

BOARD OF DIRECTORS



Mr Lee Hsien Yang



Mr Timothy Chia Chee Ming

Mr Lee Hsien Yang, 54
Chairman

Non-executive and non-independent Director

Date of first appointment as a director : 06 Sep 2007
 Date of last re-election as a director : 27 Jan 2011
 Length of service as a director (as at 30 Sep 2011) : 4 years 01 month

Board committee(s) served on:

- Board Executive Committee (Chairman)
- Food & Beverage Board Committee (Chairman)

Academic & Professional Qualification(s):

- Bachelor of Arts (Double First), Cambridge University, UK
- Master of Science Management, Stanford University, USA

Present Directorships (as at 30 Sep 2011)*Listed companies*

- Australia and New Zealand Banking Group Ltd
- Singapore Exchange Limited

Others

- Asia Pacific Investment Pte Ltd (Chairman)
- Civil Aviation Authority of Singapore (Chairman)
- Governing Board of Lee Kuan Yew School of Public Policy
- Kwa Geok Choo Pte Ltd
- The Islamic Bank of Asia Limited

Major Appointments (other than Directorships)

Nil

Past Directorships in listed companies held over the preceding three years (from 01 Oct 2008 to 30 Sep 2011)

Nil

Others

- Previously Chief Executive Officer of Singapore Telecommunications Limited
- President's Scholar
- SAF Scholar

Mr Timothy Chia Chee Ming, 61

Non-executive and independent Director

Date of first appointment as a director : 26 Jan 2006
 Date of last re-election as a director : 28 Jan 2010
 Length of service as a director (as at 30 Sep 2011) : 5 years 08 months

Board committee(s) served on:

- Audit Committee
- Nominating Committee
- Remuneration & Staff Establishment Committee (Chairman)

Academic & Professional Qualification(s):

- Bachelor of Science cum laude in Management, Fairleigh Dickinson University, USA

Present Directorships (as at 30 Sep 2011)*Listed companies*

- Banyan Tree Holdings Limited
- Hup Soon Global Corporation Limited (Chairman)

Others

- SP PowerGrid Limited
- SPI (Australia) Assets Pty Ltd
- Guan-Leng Holdings Pte Ltd
- Parkesville Pte Ltd
- Gracefield Holdings Limited
- United Motor Works (Siam) Public Co., Ltd
- United Motor Works (Mauritius) Limited

Major Appointments (other than Directorships)

- Trustee of the Singapore Management University
- EQT Funds Management Ltd (Senior adviser)

Past Directorships in listed companies held over the preceding three years (from 01 Oct 2008 to 30 Sep 2011)

- FJ Benjamin Holdings Ltd
- Singapore Post Limited

BOARD OF DIRECTORS



Ms Maria Mercedes Corrales



Mr Ho Tian Yee



Mr Hirotake Kobayashi

BOARD OF DIRECTORS



Mr Koh Beng Seng



Dr Seek Ngee Huat



Mr Soon Tit Koon

Mr Koh Beng Seng, 61

Non-executive and independent Director

Date of first appointment as a director : 26 Jan 2006
 Date of last re-election as a director : 22 Jan 2009
 Length of service as a director (as at 30 Sep 2011) : 5 years 08 months

Board committee(s) served on:

- Audit Committee (Chairman)

Academic & Professional Qualification(s):

- Bachelor of Commerce (First Class Honours), Nanyang University, Singapore
- Master of Business Administration, Columbia University, USA

Present Directorships (as at 30 Sep 2011)
Listed companies

- Singapore Technologies Engineering Ltd
- BOC Hong Kong (Holdings) Limited
- Bank of China (Hong Kong) Limited
- Great Eastern Holdings Limited

Others

- Japan Wealth Management Securities Inc
- Sing-Han International Financial Services Limited

Major Appointments (other than Directorships)

- Octagon Advisors Pte Ltd (Chief Executive Officer)

Past Directorships in listed companies held over the preceding three years (from 01 Oct 2008 to 30 Sep 2011)

Nil

Others

- Previously Deputy Managing Director, Banking and Financial Institution Group of Monetary Authority of Singapore
- Previously an advisor to International Monetary Fund to reform Thailand's financial sector
- Previously Deputy President of Singapore's United Overseas Bank Limited

Dr Seek Ngee Huat, 61

Non-executive and independent Director

Date of first appointment as a director : 26 Sep 2011
 Date of last re-election as a director : -
 Length of service as a director (as at 30 Sep 2011) : 0 month

Board committee(s) served on:

Nil

Academic & Professional Qualification(s):

- PhD in Urban Research, Australian National University
- Master of Science (Business Administration), University of British Columbia
- Bachelor of Science (Estate Management), National University of Singapore

