year. Interest on financial instruments classified as fixed rate is fixed until the maturity of the instrument or for which interest rate swaps have been entered into. The other financial instruments of the Group and the Company that are not included in the above tables are non-interest bearing and are therefore not subject to interest rate risk.

The Group and the Company are in a net finance cost position for the years ended 30 September 2012 and 2011.

#### Sensitivity analysis for interest rate risk

It is estimated that a hundred basis points increase/decrease in interest rate, with all other variables held constant, would decrease/increase the Group's profit after tax and net loss in hedging reserve by approximately \$12,716,000 (2011: \$13,291,000) and \$12,500,000 (2011: \$16,100,000) respectively, arising mainly as a result of higher/lower interest expense on net floating borrowing position and increase/decrease in the fair value of derivatives held for hedging respectively. The analysis is performed on the same basis for 2011.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 37. FINANCIAL RISK MANAGEMENT (cont'd)

#### (e) Market Price Risk

The Group and the Company are exposed to market price risk and the risk of impairment in the value of investments held. The Group and the Company manage the risk of impairment by evaluation of investment opportunities, continuously monitoring the performance of investments held and assessing market risk relevant to which the investments operate.

#### Sensitivity analysis for quoted investment risk

If prices for available-for-sale investments increase by 10% with all other variables including tax rate being held constant, the impact on fair value adjustment reserve will be as follows:

	THE GROUP		THE COMPANY	
	2012 (\$'000)	2011 (\$'000)	2012 (\$'000)	2011 (\$'000)
Fair value adjustment reserve	<b>41,868</b>	30,138	<b>514</b>	514

There will be no impact to profit after tax.

A 10% decrease in the underlying equity prices would have had the equal but opposite effect to the amounts shown above. The analysis is performed on the same basis for 2011 and assumes that all other variables remain constant.

#### (f) Fair Values

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

##### (i) Cash and bank balances, other receivables and other payables

The carrying amounts of these items approximate fair value due to their short term nature.

##### (ii) Trade receivables and trade payables

The carrying amounts of receivables and payables approximate fair value because these are subject to normal trade credit terms.

##### (iii) Amounts due from/to related companies

The carrying amounts of amounts due from/to related companies in current assets and current liabilities approximate fair value due to their short term nature. For amounts due from related companies included in long term assets, no disclosure of the fair value has been made, as it is not practicable to determine the fair value with sufficient reliability since these balances have no fixed terms of repayment.

##### (iv) Short term and other investments

Market value of quoted investment is determined by reference to stock exchange quoted prices.

Certain unquoted investments do not have quoted market prices in an active market nor are there other methods of reasonably estimating the fair value readily available. It is not practicable to determine fair value with sufficient reliability without incurring excessive costs.

##### (v) Bank borrowings and term loans

The fair value of fixed rate bank borrowings and term loans are disclosed in Note 30. The carrying values of bank borrowings, and term loans maturing within one year and the floating rates borrowings and loans approximate their fair value.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 37. FINANCIAL RISK MANAGEMENT (cont'd)

(f) Fair Values (cont'd)

(vi) Fair value of financial instruments that are carried at fair value

The following table shows an analysis of financial instruments carried at fair value by level of fair value hierarchy:

	Quoted prices in active markets for identical instruments (Level 1) (\$'000)	Significant other observable inputs (Level 2) (\$'000)	Significant unobservable inputs (Level 3) (\$'000)	Total (\$'000)
<b>The Group</b>				
<b>Year Ended 30 September 2012</b>				
<b>Financial Assets</b>				
<b>Other investments (Note 19)</b>				
Quoted - Equity investments	370,021	-	-	370,021
Unquoted - Equity investments	-	2,672	-	2,672
<b>Derivative financial instruments (Note 26)</b>	-	788	-	788
<b>Short term investments (Note 27)</b>				
Quoted - Equity investments	98	-	-	98
Quoted - Non-equity investments	-	60,350	-	60,350
	<b>370,119</b>	<b>63,810</b>	-	<b>433,929</b>
<b>Financial Liabilities</b>				
<b>Derivative financial instruments (Note 26)</b>	-	27,291	-	27,291
<b>Year Ended 30 September 2011</b>				
<b>Financial Assets</b>				
<b>Other investments (Note 19)</b>				
Quoted - Equity investments	282,317	-	-	282,317
Unquoted - Equity investments	-	2,467	-	2,467
<b>Derivative financial instruments (Note 26)</b>	-	5,938	-	5,938
<b>Short term investments (Note 27)</b>				
Quoted - Equity investments	89	-	-	89
	<b>282,406</b>	<b>8,405</b>	-	<b>290,811</b>
<b>Financial Liabilities</b>				
<b>Derivative financial instruments (Note 26)</b>	-	26,164	-	26,164

#### Fair value hierarchy

The Group classify fair value measurement using a fair value hierarchy that reflect the significance of the inputs used in making the measurements. The fair value hierarchy have the following levels:

- Level 1 - Quoted prices in active markets for identical assets or liabilities
- Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3 - Inputs for the asset or liability that are not based on observable market data

Quoted equity instruments: Fair value is determined directly by reference to their published market bid price at the balance sheet date.

Derivatives: The fair value of interest rate swap contracts and foreign currency forward contracts is determined by reference to market values for similar instruments.

There have been no transfers between Level 1 and Level 2 during the financial year.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 37. FINANCIAL RISK MANAGEMENT (cont'd)

#### (g) Classification of Financial Instruments

Set out below is a comparison by category of carrying amounts of all the Group's and the Company's financial instruments that are carried in the financial statements:

	Loans and receivables (\$'000)	Fair value through profit and loss (\$'000)	Derivatives used for hedging (\$'000)	Available- for-sale (\$'000)	Liabilities at amortised cost (\$'000)	Non- financial assets/ liabilities (\$'000)	Total (\$'000)
<b>The Group</b>							
<b>Year Ended 30 September 2012</b>							
<b>Assets</b>							
Fixed assets	-	-	-	-	-	747,447	747,447
Investment properties	-	-	-	-	-	2,837,787	2,837,787
Joint venture companies	1,662	-	-	-	-	-	1,662
Associated companies	26,955	-	-	-	-	1,481,681	1,508,636
Intangible assets	-	-	-	-	-	163,475	163,475
Brands	-	-	-	-	-	30,337	30,337
Other investments	-	-	-	374,978	-	-	374,978
Other receivables	165,089	788	-	-	-	50,532	216,409
Other assets	-	-	-	-	-	42,400	42,400
Deferred tax assets	-	-	-	-	-	38,700	38,700
Properties held for sale	-	-	-	-	-	4,441,491	4,441,491
Inventories	-	-	-	-	-	265,936	265,936
Trade receivables	551,668	-	-	-	-	-	551,668
Short term investments	-	-	-	60,448	-	-	60,448
Bank fixed deposits	604,112	-	-	-	-	-	604,112
Cash and bank balances	1,044,833	-	-	-	-	-	1,044,833
Assets held for sale	432,271	434	-	83,303	-	1,204,651	1,720,659
	<b>2,826,590</b>	<b>1,222</b>	<b>-</b>	<b>518,729</b>	<b>-</b>	<b>11,304,437</b>	<b>14,650,978</b>
<b>Liabilities</b>							
Trade payables	-	-	-	-	529,751	-	529,751
Other payables	-	9,630	17,661	-	885,871	30,924	944,086
Joint venture companies	-	-	-	-	3	-	3
Associated companies	-	-	-	-	1,787	-	1,787
Borrowings	-	-	-	-	3,907,943	-	3,907,943
Provision for taxation	-	-	-	-	-	176,739	176,739
Liabilities held for sale	-	582	-	-	574,982	114,547	690,111
Provision for employee benefits	-	-	-	-	-	17,346	17,346
Deferred tax liabilities	-	-	-	-	-	128,708	128,708
	<b>-</b>	<b>10,212</b>	<b>17,661</b>	<b>-</b>	<b>5,900,337</b>	<b>468,264</b>	<b>6,396,474</b>

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 37. FINANCIAL RISK MANAGEMENT (cont'd)

#### (g) Classification of Financial Instruments (cont'd)

	Loans and receivables (\$'000)	Fair value through profit and loss (\$'000)	Derivatives used for hedging (\$'000)	Available- for-sale (\$'000)	Held-to- maturity (\$'000)	Liabilities at amortised cost (\$'000)	Non- financial assets/ liabilities (\$'000)	Total (\$'000)
<b>The Group</b>								
<b>Year Ended 30 September 2011</b>								
<b>Assets</b>								
Fixed assets	-	-	-	-	-	-	1,188,098	1,188,098
Investment properties	-	-	-	-	-	-	2,476,740	2,476,740
Joint venture companies	6,117	-	-	-	-	-	60,101	66,218
Associated companies	31,204	-	-	-	-	-	1,364,177	1,395,381
Intangible assets	-	-	-	-	-	-	569,609	569,609
Brands	-	-	-	-	-	-	73,519	73,519
Other investments	6,691	-	-	397,625	267	-	-	404,583
Other receivables	243,616	5,695	243	-	-	-	132,800	382,354
Other assets	-	-	-	-	-	-	41,000	41,000
Deferred tax assets	-	-	-	-	-	-	14,649	14,649
Properties held for sale	-	-	-	-	-	-	4,254,487	4,254,487
Inventories	-	-	-	-	-	-	373,497	373,497
Trade receivables	961,457	-	-	-	-	-	-	961,457
Short term investments	3,515	-	-	89	-	-	-	3,604
Bank fixed deposits	1,180,935	-	-	-	-	-	-	1,180,935
Cash and bank balances	418,672	-	-	-	-	-	-	418,672
Assets held for sale	3,243	-	-	-	-	-	116,299	119,542
	2,855,450	5,695	243	397,714	267	-	10,664,976	13,924,345
<b>Liabilities</b>								
Trade payables	-	-	-	-	-	673,442	-	673,442
Other payables	-	3,188	22,976	-	-	986,429	39,301	1,051,894
Joint venture companies	-	-	-	-	-	14,263	-	14,263
Associated companies	-	-	-	-	-	3,043	-	3,043
Borrowings	-	-	-	-	-	3,963,446	-	3,963,446
Provision for taxation	-	-	-	-	-	-	310,240	310,240
Liabilities held for sale	1,824	-	-	-	-	-	36,468	38,292
Provision for employee benefits	-	-	-	-	-	-	20,405	20,405
Deferred tax liabilities	-	-	-	-	-	-	174,747	174,747
	1,824	3,188	22,976	-	-	5,640,623	581,161	6,249,772

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 37. FINANCIAL RISK MANAGEMENT (cont'd)

#### (g) Classification of Financial Instruments (cont'd)

	Loans and receivables (\$'000)	Fair value through profit and loss (\$'000)	Available- for-sale (\$'000)	Liabilities at amortised cost (\$'000)	Non-financial assets/ liabilities (\$'000)	Total (\$'000)
<b>The Company</b>						
<b>Year Ended 30 September 2012</b>						
<b>Assets</b>						
Subsidiary companies	634,442	-	-	(103,878)	3,315,653	3,846,217
Associated companies	-	-	-	-	82,383	82,383
Brands	-	-	-	-	212	212
Other investments	-	-	8,877	-	-	8,877
Other receivables	12	-	-	-	12	24
Bank fixed deposits	64,489	-	-	-	-	64,489
Cash and bank balances	91,793	-	-	-	-	91,793
Assets held for sale	-	-	-	-	434,421	434,421
	<b>790,736</b>	<b>-</b>	<b>8,877</b>	<b>(103,878)</b>	<b>3,832,681</b>	<b>4,528,416</b>
<b>Liabilities</b>						
Other payables	-	-	-	8,253	85	8,338
Subsidiary companies	-	-	-	17,823	-	17,823
Borrowings	-	-	-	150,000	-	150,000
Provision for taxation	-	-	-	-	12,244	12,244
Deferred tax liabilities	-	-	-	-	386	386
	<b>-</b>	<b>-</b>	<b>-</b>	<b>176,076</b>	<b>12,715</b>	<b>188,791</b>
<b>Year Ended 30 September 2011</b>						
<b>Assets</b>						
Subsidiary companies	516,351	-	-	(104,698)	3,315,653	3,727,306
Joint venture companies	-	-	-	-	434,421	434,421
Associated companies	-	-	-	-	82,383	82,383
Other investments	-	-	8,672	-	-	8,672
Other receivables	27	278	-	-	11	316
Bank fixed deposits	98,566	-	-	-	-	98,566
Cash and bank balances	1,002	-	-	-	-	1,002
	<b>615,946</b>	<b>278</b>	<b>8,672</b>	<b>(104,698)</b>	<b>3,832,468</b>	<b>4,352,666</b>
<b>Liabilities</b>						
Other payables	-	-	-	4,982	143	5,125
Subsidiary companies	-	-	-	5,164	-	5,164
Borrowings	-	-	-	150,000	-	150,000
Provision for taxation	-	-	-	-	18,961	18,961
Deferred tax liabilities	-	-	-	-	352	352
	<b>-</b>	<b>-</b>	<b>-</b>	<b>160,146</b>	<b>19,456</b>	<b>179,602</b>

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 38. CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to ensure that it maintains healthy capital ratios to support its business and maximise shareholder value. No changes were made in the objectives, policies or processes during the years ended 30 September 2012 and 2011.

