

# CORPORATE STRUCTURE



## Fraser and Neave, Limited

### Food & Beverage

#### Asia Pacific Breweries Group

- 44 Subsidiary companies
- 4 Joint venture companies
- 2 Associated companies

#### Fraser & Neave Holdings Bhd

- 26 Subsidiary companies

#### Other Listed and Unlisted Companies

- 15 Subsidiary companies

Asia Dairies (S) Pte Ltd  
F&N Boncafe Beverages Pte Ltd  
F&N Dairy Investments Pte Ltd  
F&N DCH Holding Pte Ltd  
F&N Foods Pte Ltd  
F&N United Ltd  
F&N Vietnam Foods Co Ltd  
Interflavine Pte Ltd  
Magnolia – PDL Dairies (1993) Sdn Bhd  
Myanmar Brewery Ltd  
Paedia Nutrition Company Ltd  
Premier Milk (S) Pte Ltd  
Red Lion Holdings Pte Ltd  
Tien Chun Pte Ltd  
Tiger Taverns Sdn Bhd

- 1 Joint venture company

Asia Pacific Investment Pte Ltd

- 1 Associated company

China Dairy Group Ltd

### Properties

#### Frasers Centrepoint Limited Group

- 137 Subsidiary companies
- 9 Joint venture companies
- 5 Associated companies

#### Frasers Centrepoint Trust

#### Frasers Property China Group

- 75 Subsidiary companies
- 5 Associated companies

### Publishing & Printing

#### Times Publishing Group

- 65 Subsidiary companies
- 2 Joint venture companies
- 2 Associated companies

#### Other Listed Companies

- 1 Associated company

Fung Choi Media Group Limited

### Others

#### Other Listed & Unlisted Companies

- 10 Subsidiary companies

F&N Investment Pte Ltd  
F&N Services (L) Bhd  
F&N Treasury Pte Ltd  
Fannet Online Pte Ltd  
Fannet Online Sdn Bhd  
Fraser & Neave (Singapore) Pte Ltd  
Fraser & Neave Investment (HK) Ltd  
International Theme Parks (Singapore) Pte Ltd  
Phoenix (Singapore) Pte Ltd  
Vision Century Limited