



FRASER AND NEAVE, LIMITED

(Company Registration No. 18980001R)
(Incorporated in the Republic of Singapore)

THIRD QUARTER FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2016

The Directors are pleased to make the following announcement of the unaudited results for the 3rd Quarter ended 30 June 2016.

PART I - INFORMATION REQUIRED FOR ANNOUNCEMENT OF QUARTERLY (Q1, Q2 & Q3), HALF AND FULL YEAR RESULTS

1(a) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the Group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

1(a)(i) GROUP PROFIT STATEMENT

	3rd Quarter to 30/6/2016 \$'000	3rd Quarter to 30/6/2015 \$'000	Change %	9 Months to 30/6/2016 \$'000	9 Months to 30/6/2015 \$'000	Change %
		(Restated)*			(Restated)*	
Revenue	524,039	546,719	(4.1)	1,486,860	1,595,409	(6.8)
Cost of sales	(323,902)	(368,312)	(12.1)	(942,251)	(1,083,399)	(13.0)
Gross profit	200,137	178,407	12.2	544,609	512,010	6.4
Other income (net)	1,039	3,355	(69.0)	9,111	8,978	1.5
Operating expenses						
- Distribution	(45,492)	(45,571)	(0.2)	(129,323)	(133,531)	(3.2)
- Marketing	(75,600)	(67,315)	12.3	(199,539)	(189,575)	5.3
- Administration	(37,797)	(35,903)	5.3	(102,254)	(101,861)	0.4
	(158,889)	(148,789)	6.8	(431,116)	(424,967)	1.4
Trading profit	42,287	32,973	28.2	122,604	96,021	27.7
Share of joint venture company's loss	(239)	(861)	(72.2)	(393)	(1,065)	(63.1)
Share of associated companies' profits	514	1,074	(52.1)	2,372	2,978	(20.3)
Gross income from investments	16,111	13,718	17.4	16,239	13,846	17.3
Profit before interest and taxation ("PBIT")	58,673	46,904	25.1	140,822	111,780	26.0
Finance income	3,529	1,352	161.0	11,008	4,191	162.7
Finance cost	(1,305)	(1,704)	(23.4)	(3,679)	(4,858)	(24.3)
Net finance income/(cost)	2,224	(352)	NM	7,329	(667)	NM
Profit before taxation and exceptional items	60,897	46,552	30.8	148,151	111,113	33.3
Exceptional items	1,171	(464)	NM	1,914	(653)	NM
Profit before taxation	62,068	46,088	34.7	150,065	110,460	35.9
Taxation	(8,636)	(8,008)	7.8	(22,903)	(21,352)	7.3
Profit from continuing operations, net of tax	53,432	38,080	40.3	127,162	89,108	42.7
Discontinued operations						
Profit from discontinued operations, net of tax	-	28,385	NM	-	89,363	NM
Profit after taxation	53,432	66,465	(19.6)	127,162	178,471	(28.7)
Attributable profit to:						
Shareholders of the Company						
- Before exceptional items						
Continuing operations	37,966	24,879	52.6	75,116	52,740	42.4
Discontinued operations	-	15,612	NM	-	49,150	NM
	37,966	40,491	(6.2)	75,116	101,890	(26.3)
- Exceptional items from continuing operations	624	(508)	NM	1,183	(587)	NM
	38,590	39,983	(3.5)	76,299	101,303	(24.7)
Non-controlling interests						
Continuing operations	14,842	13,709	8.3	50,863	36,955	37.6
Discontinued operations	-	12,773	NM	-	40,213	NM
	14,842	26,482	(44.0)	50,863	77,168	(34.1)
	53,432	66,465	(19.6)	127,162	178,471	(28.7)

NM – Not meaningful

* Restated upon sale of Myanmar Brewery Limited.

1(a)(ii) BREAKDOWN AND EXPLANATORY NOTES TO GROUP PROFIT STATEMENT

	Group					
	3rd Quarter to 30/6/2016 \$'000	3rd Quarter to 30/6/2015 \$'000 (Restated)	Change %	9 Months to 30/6/2016 \$'000	9 Months to 30/6/2015 \$'000 (Restated)	Change %
Operating expenses						
Included in operating expenses are:						
Depreciation & amortisation	(14,570)	(17,138)	(15.0)	(45,718)	(55,652)	(17.9)
Write back/(Allowance for) bad and doubtful debts	194	(608)	NM	167	(861)	NM
Allowance for inventory obsolescence	(1,457)	(2,774)	(47.5)	(2,068)	(6,389)	(67.6)
Employee share-based expense	(1,439)	(2,191)	(34.3)	(4,560)	(5,181)	(12.0)
Other income (net)						
Gain/(Loss) on disposal of fixed assets	19	(17)	NM	(144)	(33)	NM
Foreign exchange (loss)/gain	(928)	682	NM	206	1,053	(80.4)
Taxation						
Over/(Under) provision of prior year taxation	1,493	(84)	NM	2,670	2,174	22.8
Exceptional items						
Insurance claim relating to flood	947	-	NM	1,266	-	NM
Effects of change of interest in an associated company	360	-	NM	756	-	NM
Gain on redemption of other investment	-	-	-	30	-	NM
Loss on liquidation of subsidiary and joint venture companies (net)	(136)	-	NM	(138)	-	NM
Provision for restructuring and re-organisation costs of operations	-	(541)	NM	-	(541)	NM
Impairment reversal/(loss) on fixed assets relating to flood	-	77	NM	-	(112)	NM
	<u>1,171</u>	<u>(464)</u>	NM	<u>1,914</u>	<u>(653)</u>	NM
PBIT as a percentage of revenue	<u>11.2%</u>	<u>8.6%</u>		<u>9.5%</u>	<u>7.0%</u>	