The Group monitors its cashflow, debt maturity profile, cost of funds, overall liquidity position and gearing ratio on a continuous basis. The Group's policy is to keep gearing ratio at not more than 80% of total equity.

The gearing ratio is calculated as net borrowings divided by total equity. Net borrowings is calculated as borrowings less cash and bank deposits. Total equity is calculated as shareholders fund plus non-controlling interests.

	THE GROUP			THE COMPANY	
	2012 (\$'000)	2011 (\$'000)	2010 (\$'000)	2012 (\$'000)	2011 (\$'000)
		(Restated)	(Restated)		
Cash & bank deposits	<b>1,648,945</b>	1,599,607	1,698,916	<b>156,282</b>	99,568
Borrowings	<b>(3,907,943)</b>	(3,963,446)	(4,574,741)	<b>(150,000)</b>	(150,000)
Net borrowings	<b>(2,258,998)</b>	(2,363,839)	(2,875,825)	<b>6,282</b>	(50,432)
Shareholders' fund	<b>7,591,456</b>	6,843,369	6,081,725	<b>4,339,625</b>	4,173,064
Total equity (including non-controlling interests)	<b>8,254,504</b>	7,674,573	6,884,780	<b>4,339,625</b>	4,173,064
Net borrowings/Shareholders' fund	<b>0.30</b>	0.35	0.47	-	0.01
Net borrowings/Total equity	<b>0.27</b>	0.31	0.42	-	0.01

Certain entities in the Group are required to comply with certain externally imposed capital requirements in respect of certain external borrowings. The Group and the Company are in compliance with all externally imposed capital requirements.

### 39. NEW ACCOUNTING STANDARDS AND FRS INTERPRETATION

The Group has not adopted the following relevant standards and interpretations that have been issued as at balance sheet date but are not yet effective :

Description		Effective for annual periods beginning on or after
Amendments to FRS 12	Deferred Tax: Recovery of Underlying Assets	1 January 2012
Amendments to FRS 1	Presentation of Items of Other Comprehensive Income	1 July 2012
Revised FRS 19	Employee Benefits	1 January 2013
Revised FRS 27	Separate Financial Statements	1 January 2014
Revised FRS 28	Investments in Associates and Joint Ventures	1 January 2014
FRS 110	Consolidated Financial Statements	1 January 2014
FRS 111	Joint Arrangements	1 January 2014
FRS 112	Disclosures of Interests in Other Entities	1 January 2014
FRS 113	Fair Value Measurements	1 January 2013
Amendments to FRS 107	Disclosures - Offsetting Financial Assets and Financial Liabilities	1 January 2013
Amendments to FRS 32	Offsetting Financial Assets and Financial Liabilities	1 January 2014
Improvements to FRSs 2012:		
Amendments to FRS 1	Presentation of Financial Statements	1 January 2013
Amendments to FRS 16	Property, Plant and Equipment	1 January 2013
Amendments to FRS 32	Financial Instruments: Presentation	1 January 2013



## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 39. NEW ACCOUNTING STANDARDS AND FRS INTERPRETATION (cont'd)

Except for the Amendments to FRS 1, Revised FRS 19, Amendments to FRS 12, FRS 110, Revised FRS 27, FRS 111, Revised FRS 28 and FRS 112, the Directors expect that the adoption of the other standards and interpretations above will have no material impact on the financial statements in the period of initial application. The nature of the impending changes in accounting policy on adoption of the following FRS are described below.

(a) **Amendments to FRS 1 Presentation of Items of Other Comprehensive Income**

The Amendments to FRS 1 changes the grouping of items presented in other comprehensive income ("OCI"). Items that could be reclassified to profit or loss at a future point in time would be presented separately from items which will never be reclassified. As the Amendments only affect the presentation of items that are already recognised in OCI, the Group does not expect any impact on its financial position or performance upon adoption of this standard.

(b) **Revised FRS 19 Employee Benefits**

The Revised FRS 19 requires all actuarial gains and losses to be recognised in other comprehensive income and unvested past service costs previously recognised over the vesting period to be recognised immediately in profit or loss when incurred.

The Group currently recognised actuarial gains and losses as income or expense when the net cumulative unrecognised gains and losses for each individual plan at the end of the previous period exceeded 10% of the higher of the defined benefit obligation and the fair value of the plan assets and recognised unvested past service costs as an expense on a straight line basis over the average vesting period until the benefits become vested. Upon adoption of Revised FRS 19, the Group will recognise all actuarial gains or losses in OCI and all past service costs in profit or loss in the period they occur.

(c) **Amendments to FRS 12 Deferred Tax: Recovery of Underlying Assets**

The Amendments to FRS 12 apply to the measurement of deferred tax liabilities and assets arising from investment properties measured using the fair value model under FRS 40 Investment Property, including investment property acquired in a business combination and subsequently measured using the fair value model. For the purposes of measuring deferred tax, the Amendments introduce a rebuttable presumption that the carrying amount of an investment property measured at fair value will be recovered entirely through sale. The presumption can be rebutted if the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits over time, rather than through sale.

The Group provides for deferred tax liabilities for its investment properties on the basis that the carrying amount of the investment properties will be recovered through use. Upon adoption of the Amendments to FRS 12, there is a presumption that the carrying amount of an investment property measured at fair value will be recovered entirely through sale. Accordingly, there will be no deferred tax liability on investment properties in Singapore as there is no capital gains tax in Singapore. The Group expects the adoption of Amendments to FRS 12 to result in a decrease in deferred tax liabilities of the Group and a corresponding increase in retained earnings upon initial application of the amendments.

The Group will apply the Amendments to FRS 12 from 1 October 2012.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 39. NEW ACCOUNTING STANDARDS AND FRS INTERPRETATION (cont'd)

#### (d) FRS 110 Consolidated Financial Statements and Revised FRS 27 Separate Financial Statements

FRS 110 establishes a single control model that applies to all entities (including special purpose entities). The changes introduced by FRS 110 will require the management to exercise significant judgement to determine which entities are controlled, and therefore are required to be consolidated by the Group, compared with the requirements that were in FRS 27. Therefore, FRS 110 may change which entities are consolidated within a group. The revised FRS 27 was amended to address accounting for subsidiaries, jointly controlled entities and associates in separate financial statements.

The Group is currently determining the impact of the changes to the concept of control.

#### (e) FRS 111 Joint Arrangements and Revised FRS 28 Investment in Associates and Joint Ventures

FRS 111 classifies joint arrangements either as joint operations or joint ventures. Joint operation is a joint arrangement whereby the parties that have rights to the assets and obligations for the liabilities whereas joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the arrangement. FRS 111 requires the determination of joint arrangement's classification to be based on the parties' rights and obligations under the arrangement, with the existence of a separate legal vehicle no longer being the key factor. FRS 111 disallows proportionate consolidation and requires joint ventures to be accounted for using the equity method. The revised FRS 28 was amended to describe the application of equity method to investments in joint ventures in addition to associates.

The Group currently applies proportionate consolidation for its joint ventures. Upon adoption of FRS 111, the Group expects the change to equity accounting for some of these joint ventures and this will affect the Group's financial statement presentation.

#### (f) FRS 112 Disclosure of Interests in Other Entities

FRS 112 is a new and comprehensive standard on disclosure requirements for all forms of interest in other entities, including joint arrangements, associates, special purpose vehicles and other off balance sheet vehicles. FRS 112 requires an entity to disclose information that helps users of its financial statements to evaluate the nature and risks associated with its interests in other entities and the effects of those interests on its financial statements. As this is a disclosure standard, it will have no impact on the financial position or financial performance of the Group when implemented.

### 40. SUBSEQUENT EVENTS

On 18 August 2012, the Company had entered into conditional sale and purchase agreements with Heineken International B.V. in connection with the proposed sale of the Company's interests in APBL and APIPL for a total consideration of \$5.6 billion (the "Transaction"). On 28 September 2012, at the Extraordinary General Meeting of the Company, the members approved and adopted the Transaction. The Transaction was completed on 15 November 2012.

Subsequent to the year end, the Company has given an undertaking to pay OUE Baytown Pte. Ltd. ("OUE Baytown") a fee of up to \$50 million ("the Break Fee") in connection with a voluntary conditional cash offer made by OUE Baytown (the "OUE Offer") for all the issued and paid-up ordinary shares in the capital of the Company ("Shares") at an offer price of \$9.08 per Share. The Break Fee will be payable in the event that a general offer (not being the OUE Offer) for the Shares at or above the OUE Offer price becomes or is declared unconditional as to acceptances within 85 calendar days from the date of the OUE Offer Announcement or such longer period that the Securities Industry Council may allow the OUE Offer to continue.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 41. COMPARATIVE FIGURES

- (a) Certain comparative figures have been changed due to the adoption of INT FRS 115 Agreements for the Construction of Real Estate, as disclosed in Note 2.1 and the agreement to dispose the Breweries business, as disclosed in Note 28(a).
- (b) Certain reclassifications have been made to the prior year's financial statements to conform with the current year's presentation. These reclassifications have no impact on the Group's profit for the year.

The effects of the reclassification are as follows:

	<b>THE GROUP</b>
	2011 (\$'000)
<b>Profit statement</b>	
<u>Continuing operations</u>	
Decrease in revenue	(11,636)
Decrease in administration expenses	11,636
	<u>-</u>
<b>Balance sheet</b>	
Decrease in properties held for sale	(67,194)
Decrease in other payables (non-current)	(67,194)

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES

	<b>Effective Shareholding</b>		<b>Principal Activities</b>
	2012	2011	
<b>SUBSIDIARY COMPANIES OF THE COMPANY</b>			
Country of Incorporation and Place of Business: <b>Singapore</b>			
Fraser & Neave (Singapore) Pte Ltd	<b>100.0%</b>	100.0%	Management Services
F&N Investments Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
F&N Foods Pte Ltd	<b>100.0%</b>	100.0%	Manufacture and Distribution of Dairy Products and Beverages
Asia Dairies (S) Pte Ltd	<b>100.0%</b>	100.0%	Dormant
F&N Dairy Investments Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
F&N Interflavine Pte Ltd	<b>100.0%</b>	100.0%	Beverage Base Manufacturing
International Theme Parks (Singapore) Pte Ltd	<b>100.0%</b>	100.0%	Dormant
Times Publishing Ltd	<b>100.0%</b>	100.0%	Investment Holding
Frasers Centrepoint Limited	<b>100.0%</b>	100.0%	Investment Holding
F&NBev Manufacturing Pte. Ltd. <i>(Held by a subsidiary company)</i>	<b>100.0%</b>	100.0%	Dormant
F&N Treasury Pte Ltd	<b>100.0%</b>	100.0%	Provide Treasury and Financial Services
F&N Creameries (S'pore) Pte Ltd <i>(Held by a subsidiary company)</i>	<b>100.0%</b>	100.0%	Distribution of Ice-Cream

