

# Board Of Directors

## Mr Lee Hsien Yang, 53

**Chairman**, Non-executive and non-independent Director

Date of first appointment as a director	: 06 Sep 2007
Date of last re-election as a director	: 31 Jan 2008
Length of service as a director (as at 30 Sep 2010)	: 3 years 01 month

Board committee(s) served on:

- Board Executive Committee (Chairman)
- Food & Beverage Board Committee (Chairman)

Academic & Professional Qualification(s):

- Bachelor of Arts (Double First), Cambridge University, UK
- Master of Science Management, Stanford University, USA

### Present Directorships (as at 30 Sep 2010)

#### Listed companies

- Australia and New Zealand Banking Group Ltd
- Singapore Exchange Limited

#### Others

- Asia Pacific Investment Pte Ltd (Chairman)
- Civil Aviation Authority of Singapore (Chairman)
- Governing Board of Lee Kuan Yew School of Public Policy
- Kwa Geok Choo Pte Ltd
- The Islamic Bank of Asia Limited

### Major Appointments (other than Directorships)

Nil

### Past Directorships in listed companies held over the preceding three years (from 01 Oct 2007 to 30 Sep 2010)

- Singapore Post Limited

#### Others

- Previously Chief Executive Officer of Singapore Telecommunications Limited
- President's Scholar
- SAF Scholar



**Mr Timothy Chia Chee Ming, 60**

Non-executive and independent Director

Date of first appointment as a director	: 26 Jan 2006
Date of last re-election as a director	: 28 Jan 2010
Length of service as a director (as at 30 Sep 2010)	: 4 years 08 months

Board committee(s) served on:

- Audit Committee
- Nominating Committee
- Remuneration & Staff Establishment Committee (Chairman)

Academic &amp; Professional Qualification(s):

- Bachelor of Science cum laude in Management, Fairleigh Dickinson University, USA

**Present Directorships (as at 30 Sep 2010)***Listed companies*

- Banyan Tree Holdings Limited
- Hup Soon Global Corporation Limited (Chairman)
- Singapore Post Limited

*Others*

- SP PowerGrid Limited
- SPI (Australia) Assets Pty Ltd
- Guan-Leng Holdings Pte Ltd
- Parkesville Pte Ltd
- Gracefield Holdings Limited
- United Motor Works (Siam) Public Co., Ltd
- United Motor Works (Mauritius) Limited

**Major Appointments (other than Directorships)**

- Trustee of the Singapore Management University
- UBS Investment Bank, Singapore (Chairman)
- EQT Funds Management Ltd (Senior adviser)
- Singapore Power Ltd (Co-opted external member of Audit Committee)

**Past Directorships in listed companies held over the preceding three years (from 01 Oct 2007 to 30 Sep 2010)**

- FJ Benjamin Holdings Ltd

**Others**

Nil

**Ms Maria Mercedes Corrales, 61**

Non-executive and independent Director

Date of first appointment as a director	: 08 Sep 2010
Date of last re-election as a director	: –
Length of service as a director (as at 30 Sep 2010)	: 01 month

Board committee(s) served on:

Nil

Academic &amp; Professional Qualification(s):

- Master of Business Administration, Duke University, USA
- Bachelor of Science in Business Management, Mapua Institute of Technology, Philippines
- General Management Program – Stanford/NUS

**Present Directorships (as at 30 Sep 2010)***Listed companies*

Nil

*Others*

Nil

**Major Appointments (other than Directorships)**

Nil

**Past Directorships in listed companies held over the preceding three years (from 01 Oct 2007 to 30 Sep 2010)**

- Representative Director, Starbucks Coffee Japan

**Others**

- Was President Starbucks Coffee-Asia Pacific; Corporate Senior Vice President Starbucks Corporation
- Previously Representative Director, CEO/COO of Starbucks Coffee Japan KK
- Previously Representative Director and President – Levi Strauss Japan KK and Regional Vice President for North Asia (Japan, Greater China, South Korea)
- Held various senior leadership positions in Asia and Latin America for Levi Strauss and Co.



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## Mr Ho Tian Yee, 58

Non-executive and independent Director

Date of first appointment as a director	: 01 Dec 1997
Date of last re-election as a director	: 22 Jan 2009
Length of service as a director (as at 30 Sep 2010)	: 12 years 10 months

Board committee(s) served on:

- Board Executive Committee
- Nominating Committee (Chairman)
- Remuneration & Staff Establishment Committee

Academic & Professional Qualification(s):

- Bachelor of Arts (Honours) Economics (CNA),  
Portsmouth University, UK
- Executive Program, Carnegie-Mellon University, USA

### Present Directorships (as at 30 Sep 2010)

#### Listed companies

- SP AusNet\*
- Singapore Exchange Limited

#### Others

- Hexa-Team Planners Pte Ltd
- Pacific Asset Management (S) Pte Ltd
- Singapore Power Limited
- Times Publishing Ltd (Chairman)

### Major Appointments (other than Directorships)

Nil

### Past Directorships in listed companies held over the preceding three years (from 01 Oct 2007 to 30 Sep 2010)

- Great Eastern Holdings Ltd
- The Great Eastern Life Assurance Company Ltd
- The Overseas Assurance Corporation Limited

#### Others

- Served on Risk Committee of Government of Singapore Investment Corporation
- Served on Investment Committee of Mount Alvernia Hospital

\* SP AusNet, a stapled security, comprises SP Australia Networks (Distribution) Ltd, SP Australia Networks (RE) Ltd and SP Australia Networks (Transmission) Ltd



**Mr Hirotake Kobayashi, 55**

Non-executive and non-independent Director

Date of first appointment as a director	: 13 Dec 2010
Date of last re-election as a director	: –
Length of service as a director (as at 30 Sep 2010)	: 0 month