NM - Not meaningful

1(a)(iii) ADDITIONAL INFORMATION
Group Revenue and Profit Analysis

	3rd Quarter to 30/6/2016 \$'000	3rd Quarter to 30/6/2015 \$'000 (Restated)	9 Months to 30/6/2016 \$'000	9 Months to 30/6/2015 \$'000 (Restated)
Revenue				
By Business Activity				
Beverages	170,615	186,586	447,381	489,993
Dairies	281,269	278,813	813,638	853,090
Printing & publishing	72,098	81,155	225,562	251,753
Others	57	165	279	573
	<u>524,039</u>	<u>546,719</u>	<u>1,486,860</u>	<u>1,595,409</u>
By Territory				
Singapore	120,865	115,062	348,171	350,341
Malaysia	239,624	267,001	668,083	761,679
Other ASEAN	143,845	141,449	410,962	415,507
North/South Asia	18,565	21,837	55,121	62,320
Outside Asia	1,140	1,370	4,523	5,562
	<u>524,039</u>	<u>546,719</u>	<u>1,486,860</u>	<u>1,595,409</u>
PBIT				
By Business Activity				
Beverages	9,037	15,408	29,010	37,733
Dairies	33,935	20,651	99,497	60,086
Printing & publishing	(1,717)	(125)	(5,642)	(2,567)
Others	17,418	10,970	17,957	16,528
	<u>58,673</u>	<u>46,904</u>	<u>140,822</u>	<u>111,780</u>
By Territory				
Singapore	5,401	(3,254)	(338)	5,285
Malaysia	20,379	24,294	76,967	65,214
Other ASEAN	34,122	25,443	69,431	44,886
North/South Asia	318	581	(2,246)	(2,006)
Outside Asia	(1,547)	(160)	(2,992)	(1,599)
	<u>58,673</u>	<u>46,904</u>	<u>140,822</u>	<u>111,780</u>
Attributable profit				
By Business Activity				
Beverages	3,294	3,973	8,993	13,151
Dairies	17,137	10,040	49,886	27,222
Printing & publishing	(1,688)	(895)	(5,261)	(5,212)
Others	19,223	11,761	21,498	17,579
Continuing operations	37,966	24,879	75,116	52,740
Discontinued operations*	-	15,612	-	49,150
Exceptional items	624	(508)	1,183	(587)
	<u>38,590</u>	<u>39,983</u>	<u>76,299</u>	<u>101,303</u>

* Restated upon sale of Myanmar Brewery Limited.

1(a)(iv) STATEMENT OF COMPREHENSIVE INCOME

	Group			
	3rd Quarter to 30/6/2016 \$'000	3rd Quarter to 30/6/2015 \$'000	9 Months to 30/6/2016 \$'000	9 Months to 30/6/2015 \$'000
Profit after taxation	53,432	66,465	127,162	178,471
Other comprehensive income:				
<u>Items that are or may be reclassified subsequently to profit statement</u>				
Share of other comprehensive income of associated companies	405	(572)	(503)	274
Realisation of fair value gains on disposal of available-for-sale financial asset	-	-	(152)	-
Realisation of reserve on settlement of a net investment	301	-	(11,118)	-
Realisation of reserve on liquidation/disposal of subsidiary and joint venture companies	(5)	3	(630)	(713)
Net fair value changes on available-for-sale financial assets	55,511	23,521	292,255	75,009
Currency translation differences	(15,531)	(63,909)	13,149	(73,206)
	40,681	(40,957)	293,001	1,364
Total comprehensive income for the period	94,113	25,508	420,163	179,835
Total comprehensive income attributable to:				
Shareholders of the Company				
Continuing operations	85,870	23,641	368,314	101,750
Discontinued operations	-	1,721	-	33,935
	85,870	25,362	368,314	135,685
Non-controlling interests	8,243	146	51,849	44,150
	94,113	25,508	420,163	179,835

1(b)(i) A statement of financial position (for the issuer and Group), together with a comparative statement as at the end of the immediately preceding financial year.

BALANCE SHEET

	Group		Company	
	As at 30/6/2016 \$'000	As at 30/9/2015 \$'000	As at 30/6/2016 \$'000	As at 30/9/2015 \$'000
SHARE CAPITAL AND RESERVES				
Share capital	849,301	849,301	849,301	849,301
Treasury shares	(2,655)	(5,759)	(2,655)	(5,759)
Reserves	1,727,118	1,424,507	802,097	786,756
	2,573,764	2,268,049	1,648,743	1,630,298
NON-CONTROLLING INTERESTS				
	304,983	288,028	-	-
	2,878,747	2,556,077	1,648,743	1,630,298
Represented by:				
NON-CURRENT ASSETS				
Fixed assets	475,203	464,388	408	-
Investment properties	35,922	35,018	-	-
Properties held for development	18,570	17,848	-	-
Subsidiary companies	-	-	1,005,416	961,872
Joint venture company	46,546	43,736	-	-
Associated companies	43,209	41,860	18,100	18,100
Intangible assets	75,572	78,750	200	-
Brands	28,416	27,481	212	212
Other investments	1,131,111	844,780	153,683	120,129
Other receivables	860	1,580	-	-
Deferred tax assets	15,165	18,156	-	-
Bank fixed deposits	-	3,874	-	-
	1,870,574	1,577,471	1,178,019	1,100,313
CURRENT ASSETS				
Inventories	245,029	253,918	-	-
Trade receivables	326,569	278,792	-	-
Other receivables	56,687	53,670	594	1,387
Related parties	4,987	1,742	4	-
Subsidiary companies	-	-	3,234	5,647
Joint venture companies	986	756	-	-
Associated companies	3	3,403	-	-
Bank fixed deposits	519,662	446,462	229,666	276,978
Cash and bank balances	452,159	515,243	293,826	261,494
	1,606,082	1,553,986	527,324	545,506
Assets held for sale	10,411	11,412	-	-
	1,616,493	1,565,398	527,324	545,506
Deduct: CURRENT LIABILITIES				
Trade payables	190,747	201,113	-	-
Other payables	199,377	192,845	7,545	10,312
Related parties	6,443	14,523	10	-
Subsidiary companies	-	-	5,680	692
Associated companies	1,524	1,843	-	-
Borrowings	11,664	2,551	-	-
Provision for taxation	32,861	31,712	3,372	3,138
	442,616	444,587	16,607	14,142
Liabilities held for sale	2,116	1,802	-	-
	444,732	446,389	16,607	14,142
NET CURRENT ASSETS				
	1,171,761	1,119,009	510,717	531,364
Deduct: NON-CURRENT LIABILITIES				
Other payables	-	3,874	-	-
Related parties	1,265	1,265	1,265	1,265
Subsidiary companies	-	-	38,574	-
Borrowings	125,156	97,924	-	-
Provision for employee benefits	17,976	18,201	-	-
Deferred tax liabilities	19,191	19,139	154	114
	163,588	140,403	39,993	1,379
	2,878,747	2,556,077	1,648,743	1,630,298