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2012	2011	
<b>SUBSIDIARY COMPANIES OF THE COMPANY (cont'd)</b>			
Country of Incorporation and Place of Business: <b>Hong Kong</b>			
(A) Fraser & Neave Investments (HK) Ltd	<b>100.0%</b>	100.0%	Investment Holding
Country of Incorporation and Place of Business: <b>Malaysia</b>			
(A) Fraser & Neave Holdings Bhd	<b>56.1%</b>	56.7%	Investment Holding
(A) Tiger Taverns Sdn Bhd	<b>100.0%</b>	100.0%	Dormant
(A) Magnolia - PDL Dairies (1993) Sdn Bhd	<b>100.0%</b>	100.0%	Dormant
(A) Fannet Online Sdn Bhd	<b>100.0%</b>	100.0%	Dormant
(A) F&N Services (L) Bhd	<b>100.0%</b>	100.0%	Investment Holding
(A) (3) Vacaron Company Sdn Bhd	<b>78.0%</b>	56.7%	Property Development
Country of Incorporation and Place of Business: <b>Thailand</b>			
(A) F&N United Ltd <i>(Held by a subsidiary company)</i>	<b>95.0%</b>	95.0%	Manufacture and Distribution of Dairy Products
Country of Incorporation and Place of Business: <b>Myanmar</b>			
(C) Myanmar Brewery Ltd <i>(Accounting year ends on 31 March)</i>	<b>55.0%</b>	55.0%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: <b>Australia</b>			
(A) Red Lion Holdings Pty Ltd <i>(Held by a subsidiary company)</i>	<b>100.0%</b>	100.0%	Dormant
Country of Incorporation and Place of Business: <b>Indonesia</b>			
(E) PT F&N Indonesia <i>(Held by subsidiary companies)</i>	<b>100.0%</b>	-	Sale and Distribution of Asian Soft Drinks
<b>SUBSIDIARY COMPANIES OF F&amp;N CREAMERIES GROUP</b>			
Country of Incorporation and Place of Business: <b>Malaysia</b>			
(A) F&N Ice Cream Manufacturing (M) Sdn Bhd	<b>100.0%</b>	100.0%	Manufacture and Distribution of Ice-Cream
(A) F&N Creameries (M) Sdn Bhd	<b>100.0%</b>	100.0%	Distribution of Ice-Cream
(A) F&N Ice Cream Manufacturing (Sarawak) Sdn Bhd	<b>100.0%</b>	100.0%	Manufacture and Distribution of Ice-Cream
(A) F&N Creameries (Sarawak) Sdn Bhd	<b>100.0%</b>	100.0%	Distribution of Ice-Cream

#### Notes:

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

(E) To be appointed.

(3) Vacaron Company Sdn Bhd is considered a subsidiary of the Company by virtue of it being a 50:50 joint venture between Fraser & Neave Holdings Group and Frasers Centrepoint Group.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2012	2011	
<b>SUBSIDIARY COMPANIES OF FRASER &amp; NEAVE HOLDINGS GROUP</b>				
Country of Incorporation and Place of Business: <b>Malaysia</b>				
(A)	Fraser & Neave (Malaya) Sdn Bhd	<b>56.1%</b>	56.7%	Management Services and Property Investment Holdings
(A)	F&N Beverages Marketing Sdn Bhd	<b>56.1%</b>	56.7%	Distribution of Soft Drinks
(A)	F&N Beverages Manufacturing Sdn Bhd	<b>56.1%</b>	56.7%	Manufacture of Soft Drinks
(A)	F&N Dairies (Malaysia) Sdn Bhd	<b>56.1%</b>	56.7%	Distribution of Dairy Products
(A)	Premier Milk (Malaya) Sdn Bhd	<b>56.1%</b>	56.7%	Manufacture of Dairy Products
(A)	Four Eights Sdn Bhd	<b>56.1%</b>	56.7%	Dormant
(A)	F&N Foods Sdn Bhd	<b>56.1%</b>	56.7%	Manufacture of Dairy Products
(A)	Kuala Lumpur Glass Manufacturers Company Sdn Bhd	<b>56.1%</b>	56.7%	Dormant
(A)	Wimanis Sdn Bhd	<b>56.1%</b>	56.7%	Property Development
(A)	Lettricia Corporation Sdn Bhd	<b>39.2%</b>	39.7%	Property Development
(A)	Elsinburg Holdings Sdn Bhd	<b>56.1%</b>	56.7%	Property Development
(A)	Nuvak Company Sdn Bhd	<b>56.1%</b>	56.7%	Dormant
(A)	Greenclipper Corporation Sdn Bhd	<b>56.1%</b>	56.7%	Dormant
(A)	Utas Mutiara Sdn Bhd	<b>56.1%</b>	56.7%	Property Investment Holding
(A)	Borneo Springs Sdn Bhd	<b>56.1%</b>	56.7%	Manufacture and Sale of Mineral Water, Carbonated Drinks and Bottles
(A)	PML Dairies Sdn Bhd	<b>56.1%</b>	56.7%	Manufacture and Distribution of Dairy Products
(A)	F&N Properties Sdn Bhd	<b>56.1%</b>	56.7%	Provision of Property Management Services
(A)	F&N Capital Sdn Bhd	<b>56.1%</b>	56.7%	Provide Treasury and Financial Services
(A)	Tropical League Sdn Bhd	<b>56.1%</b>	56.7%	Dormant
Country of Incorporation and Place of Business: <b>Singapore</b>				
	Arolys Singapore Pte Ltd	<b>56.1%</b>	56.7%	Distribution of Dairy Products
Country of Incorporation and Place of Business: <b>Thailand</b>				
(A)	F&N Dairies (Thailand) Limited	<b>56.1%</b>	56.7%	Manufacture and Distribution of Dairy Products
(A)	F&N Beverage (Thailand) Limited	<b>56.1%</b>	56.7%	Dormant
Country of Incorporation and Place of Business: <b>British Virgin Islands</b>				
(A)	Lion Share Management Limited	<b>56.1%</b>	56.7%	Brand Owner

**Notes:**

(A) Audited by Ernst & Young in the respective countries.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2012	2011	
<b>SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP</b>			
Country of Incorporation and Place of Business: <b>Singapore</b>			
FCL Property Investments Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
FCL Enterprises Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
Riverside Property Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
FCL Centrepoint Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Orrick Investments Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
Yishun Development Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Alexandra Point Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
Woodlands Complex Pte Ltd	<b>100.0%</b>	100.0%	Property Development
Riverside Walk Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Ventures Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Management Services Pte Ltd	<b>100.0%</b>	100.0%	Management Services
Riverside Investments Pte Ltd	<b>100.0%</b>	100.0%	Property Development
Yishun Land Pte Ltd	<b>100.0%</b>	100.0%	Property Development
Yishun Property Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Tampines Pte Ltd	<b>80.0%</b>	80.0%	Property Development
FCL Homes Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Land Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Assets Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Estates Pte Ltd	<b>100.0%</b>	100.0%	Property Development
Frasers Hospitality Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding and Management Services
Frasers (UK) Pte Ltd	<b>75.0%</b>	75.0%	Investment Holding
Frasers (Australia) Pte Ltd	<b>75.0%</b>	75.0%	Investment Holding
FCL (China) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL (Fraser) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Boon Lay Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Sophia Pte Ltd	<b>100.0%</b>	100.0%	Property Development
Frasers Centrepoint Property Management Services Pte Ltd	<b>100.0%</b>	100.0%	Management Services
FCL Choa Chu Kang Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Joo Chiat Place Pte Ltd	<b>100.0%</b>	100.0%	Property Development
Frasers (NZ) Pte Ltd	<b>75.0%</b>	75.0%	Investment Holding
FCL China Development Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Court Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Lodge Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Place Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Rise Pte Ltd	<b>100.0%</b>	100.0%	Property Development
Frasers (Thailand) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
River Valley Properties Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding and Property Development
Lion (Singapore) Pte Limited	<b>100.0%</b>	100.0%	Property Development

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2012	2011	
<b>SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)</b>			
Country of Incorporation and Place of Business: <b>Singapore</b> (cont'd)			
FCL View Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Tower Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Loft Pte Ltd	<b>100.0%</b>	100.0%	Property Development
Frasers Centrepoint Asset Management Ltd	<b>100.0%</b>	100.0%	Management Services
FCL Investments Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Trust Holdings Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Frasers Hospitality Investment Holding (Philippines) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Frasers Centrepoint Asset Management (Malaysia) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Trust Holdings (Commercial) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Frasers Centrepoint Asset Management (Commercial) Ltd	<b>100.0%</b>	100.0%	Asset Management, Fund and Property Management and Related Advisory Services
Frasers Centrepoint Property Management (Commercial) Pte Ltd	<b>100.0%</b>	100.0%	Asset Management, Fund and Property Management and Related Advisory Services
FCL Management Services (Commercial) Pte Ltd	<b>100.0%</b>	100.0%	Management Services
FCL REIT Management Ltd	<b>100.0%</b>	100.0%	Management Services
MLP Co Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
SAJV Co Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Clover Pte Ltd	<b>100.0%</b>	100.0%	Financial Services
FCL Tampines Court Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Emerald (1) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Emerald (2) Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Opal Star Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Fraser Suites Jakarta Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Fraser Residence Orchard Pte Ltd	<b>100.0%</b>	100.0%	Management Consultancy Services
FCL Crystal Pte Ltd	<b>100.0%</b>	100.0%	Property Development
FCL Topaz Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Frasers Hospitality Investments Melbourne Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
FCL Treasury Pte Ltd	<b>100.0%</b>	-	Financial Services
Emerald Hill Developments Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
River Valley Shopping Centre Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
River Valley Tower Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
River Valley Apartments Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
Frasers Hospitality Management Pte Ltd	<b>100.0%</b>	100.0%	Management Consultancy Services
Frasers Hospitality Property Services Pte Ltd	<b>100.0%</b>	100.0%	Management Consultancy Services
Frasers Hospitality Changi City Pte Ltd	<b>100.0%</b>	-	Management Consultancy Services

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2012	2011	
<b>SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)</b>			
Country of Incorporation and Place of Business: <b>Singapore</b> (cont'd)			
Sinomax International Pte Ltd	<b>100.0%</b>	100.0%	Investment Holding
Frasers Land Pte Ltd <i>(Formerly Frasers International Logistics Management Pte. Ltd)</i>	<b>100.0%</b>	100.0%	Property Development
Singapore Logistics Investments Pte Ltd	<b>80.0%</b>	80.0%	Investment Holding
FCL Compassvale Pte Ltd	<b>80.0%</b>	80.0%	Property Development
Punggol Residences Pte Ltd	<b>80.0%</b>	80.0%	Property Development
FC Hotel Trustee Pte Ltd	<b>100.0%</b>	100.0%	Management Services
Ruby Star Trust	<b>100.0%</b>	100.0%	Investment Holding
Country of Incorporation and Place of Business: <b>Vietnam</b>			
(A) Me Linh Point Ltd	<b>75.0%</b>	75.0%	Property Investment
Country of Incorporation and Place of Business: <b>China</b>			
(C) Beijing Fraser Suites Real Estate Management Co., Ltd	<b>100.0%</b>	100.0%	Property Investment
(C) Frasers Hospitality Management Co., Ltd, Shanghai	<b>100.0%</b>	100.0%	Management Consultancy Services
(C) Fraser Place (Beijing) Property Management Co., Ltd	<b>100.0%</b>	100.0%	Management Consultancy Services
(C) Modena Hospitality Management Co., Ltd. (Shanghai)	<b>51.0%</b>	51.0%	Management Consultancy Services
(C) Shanghai Frasers Management Consultancy Co., Ltd	<b>100.0%</b>	100.0%	Management Services
(C) Beijing Sin Hua Yan Real Estate Development Co., Ltd	<b>100.0%</b>	100.0%	Property Development
(C) Singlong Property Development (Suzhou) Co., Ltd	<b>100.0%</b>	100.0%	Property Development
(C) Frasers Property Management (Shanghai) Co., Ltd	<b>100.0%</b>	100.0%	Management Services
(C) Chengdu Sino Singapore Southwest Logistics Co., Ltd <i>(All the above companies, incorporated in China, accounting year ends on 31 December)</i>	<b>80.0%</b>	80.0%	Property Development
Country of Incorporation and Place of Business: <b>Hong Kong</b>			
(A) Excellent Esteem Limited	<b>100.0%</b>	100.0%	Investment Holding
(C) Frasers Hospitality (Hong Kong) Limited	<b>100.0%</b>	100.0%	Management Consultancy Services
(C) Ace Goal Limited	<b>100.0%</b>	100.0%	Investment Holding
(C) Extra Strength Limited	<b>100.0%</b>	100.0%	Investment Holding
(C) Forth Carries Limited	<b>100.0%</b>	100.0%	Investment Holding
(C) Forward Plan Limited	<b>100.0%</b>	100.0%	Investment Holding
(C) Summit Park Limited	<b>100.0%</b>	100.0%	Investment Holding
(C) Superway Logistics Investments (Hong Kong) Limited <i>(Accounting year ends on 31 December)</i>	<b>80.0%</b>	80.0%	Investment Holding

#### Notes:

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.



## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2012	2011	
<b>SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)</b>				
Country of Incorporation and Place of Business: <b>Philippines</b>				
(A)	Frasers Hospitality Philippines, Inc	<b>100.0%</b>	100.0%	Management Consultancy Services
(A)	Frasers Hospitality Investment, Inc	<b>100.0%</b>	100.0%	Property Investment
Country of Incorporation: <b>Singapore</b> Place of Business: <b>United Kingdom</b>				
	Frasers Property (Europe) Holdings Pte Ltd	<b>80.0%</b>	80.0%	Investment Holding
Country of Incorporation and Place of Business: <b>United Kingdom</b>				
(C)	Frasers Property (UK) Limited	<b>80.0%</b>	80.0%	Investment Holding
(C)	Frasers Property Developments Ltd	<b>80.0%</b>	80.0%	Investment Holding
(C)	Frasers Investments (UK) Limited	<b>80.0%</b>	80.0%	Property Investment
(C)	Frasers Ventures Limited	<b>80.0%</b>	80.0%	Property Development
(C)	Frasers FB (UK) Limited	<b>80.0%</b>	80.0%	Property Investment
(C)	Frasers Projects Limited	<b>80.0%</b>	80.0%	Property Development
(C)	The School House (Tunbridge Wells) Limited	<b>80.0%</b>	80.0%	Property Development
(C)	Frasers General Partner Limited	<b>80.0%</b>	80.0%	Property Investment
(C)	Frasers FB (UK) Group Limited	<b>80.0%</b>	80.0%	Investment Holding
(C)	Frasers House Limited	<b>80.0%</b>	80.0%	Investment Holding
(C)	Frasers Homes (UK) Limited	<b>80.0%</b>	80.0%	Property Development
(C)	Frasers (Buckwood Grange) Limited	<b>80.0%</b>	80.0%	Property Development
(C)	Frasers Islington Limited	<b>83.3%</b>	80.0%	Property Development
(C)	Frasers Islington Properties Limited	<b>83.3%</b>	80.0%	Property Development
(C)	NGH Properties Limited	<b>80.0%</b>	80.0%	Property Investment
(C)	Frasers (Brown Street) Limited	<b>80.0%</b>	80.0%	Property Development
(C)	Fairdace Limited	<b>100.0%</b>	100.0%	Serviced Apartments
(C)	Frasers Hospitality (UK) Limited	<b>100.0%</b>	100.0%	Management Consultancy Services and Serviced Apartments
(C)	Frasers (Vincent Square) Ltd	<b>80.0%</b>	80.0%	Property Development
(C)	Frasers Lumiere Leeds Ltd	<b>80.0%</b>	80.0%	Investment Holding
(C)	Frasers Management (UK) Ltd	<b>80.0%</b>	80.0%	Management Services
(C)	Frasers (Riverside Quarter) Ltd	<b>80.0%</b>	80.0%	Property Development
(B)	Frasers Highbury Limited	<b>75.0%</b>	75.0%	Dormant
(C)	Frasers St Giles Street Management Ltd	<b>100.0%</b>	100.0%	Property Management
(C)	39 QGG Management Limited	<b>100.0%</b>	-	Management Services
(C)	Frasers Hospitality Frankfurt Investment Ltd	<b>100.0%</b>	-	Investment Holding
(C)	Fairbrair Residential Investment Partnership	<b>100.0%</b>	32.0%	Investment in Residential Property Fund
(C)	Frasers (Maidenhead) Ltd	<b>80.0%</b>	80.0%	Property Development
(C)	Frasers Imperial Place Ltd	<b>80.0%</b>	80.0%	Property Development

#### Notes:

(A) Audited by Ernst & Young in the respective countries.

(B) Not required to be audited under the laws of the country of incorporation.

(C) Audited by other firms of auditors.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2012	2011	
<b>SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)</b>			
Country of Incorporation: <b>Singapore</b>			
Place of Business: <b>Australia</b>			
FCL Bridgepoint Pte Ltd	<b>100.0%</b>	100.0%	Property Investment
Country of Incorporation and Place of Business: <b>Australia</b>			
(A) Frasers Town Hall Pty Ltd	<b>80.5%</b>	80.5%	Investment Holding and Property Development
(A) Frasers Town Hall Residences Pty Ltd	<b>80.5%</b>	80.5%	Property Investment
(A) Frasers Town Hall Issuer Pty Ltd	<b>80.5%</b>	80.5%	Financial Services
(A) Frasers Town Hall Residences Operations Pty Ltd	<b>80.5%</b>	80.5%	Management Services
(A) Frasers City Quarter Pty Limited	<b>87.5%</b>	87.5%	Property Development
(A) Frasers Queens Pty Limited	<b>87.5%</b>	87.5%	Investment Holding and Property Development
(A) Frasers Perth Pty Ltd	<b>87.5%</b>	-	Property Investment
(A) Frasers Perth Management Pty Ltd	<b>87.5%</b>	-	Management Services
(A) Frasers Property Management Australia Pty Limited	<b>75.0%</b>	75.0%	Management Services
(A) Frasers Chandos Pty Limited	<b>75.0%</b>	75.0%	Property Development
(A) Frasers Lorne Pty Limited	<b>75.0%</b>	75.0%	Property Development
(A) Frasers Mandurah Pty Limited	<b>56.3%</b>	56.3%	Property Development
(A) Frasers Killara Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A) Frasers Morton Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A) Frasers Broadway Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A) Frasers Property Australia Pty Ltd	<b>75.0%</b>	75.0%	Investment Holding
(A) Frasers Homes WA Pty Limited	<b>56.3%</b>	56.3%	Builder
(A) Frasers Putney Pty Limited	<b>75.0%</b>	75.0%	Property Development
(A) Frasers Central Park Holdings No. 1 Pty Ltd	<b>75.0%</b>	75.0%	Investment Holding
(A) Frasers Central Park Holdings No. 2 Pty Ltd	<b>75.0%</b>	75.0%	Investment Holding
(A) Frasers Central Park Land No. 1 Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A) Frasers Central Park Land No. 2 Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A) Frasers Central Park Equity No. 1 Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A) Frasers Central Park Equity No. 2 Pty Ltd	<b>75.0%</b>	75.0%	Property Development
(A) Frasers Melbourne Trust	<b>100.0%</b>	100.0%	Property Investment
(A) Frasers Melbourne Apartments Pty Limited	<b>100.0%</b>	100.0%	Management and Consultancy Services
(A) Frasers Melbourne Management Pty Limited	<b>100.0%</b>	100.0%	Management Services
Country of Incorporation and Place of Business: <b>Japan</b>			
(B) Frasers Hospitality Japan Kabushiki Kaisha	<b>100.0%</b>	100.0%	Management Consultancy Services

#### Notes:

(A) Audited by Ernst & Young in the respective countries.

(B) Not required to be audited under the laws of the country of incorporation.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2012	2011	
<b>SUBSIDIARY COMPANIES OF FRASERS CENTREPOINT GROUP (cont'd)</b>				
Country of Incorporation: <b>Jersey, Channel Islands</b>				
Place of Business: <b>United Kingdom</b>				
(C)	Frasers (St Giles Street, Edinburgh) Ltd	<b>100.0%</b>	100.0%	Property Investment
(C)	Queensgate Gardens (C.I.) Limited	<b>100.0%</b>	-	Property Investment
Country of Incorporation and Place of Business: <b>France</b>				
(C)	Socie De Gestion Residence	<b>100.0%</b>	100.0%	Management Services
Country of Incorporation and Place of Business: <b>New Zealand</b>				
(A)	Frasers Broadview Limited	<b>75.0%</b>	75.0%	Property Development
(A)	Frasers Papamoa Limited	<b>67.5%</b>	67.5%	Property Development
(A)	Coast Homes Limited	<b>67.5%</b>	67.5%	Builder
Country of Incorporation and Place of Business: <b>Thailand</b>				
(A)	Frasers Hospitality (Thailand) Ltd <i>(Accounting year ends on 31 December)</i>	<b>100.0%</b>	100.0%	Management Consultancy Services
Country of Incorporation and Place of Business: <b>India</b>				
(A)	Frasers Hospitality India Pty Ltd	<b>100.0%</b>	100.0%	Management Consultancy Services
Country of Incorporation and Place of Business: <b>Indonesia</b>				
(A)	PT Frasers Hospitality Investments Indonesia <i>(Accounting year ends on 31 December)</i>	<b>100.0%</b>	100.0%	Property Investment
<b>SUBSIDIARY COMPANIES OF TIMES PUBLISHING GROUP</b>				
Country of Incorporation and Place of Business: <b>Singapore</b>				
	Marshall Cavendish International Private Limited	<b>100.0%</b>	100.0%	Investment Holding
	Marshall Cavendish International (Asia) Private Limited	<b>100.0%</b>	100.0%	Publishing of Trade Books
	Marshall Cavendish International (Singapore) Private Limited	<b>100.0%</b>	100.0%	Publishing - Education
	Marshall Cavendish Business Information Private Limited	<b>100.0%</b>	100.0%	Publishing of Trade Directory and Business Information
	Educational Technologies Pte Ltd	<b>100.0%</b>	100.0%	Distribution of Home Library Reference Books
	MC Online Pte Ltd	<b>100.0%</b>	100.0%	E-Learning Provider
	Panpac Education Pte Ltd	<b>100.0%</b>	100.0%	Publishing - Education and Supplies
	Pansing Distribution Pte Ltd	<b>100.0%</b>	100.0%	Distribution of Books and Magazines
	Goodwill Binding Pte Ltd	<b>51.0%</b>	51.0%	Printing and Binding
	JCS Digital Solutions Pte Ltd	<b>100.0%</b>	51.0%	Digital Printing
	Starprint Production Pte Ltd	<b>51.0%</b>	51.0%	Dormant

**Notes:**

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2012	2011	
<b>SUBSIDIARY COMPANIES OF TIMES PUBLISHING GROUP (cont'd)</b>			
Country of Incorporation and Place of Business: <b>Singapore</b> (cont'd)			
Times Editions Pte Ltd	<b>100.0%</b>	100.0%	Dormant
Times Graphics Private Limited	<b>100.0%</b>	100.0%	Dormant
** TransQuest Asia Publishers Pte Ltd	<b>100.0%</b>	100.0%	Distribution of Books
Country of Incorporation: <b>Singapore</b>			
Place of Business: <b>Singapore and Malaysia</b>			
Times The Bookshop Pte Ltd	<b>100.0%</b>	100.0%	Retail of Books, Stationery, Magazines and Periodicals
Country of Incorporation: <b>Singapore</b>			
Place of Business: <b>Singapore, Australia, United Kingdom and United States of America</b>			
Times Printers Private Limited	<b>100.0%</b>	100.0%	Commercial Printing
Country of Incorporation and Place of Business: <b>Malaysia</b>			
(A) Marshall Cavendish (Malaysia) Sdn Bhd	<b>100.0%</b>	100.0%	Publishing - Education, Business Information and Trade Books
(A) STP Distributors (M) Sdn Bhd	<b>100.0%</b>	30.0%	Distribution of Home Library Reference Books
(A) Pansing Marketing Sdn Bhd	<b>100.0%</b>	100.0%	Distribution of Books and Magazines
(A) Times Offset (Malaysia) Sdn Bhd	<b>100.0%</b>	100.0%	Commercial Printing
(A) Pansing Distribution Sdn Bhd	<b>100.0%</b>	100.0%	Distribution of Books and Magazines
Country of Incorporation: <b>Hong Kong</b>			
Place of Business: <b>Thailand</b>			
(A) Far East Publications Ltd	<b>100.0%</b>	100.0%	Distribution of Home Library Reference Books
Country of Incorporation and Place of Business: <b>Thailand</b>			
(A) Marshall Cavendish International (Thailand) Co. Ltd	<b>49.0%</b>	49.0%	Publishing - Education
Country of Incorporation and Place of Business: <b>Hong Kong</b>			
(A) Everbest Printing Holdings Limited	<b>100.0%</b>	100.0%	Investment Holding
(A) Everbest Printing Investment Ltd	<b>100.0%</b>	100.0%	Investment Holding
(A) Everbest Printing Company Ltd	<b>100.0%</b>	100.0%	Commercial Printing
(A) Marshall Cavendish Business Information (Hong Kong) Limited	<b>100.0%</b>	100.0%	Publishing of Trade Directory and Business Information
(A) Times Publishing (Hong Kong) Limited	<b>100.0%</b>	100.0%	Education Publishing and Distribution of Magazines

**Notes:**

(A) Audited by Ernst & Young in the respective countries.