Board committee(s) served on:  
Nil

Academic & Professional Qualification(s):

- Bachelor's Degree in Economics, Keio University, Japan
- Programme for Management Development, Harvard Business School

**Present Directorships (as at 30 Sep 2010)***Listed companies*

- Kirin Holdings Company, Limited

*Others*

- Kirin Business Expert Company, Limited
- Lion Nathan National Foods Pty Ltd (resigned with effect from 30 Nov 2010)

**Major Appointments (other than Directorships)**

- Kirin Holdings Company, Limited (Managing Director)
- Kirin Business Expert Company, Limited (President & CEO)

**Past Directorships in listed companies held over the preceding three years (from 01 Oct 2007 to 30 Sep 2010)**

- Lion Nathan Limited
- San Miguel Corporation
- National Foods Limited

**Others**

- Previously Managing Executive Officer & General Manager of Strategic Planning Department, Kirin Holdings Company Limited
- Previously General Manager of the Finance & Accounting Department, Kirin Business Expert Company, Limited

**Mr Koh Beng Seng, 60**

Non-executive and independent Director

Date of first appointment as a director	: 26 Jan 2006
Date of last re-election as a director	: 22 Jan 2009
Length of service as a director (as at 30 Sep 2010)	: 4 years 08 months

Board committee(s) served on:

- Audit Committee (Chairman)

Academic & Professional Qualification(s):

- Bachelor of Commerce (First Class Honours), Nanyang University, Singapore
- Master of Business Administration, Columbia University, USA

**Present Directorships (as at 30 Sep 2010)***Listed companies*

- Singapore Technologies Engineering Ltd
- BOC Hong Kong (Holdings) Limited
- Bank of China (Hong Kong) Limited
- Great Eastern Holdings Limited

*Others*

- Japan Wealth Management Securities Inc
- Sing-Han International Financial Services Limited

**Major Appointments (other than Directorships)**

- Octagon Advisors Pte Ltd (Chief Executive Officer)

**Past Directorships in listed companies held over the preceding three years (from 01 Oct 2007 to 30 Sep 2010)**

Nil

**Others**

- Previously Deputy Managing Director, Banking and Financial Institution Group of Monetary Authority of Singapore
- Previously an advisor to International Monetary Fund to reform Thailand's financial sector
- Previously Deputy President of Singapore's United Overseas Bank Limited



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## Mr Soon Tit Koon, 59

Non-executive and non-independent Director

Date of first appointment as a director	: 31 Jan 2008
Date of last re-election as a director	: –
Length of service as a director (as at 30 Sep 2010)	: 2 years 08 months

Board committee(s) served on:

- Board Executive Committee
- Food & Beverage Board Committee
- Remuneration & Staff Establishment Committee

Academic & Professional Qualification(s):

- Master of Business Administration, University of Chicago, USA
- Bachelor of Science (Honours), National University of Singapore
- Advance Management Program, Harvard Business School

### Present Directorships (as at 30 Sep 2010)

*Listed companies*

- Great Eastern Life Assurance Company Limited
- Bank of Ningbo Co., Ltd

### Major Appointments (other than Directorships)

- Oversea-Chinese Banking Corporation Limited (Chief Financial Officer)

### Past Directorships in listed companies held over the preceding three years (from 01 Oct 2007 to 30 Sep 2010)

Nil

### Others

- Previously Chief Financial Officer of Wilmar Holdings
- Previously Managing Director of Citicorp Investment Bank



**Mr Tan Chong Meng, 50**

Non-executive and independent Director

Date of first appointment as a director	: 18 Jun 2008
Date of last re-election as a director	: 22 Jan 2009
Length of service as a director (as at 30 Sep 2010)	: 2 years 03 months

Board committee(s) served on:

- Audit Committee

Academic &amp; Professional Qualification(s):

- Master of Arts, Industrial Engineering, National University of Singapore
- Bachelor of Arts, Mechanical Engineering, National University of Singapore

**Present Directorships (as at 30 Sep 2010)****Listed companies**

Nil

**Others**

- Showa Shell Sekiyu KK, Japan

**Major Appointments (other than Directorships)**

- Global B2B and Lubricants businesses in Shell (Executive Vice President)

**Past Directorships in listed companies held over the preceding three years (from 01 Oct 2007 to 30 Sep 2010)**

Nil

**Others**

Nil

**Mr Nicky Tan Ng Kuang, 52**

Non-executive and independent Director

Date of first appointment as a director	: 21 Oct 2003
Date of last re-election as a director	: 28 Jan 2010
Length of service as a director (as at 30 Sep 2010)	: 6 years 11 months

Board committee(s) served on:

- Audit Committee
- Board Executive Committee
- Food & Beverage Board Committee
- Nominating Committee

Academic &amp; Professional Qualification(s):

- Member, The Institute of Chartered Accountants in England and Wales
- Certified Public Accountant, Institute of Certified Public Accountants in Singapore

**Present Directorships (as at 30 Sep 2010)****Listed companies**

- Singapore Telecommunications Limited

**Others**

- nTan Corporate Advisory Pte Ltd

**Major Appointments (other than Directorships)**

- nTan Corporate Advisory Pte Ltd (Chief Executive Officer)

**Past Directorships in listed companies held over the preceding three years (from 01 Oct 2007 to 30 Sep 2010)**

Nil

**Others**

- Previously Partner, Head of Global Corporate Finance of Arthur Andersen Singapore and ASEAN region
- Previously Partner, Head of Financial Advisory Services of Price Waterhouse Singapore
- Previously Chairman of Financial Advisory Services of PricewaterhouseCoopers Asia Pacific region