1(b)(ii) Aggregate amount of Group's borrowings and debt securities.-
The Group's borrowings and debt securities as at the end of the financial period reported on, and comparative figures as at the end of the immediately preceding financial year:

Amount repayable in one year or less, or on demand

	As at 30/6/2016	As at 30/9/2015
	\$'000	\$'000
Secured :	341	760
Unsecured :	11,323	1,791
	<hr/>	<hr/>
	11,664	2,551
	<hr/> <hr/>	<hr/> <hr/>

Amount repayable after one year

	As at 30/6/2016	As at 30/9/2015
	\$'000	\$'000
Secured :	15	25
Unsecured :	125,141	97,899
	<hr/>	<hr/>
	125,156	97,924
	<hr/> <hr/>	<hr/> <hr/>

Details of any collateral

Secured borrowings are generally bank overdrafts and bank loans secured on the land and buildings, plant and machinery of the borrowing companies, pledge of shares held in a subsidiary and/or a first fixed and floating charge over the assets, and assignment of all rights, benefits and title in contracts of the respective borrowing companies.

1(c) **A statement of cash flows (for the Group), together with a comparative statement for the corresponding period of the immediately preceding financial year.**

GROUP CASH FLOW STATEMENT

	3rd Quarter to 30/6/2016 \$'000	3rd Quarter to 30/6/2015 \$'000 (Restated)	9 Months to 30/6/2016 \$'000	9 Months to 30/6/2015 \$'000 (Restated)
CASH FLOWS FROM OPERATING ACTIVITIES				
Profit before taxation and exceptional items from continuing operations	60,897	46,552	148,151	111,113
Profit before taxation and exceptional items from discontinued operations	-	34,236	-	115,541
Profit before taxation and exceptional items	60,897	80,788	148,151	226,654
Adjustments for:				
Depreciation of fixed assets	11,507	16,690	34,519	50,960
Impairment of fixed assets and intangible assets(net)	(28)	35	(253)	(212)
Impairment of investments	26	-	26	-
Fixed assets and intangible assets written off	127	98	328	632
Provision for employee benefits	376	391	1,128	1,201
(Gain)/Loss on disposal of fixed assets	(19)	17	144	33
Amortisation of brands and intangible assets	3,063	2,819	11,199	12,194
Interest income	(3,529)	(1,447)	(11,008)	(4,484)
Interest expenses	1,305	1,704	3,679	4,858
Share of joint venture company's loss	239	861	393	1,065
Share of associated companies' profits	(514)	(1,074)	(2,372)	(2,978)
Investment income	(16,111)	(13,718)	(16,239)	(13,846)
Employee share-based expense	1,439	2,191	4,560	5,181
Fair value adjustment of financial instruments	(359)	(265)	(120)	(410)
Loss on disposal of financial instruments	(391)	316	2,178	588
Operating cash before working capital changes	58,028	89,406	176,313	281,436
Change in inventories	24,837	25,146	9,071	(11,481)
Change in trade and other receivables	(35,232)	(63,616)	(50,678)	(84,630)
Change in joint venture and associated companies' balances	(363)	(1,548)	1,395	(2,553)
Change in trade and other payables	19,791	40,799	(16,561)	15,843
Development expenditure on properties held for development	(1)	-	(9)	(214)
Currency realignment	(3,325)	(19,713)	(9,297)	(17,138)
Cash generated from operations	63,735	70,474	110,234	181,263
Interest income received	3,821	1,334	10,871	4,221
Interest expenses paid	(1,524)	(1,708)	(3,698)	(4,940)
Income taxes paid	(10,744)	(8,751)	(20,703)	(31,522)
Payment of employee benefits	(30)	(235)	(820)	(1,357)
Net cash from operating activities	55,258	61,114	95,884	147,665
CASH FLOWS FROM INVESTING ACTIVITIES				
Dividends from associated companies	1,091	379	2,339	1,246
Investment income	16,111	13,718	16,239	13,846
Proceeds from sale of fixed assets	96	137	372	624
Proceeds from redemption of other investment	-	-	6,069	-
Purchase of fixed assets	(15,359)	(11,472)	(41,966)	(48,428)
Payment for intangible assets	(2,774)	(3,379)	(8,078)	(9,308)
Net cash used in investing activities	(835)	(617)	(25,025)	(42,020)

1(c) **GROUP CASH FLOW STATEMENT** (cont'd)

	3rd Quarter to 30/6/2016 \$'000	3rd Quarter to 30/6/2015 \$'000 (Restated)	9 Months to 30/6/2016 \$'000	9 Months to 30/6/2015 \$'000 (Restated)
CASH FLOWS FROM FINANCING ACTIVITIES				
(Repayment)/Proceeds of term loans and bank borrowings	(4,689)	4,682	32,507	39,419
Purchase of shares by subsidiary company	(2,274)	-	(3,135)	-
Proceeds from issue of shares by subsidiary companies to non-controlling interests	-	690	642	2,734
Payment of dividends:				
- by subsidiary companies to non-controlling interests	(14,550)	(11,884)	(34,502)	(31,817)
- by the Company to shareholders	(21,687)	(28,941)	(65,060)	(72,353)
Net cash used in financing activities	(43,200)	(35,453)	(69,548)	(62,017)
Net increase in cash and cash equivalents	11,223	25,044	1,311	43,628
Cash and cash equivalents at beginning of period	960,351	366,105	961,036	354,325
Effects of exchange rate changes on cash and cash equivalents	(4,564)	(17,845)	4,663	(24,649)
Cash and cash equivalents at end of period	967,010	373,304	967,010	373,304
Cash and cash equivalents at end of period comprise:				
Cash and bank deposits	971,821	374,395	971,821	374,395
Bank overdrafts	(542)	(1,091)	(542)	(1,091)
	971,279	373,304	971,279	373,304
Less: Fixed deposits relating to consideration for acquisition of subsidiary companies	(4,269)	-	(4,269)	-
Cash and Cash equivalents at end of period	967,010	373,304	967,010	373,304