\*\* In voluntary liquidation.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities	
	2012	2011		
<b>SUBSIDIARY COMPANIES OF TIMES PUBLISHING GROUP (cont'd)</b>				
Country of Incorporation: <b>Hong Kong</b> Place of Business: <b>Hong Kong/Taiwan</b>				
(A)	Educational Technologies Limited	<b>100.0%</b>	100.0%	Publishing and Selling of Home Library Reference Books
Country of Incorporation and Place of Business: <b>China</b>				
(C)	Everbest Printing (Guangzhou) Co. Ltd	<b>100.0%</b>	100.0%	Commercial Printing
(A) **	Liaoning Times Xinhua Printers Ltd	<b>51.0%</b>	51.0%	Commercial Printing
(A)	Shanxi Xinhua Times Packaging Printing Co Ltd	<b>51.0%</b>	51.0%	Commercial Printing and Packaging
(C)	Marshall Cavendish (Beijing) Co. Limited <i>(All the above companies, incorporated in China, accounting year ends on 31 December)</i>	<b>100.0%</b>	100.0%	Book Production Services
Country of Incorporation and Place of Business: <b>India</b>				
(A)	Direct Educational Technologies India Pte Ltd	<b>100.0%</b>	100.0%	Distribution of Home Library Reference Books
Country of Incorporation and Place of Business: <b>Australia</b>				
(A)	Musicway Corporation Limited	<b>100.0%</b>	100.0%	Distribution of Lifestyle Accessories and Storage Products
(A) **	Rainbow Products Limited	<b>100.0%</b>	100.0%	Dormant
(A) **	Times Properties Pty Limited	<b>100.0%</b>	100.0%	Dormant
(A)	Pansing IMM Pty Limited	<b>100.0%</b>	100.0%	Distribution of Magazines
(A)	Marshall Cavendish (Australia) Pty Ltd	<b>100.0%</b>	100.0%	Investment Holding
Country of Incorporation and Place of Business: <b>United Kingdom</b>				
(A)	Marshall Cavendish Ltd	<b>100.0%</b>	100.0%	Investment Holding
Country of Incorporation and Place of Business: <b>Poland</b>				
(A) **	Marshall Cavendish Polska Sp. zo.o	<b>100.0%</b>	100.0%	Partworks
Country of Incorporation and Place of Business: <b>Ukraine</b>				
(A) **	A Wholly Owned Subsidiary Marshall Cavendish Ukraine	<b>100.0%</b>	100.0%	Partworks
Country of Incorporation and Place of Business: <b>United States of America</b>				
(C)	Marshall Cavendish Corporation	<b>100.0%</b>	100.0%	Publishing of Library Reference Books

#### Notes:

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

\*\* In voluntary liquidation.

# NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

## 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2012	2011	
<b>JOINT VENTURE COMPANIES OF THE COMPANY</b>			
Country of Incorporation and Place of Business: <b>Singapore</b>			
* Asia Pacific Investment Pte Ltd	<b>50.0%</b>	50.0%	Investment Holding
<b>JOINT VENTURE COMPANIES OF FRASERS CENTREPOINT GROUP</b>			
Country of Incorporation and Place of Business: <b>Thailand</b>			
(A) (2) Riverside Homes Development Co., Ltd <i>(Accounting year ends on 31 December)</i>	<b>69.6%</b>	69.6%	Property Development
Country of Incorporation and Place of Business: <b>Singapore</b>			
FCL Peak Pte Ltd	<b>50.0%</b>	50.0%	Property Development
Ascendas Frasers Pte Ltd <i>(Accounting year ends on 31 March)</i>	<b>50.0%</b>	50.0%	Property Development
Yishun Gold Pte Ltd	<b>50.0%</b>	50.0%	Property Development
Precious Sand Pte Ltd	<b>50.0%</b>	50.0%	Property Development
Easthouse Properties Pte Ltd	<b>50.0%</b>	50.0%	Property Development
Emerald Star Pte Ltd	<b>33.3%</b>	33.3%	Property Development
Sapphire Star Trust	<b>33.3%</b>	33.3%	Property Development
FC Retail Trustee Pte Ltd	<b>33.3%</b>	100.0%	Trustee-Management Services
eCO Properties Pte Ltd	<b>33.3%</b>	-	Property Development
Quarry Bay Pte Ltd	<b>33.3%</b>	-	Property Development
Country of Incorporation and Place of Business: <b>United Kingdom</b>			
(C) GSF Homes Limited	<b>40.0%</b>	40.0%	Property Development
(C) Sovereign House Fairbriar Homes Ltd	<b>40.0%</b>	40.0%	Property Development
(C) Fairmuir Limited	<b>40.0%</b>	40.0%	Property Development
(A) (4) Frasers Central Park Equity No.1 Pty Ltd and SH Central Park Development East Pty Ltd	<b>37.5%</b>	37.5%	Property Development
(A) (4) Frasers Central Park Equity No.2 Pty Ltd and SH Central Park Development West Pty Ltd	<b>37.5%</b>	37.5%	Property Development
<b>JOINT VENTURE COMPANIES OF TIMES PUBLISHING GROUP</b>			
Country of Incorporation and Place of Business: <b>Singapore</b>			
Times-Newslink <i>(Accounting year ends on 31 December)</i>	<b>50.0%</b>	50.0%	Retail of Books and Magazines
Country of Incorporation and Place of Business: <b>China</b>			
(C) Shanghai Times SanYin Printers Co Ltd <i>(Accounting year ends on 31 December)</i>	<b>40.0%</b>	40.0%	Commercial Printing

### Notes:

(A) Audited by Ernst & Young in the respective countries.

(C) Audited by other firms of auditors.

(2) This is accounted for as a joint venture as the Group exercises only joint control over the company.

(4) Unincorporated joint ventures.

\* Asia Pacific Investment Pte Ltd ("APIPL") which holds 64.8% of the issued capital of Asia Pacific Breweries Limited is owned equally by Fraser and Neave, Limited and the Heineken Group. Under the provisions of the Companies Act, Chapter.50, Fraser and Neave, Limited is the ultimate holding company by reason of its rights to appoint a majority of the directors of APIPL.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2012	2011	
<b>ASSOCIATED COMPANIES OF THE COMPANY</b>				
Country of Incorporation: <b>Bermuda</b>				
Place of Business: <b>China</b>				
(C)	Fung Choi Media Group Limited <i>(Accounting year ends on 30 June)</i>	<b>29.5%</b>	29.5%	Printing and Packaging
Country of Incorporation and Place of Business: <b>Australia</b>				
(C) (1)	PMP Limited <i>(Accounting year ends on 30 June)</i>	<b>12.0%</b>	11.6%	Printing and Packaging
<b>ASSOCIATED COMPANIES OF TIMES PUBLISHING GROUP</b>				
Country of Incorporation and Place of Business: <b>China</b>				
(C)	Beijing Universal Times Culture Development Co. Ltd. <i>(Accounting year ends on 31 December)</i>	<b>40.0%</b>	40.0%	Publishing
Country of Incorporation and Place of Business: <b>Nigeria</b>				
(C)	Transworld Times Press (Africa) Ltd <i>(Accounting year ends on 31 December)</i>	<b>40.0%</b>	40.0%	Printing
<b>ASSOCIATED COMPANIES OF FRASER &amp; NEAVE HOLDINGS GROUP</b>				
Country of Incorporation and Place of Business: <b>Malaysia</b>				
(C) (1)	Cocoaland Holdings Berhad <i>(Accounting year ends on 31 December)</i>	<b>15.2%</b>	13.1%	Investment Holding
<b>ASSOCIATED COMPANIES OF FRASERS CENTREPOINT GROUP</b>				
Country of Incorporation and Place of Business: <b>Singapore</b>				
	Frasers Commercial Trust	<b>27.4%</b>	26.0%	Real Estate Investment Trust
	Frasers Centrepoint Trust	<b>41.0%</b>	40.7%	Real Estate Investment Trust
Country of Incorporation and Place of Business: <b>Thailand</b>				
(A)	Krungthep Land Public Company Limited <i>(Accounting year ends on 31 December)</i>	<b>40.5%</b>	40.5%	Investment Holding and Property Development
Country of Incorporation and Place of Business: <b>Malaysia</b>				
(C)	Hektar Asset Management Sdn Bhd <i>(Accounting year ends on 31 December)</i>	<b>40.0%</b>	40.0%	Management Services
Country of Incorporation and Place of Business: <b>British Virgin Islands</b>				
(B)	Supreme Asia Investments Limited	<b>43.3%</b>	75.2%	Investment Holding
Country of Incorporation and Place of Business: <b>China</b>				
(A)	Shanghai Zhong Jun Property Real Estate Development Co, Ltd <i>(Accounting year ends on 31 December)</i>	<b>45.2%</b>	76.0%	Property Development

**Notes:**

(A) Audited by Ernst & Young in the respective countries.

(B) Not required to be audited under the laws of the country of incorporation.

(C) Audited by other firms of auditors.

(1) Company is treated as an associate company of the Group by virtue of significant influence over the company.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2012	2011	
<b>SUBSIDIARY COMPANIES OF ASIA PACIFIC BREWERIES GROUP</b>				
Country of Incorporation and Place of Business: <b>Singapore</b>				
(D)	Asia Pacific Breweries Ltd	<b>39.7%</b>	39.7%	Investment Holding
(D)	Asia Pacific Breweries (Singapore) Pte Ltd	<b>39.7%</b>	39.7%	Brewing and Distribution of Beer and Stout
(D)	Tiger Export Pte Ltd	<b>39.7%</b>	39.7%	Export of Beer and Stout
(D)	Archipelago Brewery Co (1941) Pte Ltd	<b>39.7%</b>	39.7%	Dormant
(D)	Tiger Marketing Pte Ltd	<b>39.7%</b>	39.7%	Investment Holding
	Heineken-APB (China) Pte Ltd	<b>44.8%</b>	44.8%	Investment Holding
	Heineken-APB (China) Holding Pte Ltd	<b>44.8%</b>	44.8%	Investment Holding
(D)	Island Link Holdings Pte Ltd	<b>39.7%</b>	-	Investment Holding
(A)	Mongolian Beverages Company Pte Ltd	<b>20.2%</b>	-	Investment Holding
Country of Incorporation and Place of Business: <b>Cambodia</b>				
(D)	Cambodia Brewery Limited	<b>31.7%</b>	31.7%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: <b>Vietnam</b>				
(D)	Vietnam Brewery Limited	<b>23.8%</b>	23.8%	Brewing and Distribution of Beer
(D)	Asia Pacific Brewery (Hanoi) Limited	<b>39.7%</b>	39.7%	Brewing and Distribution of Beer
(D)	Beers and Beverages International Ltd	<b>39.7%</b>	39.7%	Distribution of Beer
(D)	Vietnam Beer and Beverage Limited	<b>23.8%</b>	23.8%	Distribution of Beer
(D)	VBL Da Nang Limited	<b>23.8%</b>	23.8%	Brewing of Beer
(D)	VBL Tien Giang Limited	<b>23.8%</b>	23.8%	Brewing of Beer
(D)	VBL (Quang Nam) Limited	<b>19.0%</b>	19.0%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: <b>British Virgin Islands</b>				
(B)	Able Win Gain Limited	<b>50.0%</b>	50.0%	Investment Holding
(B)	Kenton Assets Limited	<b>50.0%</b>	50.0%	Investment Holding
Country of Incorporation and Place of Business: <b>Hong Kong</b>				
(C)	Capital Shine Limited	<b>50.0%</b>	50.0%	Investment Holding
Country of Incorporation and Place of Business: <b>China</b>				
(C)	Hainan Asia Pacific Brewery Co Ltd	<b>44.8%</b>	44.8%	Brewing and Distribution of Beer
(C)	Shanghai Asia Pacific Brewery Co Ltd	<b>44.8%</b>	44.8%	Brewing and Distribution of Beer
(C)	Heineken Trading (Shanghai) Co Ltd	<b>44.8%</b>	44.8%	Distribution of Beer
(C)	Heineken-APB (China) Management Services Co Ltd	<b>44.8%</b>	44.8%	Provision of Investment, Management and Consulting Services
(C)	Guangzhou Asia Pacific Brewery Co Ltd	<b>44.8%</b>	44.8%	Brewing and Distribution of Beer
(C)	Heineken-APB (Shanghai) Co., Ltd	<b>44.8%</b>	44.8%	Distribution of Beer
<i>(All the above companies, incorporated in China, accounting year ends on 31 December)</i>				

#### Notes:

- (A) Audited by Ernst & Young in the respective countries.
- (B) Not required to be audited under the laws of the country of incorporation.
- (C) Audited by other firms of auditors.
- (D) Audited by PricewaterhouseCoopers in the respective countries.



## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2012	2011	
<b>SUBSIDIARY COMPANIES OF ASIA PACIFIC BREWERIES GROUP (cont'd)</b>			
Country of Incorporation and Place of Business: <b>India</b>			
(C) Asia Pacific Breweries (India) Private Limited <i>(Accounting year ends on 31 March)</i>	<b>39.7%</b>	39.7%	Dormant
Country of Incorporation and Place of Business: <b>Sri Lanka</b>			
(D) Asia Pacific Brewery (Lanka) Limited	<b>23.8%</b>	23.8%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: <b>New Zealand</b>			
(B) Amstel Brouwerij Importers Ltd	<b>39.7%</b>	39.7%	Dormant
(B) Albany Hospitality Ltd	<b>17.8%</b>	17.8%	Distribution of Beer
(D) Barneydale Limited	<b>23.8%</b>	23.8%	Distribution of Beer
(D) Barworks Group Limited	<b>23.8%</b>	23.8%	On-premise Management
(D) Barworks Holdings Limited	<b>23.8%</b>	23.8%	Investment Holding
(B) Black Dog Brewery Limited	<b>39.7%</b>	39.7%	Dormant
(D) BOF Limited	<b>17.8%</b>	17.8%	Distribution of Beer
(D) Clifford Pubs Limited	<b>23.8%</b>	17.8%	Distribution of Beer
(D) DB Breweries Limited	<b>39.7%</b>	39.7%	Investment Holding and Brewing and Distribution of Beer
(D) DB Nominees Ltd	<b>39.7%</b>	39.7%	Trustee Company
(D) DB South Island Brewery Ltd	<b>21.8%</b>	21.8%	Brewing and Distribution of Beer
(B) Drinkworks Limited	<b>39.7%</b>	39.7%	Dormant
(D) Gaults On Quay Limited	<b>23.8%</b>	23.8%	Distribution of Beer
(D) George Corporation Limited	<b>17.8%</b>	17.8%	Distribution of Beer
(D) Glenfield Hospitality Limited	<b>23.8%</b>	-	Distribution of Beer
(D) Hurstmere Pubs Limited	<b>17.8%</b>	17.8%	Distribution of Beer
(B) Kustenbrau Breweries Limited	<b>39.7%</b>	39.7%	Dormant
(B) Mainland Brewery Limited	<b>39.7%</b>	39.7%	Dormant
(D) Market St Holdings Limited	<b>17.8%</b>	17.8%	Distribution of Beer
(B) Monteith's Brewery Company Limited	<b>39.7%</b>	39.7%	Dormant
(D) Portumna Limited	<b>23.8%</b>	23.8%	Distribution of Beer
(C) Redwood Cellars (2006) Limited	<b>31.7%</b>	-	Brewing and Distribution of Beer
(D) Riccarton Hospitality 2007 Limited	<b>23.8%</b>	23.8%	Distribution of Beer
(B) Robbie Burns Limited	<b>39.7%</b>	39.7%	Dormant
(B) Rock Ember Limited	<b>17.8%</b>	17.8%	Distribution of Beer
(B) Sale Street Brewery Co Limited	<b>39.7%</b>	39.7%	Dormant
(D) Studio 25 Limited	<b>23.8%</b>	17.8%	Distribution of Beer
(D) Tarmon Limited	<b>17.8%</b>	17.8%	Distribution of Beer
(D) Temperance Hospitality Company Limited	<b>23.8%</b>	23.8%	Distribution of Beer
(D) Temperance Holdings Limited	<b>23.8%</b>	23.8%	Investment Holding
(B) Tui Brewery Limited	<b>39.7%</b>	39.7%	Dormant
(B) Waitemata Brewery Limited	<b>39.7%</b>	39.7%	Dormant
(E) Wrynoze Limited	<b>17.8%</b>	-	Investment Holding

#### Notes:

- (B) Not required to be audited under the laws of the country of incorporation.
- (C) Audited by other firms of auditors.
- (D) Audited by PricewaterhouseCoopers in the respective countries.
- (E) To be appointed.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

	Effective Shareholding		Principal Activities
	2012	2011	
<b>SUBSIDIARY COMPANIES OF ASIA PACIFIC BREWERIES GROUP (cont'd)</b>			
Country of Incorporation and Place of Business: <b>Papua New Guinea</b>			
(D) South Pacific Brewery Limited	<b>30.3%</b>	30.1%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: <b>United Kingdom</b>			
(C) Tiger Beer UK Ltd	<b>39.7%</b>	39.7%	Distribution of Beer and Stout
Country of Incorporation and Place of Business: <b>United States of America</b>			
(B) Tiger Beer USA Inc	<b>39.7%</b>	39.7%	Distribution of Beer and Stout
Country of Incorporation and Place of Business: <b>Mongolia</b>			
(A) MCS - Asia Pacific Brewery LLC	<b>21.8%</b>	21.8%	Brewing and Distribution of Beer
(A) MCS Distribution LLC	<b>20.2%</b>	-	Distribution of Vodka and Spirits
(A) SBB Trade LLC	<b>20.2%</b>	-	Portfolio Management, Brand Development, Marketing and Sales of Vodka and Beer
(A) Spirit Bal Buram LLC	<b>19.0%</b>	-	Brewing of Vodka and Spirits
(A) Goyoselenge LLC	<b>19.0%</b>	-	Animal Husbandry
(A) Khosturuu LLC	<b>19.0%</b>	-	Agriculture Growing Wheat and Supplies
Country of Incorporation and Place of Business: <b>Australia</b>			
(D) Asia Pacific Breweries (Australia) Pty Ltd	<b>39.7%</b>	39.7%	Investment Holding
(D) FBG Vietnam Holdings Pty Ltd	<b>39.7%</b>	39.7%	Investment Holding
(D) DBG (Australia) Pty Limited	<b>39.7%</b>	39.7%	Distribution of Beer
Country of Incorporation and Place of Business: <b>Laos</b>			
(D) Lao Asia Pacific Breweries Limited	<b>27.0%</b>	27.0%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: <b>New Caledonia</b>			
(C) Grande Brasserie de Nouvelle Caledonie S.A	<b>34.7%</b>	34.6%	Brewing and Distribution of Beer and Spring Water
Country of Incorporation and Place of Business: <b>Indonesia</b>			
(D) PT Multi Bintang Indonesia Tbk	<b>32.0%</b>	32.0%	Brewing and Distribution of Beer
(D) PT Multi Bintang Indonesia Niaga	<b>32.0%</b>	32.0%	Distribution of Beer
<i>(All the above companies, incorporated in Indonesia, accounting year ends on 31 December)</i>			
Country of Incorporation and Place of Business: <b>Solomon Islands</b>			
(C) Solomon Breweries Limited	<b>38.7%</b>	38.9%	Brewing and Distribution of Beer

#### Notes:

- (A) Audited by Ernst & Young in the respective countries.
- (B) Not required to be audited under the laws of the country of incorporation.
- (C) Audited by other firms of auditors.
- (D) Audited by PricewaterhouseCoopers in the respective countries.

## ▶ NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2012

### 42. SUBSIDIARY, JOINT VENTURE AND ASSOCIATED COMPANIES (cont'd)

		Effective Shareholding		Principal Activities
		2012	2011	
<b>JOINT VENTURE COMPANIES OF ASIA PACIFIC BREWERIES GROUP</b>				
Country of Incorporation and Place of Business: <b>Singapore</b>				
(C)	GAPL Pte Ltd <i>(Accounting year ends on 30 June)</i>	<b>19.8%</b>	19.8%	Investment Holding and Distribution of Beer
Country of Incorporation and Place of Business: <b>China</b>				
(C)	Jiangsu DaFuHao Breweries Co. Ltd <i>(Accounting year ends on 31 December)</i>	<b>22.0%</b>	22.0%	Brewing and Distribution of Beer
Country of Incorporation and Place of Business: <b>Thailand</b>				
(C)	Thai Asia Pacific Brewery Co Ltd	<b>14.6%</b>	14.6%	Brewing and Distribution of Beer
(C)	TAP Trading Company Ltd	<b>14.6%</b>	14.6%	Distribution of Beer
(C)	Daraka Co., Ltd	<b>14.6%</b>	-	Events Management Specialist
<b>ASSOCIATED COMPANIES OF ASIA PACIFIC BREWERIES GROUP</b>				
Country of Incorporation and Place of Business: <b>New Zealand</b>				
(A)	The Associated Bottlers Company Ltd <i>(Accounting year ends on 31 March)</i>	<b>19.8%</b>	19.8%	Hire of Returnable Beer Bottles
Country of Incorporation and Place of Business: <b>New Caledonia</b>				
(D)	Societe Industrielle des Eaux du Mont Dore <i>(Accounting year ends on 31 December)</i>	<b>10.4%</b>	10.4%	Bottling of Spring Water

#### Notes:

- (A) Audited by Ernst & Young in the respective countries.
- (C) Audited by other firms of auditors.
- (D) Audited by PricewaterhouseCoopers in the respective countries.

## ▶ PARTICULARS OF GROUP PROPERTIES

The main properties as at 30 September 2012 and their net book values are indicated below:

("F&N" refers to Fraser and Neave Group, "FCL" refers to Frasers Centrepoint Limited Group and "TPL" refers to Times Publishing Group)

				Land (\$'000)	Building (\$'000)
<b>(A) CLASSIFIED AS FIXED ASSETS</b>					
<b>(Note 12 to the Financial Statements)</b>					
<b>FREEHOLD</b>					
<b>Singapore</b>					
TPL	-	1.1	hectares industrial property at Times Centre, 1 New Industrial Road	6,100	5,328
<b>Peninsular Malaysia</b>					
F&N	-	18.0	hectares industrial property at Lot 3-1 & Lot 3-2, Lion Industrial Park, Shah Alam	19,417	30,380
	-	2.1	hectares industrial property at 3724 to 3726 Sungei Nyior, Butterworth	1,887	813
	-	2.7	hectares industrial property at 217, Jalan Lahat, Ipoh	1,125	1,469
	-	2.2	hectares industrial property at 701, Jalan Tampoi, Johor Bahru	3,063	66
	-	0.6	hectares industrial property at 598, Jalan Tampoi, Johor Bahru	420	1,351
	-	0.1	hectares office premise at No. 3, Jalan Metro Pudu, Fraser Business Park, Kuala Lumpur	-	5,939
	-	0.4	hectares industrial property at Seksyen 26, Shah Alam, Selangor	565	374
	-	2.0	hectares industrial property at Jalan Mempaga, Mukim Sabai, Karak, Pahang	1,478	2,930
	-		Other properties	373	216
TPL	-	1.2	hectares industrial property at Lot 46, Subang Hi-Tech Industrial Park, Batu Tiga, Shah Alam	1,539	2,543
<b>East Malaysia</b>					
F&N	-	1.1	hectares industrial property at Lot 924 Block 4, Matang Land District, Sarawak	1,750	1,093
	-		Other properties	-	4
<b>Thailand</b>					
F&N	-	1.2	hectares industrial property at 90 Moo 8 Mitapap Road, Phayayen District, Amphur Pakchong, Nakonratchasima Province 30320	-	46,015
	-	9.2	hectares industrial property at 668 Moo 4 Rojana Industrial Park Zone 2, U-thai, Phra Nakhon Si Ayutthaya 13210	6,732	-
<b>Australia</b>					
TPL	-	0.2	hectares commercial property at Unit 7 & 8 Monash Business Park, 29 Business Park Drive, Nottinghill, Melbourne - Victoria	978	409
<b>United State of America</b>					
TPL	-	3.4	hectares commercial property at 99 White Plains Road, Tarrytown, New York	613	2,724
<b>Total Freehold</b>				<b>46,040</b>	<b>101,654</b>