Present Directorships (as at 30 Sep 2011)
Listed companies

- Global Logistic Properties Limited

Others

- GIC Real Estate Pte Ltd

Major Appointments (other than Directorships)

- Advisor, Group Executive Committee, Government of Singapore Investment Corporation
- Chairman, Latin America Business Group, Government of Singapore Investment Corporation
- Chairman, Management Board, NUS Institute of Real Estate Studies
- Member, International Advisory Council, Guanghua School of Management, Peking University
- Member, Real Estate Advisory Board, Cambridge University
- Member, International Advisory Council, Fundacao Dom Cabral, Brazil

Past Directorships in listed companies held over the preceding three years (from 01 Oct 2008 to 30 Sep 2011)

Nil

Others

- Previously Director of:
 - Government of Singapore Investment Corporation Pte Ltd
 - Government of Singapore Investment Corporation (Realty) Pte Ltd
 - Recosia Pte Ltd
 - Europe Realty Holdings Pte Ltd
 - Canadian Realty Holdings Pte Ltd
- Previously President of GIC Real Estate Pte Ltd
- Previously Senior Partner of Jones Lang Wootton (currently Jones Lang Lasalle) and Managing Director of JLW Advisory Pty Ltd

Mr Soon Tit Koon, 60

Non-executive and non-independent Director

Date of first appointment as a director : 31 Jan 2008
 Date of last re-election as a director : 27 Jan 2011
 Length of service as a director (as at 30 Sep 2011) : 3 years 08 months

Board committee(s) served on:

- Board Executive Committee
- Food & Beverage Board Committee
- Remuneration & Staff Establishment Committee

Academic & Professional Qualification(s):

- Master of Business Administration, University of Chicago, USA
- Bachelor of Science (Honours), University of Singapore
- Advance Management Program, Harvard Business School

Present Directorships (as at 30 Sep 2011)
Listed companies

- Bank of Ningbo Co., Ltd

Others

Nil

Major Appointments (other than Directorships)

- Oversea-Chinese Banking Corporation Limited (Chief Financial Officer) (Up to 05 Dec 2011)

Past Directorships in listed companies held over the preceding three years (from 01 Oct 2008 to 30 Sep 2011)

Nil

Others

- Previously Chief Financial Officer of Wilmar Holdings
- Previously Managing Director of Citicorp Investment Bank

BOARD OF DIRECTORS



Mr Tan Chong Meng



Mr Nicky Tan Ng Kuang

Mr Tan Chong Meng, 51

Non-executive and independent Director

Date of first appointment as a director : 18 Jun 2008
 Date of last re-election as a director : 22 Jan 2009
 Length of service as a director (as at 30 Sep 2011) : 3 years 03 months

Board committee(s) served on:

- Audit Committee

Academic & Professional Qualification(s):

- Master of Arts, Industrial Engineering, National University of Singapore
- Bachelor of Arts, Mechanical Engineering, National University of Singapore

Present Directorships (as at 30 Sep 2011)

Listed companies

Nil

Others

- National University Health System Pte Ltd
- PSA International Pte Ltd

Major Appointments (other than Directorships)

- PSA International Pte Ltd (Group Chief Executive Officer)

Past Directorships in listed companies held over the preceding three years (from 01 Oct 2008 to 30 Sep 2011)

- Showa Shell Sekiyu, Japan

Others

Nil

Mr Nicky Tan Ng Kuang, 53

Non-executive and independent Director

Date of first appointment as a director : 21 Oct 2003
 Date of last re-election as a director : 28 Jan 2010
 Length of service as a director (as at 30 Sep 2011) : 7 years 11 months

Board committee(s) served on:

- Audit Committee
- Board Executive Committee
- Food & Beverage Board Committee
- Nominating Committee

Academic & Professional Qualification(s):

- Member, The Institute of Chartered Accountants in England and Wales
- Certified Public Accountant, Institute of Certified Public Accountants in Singapore

Present Directorships (as at 30 Sep 2011)

Listed companies

Nil

Others

- nTan Corporate Advisory Pte Ltd
- Singtel Innov8 Pte Ltd
- Singtel Innov8 Holdings Pte Ltd
- National University Health System Pte Ltd

Major Appointments (other than Directorships)

- nTan Corporate Advisory Pte Ltd (Chief Executive Officer)

Past Directorships in listed companies held over the preceding three years (from 01 Oct 2008 to 30 Sep 2011)

- Singapore Telecommunications Limited

Others

- Previously Partner, Head of Global Corporate Finance of Arthur Andersen Singapore and ASEAN region
- Previously Partner, Head of Financial Advisory Services of Price Waterhouse Singapore
- Previously Chairman of Financial Advisory Services of PricewaterhouseCoopers Asia Pacific region