- 1(d)(i) A statement (for the issuer and Group) showing either
- all changes in equity or
 - changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

STATEMENT OF CHANGES IN EQUITY
Group

	Share Capital	Treasury Shares	Capital Reserve	Revenue Reserve	Exchange Reserve	Fair Value Adjustment Reserve	Hedging Reserve	Share-based Payment Reserve	Dividend Reserve	Total	Non-controlling Interests	Total Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
3rd Quarter ended 30 June 2016												
Balance at 1 April 2016	849,301	(2,655)	9,449	865,816	(131,831)	890,033	(395)	8,019	21,687	2,509,424	312,232	2,821,656
Comprehensive income												
Share of other comprehensive income of associated companies	-	-	-	308	93	-	3	1	-	405	-	405
Realisation of reserve on liquidation of subsidiary company	-	-	-	-	(5)	-	-	-	-	(5)	-	(5)
Realisation of reserve on settlement of a net investment	-	-	-	-	167	-	-	-	-	167	134	301
Net fair value changes on available-for-sale financial assets	-	-	-	-	-	55,511	-	-	-	55,511	-	55,511
Currency translation difference	-	-	-	-	(8,798)	-	-	-	-	(8,798)	(6,733)	(15,531)
Other comprehensive income for the period	-	-	-	308	(8,543)	55,511	3	1	-	47,280	(6,599)	40,681
Profit for the period	-	-	-	38,590	-	-	-	-	-	38,590	14,842	53,432
Total comprehensive income for the period	-	-	-	38,898	(8,543)	55,511	3	1	-	85,870	8,243	94,113
Contributions by and distributions to owners												
Employee share-based expense	-	-	-	-	-	-	-	1,108	-	1,108	381	1,489
Purchase of shares by a subsidiary company	-	-	-	(1,263)	-	-	-	-	-	(1,263)	(1,011)	(2,274)
Shares of a subsidiary company reissued pursuant to its share plans	-	-	3	(39)	-	-	-	36	-	-	-	-
Dividends:												
Dividends to non-controlling interests	-	-	-	-	-	-	-	-	-	-	(14,550)	(14,550)
Dividends to shareholders, paid	-	-	-	-	-	-	-	-	(21,687)	(21,687)	-	(21,687)
Total contributions by and distributions to owners	-	-	3	(1,302)	-	-	-	1,144	(21,687)	(21,842)	(15,180)	(37,022)
Changes in ownership interests												
Change of interests in a subsidiary company	-	-	-	312	-	-	-	-	-	312	(312)	-
Total changes in ownership interests	-	-	-	312	-	-	-	-	-	312	(312)	-
Total transactions with owners in their capacity as owners	-	-	3	(990)	-	-	-	1,144	(21,687)	(21,530)	(15,492)	(37,022)
Balance at 30 June 2016	849,301	(2,655)	9,452	903,724	(140,374)	945,544	(392)	9,164	-	2,573,764	304,983	2,878,747

1(d)(i) STATEMENT OF CHANGES IN EQUITY (cont'd)

	Group											
	Share Capital	Treasury Shares	Capital Reserve	Revenue Reserve	Exchange Reserve	Fair Value Adjustment Reserve	Hedging Reserve	Share- based Payment Reserve	Dividend Reserve	Total	Non- controlling Interests	Total Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
3rd Quarter ended 30 June 2015												
Balance at 1 April 2015	849,301	(23)	8,785	323,990	(106,320)	561,874	(605)	8,998	28,941	1,674,941	421,993	2,096,934
Comprehensive income												
Share of other comprehensive income of associated companies	-	-	-	(13)	(559)	-	-	-	-	(572)	-	(572)
Realisation of reserve on liquidation of subsidiary and joint venture companies	-	-	-	-	3	-	-	-	-	3	-	3
Net fair value changes on available-for-sale financial assets	-	-	-	-	-	23,521	-	-	-	23,521	-	23,521
Currency translation difference	-	-	-	-	(37,573)	-	-	-	-	(37,573)	(26,336)	(63,909)
Other comprehensive income for the period	-	-	-	(13)	(38,129)	23,521	-	-	-	(14,621)	(26,336)	(40,957)
Profit for the period	-	-	-	39,983	-	-	-	-	-	39,983	26,482	66,465
Total comprehensive income for the period	-	-	-	39,970	(38,129)	23,521	-	-	-	25,362	146	25,508
Contributions by and distributions to owners												
Employee share-based expense	-	-	-	-	-	-	-	1,468	-	1,468	630	2,098
Contribution of capital by non-controlling interests	-	-	-	-	-	-	-	-	-	-	690	690
Dividends:												
Dividends to non-controlling interests	-	-	-	-	-	-	-	-	-	-	(11,884)	(11,884)
Dividends to shareholders, paid	-	-	-	-	-	-	-	-	(28,941)	(28,941)	-	(28,941)
Total contributions by and distributions to owners	-	-	-	-	-	-	-	1,468	(28,941)	(27,473)	(10,564)	(38,037)
Changes in ownership interests												
Change of interests in a subsidiary company	-	-	-	397	-	-	-	-	-	397	(397)	-
Total changes in ownership interests	-	-	-	397	-	-	-	-	-	397	(397)	-
Total transactions with owners in their capacity as owners	-	-	-	397	-	-	-	1,468	(28,941)	(27,076)	(10,961)	(38,037)
Balance at 30 June 2015	849,301	(23)	8,785	364,357	(144,449)	585,395	(605)	10,466	-	1,673,227	411,178	2,084,405

1(d)(i) STATEMENT OF CHANGES IN EQUITY (cont'd)