## ▶ PARTICULARS OF GROUP PROPERTIES

				Land (\$'000)	Building (\$'000)
<b>(A)</b>	<b>CLASSIFIED AS FIXED ASSETS</b> (cont'd) <b>(Note 12 to the Financial Statements)</b>				
	<b>LEASEHOLD</b>				
	<b>Singapore</b>				
F&N	-	4.0	hectares industrial property at 214 Pandan Loop (Lease expires year 2040)	-	12,538
	-	0.1	hectares industrial property at 51 Quality Road (Lease expires year 2014)	47	57
TPL	-		Commercial property at Unit #04-08 - #04-11, 176 Orchard Road Centrepoint (Lease expires year 2078)	-	32
	-	1.8	hectares offices at 16 & 18 Tuas Avenue 5 (Lease expires year 2043)	-	13,094
	<b>Peninsular Malaysia</b>				
F&N	-	15.1	hectares industrial property at Lot 56, Section 4, Phase 2B, Mukim Klang, Selangor (Lease expires year 2097)	11,325	65,967
	-		Other properties	551	260
	<b>East Malaysia</b>				
F&N	-	1.8	hectares industrial property at 3.5 Miles Penrissen Road, Kuching (Lease expires year 2038)	596	2,482
	-	2.6	hectares industrial property at 5.5 Miles Tuaran Road, Kota Kinabalu (Lease expires year 2062)	868	-
	-	1.2	hectares industrial property at Lot 1557, Block 218 KNLD, Kuching (Lease expires year 2038)	2,566	1,884
	-	2.4	hectares industrial property at Lot 1581 Block 4, Matang Land District, Kuching (Lease expires year 2038)	1,732	1,244
	-	0.4	hectares office premise at Lot 142 Block 63, Kuching (Lease expires year 2784)	90	70
	-	0.4	hectares industrial property at Lot 1008, Bintawa Industrial Estate, Kuching (Lease expires year 2035)	51	155
	<b>Thailand</b>				
F&N	-	3.5	hectares industrial property at No. 19/111 Moo 7 95 Thakarm Road, Samaedam, Bangkhuntien, Bangkok 10150 (Lease expires year 2029)	382	3,006
TPL	-		Warehouse at Soi Wat Kok #20/526-527, Rama II Road, Bangkok (Lease expires year 2021)	-	27
	<b>Myanmar</b>				
F&N	-	5.0	hectares industrial property at Mingaladon Township, Yangon (Lease expires year 2025)	912	8,362

## ▶ PARTICULARS OF GROUP PROPERTIES

		Land (\$'000)	Building (\$'000)
<b>(A)</b>	<b>CLASSIFIED AS FIXED ASSETS (cont'd)</b> <b>(Note 12 to the Financial Statements)</b>		
	<b>LEASEHOLD (cont'd)</b>		
	<b>China/Hong Kong</b>		
TPL	- Residential property at Unit 1AF Riverside Garden, Shenyang, China	-	178
	- Warehouse at Unit D, 2nd Floor, Freder Centre 68 Sung Wong Toi Road, Tokwawan, Kowloon, Hong Kong (Lease expires year 2022)	-	13
	- Industrial property at Dachong Western Industrial District Nansha Panyu, Guangdong, China (Lease expires year 2044)	2,307	12,419
	- Industrial property at Unit A1,C5, Ko Fai Industrial Building 7 Ko Fai Road, Yau Tong, Kowloon, Hong Kong (Lease expires year 2048)	-	315
	- Factory at 1 Zhao Yu Street, Yuci Economic Development Zone Jin Zhong City, Shanxi Province (Lease expires year 2026)	-	2,726
	- Offices at Seaview Estate - 10th Floor Block C, No. 8 Watson Road, North Point, Hong Kong (Lease expires year 2057)	4,200	100
	- Offices at Seaview Estate - 9th Floor Block C, No. 8 Watson Road, North Point, Hong Kong (Lease expires year 2057)	3,976	89
	<b>Total Leasehold</b>	<b>29,603</b>	<b>125,018</b>
	<b>TOTAL PROPERTIES (CLASSIFIED AS FIXED ASSETS)</b>	<b>75,643</b>	<b>226,672</b>
<b>(B)</b>	<b>CLASSIFIED AS INVESTMENT PROPERTIES</b> <b>(Note 13 to the Financial Statements)</b>		
	<b>COMPLETED INVESTMENT PROPERTIES</b>		
	<b>Singapore</b>		
FCL	- A 24-storey office building at 438 Alexandra Road Freehold, lettable area - 18,458 sqm	169,980	60,020
	- Retained interests (excluding apartments) in a 7-storey shopping cum residential complex with 2 basement floors at The Centrepoint, 176 Orchard Road Leasehold (Lease expires year 2078), lettable area - 30,866 sqm	505,880	122,120
	- A 10-storey commercial-cum-serviced apartment complex with a 2-storey basement carpark, a 2-storey retail podium and 161 serviced apartment units at Robertson Walk Shopping Centre and Fraser Place Robertson Walk, 11 Unity Street Leasehold (Lease expires year 2840)		
	Lettable area:		
	Retail	9,068	sqm
	Serviced apartments	14,293	sqm
	Total	23,361	sqm
		226,160	83,840

## ▶ PARTICULARS OF GROUP PROPERTIES

			<b>Land (\$'000)</b>	<b>Building (\$'000)</b>
<b>(B) CLASSIFIED AS INVESTMENT PROPERTIES</b> (cont'd)				
	<b>(Note 13 to the Financial Statements)</b>			
	<b>COMPLETED INVESTMENT PROPERTIES</b> (cont'd)			
	<b>Singapore</b> (cont'd)			
FCL	-	A 20-storey commercial-cum-serviced apartment complex with a 3-storey covered carpark, a 5-storey podium block, a 2-storey retail podium and 251 serviced apartment units at Valley Point Shopping Centre/ Office Tower and Fraser Suites River Valley, River Valley Road Leasehold (Lease expires year 2876)		
		Lettable area:		
		Retail	3,699	sqm
		Serviced apartments	20,232	sqm
		Office	16,948	sqm
		Total	<u>40,879</u>	sqm
			418,390	156,610
	-	Other properties	1,440	110
TPL	-	0.7 hectares industrial property at 438 Ang Mo Kio Industrial Park Leasehold (Lease expires year 2038)	-	15,500
	<b>Vietnam</b>			
FCL	-	A 22-storey retail/office building plus 2 basements at Me Linh Point Tower, 2 Ngo Duc Ke Street, District 1, Ho Chi Minh City Leasehold (Lease expires year 2045), lettable area - 17,676 sqm	27,626	22,766
	<b>China</b>			
FCL	-	A building comprising residential (3rd to 23rd level) and clubhouse (2nd level) at Fraser Suites CBD Beijing (EEL), Block D, No. 7 Guanghua Road, Chaoyang District, Beijing Leasehold:		
		Residential (Lease expires year 2073)		
		Clubhouse (Lease expires year 2043)		
		Lettable area - 28,419 sqm	-	220,819
	<b>Indonesia</b>			
FCL	-	108 serviced apartment units in Tower A of Fraser Residence Sudirman, Jakarta The Peak Sudirman 1, Jakarta Freehold, lettable area - 11,388 sqm	38,485	-
	<b>Philippines</b>			
FCL	-	89 serviced apartment units with 116 car park lots in the East Tower of Fraser Place Forbes Tower, Valero Street, Salcedo Village, Makati City, Manila Freehold, lettable area - 17,046 sqm	-	27,729
	<b>Australia</b>			
FCL	-	115 serviced apartment units in 2 blocks of high rise building at Melbourne, VIC 3000 Freehold, lettable area - 4,808 sqm	40,089	-

## ▶ PARTICULARS OF GROUP PROPERTIES

		Land (\$'000)	Building (\$'000)
<b>(B) CLASSIFIED AS INVESTMENT PROPERTIES</b> (cont'd)			
<b>(Note 13 to the Financial Statements)</b>			
<b>COMPLETED INVESTMENT PROPERTIES</b> (cont'd)			
<b>United Kingdom</b>			
FCL	- 2 buildings of 97 residential apartments at Fraser Place Canary Wharf, C2 and C3 The Boardwalk, Trafalgar Way, London Leasehold (Lease expires year 2998) Lettable area - 4,765 sqm	-	69,073
	- A 4-storey building of 99 serviced apartments at Fraser Suites Glasgow, 1-19 Albion Street, Glasgow G1 1 NY Freehold, lettable area - 4,964 sqm	-	18,353
	- A 8-storey building of serviced residences with 75 apartments at Fraser Suites Edinburgh, St Giles Street, Scotland Freehold, lettable area - 4,037 sqm	12,557	13,098
	- 106 residential apartments at Fraser Place Queens Gate, London 39B Queens Gate, London SW7 Freehold, lettable area - 4,188 sqm	-	83,874
	- 69 residential apartments at Fraser Suites Kensington, 59-79 Cromwell Road, Stanhope Garden Freehold, lettable area - 6,845 sqm	-	181,562
<b>Hong Kong</b>			
TPL	- Shop unit at Houston Centre, Tsimshatsui East, Kowloon Leasehold (Lease expires year 2053), lettable area - 68 sqm	755	98
<b>TOTAL COMPLETED INVESTMENT PROPERTIES</b>		<b>1,441,362</b>	<b>1,075,572</b>
<b>INVESTMENT PROPERTIES UNDER CONSTRUCTION</b>			
<b>Singapore</b>			
FCL	- A mixed development comprising a 9-storey business park at Changi Business Park Leasehold (Lease expires year 2068) Gross floor area of 59,496 sqm for lease.	30,500	64,000
	- A mixed commercial and residential development at Punggol Central/Punggol Walk Leasehold (Lease expires year 2110) Gross floor area of 50,398 sqm for lease.	215,956	10,397
<b>TOTAL INVESTMENT PROPERTIES UNDER CONSTRUCTION</b>		<b>246,456</b>	<b>74,397</b>
<b>TOTAL PROPERTIES (CLASSIFIED AS INVESTMENT PROPERTIES)</b>		<b>1,687,818</b>	<b>1,149,969</b>



## ▶ PARTICULARS OF GROUP PROPERTIES

		<b>Effective Group Interest %</b>
<b>(C)</b>	<b>CLASSIFIED AS COMPLETED PROPERTIES HELD FOR SALE (Note 23 to the Financial Statements)</b>	
	<b>Singapore</b>	
FCL	- Soleil @ Sinaran Leasehold land of approximately 12,468 sqm situated at Sinaran Drive. The development has a gross floor area of 44,878 sqm and consists of 417 condominium units.	100
	- Changi City Point and Capri by Fraser Leasehold land of approximately 47,006 sqm situated at Changi Business Park. The development has a gross floor area of 58,019 sqm and consists of 313 hotel rooms and a retail mall.	50
	<b>Australia</b>	
FCL	- The Habitat Freehold land of approximately 862 sqm situated at 11-17 Chandos Street, Sydney NSW. The development has a gross floor area of 7,855 sqm and consists of 60 residential units, 2 retail and 9 offices.	75
	- Lumiere Freehold land of approximately 3,966 sqm situated at former Regent Theatre, Frontages on George Street, Bathurst & Kent Street, Sydney NSW. The development has a gross floor area of 62,000 sqm and consists of 1 retail podium, 456 residential units, 201 serviced apartments, 3 retail and 1 commercial unit.	81
	- Lorne Freehold land of approximately 4,022 sqm situated at 27, 29 & 36A Lorne Ave, Killara NSW. The development has a gross floor area of 6,671 sqm and consists of 40 residential units.	75
	- Trio, Alexandra & Altro Freehold land of approximately 9,366 sqm situated at Pyrmont Road Camperdown NSW. The development has a gross floor area of 38,847 sqm and consist of 409 residential units & 2 offices.	88
	<b>China</b>	
FCL	- Crosspoint Leasehold land of approximately 7,111 sqm situated at Xi Cheng District, Xin Jie Kou, Beijing. The development has a gross floor area of 28,572 sqm and consists of retail units and offices.	100
	- Chengdu Logistics Hub Leasehold land of approximately 195,846 sqm situated at Chengdu. Phase 1 of the development has a gross floor area of 161,288 sqm and consists of 136 offices, 29 warehouses and 766 car park lots.	80
	- Baitang One Leasehold land of approximately 314,501 sqm situated at Gongye Yuan District, Nan Shi Jie Dong, Suzhou. Phase 1a and 1b of the development has a gross floor area of 132,915 sqm and consists of 968 apartment units.	100