	Company							
	Share Capital	Treasury Shares	Capital Reserve	Revenue Reserve	Fair Value Adjustment Reserve	Share- based Payment Reserve	Dividend Reserve	Total Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
3rd Quarter ended 30 June 2016								
Balance at 1 April 2016	849,301	(2,655)	(2,000)	736,574	35,948	4,380	21,687	1,643,235
<u>Comprehensive income</u>								
Net fair value changes on available-for-sale financial assets	-	-	-	-	7,541	-	-	7,541
Other comprehensive income for the period	-	-	-	-	7,541	-	-	7,541
Profit for the period	-	-	-	19,021	-	-	-	19,021
Total comprehensive income for the period	-	-	-	19,021	7,541	-	-	26,562
<u>Contributions by and distributions to owners</u>								
Employee share-based expense	-	-	-	-	-	633	-	633
Dividends								
Dividends to shareholders, paid	-	-	-	-	-	-	(21,687)	(21,687)
Total transactions with owners in their capacity as owners	-	-	-	-	-	633	(21,687)	(21,054)
Balance at 30 June 2016	849,301	(2,655)	(2,000)	755,595	43,489	5,013	-	1,648,743
3rd Quarter ended 30 June 2015								
Balance at 1 April 2015	849,301	(23)	(2,814)	28,212	(8,399)	5,229	28,941	900,447
<u>Comprehensive income</u>								
Net fair value changes on available-for-sale financial assets	-	-	-	-	3,142	-	-	3,142
Other comprehensive income for the period	-	-	-	-	3,142	-	-	3,142
Profit for the period	-	-	-	16,076	-	-	-	16,076
Total comprehensive income for the period	-	-	-	16,076	3,142	-	-	19,218
<u>Contributions by and distributions to owners</u>								
Employee share-based expense	-	-	-	-	-	680	-	680
Dividends								
Dividends to shareholders, paid	-	-	-	-	-	-	(28,941)	(28,941)
Total transactions with owners in their capacity as owners	-	-	-	-	-	680	(28,941)	(28,261)
Balance at 30 June 2015	849,301	(23)	(2,814)	44,288	(5,257)	5,909	-	891,404

1(d)(i) STATEMENT OF CHANGES IN EQUITY (cont'd)
Group

	Share Capital	Treasury Shares	Capital Reserve	Revenue Reserve	Exchange Reserve	Fair Value Adjustment Reserve	Hedging Reserve	Share-based Payment Reserve	Dividend Reserve	Total	Non-controlling Interests	Total Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
9 Months ended 30 June 2016												
Balance at 1 October 2015	849,301	(5,759)	8,751	849,404	(141,090)	653,441	(273)	10,947	43,327	2,268,049	288,028	2,556,077
Comprehensive income												
Share of other comprehensive income of associated companies	-	-	-	(627)	301	-	(119)	(58)	-	(503)	-	(503)
Realisation of reserve on liquidation of subsidiary company	-	-	-	-	(630)	-	-	-	-	(630)	-	(630)
Realisation of fair value gains on disposal of available-for-sale financial asset	-	-	-	-	-	(152)	-	-	-	(152)	-	(152)
Realisation of reserve on settlement of a net investment	-	-	-	-	(6,174)	-	-	-	-	(6,174)	(4,944)	(11,118)
Net fair value changes on available-for-sale financial assets	-	-	-	-	-	292,255	-	-	-	292,255	-	292,255
Currency translation difference	-	-	-	-	7,219	-	-	-	-	7,219	5,930	13,149
Other comprehensive income for the period	-	-	-	(627)	716	292,103	(119)	(58)	-	292,015	986	293,001
Profit for the period	-	-	-	76,299	-	-	-	-	-	76,299	50,863	127,162
Total comprehensive income for the period	-	-	-	75,672	716	292,103	(119)	(58)	-	368,314	51,849	420,163
Contributions by and distributions to owners												
Employee share-based expense	-	-	-	-	-	-	-	3,524	-	3,524	1,038	4,562
Treasury shares reissued pursuant to share plans	-	3,104	814	-	-	-	-	(3,918)	-	-	-	-
Purchase of shares by a subsidiary company	-	-	-	(1,741)	-	-	-	-	-	(1,741)	(1,394)	(3,135)
Shares of a subsidiary company reissued pursuant to its share plans	-	-	(113)	1,444	-	-	-	(1,331)	-	-	-	-
Contribution of capital by non-controlling interests	-	-	-	-	-	-	-	-	-	-	642	642
Dividends:												
Dividends to non-controlling interests	-	-	-	-	-	-	-	-	-	-	(34,502)	(34,502)
Dividends to shareholders, paid	-	-	-	(21,733)	-	-	-	-	(43,327)	(65,060)	-	(65,060)
Total contributions by and distributions to owners	-	3,104	701	(22,030)	-	-	-	(1,725)	(43,327)	(63,277)	(34,216)	(97,493)
Changes in ownership interests												
Change of interests in a subsidiary company	-	-	-	678	-	-	-	-	-	678	(678)	-
Total changes in ownership interests	-	-	-	678	-	-	-	-	-	678	(678)	-
Total transactions with owners in their capacity as owners	-	3,104	701	(21,352)	-	-	-	(1,725)	(43,327)	(62,599)	(34,894)	(97,493)
Balance at 30 June 2016	849,301	(2,655)	9,452	903,724	(140,374)	945,544	(392)	9,164	-	2,573,764	304,983	2,878,747