## ▶ PARTICULARS OF GROUP PROPERTIES

		<b>Effective Group Interest %</b>
<b>(C)</b>	<b>CLASSIFIED AS COMPLETED PROPERTIES HELD FOR SALE (cont'd)</b> <b>(Note 23 to the Financial Statements)</b>	
	<b>Thailand</b>	
FCL	- The Pano Freehold land of approximately 40,608 sqm situated at Rama III Road, Bangkok. Phase 1 of the development has a gross floor area of 61,999 sqm and consists of 397 condominium units.	49
	<b>United Kingdom</b>	
FCL	- Wandsworth Freehold land of approximately 40,015 sqm situated at River Thames, London. The development has a gross floor area of 27,000 sqm and consists of 203 residential units and 8 commercial units.	100
	- Collins Theatre Freehold land of approximately 4,273 sqm situated at Islington, London. The development has a gross floor area of 7,659 sqm and consists of 70 apartment units, 2 townhouse units and commercial space.	100
	- Water Street Freehold land of approximately 2,226 sqm situated at Water Street, Edinburgh. The development has a gross floor area of 4,512 sqm and consists of 50 residential units.	40

## ▶ PARTICULARS OF GROUP PROPERTIES

		Stage of Completion %	Estimated Date of Completion	Effective Group Interest %
<b>(D)</b>	<b>CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (Note 23 to the Financial Statements)</b>			
	<b>Singapore</b>			
FCL	- Waterfront Key - Leasehold land (Lease expires year 2106) of approximately 19,980 sqm at Bedok Reservoir Road for the development of 437 residential units of approximately 51,013 sqm of gross floor area for sale.	96	4th Quarter 2012	50
	- Waterfront Gold - Leasehold land (Lease expires year 2108) of approximately 14,496 sqm at Bedok Reservoir Road for the development of 361 residential units of approximately 36,085 sqm of gross floor area for sale.	43	1st Quarter 2014	50
	- Waterfront Isle - Leasehold land (Lease expires year 2108) of approximately 20,800 sqm at Bedok Reservoir Road for the development of 561 residential units and 2 retail units of approximately 52,491 sqm of gross floor area for sale.	23	4th Quarter 2014	50
	- Flamingo Valley - Freehold land of approximately 31,164 sqm at Siglap Road for the development of 393 condominium units of approximately 43,629 sqm of gross floor area for sale.	59	4th Quarter 2013	100
	- Esparina Residences - Leasehold land (Lease expires year 2109) of approximately 19,000 sqm at Compassvale Bow for a residential development of 573 units of approximately 56,643 sqm of gross floor area for sale.	62	2nd Quarter 2013	80
	- Eight Courtyards - Leasehold land (Lease expires year 2109) of approximately 26,540 sqm at Yishun Ave 2 / Ave 7 / Canberra Drive for the development of 654 residential units and 2 retail units of approximately 70,902 sqm of gross floor area for sale.	35	2nd Quarter 2014	50
	- Freehold land of approximately 2,801 sqm at Holland Park for the development of 2 good class bungalows for sale.	-	2nd Quarter 2013	100
	- Boathouse Residences - Leasehold land (Lease expires year 2110) of approximately 13,000 sqm at Upper Serangoon View for the development of 493 residential units and 1 retail unit of approximately 49,004 sqm of gross floor area for sale.	19	4th Quarter 2014	50
	- 51 Cuppage Road - Leasehold land (Lease expires year 2095) of approximately 6,310 sqm at Cuppage Road for the development of 249 retail units together with the building erected thereon.	-	4th Quarter 2014	100
	- Palm Isles - Leasehold land (Lease expires year 2110) of approximately 26,818 sqm at Flora Drive for the proposed development of approximately 429 residential units and 1 retail unit of approximately 40,160 sqm of gross floor area for sale.	6	3rd Quarter 2015	100

## ▶ PARTICULARS OF GROUP PROPERTIES

	Stage of Completion %	Estimated Date of Completion	Effective Group Interest %
<b>(D) CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (cont'd)</b> <b>(Note 23 to the Financial Statements)</b>			
<b>Singapore</b>			
FCL - Seastrand - Leasehold land (Lease expires year 2110) of approximately 20,000 sqm at Pasir Ris Link for the development of 473 residential units and 2 retails units of approximately 40,314 sqm of gross floor area for sale.	16	2nd Quarter 2014	50
- Watertown - Leasehold land (Lease expires year 2110) of approximately 29,999 sqm at Punggol Central/ Punggol Walk for a mixed commercial and residential development. The residential component of the proposed development comprises approximately 992 residential units of approximately 75,598 sqm of gross floor area for sale.	6	2nd Quarter 2016	33
- eCO - Leasehold land (Lease expires year 2111) of approximately 62,099 sqm at Bedok South Ave 3 for the development of 714 condominium units, 34 units of strata landed houses and 2 commercial units of approximately 60,154 sqm of gross floor area for sale.	-	2nd Quarter 2015	33
- Twin Waterfalls - Leasehold land (Lease expires year 2110) of approximately 25,164 sqm at Punggol Walk for the development of 728 executive condominium units of approximately 75,493 sqm of gross floor area for sale.	10	1st Quarter 2015	80
- Tampines - Leasehold land (Lease expires year 2111) of approximately 20,071 sqm at Tampines Ave 10 for the development of 630 condominium units and 2 commercial units of approximately 55,347 sqm of gross floor area for sale.	-	-	33
<b>Peninsular Malaysia</b>			
F&N - Leasehold land (Lease expires year 2069) of approximately 51,491 sqm at Petaling Jaya, Selangor for a proposed mixed development with a total of approximately 180,156 sqm of gross floor area for sale.			
- Phase 1	-	2nd Quarter 2017	78
- Phase 2	-	2nd Quarter 2018	78
- Phase 3	-	4th Quarter 2017	78
- Phase 4	-	4th Quarter 2018	78
- Freehold land of approximately 3,788 sqm at Fraser Park, Jalan Yew, Kuala Lumpur.	-	-	56
- Freehold land of approximately 245,287 sqm for a residential property development at Lot 609, Geran 24235, Mukim Hulu Semenyih, District of Hulu Langat, Selangor.	-	-	56
- Freehold land of approximately 12,268 sqm for a commercial property development at Lot 15350 to 15351 & Lot PTB 20048, Jalan Balau 1, Jalan Dato Sulaiman, Jalan Tebrau, Mukim Bandar, Johor Bahru.	-	-	56

## ▶ PARTICULARS OF GROUP PROPERTIES

		Stage of Completion %	Estimated Date of Completion	Effective Group Interest %
<b>(D)</b>	<b>CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (cont'd)</b>			
	<b>(Note 23 to the Financial Statements)</b>			
	<b>Thailand</b>			
FCL	- The Pano - Freehold land of approximately 40,608 sqm situated at Rama III Road, Bangkok, which is separated into Phase 1 of 14,062 sqm and Phase 2 and 3 of 26,546 sqm. Phase 1 of the development was completed.	-	-	49
	<b>Australia</b>			
FCL	- Queens Riverside - Freehold land of approximately 11,895 sqm situated at East Perth for a proposed mixed development comprising approximately 408 private apartment units, 165 serviced apartments and commercial space of a total of approximately 59,202 sqm of gross floor area for sale.	-	3rd Quarter 2014	88
	- Paramatta River - Freehold land of approximately 49,240 sqm situated at Parramatta, Sydney NSW for a proposed development of approximately 760 apartment units of approximately 54,329 sqm of gross floor area for sale.	-	3rd Quarter 2014	75
	- Killara Pavilions - Freehold land of approximately 6,215 sqm situated at Killara NSW for a proposed development comprising 99 apartment units of approximately 9,190 sqm of gross floor area for sale.	-	3rd Quarter 2014	75
	- Frasers Landing - Freehold land of approximately 550,000 sqm situated at Mandurah, Western Australia for a proposed mixed residential and commercial development.	-	3rd Quarter 2017	56
	- Central Park - Freehold land of approximately 48,000 sqm situated at Broadway, Sydney NSW for a proposed mixed development of approximately 2,299 residential apartment units of approximately 139,200 sqm of gross floor area for sale and commercial space of approximately 74,300 sqm of gross floor area for sale.	-	4th Quarter 2015	38
	- Central Park (CUB Site) - Freehold land of approximately 10,000 sqm situated at Broadway, Sydney NSW for a proposed mixed development of approximately 590 residential apartment units of approximately 34,400 sqm of gross floor area for sale and commercial space of approximately 7,600 sqm of gross floor area for sale.	-	4th Quarter 2015	75
	- Putney Hill - Freehold land of approximately 113,500 sqm situated at Putney, Sydney NSW for a proposed development comprising 690 apartment and 101 houses of approximately 75,818 sqm of gross floor area for sale.	-	1st Quarter 2017	75

## ▶ PARTICULARS OF GROUP PROPERTIES

	Stage of Completion %	Estimated Date of Completion	Effective Group Interest %
<b>(D) CLASSIFIED AS DEVELOPMENT PROPERTIES HELD FOR SALE (cont'd)</b>			
<b>(Note 23 to the Financial Statements)</b>			
<b>China</b>			
FCL - Chengdu Logistics Hub - Leasehold land (Lease expires year 2057) of approximately 195,846 sqm situated at Chengdu, which is separated into Phase 1 of 161,288 sqm and Phase 2 to 4 of 448,306 sqm. Phase 1 of the development was completed.	-	1st Quarter 2013 - 1st Quarter 2016	80
- Baitang One - Leasehold land (Lease expires year 2074) of approximately 314,501 sqm situated at Gongye Yuan District, Nan Shi Jie Dong, Suzhou, which is separated into Phase 1a and 1b of 132,915 sqm and Phase 2a to 3d of 422,085 sqm. Phase 1a and 1b of the development were completed.			
- Baitang One (Phase 2a)	38	3rd Quarter 2013	100
- Baitang One (Phase 2b)	-	2nd Quarter 2014	100
- Baitang One (Phase 3a)	-	3rd Quarter 2015	100
- Baitang One (Phase 3b)	-	2nd Quarter 2016	100
- Baitang One (Phase 3c)	-	1st Quarter 2017	100
- Baitang One (Phase 3d)	-	1st Quarter 2014	100
<b>New Zealand</b>			
FCL - Broadview - Freehold land of approximately 13,275 sqm in the South Island, Queenstown for a proposed development of 43 luxury residential apartments of approximately 8,410 sqm of gross floor area for sale.	-	-	75
- Coast @ Papamoa - Freehold land of approximately 228,884 sqm located in Tauranga, North Island for a proposed development of approximately 350 land lots of approximately 140,000 sqm of lot area for sale.	-	3rd Quarter 2014	68
<b>United Kingdom</b>			
FCL - Freehold land of approximately 20,531 sqm on the south bank of River Thames, London for a proposed residential and commercial development of 504 residential units and ancillary office and retail space of a total of approximately 32,236 sqm of gross floor area for sale for Phase 3 of the Wandsworth Riverside Development.	-	3rd Quarter 2016	100
- Freehold land of approximately 1,781 sqm situated at 143 - 161 Wandsworth Road, London.	-	-	100
- Freehold land of approximately 2,310 sqm situated at 1 - 6 Camberwell Green and 307 - 311 Camberwell New Road SE5, London.	-	-	100
- Freehold land of approximately 3,157 sqm situated at Brown Street, Glasgow.	-	-	100
- Freehold land of approximately 5,870 sqm situated at Baildon.	-	-	100

## ▶ INTERESTED PERSON TRANSACTIONS

Particulars of interested person transactions (“**IPTs**”) for the period 1 October 2011 to 30 September 2012 as required under Rule 907 of the SGX Listing Manual.

<b>Name of interested person</b>	<b>Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than \$100,000 and transactions conducted under shareholders’ mandate<sup>(2)</sup> pursuant to Rule 920)</b>	<b>Aggregate value of all interested person transactions conducted during the financial year under review under shareholders’ mandate<sup>(2)</sup> pursuant to Rule 920 (excluding transactions less than \$100,000)</b>
Stamford Law Corporation <sup>(1)</sup> - Provision of legal services to the Company	\$440,000	Nil

**Notes:**

<sup>(1)</sup> The Senior Director of Stamford Law Corporation is an associate of a Director of the Company.

<sup>(2)</sup> There was no shareholders’ IPT mandate during the financial year under review.