1(d)(i) STATEMENT OF CHANGES IN EQUITY (cont'd)
Group

	Share Capital	Treasury Shares	Capital Reserve	Revenue Reserve	Exchange Reserve	Fair Value Adjustment Reserve	Hedging Reserve	Share-based Payment Reserve	Dividend Reserve	Total	Non-controlling Interests	Total Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
9 Months ended												
30 June 2015												
Balance at 1 October 2014	844,585	(23)	8,785	290,828	(103,797)	510,386	(605)	11,322	43,347	1,604,828	396,113	2,000,941
Effects of adopting FRS 111	-	-	-	2	-	-	-	-	-	2	2	4
Balance at 1 October 2014, restated	844,585	(23)	8,785	290,830	(103,797)	510,386	(605)	11,322	43,347	1,604,830	396,115	2,000,945
Comprehensive income												
Share of other comprehensive income of associated companies	-	-	-	25	249	-	-	-	-	274	-	274
Realisation of reserve on liquidation of subsidiary and joint venture companies	-	-	-	-	(713)	-	-	-	-	(713)	-	(713)
Net fair value changes on available-for-sale financial assets	-	-	-	-	-	75,009	-	-	-	75,009	-	75,009
Currency translation difference	-	-	-	-	(40,188)	-	-	-	-	(40,188)	(33,018)	(73,206)
Other comprehensive income for the period	-	-	-	25	(40,652)	75,009	-	-	-	34,382	(33,018)	1,364
Profit for the period	-	-	-	101,303	-	-	-	-	-	101,303	77,168	178,471
Total comprehensive income for the period	-	-	-	101,328	(40,652)	75,009	-	-	-	135,685	44,150	179,835
Contributions by and distributions to owners												
Employee share-based expense	-	-	-	-	-	-	-	3,860	-	3,860	1,201	5,061
Issue of shares in the Company upon vesting of shares awarded	4,716	-	-	-	-	-	-	(4,716)	-	-	-	-
Contribution of capital by non-controlling interests	-	-	-	-	-	-	-	-	-	-	2,734	2,734
Dividends:												
Dividends to non-controlling interests	-	-	-	-	-	-	-	-	-	-	(31,817)	(31,817)
Dividends to shareholders, paid	-	-	-	(29,006)	-	-	-	-	(43,347)	(72,353)	-	(72,353)
Total contributions by and distributions to owners	4,716	-	-	(29,006)	-	-	-	(856)	(43,347)	(68,493)	(27,882)	(96,375)
Changes in ownership interests												
Change of interests in a subsidiary company	-	-	-	1,205	-	-	-	-	-	1,205	(1,205)	-
Total changes in ownership interests	-	-	-	1,205	-	-	-	-	-	1,205	(1,205)	-
Total transactions with owners in their capacity as owners	4,716	-	-	(27,801)	-	-	-	(856)	(43,347)	(67,288)	(29,087)	(96,375)
Balance at 30 June 2015	849,301	(23)	8,785	364,357	(144,449)	585,395	(605)	10,466	-	1,673,227	411,178	2,084,405

1(d)(i) STATEMENT OF CHANGES IN EQUITY (cont'd)

	Company							
	Share Capital	Treasury Shares	Capital Reserve	Revenue Reserve	Fair Value Adjustment Reserve	Share- based Payment Reserve	Dividend Reserve	Total Equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
9 months ended 30 June 2016								
Balance at 1 October 2015	849,301	(5,759)	(2,814)	735,604	3,936	6,703	43,327	1,630,298
Comprehensive income								
Net fair value changes on available-for-sale financial assets	-	-	-	-	39,705	-	-	39,705
Realisation of fair value gains on disposal of available-for-sale financial asset	-	-	-	-	(152)	-	-	(152)
Other comprehensive income for the period	-	-	-	-	39,553	-	-	39,553
Profit for the period	-	-	-	41,724	-	-	-	41,724
Total comprehensive income for the period	-	-	-	41,724	39,553	-	-	81,277
Contributions by and distributions to owners								
Employee share-based expense	-	-	-	-	-	2,228	-	2,228
Treasury shares reissued pursuant to share plans	-	3,104	814	-	-	(3,918)	-	-
Dividends								
Dividends to shareholders, paid	-	-	-	(21,733)	-	-	(43,327)	(65,060)
Total transactions with owners in their capacity as owners	-	3,104	814	(21,733)	-	(1,690)	(43,327)	(62,832)
Balance at 30 June 2016	849,301	(2,655)	(2,000)	755,595	43,489	5,013	-	1,648,743
9 months ended 30 June 2015								
Balance at 1 October 2014	844,585	(23)	(2,814)	33,138	(15,394)	8,270	43,347	911,109
Comprehensive income								
Net fair value changes on available-for-sale financial assets	-	-	-	-	10,137	-	-	10,137
Other comprehensive income for the period	-	-	-	-	10,137	-	-	10,137
Profit for the period	-	-	-	40,156	-	-	-	40,156
Total comprehensive income for the period	-	-	-	40,156	10,137	-	-	50,293
Contributions by and distributions to owners								
Employee share-based expense	-	-	-	-	-	2,355	-	2,355
Issue of shares in the Company upon vesting of shares awarded	4,716	-	-	-	-	(4,716)	-	-
Dividends								
Dividends to shareholders, paid	-	-	-	(29,006)	-	-	(43,347)	(72,353)
Total transactions with owners in their capacity as owners	4,716	-	-	(29,006)	-	(2,361)	(43,347)	(69,998)
Balance at 30 June 2015	849,301	(23)	(2,814)	44,288	(5,257)	5,909	-	891,404

1(d)(ii) SHARE CAPITAL

Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

	<u>Number of Shares</u>	
	<u>3rd Quarter to 30/6/2016</u>	<u>2nd Quarter to 31/3/2016</u>
Issued and fully paid ordinary shares:		
As at beginning and end of period	<u>1,447,077,754</u>	<u>1,447,077,754</u>
	<u>As at 30/6/2016</u>	<u>As at 30/6/2015</u>
The number of shares awarded conditionally under Share Plans as at the end of the period	<u>3,321,805</u>	<u>3,562,397</u>
The number of issued shares excluding treasury shares at the end of the period	<u>1,445,773,703</u>	<u>1,447,073,654</u>

The Company held 1,304,051 treasury shares as at 30 June 2016 (30 June 2015: 4,100).

1(d)(iii) The total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

The Company's total number of issued shares excluding treasury shares is 1,445,773,703 as at 30 June 2016 and 1,444,249,054 as at 30 September 2015.

1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

There were no sales, transfers, disposal, cancellation and/or use of treasury shares by the Company during the three months ended 30 June 2016.

2. Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by our auditors.

3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).

Not applicable.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

The Group and Company have applied the same accounting policies and methods of computation in the preparation of the financial statements for the current reporting period as compared with the audited financial statements for the year ended 30 September 2015.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

Not applicable.

6. Earnings per ordinary share of the Group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends:

- (a) based on the weighted average number of ordinary shares on issue and
(b) on a fully diluted basis (detailing any adjustments made to the earnings).

	Group			
	3rd Quarter to 30/6/2016	3rd Quarter to 30/6/2015 (Restated)	9 Months to 30/6/2016	9 Months to 30/6/2015 (Restated)
Earnings per ordinary share:				
(a) Based on the weighted average number of ordinary shares on issue (cents)				
- before exceptional items	2.6	2.8	5.2	7.0
- after exceptional items	2.7	2.8	5.3	7.0
(b) On a fully diluted basis (cents)				
- before exceptional items	2.6	2.8	5.2	7.0
- after exceptional items	2.7	2.8	5.2	7.0
	\$'000	\$'000	\$'000	\$'000
Attributable profit	38,590	39,983	76,299	101,303
Change in attributable net profit due to dilutive share options and potential dilutive shares under share plans of a subsidiary company	(73)	(61)	(259)	(167)
Adjusted attributable profit	38,517	39,922	76,040	101,136

Continuing operations

Earnings per ordinary share:

(a) Based on the weighted average number of ordinary shares on issue (cents)				
- before exceptional items	2.6	1.7	5.2	3.6
- after exceptional items	2.7	1.7	5.3	3.6
(b) On a fully diluted basis (cents)				
- before exceptional items	2.6	1.7	5.2	3.6
- after exceptional items	2.7	1.7	5.2	3.6
	\$'000	\$'000	\$'000	\$'000
Attributable profit	38,590	24,371	76,299	52,153
Change in attributable net profit due to dilutive share options and potential dilutive shares under share plans of a subsidiary company	(73)	(61)	(259)	(167)
Adjusted attributable profit	38,517	24,310	76,040	51,986

7. Net asset value (for the issuer and group) per ordinary share based on issued share capital of the issuer at the end of the:-

- (a) current financial period reported on; and
(b) immediately preceding financial year.

	Group		Company	
	As at 30/6/2016	As at 30/9/2015	As at 30/6/2016	As at 30/9/2015
Net asset value per ordinary share based on issued share capital	\$1.78	\$1.57	\$1.14	\$1.13

8. **A review of the performance of the Group, to the extent necessary for a reasonable understanding of the Group's business. It must include a discussion of the following:-**
- (a) **any significant factors that affected the turnover, costs, and earnings of the Group for the current financial period reported on, including (where applicable) seasonable or cyclical factors; and**
 - (b) **any material factors that affected the cash flow, working capital, assets or liabilities of the Group during the current financial period reported on.**

REVIEW OF PERFORMANCE

The principal activities of the Group are:

- (i) production and sale of beverages and dairy products; and
- (ii) printing and publishing.

These activities are carried out through the Company's subsidiary, joint venture and associated companies to which the Company provides management and administrative services.

Profit Statement – 3rd Quarter

Group revenue of \$524.0 million for the quarter ended 30 June 2016 decreased 4.1% as compared to the corresponding period last year mainly due to lower contributions from Beverages Malaysia and Printing and Publishing.

Group PBIT (profit before interest and taxation) of \$58.7 million and attributable profit before exceptional items of \$38.0 million were 25.1% and 52.6% respectively higher than the corresponding period last year due to higher contributions from Dairies and Others operations, partly offset by lower contributions from Beverages operations.

Beverages

Overall Beverages revenue and PBIT was 8.6% and 41.3% lower as compared to the same period last year.

Soft Drinks Malaysia volume and sales revenue declined on increased pricing pressures, softer consumer confidence and cessation of *Red Bull* energy drink sales. Revenue was also affected by the depreciation of the Malaysian Ringgit against the Singapore Dollar. This was partly offset by improvements in Singapore on the back of marketing campaigns and improved performance in Modern Trade segment. Introduction of new products such as *Oishi Green Tea* and *Ice Mountain Sparkling Water*, and commencement of distribution of *F&N Carbonated Soft Drinks* and *100Plus* in Indonesia also contributed to the increase.

The decrease in PBIT was due to loss of contribution from Red Bull and increased pricing pressures. Higher advertising and promotional expenses were also incurred for marketing campaigns and promotion of new products for both existing and new markets. Brand investments in new markets is also expected to continue over the next few years.

Dairies

Dairies revenue was 0.9% higher than the corresponding period last year mainly due to Dairies Singapore and Dairies Thailand.

Revenue in Dairies Singapore increased mainly due to higher export sales. While revenue in Dairies Malaysia also increased due to higher export volumes, this was offset by the depreciation of the Malaysian Ringgit against the Singapore Dollar, lower domestic sales volume and subdued consumer confidence. In Thailand, Dairies Thailand managed to achieve sales and volume growth by building on the strengths of its network and distribution points and effective execution of trade and consumer marketing campaigns.

Although revenue was flat, Dairies PBIT increased 64.3% to \$33.9 million mainly due to positive commodity price variance, favourable product mix and higher manufacturing economies of scale.

Printing and Publishing

Printing and Publishing revenue declined 11.2% from last year to \$72.1 million. Retail and Distribution business recorded an increase in revenue due to contribution from the store at Waterway Point and the full year effect from the commencement of distribution of major local publisher's magazines in Singapore. However, this was offset by the Printing business which was affected by reduction in print volume from key magazine publishers and discontinuation of a joint venture in China. Despite the decline, efforts made to stabilize the revenue decline and strengthen the order books have been promising. Publishing recorded a slight decrease in revenue due to lesser textbook orders in USA.

Losses before interest and taxation of \$1.7 million was mainly due to lower revenue and royalties received by Publishing and continuing investments into the development of digital businesses. The Printing division was able to lower its losses and mitigate the effects of lower revenue mainly as a result of a cost rationalization exercise held last year.

Others

The increased contribution from Others is mainly due to an increase in dividends from Vinamilk and interest income from deposits placed with proceeds from sale of Myanmar brewery last year.

Tax

The Group effective tax rate ("ETR") of 13.9% (2015: 17.4%) is mainly attributed to the tax exempt profits of an overseas subsidiary and the write-back of prior year over-provision. The lower ETR in this quarter is also the result of a reduction in non-deductible expenses.

Balance Sheet as at 30 June 2016

The Group

The increase in Reserves was mainly due to fair value gains on the investment in Vinamilk in Vietnam, profits of \$76.3 million retained for the period and partly offset by payment of dividends.

Non-current assets increased by \$293.1 million or 18.6% from \$1,577.5 million to \$1,870.6 million as at 30 June 2016 mainly due to:

- (i) fair value gains on the investment in Vinamilk; and
- (ii) increase in fixed assets due to additions partly offset by depreciation charges.

Current assets increased by \$51.1 million or 3.3% from \$1,565.4 million to \$1,616.5 million as at 30 June 2016 attributed mainly to:

- (i) an increase in trade receivables and other receivables mainly due to additional credit limits granted to distributors for the Hari Raya Puasa festivities; and
- (ii) an increase in cash and bank deposits mainly due to interest earned on proceeds from disposal of the Myanmar brewery; and partly offset by
- (iii) a decrease in inventories due to sales build-up achieved for the Hari Raya Puasa festivities.

Total liabilities increased by \$21.5 million or 3.7% from \$586.8 million to \$608.3 million as at 30 June 2016 mainly due to:

- (i) an increase in borrowings as a result of a Thai Baht term loan facility taken up; and partly offset by
- (ii) a decrease in trade payables of \$10.4 million due to lower publishing spend and purchasing activities by the Printing and Publishing business.

Group Cash Flow Statement for Quarter Ended 30 June 2016

The cash inflows and outflows are detailed in the Group Cash Flow Statement.

Net cash inflow from operating activities of \$55.3 million is lower than the \$61.1 million for the corresponding period last year mainly due to lower cash generated from operations as last year's results included the Myanmar brewery, which was disposed in August 2015 and higher tax payments in the quarter. This was partly offset by higher interest income received and improvements in working capital management.

Net cash outflow from investing activities of \$0.8 million is comparable to \$0.6 million incurred for the corresponding period last year.

Net cash outflow from financing activities of \$43.2 million was higher than the \$35.5 million for the corresponding period last year due to repayment of term loans this quarter as compared to term loans taken up in the corresponding quarter last year.

Group Profit Statement – 9 Months-to-Date

Group revenue decreased 6.8% while PBIT increased 26.0% to \$140.8 million as compared to the corresponding period last year. The decrease in revenue was mainly due to the depreciation of the Malaysian Ringgit against the Singapore Dollar, subdued consumer confidence in the Beverages and Dairies business and challenges faced by the Printing and Publishing business.

PBIT increase was largely due to increased contributions from Dairies Malaysia and Dairies Thailand as a result of lower milk-based commodity costs, higher manufacturing economies of scale and recovery of withholding tax paid on royalties.

Group attributable profit before exceptional items and basic earnings per share before exceptional items were 42.4% and 44.4% higher at \$75.1 million and 5.2 cents respectively.

9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The United Kingdom vote in favour of leaving the European Union has increased economic and political uncertainty in the coming months. The uncertainties are expected to affect consumer confidence and market sentiment in the short term. The IMF global growth forecast has been revised down modestly to 3.1% in 2016, lower than the previous projection of 3.2%. The outlook for emerging markets and developing economies remains varied, with Asean economies expected to grow above global average at 4.8% and with Singapore's growth forecasted at 1.6%.

In the Asean markets where the Group operates in, consistent with the softened global economy and uncertainty, consumer sentiments in the Food & Beverage segment is expected to be subdued. Globally, while milk-based commodity prices appear to have stabilised, sugar prices have shown signs of upward pressure. The Group will continue to monitor the situation closely and take appropriate action to manage commodities cost.

The operating environment for the Printing and Publishing segment will remain challenging in the near term. Publishing will continue to invest in its digital business and new overseas markets leveraging on its strength in the education content segment. Print business will focus on commercial and non traditional print jobs, right sizing print capacity to adjust to market demand. Retail operations will focus on ongoing re-branding efforts to transform our retail outlets to a family oriented, children focused lifestyle book retailer. For the distribution business, while we continue to grow our revenue, management will also look for complimentary acquisition targets to scale up the distribution business.

With \$700.0 million of cash available for business acquisitions and no net debt, the Group will continue to actively pursue new business opportunities.

11. If no dividend has been declared (recommended), a statement to that effect.

No dividend has been declared for the current financial period.

12. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

Particulars of interested person transactions (“IPTs”) for the period 1 April 2016 to 30 June 2016.

<u>Name of interested person</u>	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$100,000) \$'000
TCC Group of Companies ¹	2,471

¹ This refers to the companies and entities in the TCC Group which are controlled by Mr Charoen Sirivadhanabhakdi and Khunying Wanna Sirivadhanabhakdi.

13. Subsequent Events

On 1 July 2016, the Company announced the completion of the proposed acquisition by its wholly owned subsidiary company, F&N Foods Pte Ltd, of the entire issued share capital in each of Warburg Vending Pte Ltd, Warburg Engineering Pte. Ltd. and Warburg Vending Services Pte. Ltd.

14. Confirmation By the Company Pursuant to Rule 720(1) of the SGX Listing Manual

The Company confirms that it has procured undertakings from all its Directors and Executive Officers (in the format set out in Appendix 7.7) pursuant to Rule 720(1) of the SGX Listing Manual.

15. CONFIRMATION BY THE BOARD OF DIRECTORS Pursuant to Rule 705(5) of the SGX Listing Manual

We, Siripen Sitasuwan and Sithichai Chaikriangkrai, being two Directors of Fraser and Neave, Limited (the "Company"), do hereby confirm on behalf of the Directors of the Company, that, to the best of their knowledge, nothing has come to the attention of the Board of Directors of the Company which may render the interim financial results to be false or misleading in any material respect.

On behalf of the Board

Siripen Sitasuwan
Director

Sithichai Chaikriangkrai
Director

BY ORDER OF THE BOARD
Anthony Cheong Fook Seng
Group Company Secretary

4 August 2016